



Brussels, 21.4.2026
C(2026) 2509 final

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ANNEX

to the

Commission Decision

on approving the 2026 Work Programme of the European Research Executive Agency

Annual work programme 2026

EUROPEAN RESEARCH EXECUTIVE AGENCY
(REA)

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FOREWORD. Message from the Director

I am proud to introduce REA's 2026 Annual Work Programme, and to outline the priorities and the challenges we anticipate in the coming year. Once again, we aim to propel the European Union's research and innovation agenda forward with resilience and ingenuity, building on our past successes and addressing the evolving needs of the European research and innovation landscape.

In 2026, REA will continue to implement major parts of the Horizon Europe Research and Innovation Programme, with a focus on increasing the Union's productivity and competitiveness in a circular and environmentally friendly manner, sustaining our socio-economic models and values, protecting our nature, water, soils and ecosystems and delivering innovative solutions to address societal challenges. Our work will also extend to the promotion of agricultural products through the AGRIP programme, and the Research Programme of the Research Fund for Coal and Steel, both of which contribute to the competitiveness and sustainability of specific European industries and economic sectors.

The broader context for 2026 presents a dynamic environment, characterised by rapid technological advancements, such as the wide-scale use of artificial intelligence, an evolving geopolitical context, and an increased focus on sustainable competitiveness. The current geopolitical tensions and increasing use of restrictive measures will impact our work, requiring us to adapt to new requirements and operational constraints. The recast of the Financial Regulation and the European Economic Security Strategy have reinforced the European Union's capacity to implement restrictive measures in EU award procedures concerning security and public order. As a result, we will see a substantial increase in dual-use topics across funding programmes, including RFCS, which will require that we adapt our procedures and equip ourselves to handle the associated complexities.

Simplification remains a top priority for REA, as we strive to reduce administrative burdens and make it easier for participants to engage with our programmes. However, the increasing volume of proposals in response to calls presents both a challenge and an opportunity. While this growth underscores the vibrancy and competitiveness of Europe's research landscape, it requires streamlined evaluation processes to maintain the satisfaction of applicants. We will continue to simplify our evaluation procedures, as well as our grant management processes, to provide the best possible service to our applicants and beneficiaries while preserving our high-quality standards.

As we look to the future, REA will maintain a close collaboration with the Commission to prepare for the next generation of funding programmes under the Multiannual Financial Framework (MFF) 2028-2034. By sharing our expertise and experience, we will contribute to the development of effective programme implementation modalities and inform the Commission's cost-benefit analysis, ultimately supporting the successful launch of REA's 4th mandate in 2028.

REA remains committed to delivering results and maximising the impact of the programmes that we manage. REA's Annual Work Programme 2026 sets out a clear roadmap for achieving this, and for continuing to foster transformative science benefiting future generations, ensuring that Europe remains at the forefront of research and innovation excellence.

PART 1. Mission statement

Mandated by the European Commission to support the EU's research and innovation policy, REA funds and assists high-quality research and innovation projects that generate knowledge leading to a greener world, in which Europe has prosperous, inclusive economies and societies that take full advantage of the digital age.

REA is promoting its mission through the slogan “Fostering excellent science for future generations”. To pursue this mission, REA undertakes the following activities:

Manage the selection of the proposals to fund, conclude and implement grant agreements, and enable the take-up of project results – including for effective policymaking – for:

- a. major parts of the **Horizon Europe** Research and Innovation Programme (2021-2027) aiming at boosting the Union's productivity and competitiveness, sustaining our socio-economic model and values, and enabling innovative and systemic solutions to the challenges faced by our societies;
- b. information provision and promotion measures concerning agricultural products (2021-2027) (**AGRIP**) to enhance the competitiveness of the Union's agricultural sector;
- c. the Research Programme of the Research Fund for Coal and Steel (**RFCS**).

Implement the remaining stages of the grant agreements concluded under predecessor programmes, and enable the take-up of project results – including for effective policymaking – for:

- a. the **Horizon 2020** Research Framework Programme;
- b. information provision and promotion measures concerning agricultural products pre-2021;
- c. the Research Programme of the Research Fund for Coal and Steel pre-2021.

Provide administrative and logistical support services:

- a. to EU bodies implementing Horizon Europe and other programmes. These services include **planning and support for publication of calls** for proposals and contests for prizes; logistical support for the evaluations, including the management of the evaluation facility; **contracting and payment of independent experts** who evaluate proposals;
- b. by operating the **single-entry point for participants** in grants, prizes and procurement activities for all EU direct management programmes implemented through the Single Electronic Data Interchange Area (SEDIA). REA services for SEDIA include: **validation of legal entities**, including an **assessment of third-country control** over participants for specific programmes (Horizon Europe, Digital Europe, European Defence Industrial Development Programme and EU Defence Fund); **financial capacity assessment** of applicants; and the **Research Enquiry Service**, which answers questions on the validation process from participants for all programmes and general enquiries from citizens on EU research and innovation funding.

PART 2. Key performance indicators

Key Performance Indicator	Indicator	Target
KPI 1 – Full implementation of the operational budget	Percentage of execution of the operational budget (commitments and payments)	100% at year-end
KPI 2 – Rapid conclusion of grant agreements ('Time-To-Grant')	Time-To-Grant (TTG): Time from call deadline to grant signature (% of projects from the main list signed within the deadline set by the legal basis)	100% grants signed within - 8 months for Horizon Europe - 9 months for RFCS and AGRIP
KPI 3 – High quality of the key procedures for scientific and grant management	Share of projects that achieved most or all of their objectives	> 90%
	Number of complaints on evaluation results upheld or partially upheld (evaluation review)	Maximum 0.5% of all proposals evaluated
KPI 4 – Legality/regularity of financial transactions	Estimated risk at payment and at closure	Horizon 2020: As close as possible to 2% Horizon Europe, AGRIP and RFCS: Below 2%.
KPI 5 – Providing efficient support services to the Research DGs and other client services	Time to validate	95% of validations/assessments completed on time (25 days from complete file) (1)
	Expert payment	100% of experts paid within 30 days

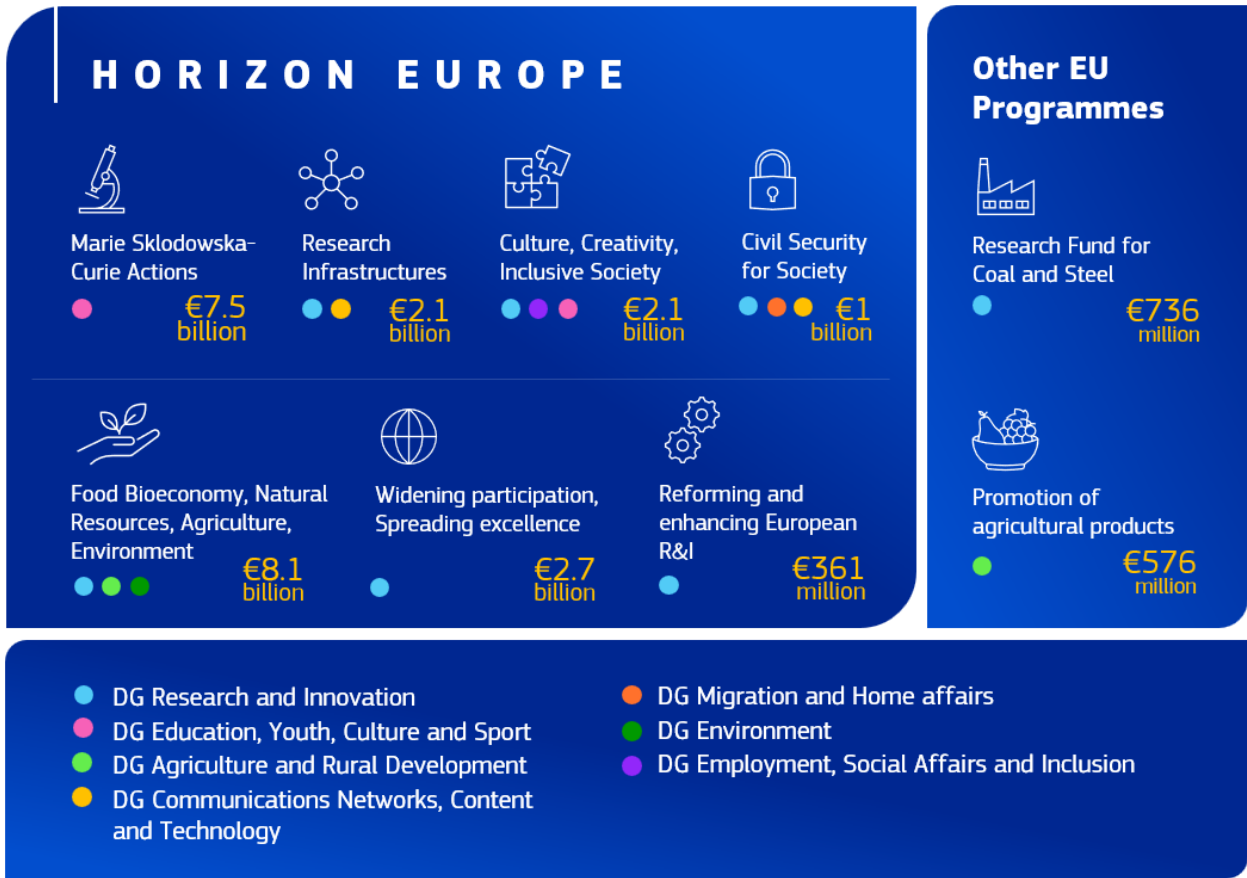
(1) The validation or assessment occurs within 25 calendar days from the receipt of the complete set of the documents provided by the participant. For more details on support services see Part 3, section D.

PART 3. Delivering on the Commission’s priorities: main outputs for 2026

This section of REA’s annual work programme gives details about the planned outputs per programme and programme part managed by REA. For more information on the purpose and actions of the programmes mentioned, please visit the [REA website](#).

It also provides details of activities related to participant management and expert management, as well as the support services REA offers to other EU institutions, agencies and bodies.

Figure 1 - Overview of REA activities (2021-2027) ⁽²⁾



⁽²⁾ Figures include additional credits provided by countries associated to Horizon Europe.

