



# Annual activity report 2022

## Annexes

DG TRANSLATION

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## **ANNEX 1: Statement of the Director(s) in charge of Risk Management and Internal Control**

*“I declare that in accordance with the Commission’s communication on the internal control framework <sup>(1)</sup>, I have reported my advice and recommendations on the overall state of internal control in the DG to the Acting Director-General.*

*I hereby certify that the information provided in the present annual activity report and in its annexes is, to the best of my knowledge, accurate and complete.”*

*Brussels, 31 March 2023*

*(e-signed)*

Jörgen Gren

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<sup>(1)</sup> C(2017)2373 of 19.04.2017.

## ANNEX 2: Performance tables

### General objective 7: A modern, high-performing and sustainable European Commission

#### Impact indicator 1: Image of the European Union

**Explanation:** This indicator is based on the question ‘In general, does the EU conjure up for you a very positive, fairly positive, neutral, fairly negative or negative image?’ The indicator gives the share of positive and fairly positive views on this question.

**Source of the data:** Eurobarometer

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
43%	Increase	Increase	47%

#### Impact indicator 2: Staff engagement index in the Commission

**Explanation:** Staff engagement measures staff’s emotional, cognitive and physical connection to the job, organisation and the people within it.

**Source of the data:** European Commission

Baseline (2018)	Interim Milestone (2022)	Target (2024)	Latest known results (2021)
69%	Increase	Increase	72%

### Specific objective 7.1: Linguistic services in 24 languages support the Commission’s decision-making process, policies and implementing work

#### Result indicator 7.1.1: Customer satisfaction rate

**Explanation:** Percentage of customers who express satisfaction with DGT’s services.

**Source of the data:** Customer satisfaction survey (enabling DGT to measure whether the quality of the service meets customer expectations and to detect areas for improvement)

Baseline (2016)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
>80%	>80%	>80%	92.8% (2022 Customer Pulse Survey)

#### Result indicator 7.1.2: Deadline compliance rate

**Explanation:** Proportion of pages produced (all versions) within the deadline as a percentage of the total number of pages produced (all versions).

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
99.5%	99.5%	99.5%	99.5%

**Result indicator 7.1.3: Correction rate <sup>(2)</sup>**

**Explanation:** The ratio between the number of translations formally corrected during one year and the number of translations produced the same year and the preceding two years subject to such corrections.

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
0.31%	<0.5%	<0.5%	0.25

**Result indicator 7.1.4: Share of PSI initiatives edited**

**Explanation:** The share of politically sensitive and important initiatives that were sent for editing.

**Source of the data:** Decide; ManDesk

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
52%	≥65%	≥65%	49 <sup>(3)</sup>

**Main outputs in 2022:**

Output	Indicator	Target	Latest known results (situation on 31/12/2022)
Total production (official languages)*	Number of pages processed internally and outsourced	31 December 2022	2 597 000
Total production (non-EU languages)*	Number of pages processed internally and outsourced	31 December 2022	6 290
Recruitment of additional staff for the Irish department	Total number of staff in the Irish department	65 by 31 December 2022	60 <sup>(4)</sup>
Ex post evaluation of DGT's translation production	Ex post evaluation report adopted (Y/N)	30 June 2022	Y
Use of eTranslation by customer DGs*	Number of pages submitted to the eTranslation service	31 December 2022	9 603 756
Total editing production in English*	Number of pages edited	31 December 2022	29 500
Clear writing training events delivered by DGT trainers	Number of clear writing training events delivered	≥30 by 31 December 2022	17 <sup>(5)</sup>

<sup>(2)</sup> The correction rate measures translation quality based on the number of corrigenda and correcting acts issued by the Commission to correct translation mistakes.

<sup>(3)</sup> Where politically sensitive and important initiatives were not edited, it was due to the urgency or sensitivity of the file, or to documents being authentic in a language other than English.

<sup>(4)</sup> Staffing of Irish department is as such in line with staffing of non-procedural languages.

Output	Indicator	Target	Latest known results (situation on 31/12/2022)
Implementation of the clear writing and editing strategy	Number of action points completed	≥7 by 31 December 2022	9
Service-level agreements in place between DGT and DGs	Share of requesting DGs with a service-level agreement with DGT out of all requesting DGs	>85%	89%

\*This measures the products and services DGT delivers to its users. DGT's outputs are demand-driven; no quantitative targets can be set.

**Specific objective 7.2:** DGT's state-of-the-art language tools and technology enhance the efficiency and quality of translation work

**Result indicator 7.2.1:** Use of linguistic data assets

**Explanation:** Degree to which linguistic data in the form of previous translations and machine translation output is used to produce new translations.

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
84%	Maintain or improve	Maintain or improve	87.7%

**Result indicator 7.2.2:** Number of new machine translation engines <sup>(6)</sup> built and existing engines upgraded

**Explanation:** This is an indicator of machine translation quality <sup>(7)</sup>.

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
128	150	200	231

<sup>(5)</sup> The total number of clear writing training events delivered was 44, of which 17 delivered by DGT trainers.

<sup>(6)</sup> An 'engine' is a machine translation system built for a specific language combination and trained with specific linguistic data.

<sup>(7)</sup> Existing engines (for different language combinations and different domains, e.g. EU formal style vs. general texts) are regularly updated with the aim of improving performance. Prior to the release of a new engine, its performance is evaluated and compared against existing engines. New engines, e.g. for new language combinations and domains, undergo a similar evaluation process before being released, i.e. the release of a new engine indicates a positive quality assessment.

**Result indicator 7.2.3:** Aggregate average editing effort by translators

**Explanation:** Aggregate translation error rate over all language pairs weighted by the number of segments <sup>(8)</sup> of each language pair. Language pairs with fewer than 5 000 segments per year not included

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
0.30 (2 481 474 segments)	Maintain or decrease	Maintain or decrease	0.22 (4 141 217 segments)

**Main outputs in 2022:**

Output	Indicator	Target	Latest known results (situation on 31/12/2022)
Use of the output of previous translations stored in Euramis translation memories for current translation requests	Re-usability rate <sup>(9)</sup>	Maintain 2021 level or increase	44.5%
eDGT-completion of the preparatory phase	Number of milestones completed for the preparatory phase	16 by 31 December 2022	8 <sup>(10)</sup>
Translation corpora size	Total number of segments available in Euramis	Increase compared to 2021 (in proportion to annual production)	1 638 219 336  (+3.2% compared to 2021, whereas production went down by 6.2%)
IATE complete entries	Share of IATE complete entries	Increase compared to 2021	33.5% (+2 percentage points compared to 2021)

<sup>(8)</sup> A 'segment' usually consists of a sentence or sentence-like unit (a heading, a title or an element in a list).

<sup>(9)</sup> Re-usability rate indicates how useful existing Euramis memories are for new translations.

<sup>(10)</sup> Work on the remaining milestones is ongoing and will be completed in 2023. The delays in the implementation of some of the milestones are due to resource issues which impacted in particular the business process analysis and the evaluation of the technical platform for eDGT.

**Specific objective 7.3:** Fluctuating demand is managed through a flexible resources mix

**Result indicator 7.3.1:** Productivity index

**Explanation:** The productivity index is an indicator that tracks DGT's output (partially, since there are non-tangible and non-measurable outputs that cannot be taken into account <sup>(11)</sup>), measured in equivalent pages, in relation to its input in terms of human resources (all DGT staff). The productivity index measures the change in productivity compared to 2019 (= 100).

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
100	Increase	Increase	131.95

### Main outputs in 2022:

Output	Indicator	Target	Latest known results (situation on 31/12/2022)
Pages translated externally as a percentage of the total number of translated pages delivered by DGT*	Outsourcing rate	31 December 2022	36.6%
Outsourced documents marked 'very good' or 'good'	Freelance quality rate	Maintain 2021 level or increase	97.7%
Availability of reserve lists for the recruitment of temporary agents to language departments	Number of reserve lists available	5 by 31 December 2022	4 <sup>(12)</sup>
Organisation of L&D events according to learning needs analysis and priorities	Percentage of priority L&D areas covered by one or more L&D event	100%	100%

\*No quantitative target can be set as outsourcing is demand-driven.

<sup>(11)</sup> The productivity index relates outputs of DGT staff with DGT's human resources. The outputs taken into account are: production in pages translated/edited by DGT staff, internal management of outsourced translations, pre-processing of outsourced translations, and revision of outsourced translations by DGT staff. Other outputs, such as work related to training, quality, terminology, contribution in conferences, interinstitutional cooperation, management etc. cannot be transformed into equivalent pages and are not taken into account in the indicator.

<sup>(12)</sup> The target could not be met since EPSO did not have the capacity to run as many selection processes for temporary agents in translation as requested.

**Specific objective 7.4:** Multilingualism is promoted and development of the translation profession is supported

**Result indicator 7.4.1:** Share of participants in DGT's outreach events that found the event useful and/or intend to take action

**Explanation:** The percentage of respondents to surveys conducted after DGT's outreach events (Translating Europe Forum, Translating Europe Workshops, European Day of Languages) who indicated in their response that they found the event useful and/or that they intend to take action as a result.

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
65%	Maintain or increase	Maintain or increase	89% found the events useful; 68% intend to take action <sup>(13)</sup>

### Main outputs in 2022:

Output	Indicator	Target	Latest known results (situation on 31/12/2022)
Juvenes Translatores contest	Number of Member States with participating schools	All 27	All 27
European Day of Languages events	Number of European Day of Languages events organised in the Member States	60 by 31 October 2022	70
Translating Europe Forum conference	Stakeholder groups represented	≥ 4	8
	Based on participant surveys: Percentage of participants that found the event useful or interesting, or have gained new insights	>65%	92% found it useful; 67% intend to take action
Translating Europe Workshops in Member States	Number of workshops organised	35 by 31 December 2022	47
	Based on participant surveys: Percentage of participants that found the event useful or interesting, or have gained new insights	>65%	93% found it useful; 69.6% intend to take action

<sup>(13)</sup> Average value calculated on the surveys carried out in the different projects (Translating Europe Forum: 92% found it useful and 67% intend to take action; Translating Europe Workshops: 93% found it useful and 69.6% intend to take action; European Day of Languages: 83% were satisfied).

<b>Output</b>	<b>Indicator</b>	<b>Target</b>	<b>Latest known results</b> (situation on 31/12/2022)
EMT Network meetings	Number of EMT Network meetings organised	2 by 31 December 2022	2
Visiting Translator Scheme (VTS)	Number of VTS visits	20 by 31 December 2022	13 <sup>(14)</sup>
DGT participation in IAMLADP & JIAMCATT groups	Number of IAMLADP & JIAMCATT groups of which DGT is a member	≥4	4
<b>External communication actions</b>			
<b>Output</b>	<b>Indicator</b>	<b>Target</b>	<b>Latest known results</b> (situation on 31/12/2022)
Social media campaign for the main outputs listed above	Engagement (Socialbakers benchmarks)		
	<b>Facebook</b> – the sum of reactions, comments and shares divided by the number of post published on the same profile	Average Interactions per Post: ≥50 Number of interactions per 1K fans: ≥10	Average Interactions per Post: 58 Number of interactions per 1K fans: 6.02 <sup>(15)</sup>
	<b>Instagram</b> – the sum of likes and comments divided by the number of post published on the same profile	Average Interactions per Post: ≥50 Number of interactions per 1K followers: ≥10	Average Interactions per Post: 78 Number of interactions per 1K followers: 36
	<b>Twitter</b> – the sum of replies, retweets and likes divided by the number of post published on the same profile	Average Interactions per tweet ≥20 Number of interactions per 1K followers ≥5	Average Interactions per tweet: 38 Number of interactions per 1K followers: 6.98

<sup>(14)</sup> The target was not met since after the long standstill due to the pandemic, some colleagues cancelled their projects pending from 2020 and 2021 for various reasons (project became obsolete, they changed posts or retired, requirements of partner organisations changed).

<sup>(15)</sup> This is due to ongoing trend in social media at large. Instagram is becoming first choice channel for our audiences. As they engage with our content on Instagram, they are less willing to interact on other channels. Facebook interactions are slowly declining in general in the EU. By contrast, we observe exponential growth of interactions on Instagram as a global trend.

## General objective 2: A Europe fit for the digital age

### Impact indicator 1: Aggregate score in the Digital Economy and Society Index (DESI)

Explanation: DESI is a composite index that summarises relevant indicators on Europe's digital performance and tracks the evolution of EU Member States in digital competitiveness. Higher values indicate a better performance.

#### Source of the data: [DESI](#)

Methodology for calculating the indicator <sup>(16)</sup>: The DESI index is calculated as the weighted average of the five main DESI dimensions: 1 Connectivity (25%), 2 Human Capital (25%), 3 Use of Internet (15%), 4 Integration of Digital Technology (20%) and 5 Digital Public Services (15%)

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
43.1	Increase	Increase	52.3

### Impact indicator 2: Digital skills

**Explanation:** The basic digital skills indicator looks at selected activities performed by individuals aged 16 to 74 on the internet in the four specific areas (information, communication, problem solving, content creation). It is assumed that individuals having performed certain activities have the corresponding skills; therefore, the indicator can be considered as a proxy of the digital competences and skills of individuals. Finally, based on the performance in the four specific areas, an overall digital skills indicator is calculated as a proxy of the digital competences and skills of individuals ('no skills', 'low', 'basic' or 'above basic'). The basic digital skills indicator shows the share of individuals with 'basic' and 'above basic' skills.

#### Source of the data: Eurostat (Eurostat online data code: [ISOC\\_SK\\_DSKL\\_I21](#))

Baseline <sup>(17)</sup> (2021)	Interim Milestone (2022)	Target (2024)	Latest known results (2021)
Basic digital skills: 54%	63%	67%	54%

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<sup>(16)</sup> The methodology on calculating the indicator and the baseline have changed due to the need to align the DESI with the Digital Decade Compass cardinal points and target. This modification is referred to in the DESI reports (see <https://ec.europa.eu/newsroom/dae/redirection/document/80563>, p.13-15) and in the press materials of DESI ([https://ec.europa.eu/commission/presscorner/detail/en/QANDA\\_21\\_5483](https://ec.europa.eu/commission/presscorner/detail/en/QANDA_21_5483)).

<sup>(17)</sup> The digital skills indicator was redesigned and the methodology has been changed substantially in 2021, to reflect the Digital Competence Framework 2.0. As a consequence, 2021 is the beginning of a new time series available in Individuals' level of digital skills (from 2021 onwards) [ISOC\_SK\_DSKL\_I21]. It is not comparable with 2019 baseline before (56%).

**Specific objective 2.1:** eTranslation is used in Member States' public administrations, EU institutions and on EU platforms to overcome language barriers

**Result indicator 2.1.1:** Number of requests submitted to eTranslation by Member States' public administrations per year

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
150 665	Increase	Increase	1 010 671

**Result indicator 2.1.2:** Number of requests submitted to eTranslation by EU institutions (excluding the translation services) per year <sup>(18)</sup>

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
80 870 494	Increase	Increase	1 007 711 259

**Result indicator 2.1.3:** Number of requests submitted to eTranslation for EU platforms (Online Dispute Resolution (ODR), SOLVIT etc.) per year

**Source of the data:** DGT statistics

Baseline (2019)	Interim Milestone (2022)	Target (2024)	Latest known results (2022)
81 094 105	Increase	Increase	1 005 962 177

### Main outputs in 2022:

Output	Indicator	Target	Latest known results (situation on 31/12/2022)
eTranslation embedded in EU public administrations' websites	Number of EU public administrations with eTranslation embedded in their websites	Increase compared to 2021	10 (1 in 2021)
eTranslation incorporated in EU platforms	Number of EU platforms with eTranslation incorporated	Increase compared to 2021	88 <sup>(19)</sup> (71 in 2021)
Use of eTranslation by Member State public administrations	Number of pages produced by eTranslation requested by Member State public administrations	Increase compared to 2021	4 926 854 (3 566 453 in 2021)
Use of eTranslation by EU institutions (excluding the translation services)	Number of pages produced by eTranslation requested by EU institutions (excluding the translation services)	Increase compared to 2021	132 901 477 (61 014 189 in 2021)

<sup>(18)</sup> Requests submitted to eTranslation by EU institutions include requests submitted by EU platforms, which are reported below under result indicator 2.1.3.

<sup>(19)</sup> Counting the eTranslation Europa widget as 1. There are 119 Europa websites using it.

<b>Output</b>	<b>Indicator</b>	<b>Target</b>	<b>Latest known results</b> (situation on 31/12/2022)
Use of eTranslation on EU platforms (ODR, SOLVIT etc.)	Number of pages produced by eTranslation for EU platforms (ODR, SOLVIT etc.)	Increase compared to 2021	119 666 169  (49 946 409 in 2021)
<b>External communication actions</b>			
<b>Output</b>	<b>Indicator</b>	<b>Target</b>	<b>Latest known results</b> (situation on 31/12/2022)
Translating Europe workshops and other events covering eTranslation	Number of events organised	5 by 31 December 2022	12