REA FACTS AND FIGURES ¹



30.05 billion invested since 2014 in the programmes REA manages



23 768 projects selected for funding since 2014 (Incl. Horizon 2020, Horizon Europe, AGRIP and RFCS)



23 Nobel Prize winners either backed by or involved in the Marie Skłodowska-Curie Actions between 2010 and 2025



A selection of other prestigious prizes REA's projects have won

- EU Prize for Women Innovators
- Innovation Radar Prize
- Vautrin Lud Prize
- Fields medal
- Leonardo da Vinci medal
- Leontief Prize
- All European Academies
- Madame de Staël Prize
- Presidential Early Career Award for Scientists and Engineers

REA SUPPORT SERVICES ²



395 847 project proposals received



>130 000 questions answered by the Research Enquiry Service



203 581 expert evaluators assessed project proposals



85% of beneficiaries were very satisfied or satisfied with REA's services³

¹ Data as of December 2025

² Reference period: January 2014 until December 2025

³ Source: REA's last external evaluation (2025).

STAFF

989 of **26** nationalities



35%
male
staff



65%
female
staff



33%
female
managers

REA's mandate

REA's responsibilities are outlined in the [Commission Decision delegating powers to REA](#). Annexes I-VII of the Decision set out in detail the tasks delegated to the Agency by the European Commission for managing the funding programmes and programme parts it implements. The Decision entrusts REA with managing the full project lifecycle, based on the policy priorities and framing conditions stipulated in the Work Programmes or other legal bases adopted by the Commission for each programme:

- Commission Implementing Decision C(2025) 8493 on the Horizon Europe Work Programme for 2026-2027;
- Commission Implementing Decision C(2025) 8551 on the financing of information provision and promotion measures concerning agricultural products implemented in the internal market and in third countries and the adoption of the work programme for 2026;
- Commission Implementing Decision C(2026)757 on the financing of the Research Programme of the Research Fund for Coal and Steel (RFCS) and the adoption of the work programme for 2026.

The Agency's mandate also covers managing the portfolio of running projects financed by the predecessor programmes of those listed above.

In 2026, REA's activities will contribute to the achievement of the [Commission's political priorities for 2025-2029](#). The connections between the programmes implemented by the Agency, the objectives of its parent DGs, and the Commission priorities, are shown in Figure 2 below.

Certain components of REA’s portfolio, such as the ‘bottom-up’ programme parts like the Marie Skłodowska-Curie Actions (MSCA), Research Infrastructures, and actions to widen participation in research programmes, support multiple fields of research and innovation. These components contribute to multiple political priorities and strategic objectives.

Figure 2. Overview of REA’s contribution to the Commission priorities (2025-29)



A. Horizon Europe and legacy of Horizon 2020

This section highlights aspects that will require particular attention when implementing the Horizon Europe and Horizon 2020 programmes. Details on expected outputs per programme part in 2026 can be found in the performance tables in Annex 1.

Marie Skłodowska-Curie Actions (MSCA)

MSCA aims to enhance the skills and employability of researchers at all career stages through international and intersectoral mobility, promoting innovative training and attractive career opportunities across Europe.

In 2026, REA will launch and implement **five MSCA calls for proposals** with a total budget of approximately EUR 1 217 million. It is expected that approximately 8 000 researchers will benefit from the 2026 calls funded through this competitive and prestigious programme.

Achieving key performance targets in 2026 will require significant resources due to the **increased number of proposals and grant agreements**. To address this challenge, REA will work with the Directorate-General for Education, Youth, Sport and Culture (DG EAC) and the Common Implementation Centre (CIC) of DG RTD to further streamline its processes, in particular the MSCA evaluation system.

The **MSCA Choose Europe for Science** pilot will take up the challenge to make research careers in Europe more attractive by offering excellent working conditions and long-term prospects. It will allow successful host organisations to employ postdoctoral researchers for up to five years, ensuring more stable career pathways. The call budget for the pilot is EUR 22.5 million.

Another pilot, RAISE Doctoral Networks, will be introduced alongside MSCA Doctoral Networks, offering better chances of funding for consortia applying with a research project related to AI in science ⁽³⁾. This initiative supports the [European AI in Science Strategy](#), which will make the EU a world-class hub for AI and ensure that AI is human-centric and trustworthy.

The results of a new study on the added value of MSCA Doctorates, part of the MSCA feedback to policy plan, will be presented and discussed at a networking event, scheduled for 16 and 17 June 2026.

REA will continue to organise **training sessions** dedicated to MSCA National Contact Points (NCPs) and will continue its successful industry outreach efforts to encourage increased non-academic participation in MSCA.

In 2026, **MSCA will celebrate its 30th anniversary** with a year-long campaign featuring EU-wide and local events, and digital outreach. The celebration will raise awareness among policymakers by showcasing the excellence of MSCA-supported projects and their contributions to research, innovation, society, and European competitiveness. Coordinated by DG EAC in close

⁽³⁾ Funded by Horizon Europe Cluster 4 (EUR 30 million).

collaboration with the REA, the campaign will highlight key initiatives to mark the anniversary, including a high-level event in May co-hosted alongside the Choose Europe conference, the launch of a digital publication, a targeted digital campaign, and mobilization of networks to showcase the Program's impact and celebrate 30 years of MSCA achievements.

Research infrastructures

This programme part supports the development and integration of world-class research infrastructures across Europe, facilitating access for researchers and fostering collaboration across disciplines and sectors.

In 2026, REA will initiate the **implementation of the 2026 call** while completing the evaluation of the 2025 call. The 2025 call was the largest to date, with a budget of EUR 400.5 million covering 18 topics. It is expected to result in 75 projects to be signed by May.

The 2026 call is set to open in March, with a submission deadline in June. The **Info Day** will take place in March 2026. The call has a projected budget of EUR 294.5 million and aims to fund 40 projects across 12 topics. It features a significant EUR 32 million grant supporting the [eBRAINS](#) infrastructure to provide transnational access. Additionally, it includes a EUR 40 million grant offering financial support to third parties, which will focus on promoting open science and effective research data management practices, while advancing a user-focused, science-driven [European Open Science Cloud](#) (EOSC) Federation. In 2026 the EOSC Federation build-up will continue to integrate the national and thematic EOSC Nodes established through the projects selected in the 2025 call. Furthermore, the call includes pilots for large thematic clusters of research infrastructures (EUR 40 million) aiming to develop a single portfolio of complementary services, in line with the [European Strategy on Research and Technology Infrastructures](#).

Cluster 2: culture, creativity and inclusive society.

This cluster focuses on fostering social resilience and inclusivity through research in cultural heritage, arts, and social sciences, aiming to strengthen democratic governance, societal participation, and cultural diversity.

2026 marks a critical phase in implementing the **European Partnership for Resilient Cultural Heritage** with the partnership initiation scheduled for the second half of the year. In addition, preparations will commence for the **European Partnership on Social Transformations and Resilience**, which is set to launch in the second half of 2027 with projected funding of up to EUR 200 million. This funding involves contributions from Member States, Associated Countries, and the European Commission (30%).

In March, REA will host the Coordinators' Day for the 10 tools funded from the **European Collaborative Cloud for Cultural Heritage (ECCCH)** 2024 call, including the established ECHOES platform and projects from past calls. The ECCCH initiative will align and integrate these projects while preparing to support future use cases funded by the 2025 call.

In 2026, REA will be **involved in major policy areas** identified by DGs RTD, EMPL, and EAC, including the Democracy Shield, Education and skills, Intergenerational fairness strategy, silver economy initiatives, the Social Economy Action Plan, EU Migration R&I, and [SSH integration](#), as

well as initiatives related to the Quality Jobs Act, the European Anti-Poverty Strategy, the just transition, and the Action Plan on the Implementation of the European Pillar of Social Rights. A Feedback-to-Policy plan is under preparation, ensuring that REA provides insights from its portfolio of funded projects in direct support of these policy initiatives.

Cluster 3: civil security for society

Dedicated to enhancing resilience and security, this cluster addresses challenges such as disaster risk reduction, protection of critical infrastructure, effective management of EU external borders, and fighting crime and terrorism through innovative solutions and collaborative research.

REA will continue to utilise its **expertise in (civil) security research** to ensure effective evaluation and monitoring of projects funded under Cluster 3. Particular attention will be given to the implementation of the rules for **handling EU Classified Information** (EUCI) within any EU programme or activity and to the efficient handling of a rising number of Access to Documents requests.

In 2026, REA will evaluate 19 topics under a single call launched in 2025. This evaluation is expected to result in an estimated 45 projects selected for funding, a higher number than in previous years. A streamlined evaluation methodology is envisaged to manage a higher volume of proposals.

REA will continue to strengthen cooperation between the Directorate-General for Migration and Home Affairs (DG HOME) and project beneficiaries through the organisation of dedicated events and the provision of structured policy feedback.

A key ongoing challenge in Cluster 3 is **transferring research results into tangible products and solutions**. To address this, REA along with DG HOME seeks the active involvement of end-users, including law enforcement agencies, customs authorities, and first responders. Through collaboration and feedback loops, these stakeholders will continue to contribute with valuable insights, ensuring that the research is aligned with real-world needs. This is expected to boost the impact and uptake of results, ultimately driving their deployment.

Cluster 6: food, bioeconomy, natural resources, agriculture and environment

This cluster aims to ensure resilient and sustainable management of natural resources and ecosystems, addressing food security, climate change, and biodiversity through integrated approaches.

REA will conduct **evaluations in seven calls** (three of which are two-stage) covering the seven Cluster 6 Destinations, with deadlines scheduled for spring and autumn 2026. These evaluation sessions will include a significant number of lump sum topics and blind evaluations for most first stage topics.

The Agency expects an increased emphasis on biodiversity topics in the last years of Horizon Europe, with additional budget allocation and topics in Cluster 6 in 2026 and in 2027.

The implementation of **co-funded European Partnerships** will continue in 2026, building on the success of the previous eight partnerships funded under Cluster 6. The associated grants will focus on Biodiversity, Blue Economy, Water4All, Agroecology, Animal Health and Welfare, Sustainable Food Systems, and Agriculture of Data. A new **European Partnership on Forests and Forestry for a Sustainable Future** will be launched, complementing the existing partnerships with Member States and Associated Countries. These partnerships are driving policy development and ensuring a consistent research and innovation agenda for European and national funding.

REA will implement the Cluster 6 Feedback to Policy plan together with the Commission. This plan ensures that research results are used to support different DGs in EU priority policy areas. Overall, REA expects to participate in around 100 different **communication and/or Feedback to Policy events** in 2026 in support of Cluster 6, ranging from cluster meetings to policy workshops and conferences.

Widening participation and spreading excellence

This programme part seeks to reduce disparities in R&I across Europe by promoting participation from widening countries (i.e. EU Member States and Associated Countries that have lower R&I performance), thereby fostering a more inclusive European Research Area.

In 2026, REA will build on its previous work under Horizon 2020 by continuing to manage initiatives such as **ERA Chairs, Twinning, and Teaming**. Additionally, REA will oversee the implementation of new actions introduced under Horizon Europe, including **Excellence Hubs**, the **European Excellence Initiative (EEI), ERA Talents, and Pathway to Synergies**.

REA will monitor the new Dissemination & Exploitation Action and to manage the **European Co-Operation in Science and Technology (COST)** programme.

Furthermore, the Agency will work on seven separate evaluations and two new actions: the Research Management Facility and TEAMING Synergies. In addition, record submissions are expected for TWINNING, for which REA will pilot a more streamlined evaluation process.

Reforming and enhancing the European R&I system

This programme part focuses on strengthening the European Research Area by promoting research policy reforms, improving R&I governance, and supporting transformative changes in research practices across the EU.

REA will launch the **2026 ERA call**, supporting the second [ERA Policy Agenda 2025-2027](#). In 2026, approximately 50 new grant agreements will be signed (20 from the 2025 call, 25 from the 2026 call closing in March, and five new Identified Beneficiary Actions).

Communication and outreach will remain an important focus. REA will emphasise how projects advance the priorities of the ERA Policy Agenda 2025–2027, using the ERA Policy Platform and a variety of complementary communication tools. The Agency will also be involved in convening cluster events.

The Agency will support the fifth edition of the **EU Award for Gender Equality Champions**, organised by DG RTD. The Award is starting to build a critical mass of excellent Gender Equality Plans across the EU R&I ecosystem.

REA will play a role in enhancing coherence and mutual reinforcement among initiatives linked to higher education, artificial intelligence, and research careers. Particular attention will be given to promoting the ethical deployment of AI, research ethics and innovation ecosystems, advancing researchers' skills and career development, open science and research assessment reform, and encouraging cross-disciplinary collaboration and knowledge circulation within Europe's research and innovation system.

REA will continue to manage several actions initiated in 2025 that **directly support policy activities in the European Research Area and Research Infrastructures**. These include grants for the OAPEN initiative, supporting the European Union's Open Access policy; the EU Open Research Repository; the activities of the European Group on Ethics; and the development and uptake of Ethics and Integrity Promotion Plans and Standard Operating Procedures. Additionally, the flagship [Open Research Europe](#), a non-profit open access scientific publishing service, has received a €10 million grant to support its long-term continuation and operations.

Contribution to EU Missions

EU Missions are large-scale initiatives under Horizon Europe setting clear, time-bound goals that drive focused efforts towards some of our greatest challenges. They aim to deliver concrete results by 2030. Research and innovation play a pivotal role in achieving these goals through Horizon Europe.

REA contributes to multiple EU Missions across calls and topics and is a member of the **Mission Owners Groups** where key activities and Work Programme priorities are discussed. The Agency will continue to provide feedback on policy aspects related to the EU Missions.

A Soil Deal for Europe

REA plays a crucial role in the development and implementation of the "A Soil Deal for Europe" Mission. As part of its responsibilities, REA evaluates and implements the Mission's research and innovation component. Currently, there are 62 ongoing projects, including nine specific projects that have established 45 Living Labs, with a target of 100 Living Labs by 2030. The first Living Labs projects will undergo their first review in 2026. 17 more projects are expected to be funded from the 2025 calls (second stage is scheduled in early 2026), and another topic targeting Living Labs will be conducted in 2026.

To support the successful implementation of the Mission, REA is preparing the continuation of the [Mission Soil Platform](#) ⁽⁴⁾ and will continue to manage the contract of the Platform in 2026. The Agency will also continue to focus on clustering activities of the Mission Soil projects, ensuring effective collaboration and knowledge sharing among stakeholders.

Throughout 2026, REA will participate in various events to share results, facilitate cooperation between projects, and provide feedback. The European Mission Soil Week, the Mission's main annual event, will be a key focus of efforts in 2026.

Furthermore, REA will support the implementation of joint calls, including the projects funded under the joint Ocean and Soil call from 2023, which are expected to deliver their first results in 2026. The Agency will also explore strategic collaborations to leverage capabilities and resources in key areas, such as international cooperation, technological entrepreneurship, and innovation. For example, REA will support the Mission Secretariat in exploring strategic collaborations with UNESCO and the EIT Food to enhance Mission Soil's impact and reach.

Cross-cutting actions of EU Missions in the area of social innovation and for capacity building in the research and innovation ecosystem

REA contributes to **cross-cutting actions of the EU Missions around social innovation**. As a follow-up to the 'A European Social Innovation Advisory Network in support of EU Mission Objectives' call launched in 2024, REA will implement the first project.

Seven projects are devoted to collectively strengthen **social innovation, capacity building, and collaborative governance** within Europe's research and innovation ecosystems, translating Mission goals into locally driven action. Collectively, these initiatives will advance the EU's Mission-oriented innovation agenda in 2026 by embedding **citizen participation** and social innovation in R&I activities, building institutional and territorial capacities for Mission delivery, enhancing cross-sector collaboration and knowledge transfer, and promoting inclusive, equitable, and sustainable transformations across Europe.

REA will continue to **support other Missions**, especially the **Mission Restore our Oceans and Waters** and the **Mission Adaptation to Climate Change**, by providing feedback from relevant research projects in its portfolio, including MSCA projects.

B. Research programme of the Research Fund for Coal and Steel (RFCS)

The [RFCS programme](#) supports research and innovation in the coal and steel sectors, funding projects that aim to improve safety, environmental performance, and competitiveness. It seeks

⁽⁴⁾ The Mission Soil Platform supports the roll-out of the Mission and related R&I activities, facilitates collaboration among the Mission Soil-funded projects, and increases awareness about the importance of soil, the challenges it faces and the solutions that exist thanks to the latest research results.

to advance technology, reduce environmental impacts, and contribute to the sustainable transition of these industries.

In 2026, RFCS will focus on evaluating and preparing grant agreements for four calls for proposals. Three calls are continuing the approach since the delegation of the programme to the Agency in 2021: i) the **RFCS Big Tickets call for Steel**, ii) the **RFCS Big Tickets call for Coal**, iii) and the **annual RFCS call for both Steel and Coal**. This year, and for the first time, the RFCS Big Tickets call for Steel will have two distinct topics: the RFCS 2026 Steel Big Tickets under the [Clean Industrial Deal](#), focusing on recycling technologies, and the RFCS 2026 Steel Big Tickets under the [Steel and Metals Action Plan \(SMAP\)](#), focusing on sustainable low-carbon technologies and on advanced steel grades and applications. Approximately 50 new projects are expected to be selected for funding from these three calls. For the Big Tickets calls, REA will continue efforts to increase the number of submissions.

A fourth separate call will be organised for the first time: **the RFCS Big Ticket dual-use call**, also under the SMAP and focusing on technologies that are dual-use by design. This call has the additional aim to serve as a pilot for the possible increase in dual-use thematic content in the future EU framework programme for research and innovation. REA will use this call to build its capacity to deal with this type of activity in future.

Annual **RFCS dissemination events** will be organised for both Coal and Steel. Two information days will be held, one for the Big Tickets calls and one for the Annual call. For the Big Tickets calls, RFCS plans to continue holding hearings with the applicants during the evaluation process, providing project promoters with the opportunity to present their projects. This approach proved to be very successful in 2024 and 2025.

Seven Technical Group meetings will be organised in 2026 with the participation of RFCS project coordinators, which will provide a portfolio analysis of RFCS projects. In 2026, RFCS will continue to provide targeted F2P input building on the priority areas: decarbonisation of the steel sector, and methane abatement and mine repurposing for coal. The five Technical Groups for the Steel part will also provide input to the work of the Clean Steel Partnership. REA will continue working with the Coal and Steel Advisory groups, eliciting and harvesting programme-related high-level advice. REA will publish two **reports** based on the work of the Technical Groups, one focusing on coal and the other on steel.

C. Promotion of Agricultural Products

The overarching goal of the EU's Information provision and promotion measures concerning agricultural products (AGRIP) programme is to bolster the competitiveness of the EU agricultural sector. This programme focuses on expanding and consolidating market presence as well as enhancing consumer awareness about the EU's quality standards and schemes, both, within the EU and globally in third country markets. Additionally, the programme supports sustainable EU food systems in line with the objectives of the European Green Deal.

AGRIP has been allocated a total budget of EUR 205 million for 2026, with EUR 105 million managed by REA. In January, two calls for proposals for co-financed programmes—SIMPLE and MULTI—will be announced, closing in April. Additional calls could be issued in response to significant market disturbances or declining consumer confidence.

REA will implement the entire lifecycle of **MULTI programmes** involving consortia with beneficiaries from multiple Member States, and it will handle the calls, submissions, and evaluations for **SIMPLE programmes**, which involve beneficiaries from a single Member State ⁽⁵⁾.

In collaboration with the Commission, REA aims to enhance programme participation to maximise the use of the allocated budget. Given the specific structure of the AGRIP programme, which relies on subcontracting to execute for-profit promotional campaigns and based on the results of controls carried out in previous years, REA has refined its control strategies, incorporating **additional ex-ante checks** during grant preparations and close monitoring of the tender procedures. This reinforced control strategy will continue in 2026.

REA is responsible for executing public procurement contracts for promotional activities outside Europe, which include various engagements such as high-level missions, business delegation visits, and participation in trade fairs to support exports of EU agricultural products. As announced by President von der Leyen in her State of the Union address, in 2026 REA will launch a campaign within the EU, for EU agricultural and certain food products. This campaign has a budget of EUR 35 million.

Supporting the Commission's policymaking

Scientific evidence is one of the cornerstones of the European Commission's Better Regulation process. Successive EU R&I framework programmes, along with other EU-funded research and innovation activities, offer valuable opportunities for knowledge valorisation and evidence-based policymaking. REA actively participates in **Feedback to Policy (F2P) activities** to help the Commission take advantage of these opportunities.

In 2026, REA will continue to support a broad spectrum of F2P activities based on Commission needs which are converted into programme-specific F2P plans. These activities range from providing portfolio lists and policy briefs to policy roundtables and feedback to contributors drafting Horizon Europe Work Programmes. Beyond the programme-specific F2P activities, REA intends to invest in:

- assessing and building further F2P capacity within and beyond the Agency by developing F2P product templates and providing training and supporting peer learning;
- exploring the use of AI to improve policy feedback products and processes;
- connecting REA's F2P activities to efforts within the Commission and other executive agencies for evidence-informed policymaking;
- facilitating cross-programme synergy projects linked to Commission priorities.