## **ANNEX 3: Draft annual accounts and financial reports**

AAR 2022 Version 1

### **Annex 3 Financial Reports - DG DGT - Financial Year 2022**

**Table 1 : Commitments**

**Table 2 : Payments**

**Table 3 : Commitments to be settled**

**Table 4 : Balance Sheet**

**Table 5 : Statement of Financial Performance**

**Table 5 Bis: Off Balance Sheet**

**Table 6 : Average Payment Times**

**Table 7 : Income**

**Table 8 : Recovery of undue Payments**

**Table 9 : Ageing Balance of Recovery Orders**

**Table 10 : Waivers of Recovery Orders**

**Table 11 : Negotiated Procedures**

**Table 12 : Summary of Procedures**

**Table 13 : Building Contracts**

**Table 14 : Contracts declared Secret**

**Table 15 : FPA duration exceeds 4 years**

**Table 16 : Commitments co-delegation type 3 in 2022**

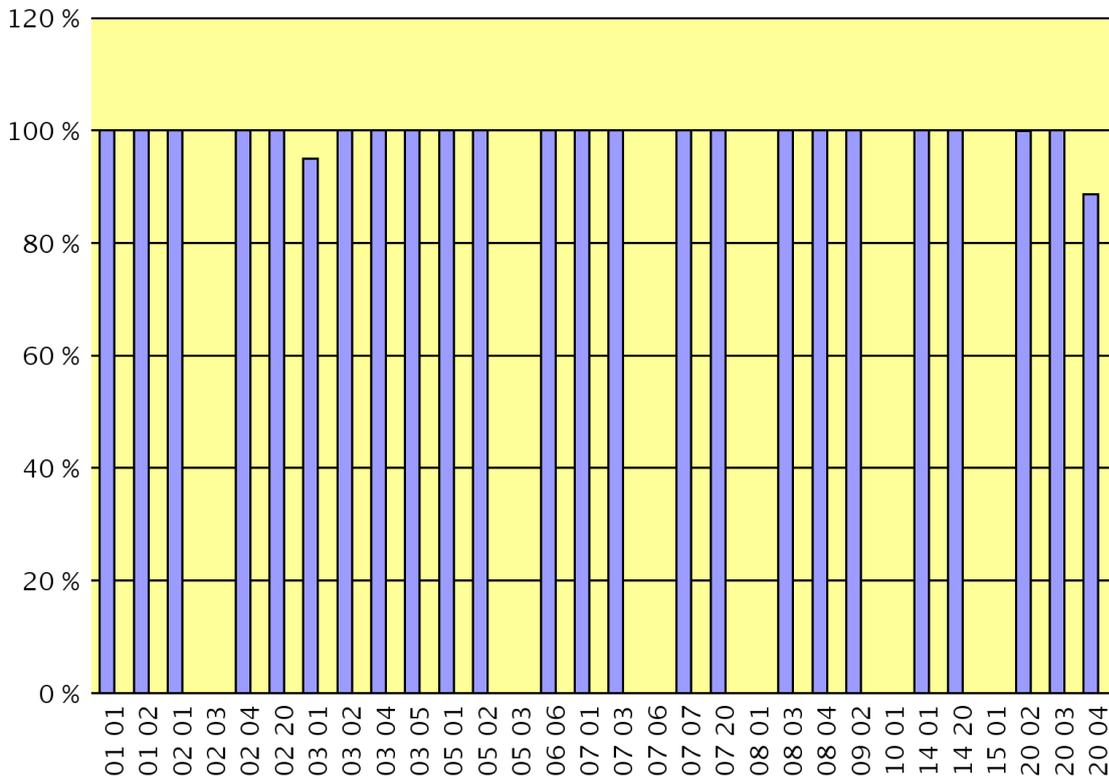
**Additional comments**

<b>TABLE 1: OUTTURN ON COMMITMENT APPROPRIATIONS IN 2022 (in Mio €) for DG DGT</b>					
			<b>Commitment appropriations authorised*</b>	<b>Commitments made</b>	<b>%</b>
			<b>1</b>	<b>2</b>	<b>3=2/1</b>
<b>Title 01 Research and Innovation</b>					
01	01 01	Support administrative expenditure of the "Research and Innovation" cluster	0.16	0.16	100.00 %
	01 02	Horizon Europe	0.05	0.05	100.00 %
<b>Total Title 01</b>			<b>0.21</b>	<b>0.21</b>	<b>100.00 %</b>
<b>Title 02 European Strategic Investments</b>					
02	02 01	Support administrative expenditure of the "European Strategic Investments" cluster	0.04	0.04	100.00 %
	02 03	Connecting Europe Facility (CEF)	0.00	0.00	0.00 %
	02 04	Digital Europe programme	2.00	2.00	100.00 %
	02 20	Pilot projects, preparatory actions, prerogatives and other actions	0.00	0.00	100.00 %
<b>Total Title 02</b>			<b>2.04</b>	<b>2.04</b>	<b>100.00 %</b>
<b>Title 03 Single Market</b>					
03	03 01	Support administrative expenditure of the 'Single Market' cluster	0.26	0.25	95.04 %
	03 02	Single Market Programme	0.13	0.13	100.00 %
	03 04	Cooperation in the field of taxation (FISCALIS)	0.05	0.05	100.00 %
	03 05	Cooperation in the field of customs (Customs)	0.08	0.08	100.00 %
<b>Total Title 03</b>			<b>0.52</b>	<b>0.51</b>	<b>97.52 %</b>
<b>Title 05 Regional Development and Cohesion</b>					
05	05 01	Support administrative expenditure of the 'Regional Development and Cohesion' cluster	0.04	0.04	100.00 %
	05 02	European Regional Development Fund (ERDF)	0.03	0.03	100.00 %
	05 03	Cohesion Fund (CF)	0.00	0.00	0.00 %
<b>Total Title 05</b>			<b>0.07</b>	<b>0.07</b>	<b>100.00 %</b>
<b>Title 06 Recovery and Resilience</b>					
06	06 06	EU4Health Programme	0.05	0.05	100.00 %
<b>Total Title 06</b>			<b>0.05</b>	<b>0.05</b>	<b>100.00 %</b>
<b>Title 07 Investing in People, Social Cohesion and Values</b>					
07	07 01	Support administrative expenditure of the "Investing in People, Social Cohesion and Values" cluster	0.48	0.48	100.00 %
	07 03	Erasmus	0.64	0.64	100.00 %
	07 06	Rights and Values	0.00	0.00	0.00 %
	07 07	Justice	0.78	0.78	100.00 %
	07 20	Pilot projects, preparatory actions, prerogatives and other actions	0.19	0.19	100.00 %
<b>Total Title 07</b>			<b>2.10</b>	<b>2.10</b>	<b>100.00 %</b>

<b>Title 08 Agriculture and Maritime Policy</b>					
08	08 01	Support administrative expenditure of the "Agriculture and Maritime Policy" cluster	0.00	0.00	0.00 %
	08 03	European Agricultural Fund for Rural Development (EAFRD)	0.01	0.01	100.00 %
	08 04	European Maritime, Fisheries and Aquaculture Fund (EMFAF)	0.02	0.02	100.00 %
<b>Total Title 08</b>			<b>0.03</b>	<b>0.03</b>	<b>100.00 %</b>
<b>Title 09 Environment and Climate Action</b>					
09	09 02	Programme for the Environment and Climate Action (LIFE)	0.31	0.31	100.00 %
<b>Total Title 09</b>			<b>0.31</b>	<b>0.31</b>	<b>100.00 %</b>
<b>Title 10 Migration</b>					
10	10 01	Support administrative expenditure of the "Migration" Cluster	0.00	0.00	0.00 %
<b>Total Title 10</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>
<b>Title 14 External Action</b>					
14	14 01	Support administrative expenditure of the 'External Action' cluster	0.09	0.09	100.00 %
	14 20	Pilot projects, preparatory actions, prerogatives and other actions	0.13	0.13	100.00 %
<b>Total Title 14</b>			<b>0.23</b>	<b>0.23</b>	<b>100.00 %</b>
<b>Title 15 Pre-accession Assistance</b>					
15	15 01	Support administrative expenditure of the "Pre-accession Assistance" cluster	0.00	0.00	0.00 %
<b>Total Title 15</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00 %</b>
<b>Title 20 Administrative expenditure of the European Commission</b>					
20	20 02	Other staff and expenditure relating to persons	0.17	0.17	99.86 %
	20 03	Administrative Operating expenditure	18.05	18.05	99.99 %
	20 04	Information and communication technology related expenditure	4.59	4.07	88.65 %
<b>Total Title 20</b>			<b>22.81</b>	<b>22.29</b>	<b>97.71 %</b>
<b>Total Excluding NGEU</b>			<b>28.38</b>	<b>27.84</b>	<b>98.11 %</b>
<b>Total DG DGT</b>			<b>28.38</b>	<b>27.84</b>	<b>98.11 %</b>

\* Commitment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous commitment appropriations for the period (e.g. internal and external assigned revenue).