In the specific area of **dissemination and exploitation of project results**, REA will engage with the Commission to develop and promote tools that help EU projects enhance their societal impact. Furthermore, by **providing guidance to beneficiaries** on communication and policy impact, REA will encourage projects to act as multipliers and improve their outreach to EU citizens, increasing awareness and visibility of EU-funded research and its contribution to addressing Europe's societal challenges.

⁽⁵⁾ The SIMPLE projects are signed by Member States as contracting authorities and are subsequently managed by them.

D. Support tasks delegated to the Agency

REA provides support services according to Annex VIII of its Delegation Act ⁽⁶⁾. REA's precise responsibilities are described in a series of Memoranda of Understanding with its clients.

Participant management and management of the Research Enquiry Service

Through the **Central Validation Service** (CVS), REA contributes to the implementation of the [Single Electronic Data Interchange Area \(SEDIA\)](#) by performing the following operations for participants in EU award procedures:

- Validating legal entities (including the appointment of Legal Entity Appointed Representatives);
- Creating/modifying their bank account data in the EU accounting tools;
- Preparing the assessment of their financial capacity; and
- Assessing their ownership and control if they participate in EU restricted calls where EU strategic interests are involved and safeguards against foreign threats are required.

The current Commission has identified the **reduction of administrative burden** for businesses and citizens as a key policy priority. In line with this objective, the CVS will pursue initiatives aimed at simplifying validation processes for external and internal stakeholders. At the same time, the CVS will continue the migration of its validation workflows to corporate IT tools, thereby enhancing the efficiency and effectiveness of operational management.

The recast of the Financial Regulation, adopted in 2024, has reinforced the European Union's capacity to implement restrictive measures in EU award procedures concerning security and public order. These measures are expected to increase in 2026, leading to a significant **surge in ownership and control assessments** (OCA). The CVS will work in close cooperation with the EU services responsible for the implementation of restrictive measures, with a view to optimising and streamlining the OCA process.

REA also operates the **Research Enquiry Service** that answers citizens' questions on research matters and participants' validation and maintains the Frequently Asked Questions (FAQ) and Q&A public databases.

Expert Management and Support Services

REA provides expert management and support services to EU entities implementing Horizon Europe and other selected EU funding programmes. These services include:

- Planning and support for publication of calls for proposals;
- Management of the evaluation facility;
- Validation, contracting and payment of independent experts supporting the evaluation of proposals and, for REA-managed programme parts, any other type of experts that

⁽⁶⁾ [Register of Commission Documents - C\(2021\)952 \(europa.eu\)](#)

may be required (e.g. project monitors, expert groups, or experts carrying out compliance checks for Gender Equality Plans).

The expert management and support services are expected to undergo several changes, driven primarily by simplification initiatives and preparations for the new MFF, which will significantly affect REA as a service provider. REA will provide inputs, guidance and **support to the governance of the expert management** business process and on the use of new IT systems. With the move of expert management to a new IT system and the focus on the expansion and client centricity of the systems, REA will work on further stabilising the IT tool used for expert management.

Another key priority for REA in expert management will be **adapting to changing realities**. The concentration of call deadlines in September (nearly 60 in 2025) presents an operational challenge that will require diligent monitoring and planning. Coupled with the substantial increase in proposals (in 2025 35% more than expected), the planning and forecasting processes will require close monitoring.

Preparatory work has started to move the evaluation facility to a new building. In 2026 REA will also continue to offer its support to establish a secure zone in the Agency's premises for the evaluation of sensitive calls.

PART 4. A modern and sustainable public administration: outputs in 2026

This part is structured around REA's long term **objectives** in human resource management, digital transformation and data management, sound financial management, fraud risk management, and sound environmental management. The priorities and challenges for 2026 are summarised for each area. The related long-term objectives, with their respective indicators, and a list of specific outputs planned for 2026 are presented as performance tables in Annex I.

The **internal control framework** ⁽⁷⁾ supports sound management and decision-making. It notably ensures that risks to the achievement of objectives are taken into account and reduced to acceptable levels through cost-effective controls.

REA has established an internal control system tailored to its characteristics and circumstances. The effective functioning of the agency's internal control system will be assessed on an ongoing basis throughout the year and be subject to a specific annual assessment covering all internal control principles.

REA continues to **work together with other executive agencies to achieve further synergies** in modernising and optimising administrative processes. The following sections mention several examples of this ongoing cooperation.

The external evaluation of the functioning of executive agencies covering the period 2021-2024 will be finalised in 2026. It will offer an in-depth look at functioning of REA and may offer areas for further investing in efficiency, effectiveness and coherence of our operations.

A. Human resource management

REA will continue to implement the remaining mid-term and long-term actions of the **Inter-Executive Agency Human Resources Strategy** in close cooperation with the other executive agencies. In addition, a joint monitoring and review of this strategy will be organised with the other executive agencies to reflect on new priorities.

Maintaining high staff engagement will be a priority, guided by a new dedicated action plan addressing concerns raised in the 2025 Staff Survey and complementing the Inter-Executive Agency Human Resources Strategy. As regards **Learning and Development**, the focus will be on ensuring wide near-full participation in the mandatory and highly recommended trainings identified in the REA Learning & Development Framework 2025-2026.

REA will continue to work closely with the Commission to ensure a smooth implementation of the **HR Modernisation and Digital Transformation Programme** (HRT).

(7) [Communication C\(2017\)2373 - Revision of the Internal Control Framework, https://commission.europa.eu/documents_en?f%5B0%5D=document_title%3Arevision%20of%20the%20internal%20control](https://commission.europa.eu/documents_en?f%5B0%5D=document_title%3Arevision%20of%20the%20internal%20control)

Finally, REA's **Internal communication strategy** will support all these efforts, using a variety of tools and channels to ensure effective communication and high engagement across the Agency.

B. Digital transformation and data management

Digital transformation

REA is committed to driving digital transformation through a combination of strategic initiatives. REA's Digital Transformation Roadmap derives directly from that of the Commission and addresses four strategic objectives ⁽⁸⁾.

To enhance its **digital culture**, REA will promote more awareness among staff of and training on applications designed to facilitate mobile-ready collaboration, ensuring they are seamlessly integrated into everyday operations. REA will continue to work on the digital upskilling of its staff and organise digital trainings and it will maintain high levels of cybersecurity awareness by encouraging staff to follow corporate training and promoting CyberAware campaigns.

Under **business-driven digital transformation**, REA - in line with the principles of data openness and interoperability - will improve business process modelling and automation by documenting processes and using a business automation platform. REA will promote AI training and encourage the use of Commission-wide AI solutions, such as GPT@EC, and integrate existing corporate AI services in its IT systems.

REA is committed to creating a **seamless digital environment** and a **green, secure, and resilient infrastructure**. To achieve this, REA will transform its IT systems by improving their capabilities and incorporating reusable solutions. REA will also keep upgrading its IT systems to modern technologies, retain and monitor existing systems, and ensure that they are properly mapped to business and technical capability models. To promote IT greening, REA will locally promote information sessions, encourage paperless and energy-saving practices.

Data management

As part of the SEDIA and eGrants ecosystem, REA benefits from the strengthening of the R&I data ownership and governance being rolled out by the Commission. Through the participation in the Results and Data Steering Committee and in the key user groups for the various business processes, REA will contribute to develop the data management maturity level of all entities implementing R&I programmes. Priority will be to appoint domain data owners and data stewards for relevant areas and promote the guidelines developed by the Commission.

REA's data management is established and closely aligned with Commission corporate processes and IT systems, ensuring consistent and secure handling of data. REA will continue to rely on measures at corporate level to ensure data quality and compliance with FAIR (Findability, Accessibility, Interoperability and Reusability) principles. REA will also aim to

⁽⁸⁾ The fifth one, Digital-ready EU policymaking, does not apply to REA

maintain or improve its current ‘established’ data maturity level.

In 2026, REA anticipates making substantial progress in pinpointing data stewards and owners, following the Commission’s lead and building upon the governance bodies and structures that were revamped in 2025 by the Commission to address the requirements of data stakeholders more effectively.

Data protection

REA will continue to ensure compliance with the data protection legal framework, support risk assessments, and foster a strong data protection culture within REA. The Agency will strengthen **compliance with the EU Data Protection Regulation** by actively monitoring adherence, providing expert advice, and fostering awareness among staff through specialised training sessions. A key priority will be reinforcing collaboration with other executive agencies to address data protection challenges in a coordinated manner and to co-host in Brussels the **DPO Network–EDPS meeting** in June 2026.

REA will implement the follow-up actions resulting from its first Data Protection audit.

C. Sound financial management

REA will continue to implement Horizon Europe grants in line with the ‘Control Strategy for Horizon Europe’ and the ‘Guidance on Horizon Europe ex-ante controls’. REA remains firmly committed to its objective of **reducing the cumulative representative error rates and residual error rates** (i.e. the amount at risk at closure) of all the programmes it manages below 2%.

The **implementation of lump sum projects** will continue to be closely monitored to ensure that controls are streamlined, and to identify areas for further improvements, efficiency gains and simplification. This will enable the Agency to evaluate the advantages of this funding model compared to a process in which actual costs are charged.

As previously mentioned, REA has **adapted its AGRIP control strategy** to address the risk of conflict of interest and underperformance in the multi-beneficiary grants part of the AGRIP programme. This includes reinforced ex-ante checks, a revised risk analysis approach, demands for bank guarantees, and increased review and control missions. REA will continue to strengthen requirements and guidance for transparent private tendering in future procedures (e.g. publication on websites frequented by potential bidders; clearer rules and acceptable practices presented as widely as possible, including during programme Info Days). These measures will ensure the effective management of grants and minimise potential risks.

D. Fraud risk management

REA will further implement its **Anti-fraud Strategy**, updated in 2023, along with its action plan. Both are in line with the Common Anti-fraud Strategy for Research and Innovation, also updated in 2023, and the revised Commission Anti-fraud Strategy Action Plan⁽⁹⁾.

The actions planned for 2026 will focus on strengthening **fraud prevention and detection**, making more effective use of the Early Detection and Exclusion System (EDES) for prevention and ex-post detection, and coordinating and cooperating across the Agency and with other services on anti-fraud matters. This will include working closely with the European Anti-Fraud Office (OLAF) and European Public Prosecutor Office (EPPO) and implementing OLAF recommendations in a timely manner.

The European Court of Auditors (ECA) audit report on the Commission's Anti-fraud Strategy is expected to be released in Q2 2026. The audit may lead to adjustments in REA's Anti-fraud Strategy and Action Plan. The preparation of the subsequent Anti-fraud Strategy is also planned to take place in 2026.

E. Sound environmental management

REA is committed to a **sustainable work environment**, in line with the Communication '[Greening the Commission](#)', and the corresponding Action Plan. Together with the Commission and other executive agencies, REA takes account of its environmental footprint and actively promotes measures to reduce the day-to-day environmental impact of its operations. Awaiting the results of the progress review of the EC's Greening policy, REA will continue to adhere to the corporate orientations.

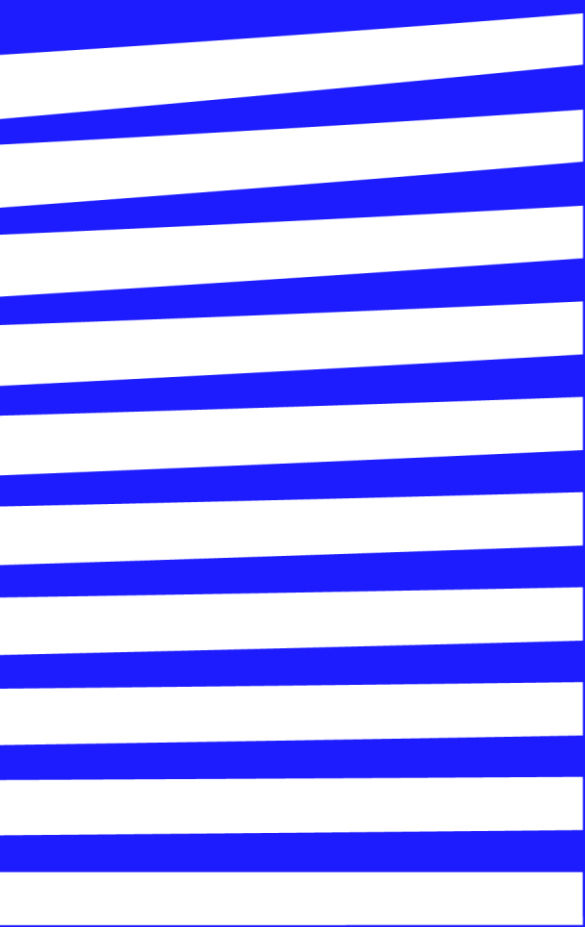
REA will continue to reduce staff/expert travel and to promote alternatives while maintaining REA's proximity to programme participants, as well as to set up an efficient tool for monitoring the carbon footprint of professional travel. REA will maintain the current reduction targets in 2026 for staff/expert emissions (i.e. 50% of emissions generated by staff member in 2019).

The Agency has been a committed partner for the Commission in fostering synergies and maximising the effectiveness of planned **environmental protection activities**. Via its EMAS team, REA will continue its close collaboration with the other executive agencies and the central EMAS team in the Commission in cross-service actions in 2026 and explore further local actions in its premises. The 'Executive Agency (EA) Green Week' – organised for the third time in 2025 – has become a showcase of EAs' close collaboration on 'greening' and is expected to continue for years to come.

⁽⁹⁾ Commission Anti-Fraud Strategy: SWD(2019) 170 final.



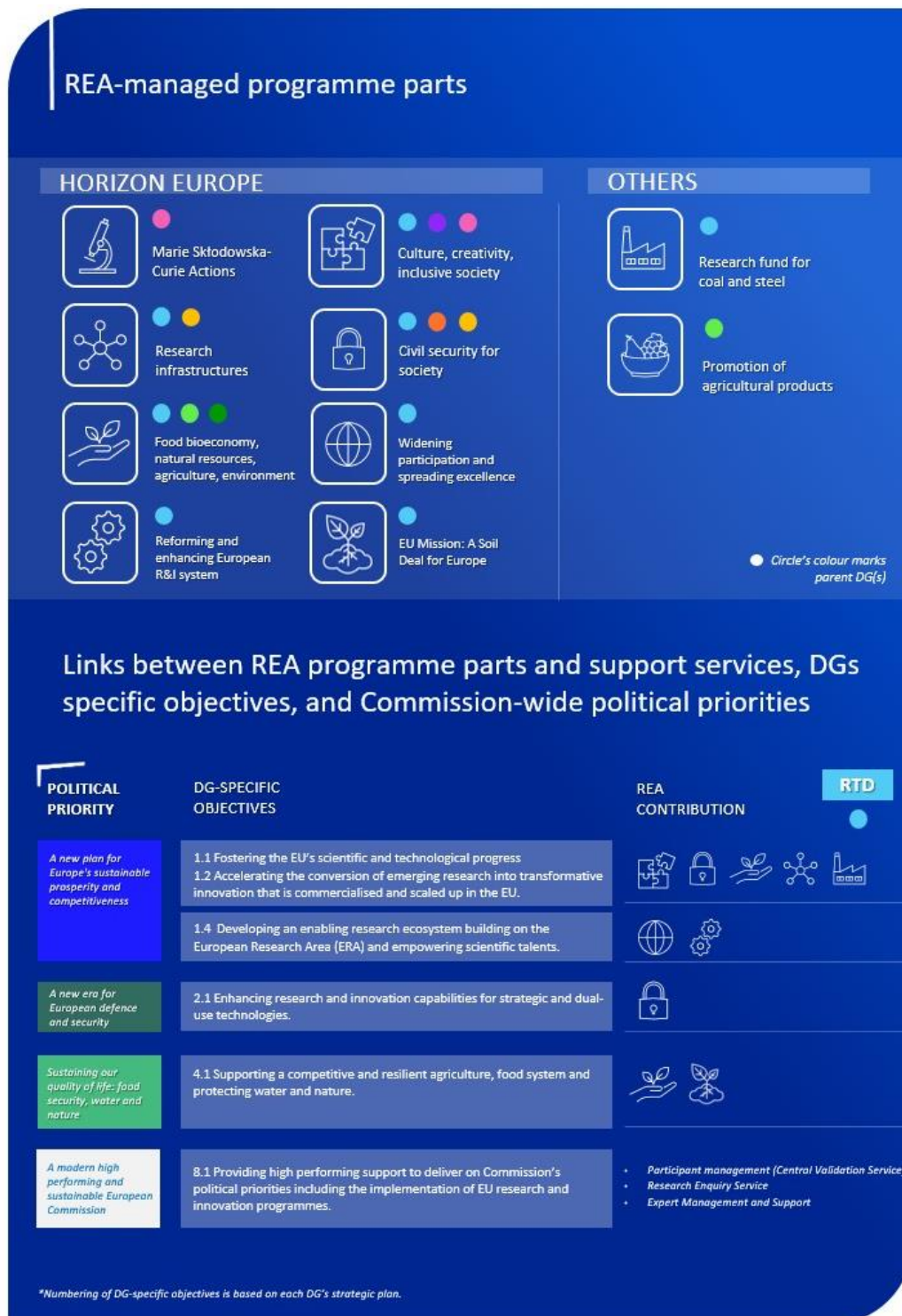
ANNEXES



ANNEX 1: Performance tables

The performance tables in this annex contain links to the specific objectives of REA's parent DGs to which the outputs will contribute, and to the general objectives of the second von der Leyen Commission as per the [Commission 2025-2029 strategic plan](#).

Part 3 – Delivering on the Commission’s priorities: main outputs for 2026



POLITICAL PRIORITY	DG-SPECIFIC OBJECTIVES	REA CONTRIBUTION	EAC
<p><i>A new plan for Europe's sustainable prosperity and competitiveness</i></p>	<p>1.2 Steering policies and managing programmes that reinforce cutting-edge education and Europe's research talent pipeline and innovation ecosystems</p>		<p>EAC</p>
<p><i>Supporting people and strengthening our societies and our social models</i></p>	<p>3.1 Steering policies and managing programmes that support inclusive and quality education to empower young people's social engagement, and solidarity across the EU, strengthening intergenerational fairness and cohesion.</p> <p>3.2 Steering policies and managing a programme that safeguards and promotes cultural diversity and heritage, fostering sustainable and innovative cultural and creative sectors, contributing to the Culture Compass.</p>		
<p><i>A new plan for Europe's sustainable prosperity and competitiveness</i></p>	<p>1.1 A European circular economy that optimises the value of resources thanks to a well-functioning single market for waste and secondary materials, as well as for sustainable products and services.</p> <p>1.2 A circular bioeconomy that enhances resources efficiently and resilience in the EU by leveraging the potentials of innovation, secondary bio-based materials, and the sustainable production of primary resources.</p> <p>1.3 A clean industry whose emissions into air, soil and water are reduced through an effective implementation of the EU environmental acquis, supported by innovation and investment for the use of best available techniques.</p>		<p>ENV</p>
<p><i>Sustaining our quality of life: food security, water and nature</i></p>	<p>4.1 Europe's ecosystems and nature are restored and protected through efficient implementation of the EU environmental acquis, supported by incentives for nature-positive actions and private investment.</p> <p>4.2 Access to clean water is increasingly secured thanks to better water management practices and infrastructure, improved water efficiency and more sustainable water use.</p>		
<p><i>A new plan for Europe's sustainable prosperity and competitiveness</i></p>	<p>1.1 Strengthen the attractiveness of the agri-food sector for new and current generations and improve its long-term sustainable competitiveness.</p> <p>1.2. Support R&I and enhance the access and use of research and innovation, knowledge digitalisation and skills.</p>	 	<p>AGRI</p>
<p><i>A new era for European Defence and Security</i></p>	<p>2.1 A safer, and more secure Europe.</p> <p>2.3 A fully functioning area of free movement.</p>		<p>HOME</p>
<p><i>A new plan for Europe's sustainable prosperity and competitiveness</i></p>	<p>1.1 A skilled, mobile and future-oriented European workforce and excellence in vocational education and training.</p>		<p>EMPL</p>
<p><i>A new plan for Europe's sustainable prosperity and competitiveness</i></p>	<p>1.1 Strengthening digital and frontier technologies for Europe's strategic autonomy.</p>		<p>CNECT</p>

*Numbering of DG-specific objectives is based on each DG's strategic plan.