**% Outturn on Commitment Appropriations in 2022 for DG DGT**



<b>TABLE 2: OUTTURN ON PAYMENT APPROPRIATIONS in 2022 (in Mio €) for DG DGT</b>					
			<b>Payment appropriations authorised *</b>	<b>Payments made</b>	<b>%</b>
			<b>1</b>	<b>2</b>	<b>3=2/1</b>
<b>Title 01 Research and Innovation</b>					
01	01 01	Support administrative expenditure of the "Research and Innovation" cluster	0.18	0.17	91.73 %
	01 02	Horizon Europe	0.05	0.05	98.50 %
<b>Total Title 01</b>			<b>0.23</b>	<b>0.22</b>	<b>93.15%</b>
<b>Title 02 European Strategic Investments</b>					
02	02 01	Support administrative expenditure of the "European Strategic Investments" cluster	0.04	0.04	98.52 %
	02 03	Connecting Europe Facility (CEF)	0.92	0.92	100.00 %
	02 04	Digital Europe programme	0.26	0.26	100.00 %
	02 20	Pilot projects, preparatory actions, prerogatives and other actions	0.00	0.00	100.00 %
<b>Total Title 02</b>			<b>1.22</b>	<b>1.22</b>	<b>99.95%</b>
<b>Title 03 Single Market</b>					
03	03 01	Support administrative expenditure of the 'Single Market' cluster	0.42	0.23	55.07 %
	03 02	Single Market Programme	0.20	0.20	100.00 %
	03 04	Cooperation in the field of taxation (FISCALIS)	0.04	0.04	100.00 %
	03 05	Cooperation in the field of customs (Customs)	0.08	0.08	100.00 %
<b>Total Title 03</b>			<b>0.75</b>	<b>0.56</b>	<b>74.63%</b>
<b>Title 05 Regional Development and Cohesion</b>					
05	05 01	Support administrative expenditure of the 'Regional Development and Cohesion' cluster	0.06	0.06	88.77 %
	05 02	European Regional Development Fund (ERDF)	0.01	0.01	100.00 %
	05 03	Cohesion Fund (CF)	0.00	0.00	0.00 %
<b>Total Title 05</b>			<b>0.07</b>	<b>0.07</b>	<b>90.57%</b>
<b>Title 06 Recovery and Resilience</b>					
06	06 06	EU4Health Programme	0.03	0.03	100.00 %
<b>Total Title 06</b>			<b>0.03</b>	<b>0.03</b>	<b>100.00%</b>
<b>Title 07 Investing in People, Social Cohesion and Values</b>					
07	07 01	Support administrative expenditure of the "Investing in People, Social Cohesion and Values" cluster	0.71	0.67	94.73 %
	07 03	Erasmus	0.41	0.41	100.00 %
	07 06	Rights and Values	0.04	0.04	100.00 %
	07 07	Justice	0.47	0.47	100.00 %
	07 20	Pilot projects, preparatory actions, prerogatives and other actions	0.23	0.23	100.00 %
<b>Total Title 07</b>			<b>1.85</b>	<b>1.82</b>	<b>97.98%</b>

<b>Title 08 Agriculture and Maritime Policy</b>					
08	08 01	Support administrative expenditure of the "Agriculture and Maritime Policy" cluster	0.00	0.00	0.00 %
	08 03	European Agricultural Fund for Rural Development (EAFRD)	0.01	0.01	100.00 %
	08 04	European Maritime, Fisheries and Aquaculture Fund (EMFAF)	0.02	0.02	100.00 %
<b>Total Title 08</b>			<b>0.03</b>	<b>0.03</b>	<b>100.00%</b>
<b>Title 09 Environment and Climate Action</b>					
09	09 02	Programme for the Environment and Climate Action (LIFE)	0.44	0.44	100.00 %
<b>Total Title 09</b>			<b>0.44</b>	<b>0.44</b>	<b>100.00%</b>
<b>Title 10 Migration</b>					
10	10 01	Support administrative expenditure of the "Migration" Cluster	0.00	0.00	0.00 %
<b>Total Title 10</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>Title 14 External Action</b>					
14	14 01	Support administrative expenditure of the 'External Action' cluster	0.12	0.10	82.33 %
	14 20	Pilot projects, preparatory actions, prerogatives and other actions	0.23	0.23	100.00 %
<b>Total Title 14</b>			<b>0.35</b>	<b>0.32</b>	<b>93.89%</b>
<b>Title 15 Pre-accession Assistance</b>					
15	15 01	Support administrative expenditure of the "Pre-accession Assistance" cluster	0.00	0.00	0.00 %
<b>Total Title 15</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>
<b>Title 20 Administrative expenditure of the European Commission</b>					
20	20 02	Other staff and expenditure relating to persons	0.23	0.08	33.27 %
	20 03	Administrative Operating expenditure	21.78	17.88	82.11 %
	20 04	Information and communication technology related expenditure	7.15	3.79	53.01 %
<b>Total Title 20</b>			<b>29.15</b>	<b>21.75</b>	<b>74.59%</b>
<b>Total Excluding NGEU</b>			<b>34.12</b>	<b>26.45</b>	<b>77.50%</b>
<b>Total DG DGT</b>			<b>34.12</b>	<b>26.45</b>	<b>77.50 %</b>

\* Payment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous payment appropriations for the period (e.g. internal and external assigned revenue).

**% Outturn on Payment Appropriations in 2022 for DG DGT**

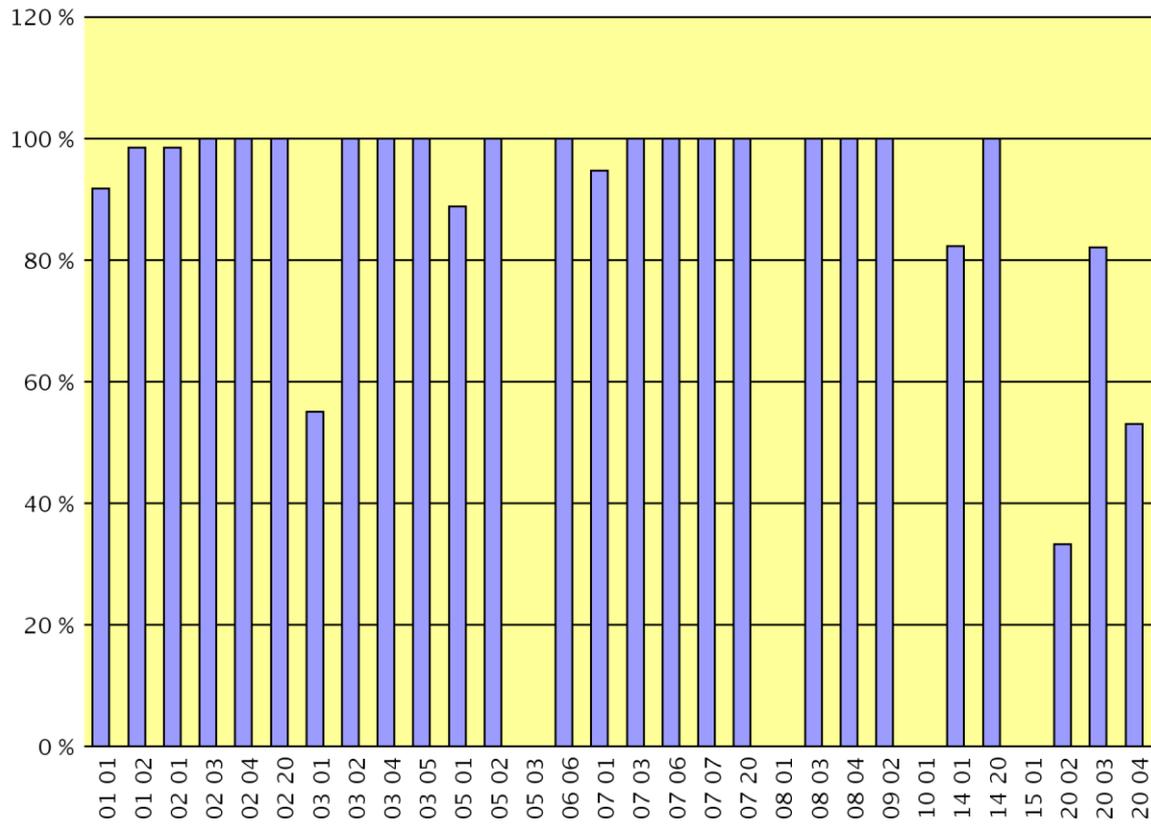


TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
01	01	Support administrative expenditure of the "Research and Innovation" cluster	0.16	0.15	0.01	9.04%	0.00	0.01	0.02
	02	Horizon Europe	0.05	0.05	0.00	1.50%	0.00	0.00	0.00
<b>Total Title 01</b>			<b>0.21</b>	<b>0.20</b>	<b>0.02</b>	<b>7.31%</b>	<b>0.00</b>	<b>0.02</b>	<b>0.02</b>
TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
02	02	Support administrative expenditure of the "European Strategic Investments" cluster	0.04	0.04	0.00	1.48%	0.00	0.00	0.00
	03	Connecting Europe Facility (CEF)	0.00	0.00	0.00	0.00%	0.05	0.05	0.96
	04	Digital Europe programme	2.00	0.00	2.00	100.00%	0.74	2.74	1.00
	20	Pilot projects, preparatory actions, prerogatives and other actions	0.00	0.00	0.00	0.00%	0.00	0.00	0.00
<b>Total Title 02</b>			<b>2.04</b>	<b>0.04</b>	<b>2.00</b>	<b>97.90%</b>	<b>0.79</b>	<b>2.79</b>	<b>1.96</b>
TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
03	03	Support administrative expenditure of the 'Single Market' cluster	0.25	0.07	0.18	70.67%	0.00	0.18	0.16
	02	Single Market Programme	0.13	0.11	0.02	18.57%	0.00	0.02	0.09
	04	Cooperation in the field of taxation (FISCALIS)	0.05	0.04	0.01	12.19%	0.00	0.01	0.00
	05	Cooperation in the field of customs (Customs)	0.08	0.08	0.00	0.54%	0.00	0.00	0.00
<b>Total Title 03</b>			<b>0.51</b>	<b>0.30</b>	<b>0.21</b>	<b>40.46%</b>	<b>0.00</b>	<b>0.21</b>	<b>0.26</b>