Implementation of Horizon Europe – Excellent science – Marie Skłodowska-Curie Actions (MSCA) and predecessor actions (DG EAC)

General objective:

A new plan for Europe's sustainable prosperity and competitiveness

Specific objective:

Steering policies and managing programmes that reinforce cutting-edge education and Europe's research talent pipeline and innovation ecosystems (EAC)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	10
Calls for proposals	Number of calls	5
Evaluation sessions	Number of sessions	5
Number of individual proposals evaluated	Estimated number of proposals to evaluate	19 400
Number of grants signed	Number of grants	2 078
Procedures for selection by the Commission (where necessary)	Number of procedures	14
Pre-financing payments	Number of payments	1 195
Interim payments/progress reports	Number of payments	341
Final payments/final reports	Number of payments	1 220
Horizon 2020		
Interim payments/progress reports	Number of payments	5
Final payments/final reports	Number of payments	203

Implementation of Horizon Europe – Excellent science – Research infrastructures and predecessor actions (DGs RTD and CNECT)

General objectives:

A new plan for Europe's sustainable prosperity and competitiveness

A new era for European Defence and Security

Specific objectives:

Fostering the EU's Scientific and Technological Progress (RTD)

Accelerating the conversion of emerging research into transformative innovation that is commercialised and scaled up in the EU (RTD)

Strengthening digital and frontier technologies for Europe's strategic autonomy (CNECT)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	1
Calls for proposals	Number of calls	1
Evaluation sessions	Number of sessions	4
Number of individual proposals evaluated	Estimated number of proposals to evaluate	120
Number of grants signed	Number of grants	78
Procedures for selection by the Commission (where necessary)	Number of procedures	2
Pre-financing payments	Number of payments	76
Interim payments/progress reports	Number of payments	45
Final payments/final reports	Number of payments	42
Horizon 2020		
Interim payments/progress reports	Number of payments	4
Final payments/final reports	Number of payments	28

Implementation of Horizon Europe – Global challenges and European industrial competitiveness – Cluster 2: culture, creativity and inclusive society, and predecessor actions (DGs RTD, EMPL, EAC)

General objectives:

Supporting people, and strengthening our societies and our social models

A new plan for Europe's sustainable prosperity and competitiveness

Specific objectives:

Steering policies and managing programmes that support inclusive and quality education to empower young people's social engagement, and solidarity across the EU, strengthening intergenerational fairness and cohesion (EAC)

Steering policies and managing a programme that safeguards and promotes cultural diversity and heritage, fostering sustainable and innovative cultural and creative sectors, contributing to the Culture Compass (EAC)

A skilled, mobile and future-oriented European workforce and excellence in vocational education and training (EMPL)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	1 COOs day from the ECCCH 2024 call 1 COOs day from the 2025 call 1 NCPs meeting 1 Infoday >5 policy events and roundtables
Calls for proposals	Number of calls	3
Evaluation sessions	Number of sessions	1 single stage 2026 1 Partnership 2026 1 two-stage from 2025 (second stage)
Number of individual proposals evaluated	Estimated number of proposals to evaluate	1 800
Number of grants signed	Number of grants	84 (from 2025 calls)
Procedures for selection by the Commission (where necessary)	Number of procedures	6 (3 single stage + 1 COFUND + 2 Two stage)
Pre-financing payments	Number of payments	91
Interim payments/progress reports	Number of payments	105
Final payments/final reports	Number of payments	114
Horizon 2020		
Interim payments/progress reports	Number of payments	0
Final payments/final reports	Number of payments	3

Implementation of Horizon Europe – Global challenges and European industrial competitiveness – Cluster 3: civil security for society, and predecessor actions (DGs RTD and HOME)

General objectives:

A new era for European Defence and Security

A new plan for Europe's sustainable prosperity and competitiveness

Specific objectives:

A safer and more secure Europe (HOME)

A fully functioning area of free movement (HOME)

Enhancing research and innovation capabilities for strategic and dual-use technologies (RTD)

Fostering the EU's Scientific and Technological Progress (RTD)

Accelerating the conversion of emerging research into transformative innovation that is commercialised and scaled up in the EU (RTD)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	3
Calls for proposals	Number of calls	1
Evaluation sessions	Number of sessions	1
Number of individual proposals evaluated	Estimated number of proposals to evaluate	540
Number of grants signed	Number of grants	45
Procedures for selection by the Commission (where necessary)	Number of procedures	5
Pre-financing payments	Number of payments	46
Interim payments/progress reports	Number of payments	35
Final payments/final reports	Number of payments	36
Horizon 2020		
Interim payments/progress reports	Number of payments	1
Final payments/final reports	Number of payments	3

Implementation of Horizon Europe – Global challenges and European industrial competitiveness – Cluster 6: food, bioeconomy, natural resources, agriculture and environment, and predecessor actions (DGs RTD, AGRI, ENV)

General objectives: A new plan for Europe's sustainable prosperity and competitiveness

Sustaining our quality of life: food security, water and nature

Specific objectives:

Fostering the EU's Scientific and Technological Progress (RTD)

Accelerating the conversion of emerging research into transformative innovation that is commercialised and scaled up in the EU (RTD)

Supporting a competitive and resilient agriculture, food system and protecting water and nature (RTD)

A European circular economy that optimises the value of resources thanks to a well-functioning single market for waste and secondary materials, as well as for sustainable products and services (ENV)

A circular bioeconomy that enhances resource efficiency and resilience in the EU by leveraging the potentials of innovation, secondary bio-based materials, and the sustainable production of primary resources (ENV)

A clean industry whose emissions into air, soil and water are reduced through an effective implementation of the EU environmental acquis, supported by innovation and investment for the use of best available techniques (ENV)

Support research and innovation (R&I) and enhance the access and use of R&I, knowledge, digitalisation and skills (AGRI)

Europe's ecosystems and nature are restored and protected through efficient implementation of the EU environmental acquis, supported by incentives for nature-positive actions and private investment (ENV)

Access to clean water is increasingly secured thanks to better water management practices and infrastructure, improved water efficiency and more sustainable water use (ENV)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	14
Calls for proposals	Number of calls	8
Evaluation sessions	Number of sessions	10
Number of individual proposals evaluated	Estimated number of proposals to evaluate	1 390

Output	Indicator	Target
Number of grants signed	Number of grants	186
Procedures for selection by the Commission (where necessary)	Number of procedures	15
Pre-financing payments	Number of payments	184
Interim payments/progress reports	Number of payments	296
Final payments/final reports	Number of payments	117
Horizon 2020		
Interim payments/progress reports	Number of payments	4
Final payments/final reports	Number of payments	66

Implementation of Horizon Europe – Widening participation and strengthening the European Research Area – Widening participation and spreading excellence (DG RTD)

General objective:

A new plan for Europe's sustainable prosperity and competitiveness

Specific objective:

Developing an enabling research ecosystem building on the European Research Area (ERA) and empowering scientific talents (RTD)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	3 Coordinators days (TEAMING, EEI, TWINNING)
Calls for proposals	Number of calls	6 (TEAMING, TWINNING, COST, Hop-On, Research Management Facility, TEAMING Synergies)
Evaluation sessions	Number of sessions	6
Number of individual proposals evaluated	Estimated number of proposals to evaluate	1 300
Number of grants signed	Number of grants	260
Procedures for selection by the Commission (where necessary)	Number of procedures	TEAMING, EEI, COST
Pre-financing payments	Number of payments	90
Interim payments/progress reports	Number of payments	126/66
Final payments/final reports	Number of payments	126/0
Horizon 2020		
Interim payments/progress reports	Number of payments	3/0

Output	Indicator	Target
Final payments/final reports	Number of payments	12/0

Implementation of Horizon Europe – Widening participation and strengthening the European Research Area – Reforming and enhancing the European R&I system (DG RTD)

General objective: A new plan for Europe's sustainable prosperity and competitiveness

Specific objective:

Developing an enabling research ecosystem building on the European Research Area (ERA) and empowering scientific talents (RTD)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	Coordinators/beneficiaries day OR Policy events that fall into the F2P plan.
Calls for proposals	Number of calls	7
Evaluation sessions	Number of sessions	1 evaluation session per call
Number of individual proposals evaluated	Estimated number of proposals to evaluate	270
Number of grants signed	Number of grants	34
Procedures for selection by the Commission (where necessary)	Number of procedures	7
Pre-financing payments	Number of payments	32
Interim payments/progress reports	Number of payments	10
Final payments/final reports	Number of payments	31
Horizon 2020		
Interim payments/progress reports	Number of payments	0
Final payments/final reports	Number of payments	2

Implementation of Horizon Europe – A Soil Deal for Europe Mission (DGs RTD and AGRI)

General objective:

Sustaining our quality of life: food security, water and nature

Specific objective:

Supporting a competitive and resilient agriculture, food system and protecting water and nature (RTD)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	0
Calls for proposals	Number of calls	3
Evaluation sessions	Number of sessions	6
Number of individual proposals evaluated	Estimated number of proposals to evaluate	200
Number of grants signed	Number of grants	19
Procedures for selection by the Commission (where necessary)	Number of procedures	8
Pre-financing payments	Number of payments	18
Interim payments/progress reports	Number of payments	33
Final payments/final reports	Number of payments	8

Implementation of the research programme of the Research Fund for Coal and Steel (DG RTD)

General objective:

A new plan for Europe's sustainable prosperity and competitiveness

Specific objective:

Fostering the EU's Scientific and Technological Progress (RTD)

Accelerating the conversion of emerging research into transformative innovation that is commercialised and scaled up in the EU (RTD)

Main outputs in 2026:

Output	Indicator	Target
Horizon Europe		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	14
Calls for proposals	Number of calls	4
Evaluation sessions	Number of sessions	2
Number of individual proposals evaluated	Estimated number of proposals to evaluate	160
Number of grants signed	Number of grants	60
Procedures for selection by the Commission (where necessary)	Number of procedures	4
Pre-financing payments	Number of payments	60
Interim payments/progress reports	Number of payments	31
Final payments/final reports	Number of payments	20

Implementation of the information provision and promotion measures concerning agricultural products, and predecessor actions (DG AGRI)

General objective: A new plan for Europe's sustainable prosperity and competitiveness

Specific objective:

Strengthen the attractiveness of the agri-food sector for new and current generations and improve its long-term sustainable competitiveness (AGRI)