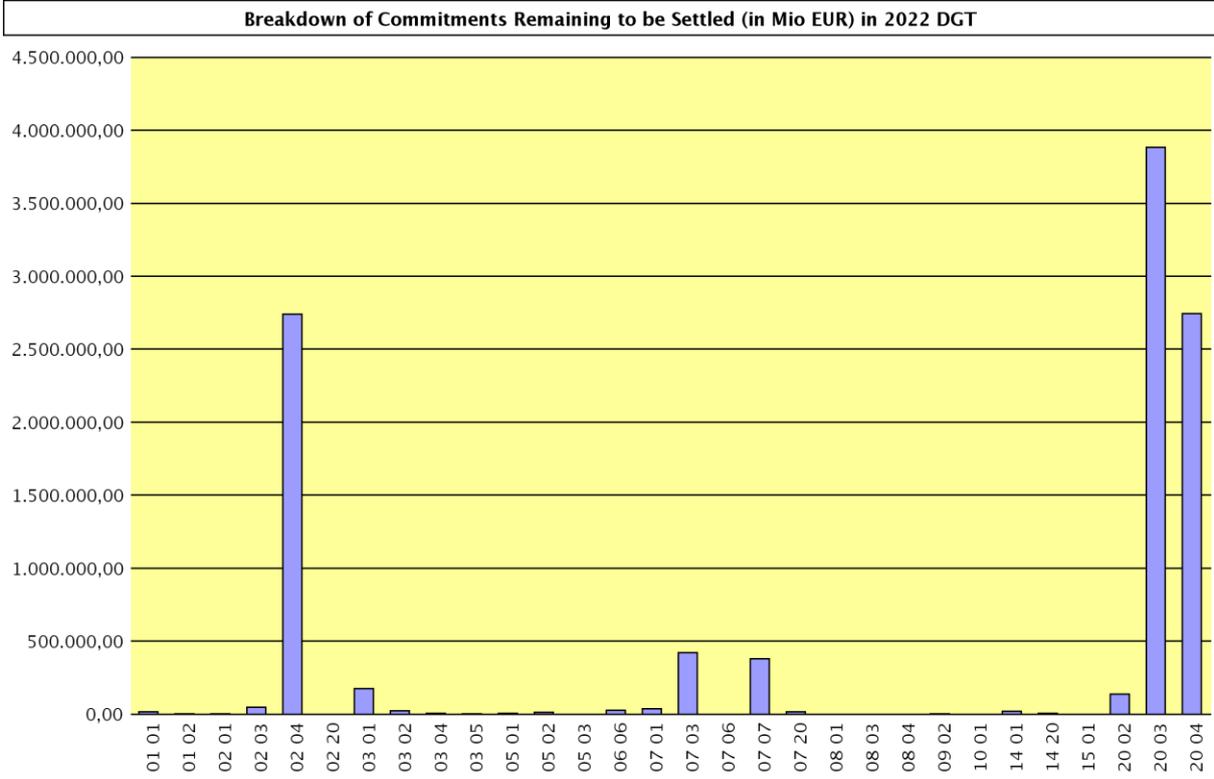
<b>TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT</b>									
			<b>Commitments to be settled</b>				<b>Commitments to be settled from financial years previous to 2021</b>	<b>Total of commitments to be settled at end of financial year 2022</b>	<b>Total of commitments to be settled at end of financial year 2021</b>
<b>Chapter</b>			<b>Commitments</b>	<b>Payments</b>	<b>RAL</b>	<b>% to be settled</b>			
			<b>1</b>	<b>2</b>	<b>3=1-2</b>	<b>4=1-2/1</b>	<b>5</b>	<b>6=3+5</b>	<b>7</b>
05	05 01	Support administrative expenditure of the 'Regional Development and Cohesion' cluster	0.04	0.03	0.01	17.61%	0.00	0.01	0.02
	05 02	European Regional Development Fund (ERDF)	0.03	0.01	0.01	52.05%	0.00	0.01	0.00
	05 03	Cohesion Fund (CF)	0.00	0.00	0.00	0.00%	0.00	0.00	0.00
<b>Total Title 05</b>			<b>0.07</b>	<b>0.04</b>	<b>0.02</b>	<b>30.86%</b>	<b>0.00</b>	<b>0.02</b>	<b>0.02</b>
<b>TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT</b>									
			<b>Commitments to be settled</b>				<b>Commitments to be settled from financial years previous to 2021</b>	<b>Total of commitments to be settled at end of financial year 2022</b>	<b>Total of commitments to be settled at end of financial year 2021</b>
<b>Chapter</b>			<b>Commitments</b>	<b>Payments</b>	<b>RAL</b>	<b>% to be settled</b>			
			<b>1</b>	<b>2</b>	<b>3=1-2</b>	<b>4=1-2/1</b>	<b>5</b>	<b>6=3+5</b>	<b>7</b>
06	06 06	EU4Health Programme	0.05	0.03	0.03	46.63%	0.00	0.03	0.00
	<b>Total Title 06</b>			<b>0.05</b>	<b>0.03</b>	<b>0.03</b>	<b>46.63%</b>	<b>0.00</b>	<b>0.03</b>
<b>TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT</b>									
			<b>Commitments to be settled</b>				<b>Commitments to be settled from financial years previous to 2021</b>	<b>Total of commitments to be settled at end of financial year 2022</b>	<b>Total of commitments to be settled at end of financial year 2021</b>
<b>Chapter</b>			<b>Commitments</b>	<b>Payments</b>	<b>RAL</b>	<b>% to be settled</b>			
			<b>1</b>	<b>2</b>	<b>3=1-2</b>	<b>4=1-2/1</b>	<b>5</b>	<b>6=3+5</b>	<b>7</b>
07	07 01	Support administrative expenditure of the "Investing in People, Social Cohesion and Values" cluster	0.48	0.44	0.04	7.61%	0.00	0.04	0.23
	07 03	Erasmus	0.64	0.23	0.41	63.80%	0.01	0.42	0.24
	07 06	Rights and Values	0.00	0.00	0.00	0.00%	0.00	0.00	0.04
	07 07	Justice	0.78	0.40	0.38	48.58%	0.00	0.38	0.07
	07 20	Pilot projects, preparatory actions, prerogatives and other actions	0.19	0.18	0.02	7.81%	0.00	0.02	0.09
<b>Total Title 07</b>			<b>2.10</b>	<b>1.26</b>	<b>0.84</b>	<b>40.10%</b>	<b>0.01</b>	<b>0.85</b>	<b>0.67</b>

TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
08	0801	Support administrative expenditure of the "Agriculture and Maritime Policy" cluster	0.00	0.00	0.00	0.00%	0.00	0.00	0.00
	0803	European Agricultural Fund for Rural Development (EAFRD)	0.01	0.01	0.00	0.00%	0.00	0.00	0.00
	0804	European Maritime, Fisheries and Aquaculture Fund (EMFAF)	0.02	0.02	0.00	0.00%	0.00	0.00	0.00
<b>Total Title 08</b>			<b>0.03</b>	<b>0.03</b>	<b>0.00</b>	<b>0.00%</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
09	0902	Programme for the Environment and Climate Action (LIFE)	0.31	0.31	0.00	1.20%	0.00	0.00	0.13
<b>Total Title 09</b>			<b>0.31</b>	<b>0.31</b>	<b>0.00</b>	<b>1.20%</b>	<b>0.00</b>	<b>0.00</b>	<b>0.13</b>
TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
10	1001	Support administrative expenditure of the "Migration" Cluster	0.00	0.00	0.00	0.00%	0.00	0.00	0.00
<b>Total Title 10</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
14	1401	Support administrative expenditure of the 'External Action' cluster	0.09	0.07	0.02	21.65%	0.00	0.02	0.03
	1420	Pilot projects, preparatory actions, prerogatives and other actions	0.13	0.13	0.01	4.37%	0.00	0.01	0.10
<b>Total Title 14</b>			<b>0.23</b>	<b>0.20</b>	<b>0.03</b>	<b>11.52%</b>	<b>0.00</b>	<b>0.03</b>	<b>0.12</b>

TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
15	01	Support administrative expenditure of the "Pre-accession Assistance" cluster	0.00	0.00	0.00	0.00%	0.00	0.00	0.00
<b>Total Title 15</b>			<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00%</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

TABLE 3: BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2022 (in Mio €) for DG DGT									
Chapter			Commitments to be settled				Commitments to be settled from financial years previous to 2021	Total of commitments to be settled at end of financial year 2022	Total of commitments to be settled at end of financial year 2021
			Commitments	Payments	RAL	% to be settled			
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
20	02	Other staff and expenditure relating to persons	0.17	0.03	0.14	83.89%	0.00	0.14	0.06
	03	Administrative Operating expenditure	18.05	14.17	3.88	21.50%	0.00	3.88	3.72
	04	Information and communication technology related expenditure	4.07	1.32	2.75	67.45%	0.00	2.75	2.56
<b>Total Title 20</b>			<b>22.29</b>	<b>15.52</b>	<b>6.77</b>	<b>30.35%</b>	<b>0.00</b>	<b>6.77</b>	<b>6.34</b>
<b>Total Excluding NGEU</b>			<b>27.84</b>	<b>17.93</b>	<b>9.91</b>	<b>35.58%</b>	<b>0.80</b>	<b>10.70</b>	<b>9.53</b>

<b>Total for DG DGT</b>			<b>27.84</b>	<b>17.93</b>	<b>9.91</b>	<b>35.58 %</b>	<b>0.80</b>	<b>10.70</b>	<b>9.53</b>
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**TABLE 4 : BALANCE SHEET for DG DGT**

<b>BALANCE SHEET</b>	<b>2022</b>	<b>2021</b>
<b>A.I. NON CURRENT ASSETS</b>	0.00	0.00
A.I.1. Intangible Assets	0.00	0.00
A.I.2. Property, Plant and Equipment	0.00	0.00
<b>A.II. CURRENT ASSETS</b>	<b>-13,070.50</b>	<b>14,330.83</b>
A.II.3. Curr Exch Receiv & Non-Ex Recoverables	-13,070.50	14,330.83
<b>ASSETS</b>	<b>-13,070.50</b>	<b>14,330.83</b>
<b>P.II. CURRENT LIABILITIES</b>	0.00	-280,655.18
P.II.4. Current Payables	0.00	-280,655.18
P.II.5. Current Accrued Charges & Defrd Income	0.00	0.00
<b>LIABILITIES</b>	<b>0.00</b>	<b>-280,655.18</b>
<b>NET ASSETS (ASSETS less LIABILITIES)</b>	<b>-13,070.50</b>	<b>-266,324.35</b>
P.III.2. Accumulated Surplus/Deficit		152,561,250.25
Non-allocated central (surplus)/deficit*	-152,548,179.75	-126,848,898.81
<b>TOTAL DG DGT</b>	<b>0.00</b>	<b>0.00</b>

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

**TABLE 5 : STATEMENT OF FINANCIAL PERFORMANCE for DG DGT**

<b>STATEMENT OF FINANCIAL PERFORMANCE</b>	<b>2022</b>	<b>2021</b>
II.1 REVENUES	-2,172,838.64	-2,414,011.01
II.1.1. NON-EXCHANGE REVENUES	-51,213.81	-79,291.38
II.1.1.6. RECOVERY OF EXPENSES		-9,394.01
II.1.1.8. OTHER NON-EXCHANGE REVENUES	-51,213.81	-69,897.37
II.1.2. EXCHANGE REVENUES	-2,121,624.83	-2,334,719.63
II.1.2.2. OTHER EXCHANGE REVENUE	-2,121,624.83	-2,334,719.63
II.2. EXPENSES	26,212,465.45	27,860,038.10
II.2. EXPENSES	26,212,465.45	27,860,038.10
II.2.10.OTHER EXPENSES	25,807,583.19	27,499,647.48
II.2.2. EXP IMPLEM BY COMMISS&EX.AGENC. (DM)	404,882.26	360,390.62
<b>STATEMENT OF FINANCIAL PERFORMANCE</b>	<b>24,039,626.81</b>	<b>25,446,027.09</b>

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

**TABLE 5bis : OFF BALANCE SHEET for DG DGT**

<b>OFF BALANCE</b>	<b>2022</b>	<b>2021</b>
OB.4. Balancing Accounts	0.00	0.00
OB.4. Balancing Accounts	0.00	0.00
<b>OFF BALANCE</b>	<b>0.00</b>	<b>0.00</b>

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

**TABLE 6: AVERAGE PAYMENT TIMES in 2022 for DGT**

<b>Legal Times</b>									
<b>Maximum Payment Time (Days)</b>	<b>Total Nbr of Payments</b>	<b>Nbr of Payments within Time Limit</b>	<b>Percentage</b>	<b>Average Payment Times (Days)</b>	<b>Nbr of Late Payments</b>	<b>Percentage</b>	<b>Average Payment Times (Days)</b>	<b>Late Payments Amount</b>	<b>Percentage</b>
30	5,493	5,456	99.33 %	8.03	37	0.67 %	42.97	144,146.60	1. %

<b>Total Number of Payments</b>	<b>5,493</b>	<b>5,456</b>	<b>99.33 %</b>		<b>37</b>	<b>0.67 %</b>		<b>144146.6</b>	<b>1. %</b>
<b>Average Net Payment Time</b>	<b>8.26160568</b>			<b>8.03</b>			<b>42.97</b>		
<b>Average Gross Payment Time</b>	<b>8.633169488</b>			<b>8.3396261</b>			<b>51.91891892</b>		

<b>Suspensions</b>							
<b>Average Report Approval Suspension Days</b>	<b>Average Payment Suspension Days</b>	<b>Number of Suspended Payments</b>	<b>% of Total Number</b>	<b>Total Number of Payments</b>	<b>Amount of Suspended Payments</b>	<b>% of Total Amount</b>	<b>Total Paid Amount</b>
0	43	48	0.87 %	5,493	148,114.34	0.56 %	26,448,037.49

<b>DG</b>	<b>GL Account</b>	<b>Description</b>	<b>Amount (EUR)</b>

**TABLE 7 : SITUATION ON REVENUE AND INCOME in 2022 for DG DGT**

Chapter		Revenue and income recognized			Revenue and income cashed from			Outstanding balance
		Current year RO	Carried over RO	Total	Current Year RO	Carried over RO	Total	
		1	2	3=1+2	4	5	6=4+5	
33	Other administrative revenue	2,173,587.56	27,204.52	2,200,792.08	2,171,651.02	27,204.52	2,198,855.54	1,936.54
<b>Total DG DGT</b>		<b>2,173,587.56</b>	<b>27,204.52</b>	<b>2,200,792.08</b>	<b>2,171,651.02</b>	<b>27,204.52</b>	<b>2,198,855.54</b>	<b>1,936.54</b>

**TABLE 8 : FINANCIAL IMPACT OF EX-ANTE AND EX-POST CONTROLS in 2022 for DG DGT**

EX-ANTE CONTROLS	Irregularity	OLAF Notified	Total undue payments recovered
	Amount	Amount	Amount
NON ELIGIBLE IN COST CLAIMS			
CREDIT NOTES	13,356.56		13,356.56
RECOVERY ORDERS ON PRE-FINANCING			
<b>Sub-Total</b>	<b>13,356.56</b>		<b>13,356.56</b>

EX-POST CONTROLS	Irregularity	OLAF Notified	Total undue payments recovered
	Amount	Amount	Amount
INCOME LINES IN INVOICES			
RECOVERY ORDERS OTHER THAN ON PRE-FINANCING	203.96		203.96
<b>Sub-Total</b>	<b>203.96<sup>(20)</sup></b>		<b>203.96</b>

<b>GRAND TOTAL (EX-ANTE + EX-POST)</b>	<b>13,560.52</b>		<b>13,560.52</b>
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<sup>(20)</sup> This amount comes from the operational checking of delivered subscriptions for magazines, and the fact that the publisher discontinued their publications during the year, while they were paid upfront for the whole year.

**TABLE 9: AGEING BALANCE OF RECOVERY ORDERS AT 31/12/2022 for DG DGT**

	Number at 1/01/2022	Number at 31/12/2022	Evolution	Open Amount (Eur) at 1/01/2022	Open Amount (Eur) at 31/12/2022	Evolution
2021	4		-100.00 %	27,204.52		-100.00 %
2022		1			1,936.54	
	4	1	-75.00 %	27,204.52	1,936.54	-92.88 %

**TABLE 10: Recovery Order Waivers >= 60 000 € in 2022 for DG DGT**

Waiver Central Key	Linked RO Central Key	RO Accepted Amount (Eur)	LE Account Group	Commission Decision	Comments
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<b>Total DG DGT</b>	
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<b>Number of RO waivers</b>	
-----------------------------	--

*Justifications: N/A*

**TABLE 11: Negotiated Procedures in 2022 for DG DGT**

**Internal Procedures > € 60,000**

<b>Negotiated Procedure Legal base</b>	<b>Number of Procedures</b>	<b>Amount (€)</b>
<b>Total</b>		

*Justifications: N/A*

**TABLE 12: Summary of Procedures in 2022 for DG DGT**

**Internal Procedures > € 60,000**

<b>Procedure Legal base</b>	<b>Number of Procedures</b>	<b>Amount (€)</b>
<b>Total</b>		

*Additional comments: N/A*

**TABLE 13: BUILDING CONTRACTS in 2022 for DG DGT**

<b>Legal Base</b>	<b>Procedure subject</b>	<b>Contract Number</b>	<b>Contractor Name</b>	<b>Contract Subject</b>	<b>Contracted Amount (€)</b>

Not applicable.