Main outputs in 2026: Grants

Output	Indicator	Target
Under the multiannual financial framework 2021-2027		
Events to ensure successful implementation of the programme and to promote funding opportunities (organised by REA)	Number of events co-organised by REA	3
Calls for proposals	Number of calls	2
Evaluation sessions	Number of sessions	2
Number of individual proposals evaluated	Estimated number of proposals to evaluate	200 (50 MULTI and 150 SIMPLE)
Number of grants signed	Number of grants	25
Procedures for selection by the Commission (where necessary)	Number of procedures	1
Pre-financing payments	Number of payments	15
Interim payments/progress reports	Number of payments	48
Final payments/final reports	Number of payments	22
Under the multiannual financial framework 2014-2020		
Events to ensure successful implementation of the programme (organised by REA)	Number of events co-organised by REA	0
Interim payments/progress reports	Number of payments	0
Final payments/final reports	Number of payments	13
Main outputs in 2026: Procurement		
Output	Indicator	Target
Under the multiannual financial framework 2021-2027		
Number of promotional events outside the EU	Number of events	7
Number of promotional events inside the EU	Number of events	0
Number of on-going communication campaigns	Number of campaigns	6
Number of market research reports published	Number of reports	6
Number of open calls for tender published	Number of calls for tender	1
Interim payments/progress reports	Number of payments	22

Support tasks delegated to the Agency

Participant management and management of the Research Enquiry Service

General objective:		
A modern high performing and sustainable European Commission		
Specific objective:		
Providing high performing support to deliver on Commission's political priorities including the implementation of EU R&I programmes (RTD)		
EU funding under SEDIA		
Output	Indicator	Target
Tasks related to participant validation – legal validation		
Legal entity validation (for all EU funding programmes under SEDIA)	Number of validations	10 000
LEAR validation	Number of validations	15 000
Bank Accounts Validations	Number of validations	10 000
Assessments of potential Universal transfer of rights and obligations (UTRO) cases	Number of validations	400
Tasks related to participant validation – special statuses		
SME/mid-capitalisation validations	Number of validations	200
Third-country control assessments	Number of assessments	2 500
Tasks related to participant validation – preparation of financial capacity assessment		
Preparation of financial capacity assessment	Number of assessments	12 000
Tasks related to the management of Research Enquiry Service		
Replies to RES questions (directly by the RES team, the service provider and the local helpdesks)	Number of replies	12 000
Tasks related to Frequently Asked Questions in the Funding and Tenders Portal		
FAQs and Q&As approved	Number of FAQ	1 300

Expert Management and Support Services

General objective:

A modern high performing and sustainable European Commission

Specific objective:

Providing high performing support to deliver on Commission's political priorities including the implementation of EU R&I programmes (RTD)

Main outputs in 2026:

Output	Indicator	Target
Validation of experts' legal entity and bank account files	Files are validated within 25 working days of the approval of the pool of experts.	100%
Contracts signed with experts	Contracts are signed within 10 calendar days of the launch of the contract signature process.	100%
Payments made to experts	Payments are made within 30 calendar days of the receipt of the cost claim from the expert.	100%
Additional outputs:		
Tasks related to Expert Management Services:		
Expert evaluators	Number of expert contracts signed – expert evaluators	25 000
Expert monitors	Number of expert contracts signed – expert monitors ⁽¹⁰⁾	2 200
Payments	Number of payments	32 500
Validations	Number of LE/BA validations for experts	8 500 of each
Expert Pool approvals	Number of Pool approvals	300
Evaluators' budget	Payment appropriations executed	75 000 000
Monitors' budget	Payment appropriations executed	6 000 000
Tasks related to Expert Support Services:		
Calls finalised	Number of calls finalised in the Call Passport System	170
Evaluations supported	Number of evaluations supported on-site	26
Evaluation experts on-site	Number of expected expert weeks on-site ⁽¹¹⁾	3 547
Meetings support	Number of meetings supported	125
Meeting participants	Number of meeting participants hosted	4 000

⁽¹⁰⁾ These are included in the budget line for each activity, and are limited to actions managed directly by REA.

⁽¹¹⁾ Based on the estimation provided by the Call Coordinators.

Part 4 – A modern and sustainable administration: main outputs for 2026

A. Human resource management

Objective: REA employs a competent and engaged workforce and contributes to gender equality at all levels of management to effectively deliver on the agency's priorities and core business.		
Main outputs in 2026:		
Output	Indicator	Target
High level of staff engagement in EC Staff Survey 2025	Staff engagement index Baseline Staff Survey 2023: 74%	75%
Gender balance in management	Number and percentage of female representation in middle management Baseline 31/12/2025 (10 out of 19 – 52,63%)	50%
Ensuring that all staff concerned have attended the training sessions that are mandatory for them	Participation rate for staff concerned	>90%
Ensuring that all REA newcomers have attended a REA induction session	Participation rate	>90%
Establish REA specific Staff Survey 2025 follow-up Action Plan	Action Plan	Semester 1 2026
Diversity and Inclusion action plan	Implementation of all actions in the Diversity and Inclusion action plan	End 2026

B. Digital transformation and data management

Objective: [The executive agency] is using innovative, trusted digital solutions for better policymaking, data management and administrative processes to create a digitally transformed, user-focused and data-driven Commission.		
Main outputs in 2026:		
Digital Transformation		
Output	Indicator	Target
Digital culture	% of statutory staff that completed at least one IT training	50%
Digital culture	Average participation rate in cyber awareness training	60%
Seamless digital environment	% of IT systems utilising cloud infrastructure	100%
Green, secure and resilient infrastructure	% of Security Plan up to date and compliant	100%
Green, secure and resilient infrastructure	% change in number of pages printed.	-5%
Data management		
Output	Indicator	Target
Data management strategy	New REA data management strategy	Q3

Data Protection		
Output	Indicator	Target
Increased staff awareness of data protection policies and rules.	Percentage of staff attending awareness-raising courses on data protection policies and rules.	100% for staff on the post for six months or longer

C. Sound financial management

Objective: The authorising officer by delegation has reasonable assurance that resources have been used in accordance with the principles of sound financial management and that cost-effective controls are in place which give the necessary guarantees concerning the legality and regularity of underlying transactions.

Main outputs in 2026:

Output	Indicator	Target
Effective controls: Legal and regular transactions	Estimated risk at payment and at closure for Horizon 2020 grants	As close as possible to 2% of relevant expenditure
	Estimated risk at payment and at closure for Horizon Europe grants	< 2% of relevant expenditure
	Estimated risk at payment and at closure (RFCS)	< 2 % of relevant expenditure
	Estimated risk at payment and at closure (AGRIP)	< 2 % of relevant expenditure
	Implementation of Horizon Europe audit findings	80% by 31/12/2026 ⁽¹²⁾
Effective controls: Safeguarded information	Number of security incidents with impact on the confidentiality, integrity or availability of ECS or PDM/URF systems	No reported incident is categorised as major
Efficient controls	Budget execution and / or timely payments	Remains 100% of operational payment appropriations and remains 100% of operational payments (in value) on time
Economy of controls	Overall estimated cost of controls	Remains below 3% of funds managed

⁽¹²⁾ Both audits and extensions, negative or positive/zero AURIs are included in the calculation of this indicator/target.

D. Fraud risk management

Objective: The risk of fraud is minimised through the application of effective anti-fraud measures and the implementation of the Commission Anti-Fraud Strategy (CAFS) ⁽¹³⁾ aimed at the prevention, detection and correction ⁽¹⁴⁾ of fraud.

Main outputs in 2026:

Output	Indicator	Target
Anti-fraud training courses (mandatory in the first year from entry into service in REA)	Number of sessions to organise	4 [as in anti-fraud strategy]
	Percentage of staff having followed the training in the first year from joining REA	100% [as in anti-fraud strategy]
EDES and Bankruptcy Trainings	Number of sessions to organise	4
REA Quarterly reports on the state of play of the cases under investigation for fraud and irregularities	Number of reports per year	4
Update of the REA Anti-Fraud Strategy	Preparation of document	Q4 2026

⁽¹³⁾ Communication from the Commission “Commission Anti-Fraud Strategy: enhanced action to protect the EU budget”, COM(2019)176 of 29 April 2019; Communication from the Commission “Commission Anti-Fraud Strategy Action plan – revision 2023”, [COM\(2023\)405](#) of 11 July 2023 – “the Communication on the 2023 revision”, and the accompanying revised action plan, [SWD\(2023\)245](#)– “the revised Action Plan”.

⁽¹⁴⁾ Correction of fraud is an umbrella term, which notably refers to the recovery of amounts unduly spent and to administrative sanctions.

E. Sound environmental management

Objective: Reaching climate neutrality by 2030 and a reduced environmental footprint for the Commission.		
Main outputs in 2026		
Output	Indicator	Target
Actions to reduce emissions from staff professional travel ⁽¹⁵⁾	CO ₂ emissions from executive agency's staff missions	Reduction of CO ₂ equivalent emissions/FTE at least by 50% compared to 2019.
Emissions from experts' travel	CO ₂ emissions from executive agency's expert missions	At least 50% reduction compared to 2019 of experts' emissions, expressed in CO ₂ /expert days
Energy saving actions	% of Agency buildings participating in the annual BEST energy saving actions (summer action) % of Agency buildings participating in the annual BEST energy saving actions (winter action)	Participation of REA in both actions
Staff awareness actions	Number of staff awareness actions in line with EMAS/greening corporate campaigns or from local initiatives	All relevant REA staff informed
Sustainable events	Number of staff informed about the EC Guidelines for sustainable events	All relevant REA staff informed
Green Public Procurement (GPP)	Number of staff informed about GPP criteria in procurement procedures	All relevant REA staff informed

⁽¹⁵⁾ Excluding AGRIP. Due to the nature of the programme, a certain number of long-haul business trips are unavoidable. REA will continue to measure, monitor, and report on CO₂ emissions from AGRIP on a separate basis.