**TABLE 14: CONTRACTS DECLARED SECRET in 2022 for DG DGT**

<b>Legal Base</b>	<b>LC Date</b>	<b>Contract Number</b>	<b>Contract Subject</b>	<b>Contracted Amount (€)</b>

Not applicable.

**TABLE 15: FPA duration exceeds 4 years - DG DGT**

Not applicable.

**TABLE 16: Commitments co-delegation type 3 in 2022 for DG DGT**

Not applicable.

## ANNEX 4: Financial scorecard

The Annex 4 of each Commission service summarises the annual result of the standard financial indicators measurement. Annexed to the Annual Activity Report 2022, 10 standard financial indicators are presented below, each with its objective and result for the Commission service and for the EC as a whole (for benchmarking purposes)<sup>21</sup>:

- |  |   |
|--|---|
| <ul style="list-style-type: none"> <li>- <b>Commitment Appropriations (CA) Implementation</b></li> <li>- <b>CA Forecast Implementation</b></li> <li>- <b>Payment Appropriations (PA) Implementation</b></li> <li>- <b>PA Forecast Implementation</b></li> <li>- <b>Global Commitment Absorption</b></li> </ul> | <ul style="list-style-type: none"> <li>- <b>Timely Payments</b></li> <li>- <b>Timely Decommitments</b></li> <li>- <b>Invoice Registration Time</b></li> <li>- <b>Accounting Data Quality</b></li> <li>- <b>Management Data Quality</b></li> </ul> |
|--|---|

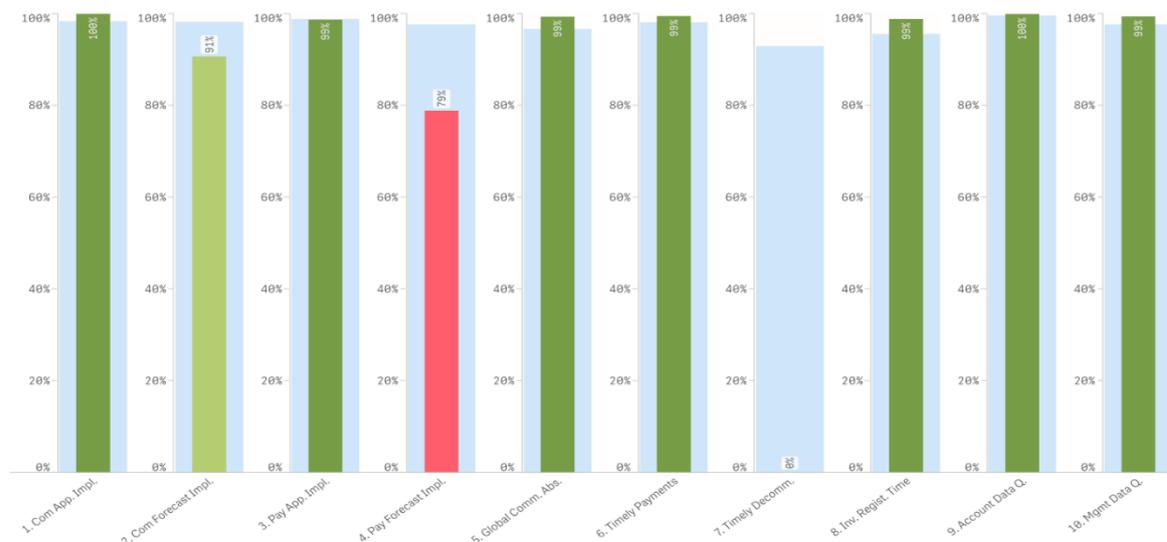
For each indicator, its value (in %) for the Commission service is compared to the common target (in %). The difference between the indicator's value and the target is colour coded as follows:

- 100 – >95% of the target: dark green
- 95 – >90% of the target: light green
- 90 – >85% of the target: yellow
- 85 – >80% of the target: light red
- 80 – 0% of the target: dark red

The Commission services are invited to provide commentary for each indicator's result in the dedicated comment section below the indicators scores as this can help the reader to understand the Commission's service context. In cases when the indicator's value achieves 80% or less of the target, the comment becomes mandatory.

The detailed definitions of the indicators are available on the internal DG BUDG site (BudgPedia) and managed by unit BUDG.C5 Financial Reporting.

DGT Indicator Scores for 2022 12



For each indicator the light blue bar denotes the EC Score.

<sup>(21)</sup> If the EC service did not perform any transaction in the area measured by the indicator or the information is not available in the central financial system, the indicator is not calculated (i.e. displayed as “-”) in this Annex.

Indicator	Objective	Comment <sup>22</sup>	DGT Score	EC Score
1. Commitment Appropriations Implementation	Ensure efficient use of commitment appropriations expiring at the end of Financial Year		100%	98%
2. Commitment Forecast Implementation	Ensure the cumulative alignment of the commitment implementation with the commitment forecast in a financial year		91%	98%
3. Payment Appropriations Implementation	Ensure efficient use of payment appropriations expiring at the end of Financial Year		99%	99%
4. Payment Forecast Implementation	Ensure the cumulative alignment of the payment implementation with the payment forecast in a financial year	This is caused by the overestimation on side of DGT for our commitment forecast (caused by the fact that DGs provided us with incorrect estimations) which had a direct impact on payment forecast.	79%	98%
5. Global Commitment Absorption <sup>23</sup>	Ensure efficient use of already earmarked commitment appropriations (at L1 level)		99%	97%
6. Timely Payments	Ensure efficient processing of payments within the legal deadlines	The timely payments indicator accounted for 99.33% of payments number made within the deadline (37 late payments out of 5 493 transactions) and 99.46% of payments value (overdue amount represented EUR 144 146.6 while the total amount of payments was EUR 26 445 195.93). 13 out of 37 late payments were related to external translation and were delayed between 1-3 days due to the end-of-year closure.	99%	98%
7. Timely Decommitments	Ensure efficient decommitment of outstanding RAL at the	The indicator is not applicable for DGT in 2022 due to the lack of underlying transactions recorded by DGT in 2022.	-	93%

(<sup>22</sup>) An explanation behind the indicator result can be provided, e.g. the comment about the achievement itself, reference to the whole Commission performance (better or worse), reasons behind this achievement. The comment is mandatory for the 'Timely payments' indicator. For the rest of indicators the comment is mandatory only if the score is equal or below the target of 80%.

(<sup>23</sup>) Due to technical limitation: 1. the indicator does not take into account the Com L1 Consumption between the FDC ILC date and the FA FDI allowed as an exception in the external actions for Com L1 of type GF, i.e. with Financing Agreement, under the FR2018 Article 114.2. 2. it is technically not possible to exclude the decommitment of RAL (C8) which is subsequently re-committed for a new purpose. As a result, the actual Indicator score may be slightly higher than the one reported for DGs using the GF commitments.

	end of commitment life cycle			
8. Invoice Registration Time	Monitor the accounting risk stemming from late registration of invoices in the central accounting system ABAC		99%	95%
9. Accounting Data Quality	Ensure the good data quality of ABAC transactions with the focus on fields having a primary impact on the accounts		100%	100%
10. Management Data Quality	Ensure the good data quality of ABAC transactions with the focus on fields having a primary impact on the management decisions		99%	98%

## ANNEX 5: Materiality criteria

DGT uses the corporate guidelines for setting its materiality criteria as regards legality and regularity, in order to determine which weaknesses should be subject to a formal reservation to the Authorising Officer by Delegation (AOD) declaration. This involves making a judgement in both qualitative and quantitative terms:

In **qualitative terms**, when assessing the significance of any weaknesses, the following factors should be taken into account:

- the nature and scope of the weakness;
- the duration of the weakness;
- the existence of compensatory measures (mitigating controls which reduce the impact of the weakness);
- the existence of effective corrective actions to correct the weaknesses (action plans and financial corrections) which have had a measurable impact.

In **quantitative terms**, in order to make a judgement on the significance of a weakness, it is essential to quantify the potential financial impact ("monetary value of the identified problem"/"amount considered erroneous"/"the amount considered at risk") in monetary terms. As regards legality and regularity, DGT set its quantitative materiality threshold at 2% <sup>(24)</sup>. This is the point where the value of the errors in the transactions affected by the weakness is estimated to represent more than 2% ("at risk"/"exposure") of the authorised payments of the reporting year of the relevant control system concerned.

Since 2019 <sup>(25)</sup>, a '**de minimis**' threshold for financial reservations has been introduced. Quantified annual activity report reservations related to residual error rates above the 2% materiality threshold are deemed not substantial for segments representing less than 5% of a DG's total payments and with a financial impact below EUR 5 million. In such cases, quantified reservations are no longer needed.