ANNEX 2 : Resources: staff and budget

A. Administrative budget

Programmes	Title 1 (€ million)	Title 2 (€ million)	Title 3 (€ million)	Total				Grand Total
				EU Budget	EFTA/ EEA	Third countries contrib.	Assigned Revenue from SLAs between REA and other EUIBA (e.g., the EP) for the provision of validation services (SEDIA)	
Marie Skłodowska-Curie Actions	30.16	3.29	0.58	28.31	0.80	4.92		34.03
Cluster 2: Culture, Creativity and Inclusive Society	6.98	0.76	0.13	6.55	0.18	1.14		7.87
Cluster 3: Civil Security for Society	4.31	0.47	0.08	4.05	0.11	0.70		4.87
Cluster 6: Food, Bioeconomy, Natural Resources, Agriculture and Environment	20.24	2.21	0.39	19.00	0.54	3.30		22.84
Sharing Excellence	8.88	0.97	0.17	8.33	0.24	1.45		10.02
Reforming and enhancing the European R&I system	2.23	0.24	0.04	2.10	0.06	0.36		2.52
Research infrastructure	4.36	0.48	0.08	4.09	0.12	0.71		4.92
Agricultural promotion measures	3.62	0.40	0.36	4.37	0.00	0.00		4.37
Research fund for Coal and Steel ⁽¹⁶⁾	1.89	0.21	0.04	2.13	0.00	0.00		2.13
Expert management & support	9.57	1.05	5.36	14.16	0.25	1.56		15.97
Central validation Service	14.76	1.63	0.60	14.07	0.39	2.39	0.15	17.00

⁽¹⁶⁾ The actual budgetary value of the 20 Staff (including overheads) for the management of the RFCS programme amounts to EUR 2,589,018.64, which is EUR 297,078.64 more than the budgetary value provided by the original REA's CBA/SFS of 2021 for the Agency to manage the RFCS programme in 2026 (i.e. EUR 2 291 940.00). The reason of this difference is the need to include the actual and the forecast inflation rates and the salary indexations from 2021 to 2026.

Management and administrative support								
Marie Skłodowska-Curie Actions	2.42	0.26	0.05	2.27	0.06	0.39		2.73
Cluster 2: Culture, Creativity and Inclusive Society	0.56	0.06	0.01	0.53	0.01	0.09		0.63
Cluster 3: Civil Security for Society	0.35	0.04	0.01	0.33	0.01	0.06		0.39
Cluster 6: Food, Bioeconomy, Natural Resources, Agriculture and Environment	1.62	0.18	0.03	1.52	0.04	0.26		1.83
Sharing Excellence	0.72	0.08	0.01	0.67	0.02	0.12		0.81
Reforming and enhancing the European R&I system	0.17	0.02	0.00	0.16	0.00	0.03		0.19
Research infrastructure	0.36	0.04	0.01	0.34	0.01	0.06		0.41
Agricultural promotion measures	0.28	0.03	0.01	0.31	0.00	0.00		0.31
Research fund for Coal and Steel	0.14	0.02	0.00	0.16	0.00	0.00		0.16
Expert management & support	0.67	0.07	0.01	0.63	0.02	0.11		0.75
Central validation Service	1.02	0.11	0.02	0.96	0.03	0.17		1.15
Total	115.31	12.62	8.00	115.06	2.90	17.81	0.15	135.92

B. Human resources

Programmes	Staff (EU budget)				Staff from other fund	Total all staff
	TAs	Of which seconded officials	CAs	Total staff EU budget	EFTA/EEA Third countries contrib.	
Horizon Europe	169.69	40.81	448.51	618.19	107.04	725.24
Marie Skłodowska-Curie Actions (EAC)	63.76	9.92	176.22	239.98	43.98	283.95
Research infrastructure	10.30	3.78	23.84	34.14	7.01	41.15
Cluster 2: Culture, Creativity and Inclusive Society	16.47	4.17	40.77	57.24	8.46	65.70
Cluster 3: Civil Security for Society (HOME)	12.15	3.72	24.19	36.33	4.28	40.62
Cluster 6: Food, Bioeconomy, Natural Resources, Agriculture and Environment	42.37	13.28	115.55	157.91	30.31	188.22
Sharing Excellence (RTD)	19.42	3.48	54.62	74.04	9.58	83.62
Reforming and enhancing the European R&I system (RTD)	4.98	2.32	12.56	17.54	3.42	20.97
Operational staff for Horizon Europe	153.87	35.27	412.12	565.99	104.36	670.35
Management and administrative support staff for Horizon Europe	15.59	5.40	35.62	51.20	2.68	53.88
Agricultural promotion measures (AGRI)	9.46	2.71	24.54	34.00	0.00	34.00
Operational staff for Agricultural promotion measures	8.72	2.45	22.86	31.58	0.00	31.58
Management and administrative support staff for Agricultural promotion measures	0.74	0.26	1.68	2.42	0.00	2.42
Research fund for Coal and Steel (RTD)	7.07	5.36	12.93	20.00	0.00	20.00
Operational staff for RFCS	6.64	5.21	11.94	18.58	0.00	18.58
Management and administrative support staff for RFCS	0.43	0.15	0.99	1.42	0.00	1.42
Expert management & support	14.77	3.89	69.05	83.83	5.38	89.21
Operational staff for Expert management & support	13.04	3.29	65.24	78.28	5.09	83.38
Management and administrative support staff for Expert management & support	1.73	0.60	3.81	5.54	0.28	5.83
Central validation Service	20.25	2.37	107.74	127.98	8.58	136.56
Operational staff for Central validation Service	17.60	1.45	101.90	119.50	8.14	127.64
Management and administrative support staff for Central validation Service	2.65	0.92	5.84	8.49	0.43	8.92
Total	221	55	662	883	121	1004

C. Delegated operational appropriations

Following the Annex 1 of the Internal Rules for the implementation of the EU General Budget of 2026, REA manages operational appropriations on the following budget lines. These co-delegated budget lines to REA are mainly used for grant management but can also contain procurement and other activities. They also include appropriations for experts.

Since 2016, REA uses a single budget line for the management of expert evaluators of the “Horizon” research framework-programmes (i.e., for “Horizon 2020” for the period 2014-2020 and for “Horizon Europe” for the period 2021-2027). This single budget line simplifies the management of REA’s activities for contracting and paying expert evaluators of Horizon Europe, including for calls not delegated to the Agency (except EURATOM, Direct Actions and the ERC programmes for which the expert evaluators are not managed by REA). However, the expert reviewers/monitors remain, as previously, charged to the various budget lines of the delegated programmes.

The expert evaluators for the Joint Undertakings (JUs), the Research Programme of the Research Fund for Coal and Steel (RFCS) and the Promotion of Agricultural Products (AGRIP) programme, are managed by REA using the appropriate budget lines.

It should be noted that the figures in the table below are the best estimates and, at this stage, are indicative. They are based on REA’s share on the Work Programmes (WP) 2026 in the Horizon Europe programme, the Research Programme of the Research Fund for Coal and Steel (RFCS), and the Promotion of Agricultural Products (AGRIP) programme. Since these amounts are indicative, they may vary during the year due to the following elements:

- Update of the Work Programme 2026.
- Transfers of appropriations between the different co-delegated implementing entities that can occur until the end of 2026.

Budget lines		Commitment appropriations (€ million)				Total	Payment appropriations (€ million)				Total
		EU Budget	EFTA/EEA (*)	EARN/N for RFCS	EARN/N as Third countries contrib. (**)		EU Budget	EFTA/EEA (*)	EARN/N for RFCS	EARN/N as Third countries contrib. (**)	
Horizon Europe - Pillar I "Excellent Science"											
01 02 01 02	Marie Skłodowska-Curie Actions	899.03	23.4		272.4	1,196.2	935.83	24.33			960.17
01 02 01 03	Research infrastructures	222.3	8.8		64.2	295.3	326.0	9.2			335.29
Horizon Europe - Pillar II "Global Challenges and European Industrial Competitiveness"											
01 02 02 20	Cluster 'Culture, Creativity and Inclusive Society'	326	8.6		24.5	359.1	251.3	6.6			257.9
01 02 02 30	Cluster 'Civil Security for Society'	112.0	4.9		14.8	131.8	127.7	5.5			133.2
01 02 02 40	Cluster 'Digital, Industry and Space'	30.0				30.0	8.92	0.23			9.15
01 02 02 50	Cluster 'Climate, Energy and Mobility'	3.2	0		0.00	3.2	0.81				0.81
01 02 02 60	Cluster 'Food, Bioeconomy, Natural Resources, Agriculture and Environment'	705.7	28.2		191.3	925.1	848.4	25.4			873.8
Horizon Europe - Widening Participation and Strengthening the European Research Area											
01 02 04 01	Widening participation and spreading excellence	394.4	10.3		6.25	410.9	314.9	8.9			323.9
01 02 04 02	Reforming and enhancing the European R&I system	48.6	1.5		15.5	65.6	49.4	1.6			60.9
01 02 05	Horizontal Operational Activities	65	0		0.00	65	58.1	2.8			60.91
Agricultural Promotion Measures											

08 02 03 03	Promotion of agricultural products - Multi-programmes and actions implemented by the Commission under direct management	105.00					105.00	69.93				69.93
Research Fund for Coal and Steel												
01 20 03 01 01 20 03 02	Research programme for coal and Steel			177.0			175.10			66.81		64.91
European Regional Development Fund												
05 02 09	Horizon Europe - Contribution from the European Regional Development Fund	1.00					1.00	0.8				0.8
Legacy - previous research framework programmes												
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Marie Skłodowska-Curie actions (former 15 03 01 01)							15.47	0.34			15.81
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Research infrastructures (former 08 02 01 03)							13.23	0.29			13.52
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Societal Challenge 2 - Securing sufficient supplies of safe, healthy and high quality food and other bio-based products - (former 05 09 03 01)							9.91	0.22			10.13

01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Societal Challenge 2 - Securing sufficient supplies of safe, healthy and high quality food and other bio-based products - (former 08 02 03 02)						5.78	0.13			5.90
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Societal Challenge 5 - Achieving a resource - and water - efficient and climate change resilient economy and society - (former 08 02 03 05)						10.83	0.24			11.07
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Societal Challenge 6 - Fostering inclusive, innovative and reflective European societies - (former 08 02 03 06)						1.48	0.03			1.51
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Societal Challenge 7 - Fostering secure European societies - (former 18 05 03 01)						0.09	0.00			0.10
01 02 99 01	Completion of previous research programmes (prior to 2021) H2020 - Spreading excellence and widening participation - (former 08 02 04)						11.46	0.25			11.71
Total of operational appropriations managed by the Executive Agency		2,912.23	85.70	177.00	588.95	3,765.20	3,060.34	86.05	66.81	0.00	3,223.32

(*)The EFTA/EEA countries' contribution rate is 2.60% for the Horizon Europe's budget lines, and 2.19% for the Horizon 2020's budget lines.

(**) The Third countries' contributions encoded in this table in Commitment Appropriations are those planned in the Budget Impact Statements (BIS) of the adopted Horizon Europe's Work Programmes 2026.

Starting from 2026, for the Joint Undertakings' budget lines, REA will implement the budget through a SLA with funding from IAR2/2 2026 and/or EARN/N 2026, which will be recovered from each Joint Undertaking in Commitment and in Payment appropriations.