Of course, this is without prejudice of maintaining a reservation for **reputational reasons** if applicable.

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<sup>(24)</sup> The 2% materiality threshold refers to the level of the residual rate of error. The residual error rate represents the rate of error remaining after corrections (recoveries, offsettings) have been made.

<sup>(25)</sup> Agreement of the Corporate Management Board of 30/4/2019.

## ANNEX 6: Relevant Control System(s) for budget implementation (RCSs)

### I. Management of outsourced translations (Management mode: Direct centralised)

#### Stage 1: Procurement

Every four years, DGT launches an open call for tender, leading to the signature of framework contracts per selected language combinations. Language combinations not covered by framework contracts are procured through negotiated procedures.

#### A. Planning

**Main control objectives:** Effectiveness, efficiency and economy. Compliance (legality and regularity)

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
Risk of discontinued services resulting from delayed procurement procedure (poor planning and poor organisation of the procurement process).	Open call: Outsourcing is part of DGT's core business. It is governed by DGT's Outsourcing Framework. Directorate S verifies timing and planning of this open tender (every 4 years).  Direct contracts under negotiated procedures: the external portal is ready for publication and follow-up.	Senior management approves the planning proposed by Directorate S.  Senior management regularly checks the status of implementation of the planning until 100% of FWC are signed in due time.  Directorate S ensures that all templates are prepared in advance (DGT is demand-driven).	<b>Effectiveness:</b> no gap between framework contracts concluded under the new call and the previous one.  Number of contracts discontinued to lack of use.  <b>Economy:</b> cost of control of stage 1 over value contracted.

## B - Needs assessment & definition of needs

**Main control objectives:** Effectiveness, efficiency and economy. Compliance (legality and regularity)

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
<p>When drafting FWC specifications, the best offers are not necessarily submitted due to specificities of some language freelance markets.</p>	<p>FWC: Collaboration between the operational, financial and legal units to ensure that (1) the technical specifications are clear and suited to the market; and (2) evaluation and award criteria allow the best possible evaluation.</p> <p>Where the language combination is not covered by a framework contract or where no contractor is available, the negotiated procedure is used (very low value).</p>	<p>For both FWC and NP: 100% of the specifications are scrutinised by the financial unit and by DGT lawyers in Unit 01.</p>	<p><b>Effectiveness:</b></p> <ul style="list-style-type: none"> <li>• Number of lots (language combinations) where a sufficient number of offers are received.</li> <li>• Number of requests for clarification regarding the tender.</li> </ul> <p>Benefits: limit the risk of litigation, limit the risk of cancellation of a tender. Compliance with the Outsourcing Framework.</p> <p><b>Efficiency:</b> Estimated average cost of a procurement procedure.</p> <p><b>Economy (costs):</b> Estimation of cost of staff involved and the related contract values.</p>

## C – Selection of the offer & evaluation

**Main control objectives:** Effectiveness, efficiency and economy. Compliance (legality and regularity). Fraud prevention and detection.

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
<p>The most economically advantageous offer not being selected, due to a biased, inaccurate or 'unfair' evaluation process.</p>	<p><i>Initial framework contract:</i></p> <ul style="list-style-type: none"> <li>• Formal evaluation process: Opening committee and Evaluation committee.</li> <li>• Opening and Evaluation Committees' declaration of absence of conflict of interests.</li> <li>• Exclusion criteria documented.</li> <li>• Standstill period, opportunity for unsuccessful tenderers to put forward their concerns on the decision.</li> </ul>	<ul style="list-style-type: none"> <li>• 100% of the offers analysed.</li> <li>• 100% of the members of the opening committee and the evaluation committee present and involved in the evaluation work.</li> <li>• 100% of members of the opening and evaluation committee have signed the declaration of absence of conflict of interests.</li> <li>• 100% checked.</li> <li>• 100% when conditions are fulfilled.</li> </ul>	<p><b>Effectiveness:</b> Numbers of valid complaints or litigation cases filed. Amount of procurements successfully challenged during standstill period.</p> <p><b>Efficiency:</b> Cost of successful tender minus cost of the most onerous one (or average cost). Average cost of a tendering procedure.</p> <p><b>Economy (costs):</b> Estimation of cost of staff involved.</p>
	<p><i>Negotiated procedure of very low value:</i> Publication of the tender on a specific portal. Before a tenderer submits an offer, he/she must accept the specifications and contract. The best price is retained. No evaluation committee.</p>	<ul style="list-style-type: none"> <li>• 100% checked if not already tenderer in FWC for same language combination.</li> <li>• 100% check of length of publication time to ensure equality of treatment.</li> <li>• 100% of selectors have signed the declaration of absence of conflict of interests.</li> </ul>	

## Stage 2: Financial transactions

**Main control objectives:** Ensuring that the implementation of the contract is in compliance with the signed contract

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
<p>Legal and regulatory requirements and requirements for sound financial management are not met from the ordering to the payment of a specific request for outsourcing (the 'financial processing control').</p>	<ul style="list-style-type: none"> <li>• Monitoring of the type of negotiated procedure chosen compared to the size of the market.</li> <li>• Certified correct by a formally endorsed official trained, technically competent and informed of the details of the contract and subsequent invoice.</li> <li>• Operational and financial checks in accordance with the financial circuits and checklists, encompassing the comparison between the certified correct endorsement and the contract provisions.</li> <li>• ABAC and TrèFle security prevents from paying more than the corresponding budgetary commitment.</li> </ul>	<p>Monthly monitoring of usage of negotiated procedures and quarterly communication to senior management for appropriate follow-up.</p> <p>DGT has automated the financial processing of outsourcing transactions (TrèFle).</p> <ul style="list-style-type: none"> <li>• All external translation requests are checked in unit S.2 before publication.</li> <li>• When tender is accepted, the specific contract or direct contract is prepared by the system. 100% of contracts are checked and validated by an AOSD.</li> <li>• Following a risk analysis a sample of most "risky" invoices received via the system are checked by the financial unit before payment is authorised.</li> </ul> <p>100% of outsourced translations are evaluated by a qualified translator before the payment is processed.</p>	<p><b>Effectiveness:</b> % error rate prevented (amount of errors/irregularities averted over total payments) Number/amount of liquidated damages.</p> <p>Benefits: Amount of irregularities, errors and overpayments prevented by the controls.</p> <p><b>Efficiency:</b> % cost over annual amount disbursed. Time-to-pay. Late interest payment and damages paid (by the Commission).</p> <p><b>Economy (costs):</b> Estimation of cost of staff involved.</p> <hr/> <p><b>Effectiveness:</b> Percentage of translations rated good or very good by the evaluators. Penalties collected for translations of insufficient quality.</p> <p>Benefits: Good quality of the outsourced translations.</p> <p><b>Efficiency:</b> Costs of the evaluations.</p> <p><b>Economy (costs):</b> Estimation of cost of staff involved.</p>

## II. Management of IT development (Management mode: Direct centralised)

### Stage 1: Procurement

DGT mainly uses framework contracts available by DIGIT and other DGs. DGT rarely launches its own procurement procedures. When this is the case, it duly follows DG BUDG's guidance. The RCS below therefore concerns the use of framework contracts.

Every 4 years however, DGT launches an open call for tender for the CAT tool (Computer-Aided Translation).

#### A. Planning (framework contracts)

**Main control objectives:** Effectiveness, efficiency and economy. Compliance (legality and regularity)

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
The decision to procure was inappropriate to meet the operational objectives.  Discontinuation of the services provided due to late contracting.	This is addressed by using the various framework contracts made available by DIGIT and other DGs. Since the tender procedures are launched by DIGIT, the cost of this control is with DIGIT.	N/A for DGT	N/A for DGT

#### B - Needs assessment & definition of needs (framework contracts)

**Main control objectives:** Effectiveness, efficiency and economy. Compliance (legality and regularity)

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
The best offers are not submitted due to the poor definition of	This is addressed by using the various framework contracts made available by	N/A for DGT	N/A for DGT

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
tender specifications.	DIGIT and other DGs. Since the tender procedures are launched by DIGIT, the cost of this control is with DIGIT.		

### C – Selection of the offer & evaluation (framework contracts)

**Main control objectives:** Effectiveness, efficiency and economy. Compliance (legality and regularity). Fraud prevention and detection

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
The most economically advantageous offer not being selected, due to a biased, inaccurate or 'unfair' evaluation process.	This is addressed by using the various framework contracts made available by DIGIT and other DGs. Since the tender procedures are launched by DIGIT, the cost of this control is with DIGIT.	N/A	N/A

### Stage 2: Financial transactions

**Main control objectives:** Ensuring that the implementation of the contract is in compliance with the signed contract

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
Legal and regulatory requirements and requirements for sound financial	<i>Ex ante</i> controls and the ' <i>paraphe</i> ' procedure communicated by DIGIT.	100% of the (specific) contracts are controlled	<b>Effectiveness:</b> % error rate prevented (amount of errors/irregularities averted over total payments); number of control

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
management are not met from ordering to the payment of a specific request.		100% of the invoices are controlled	failures; number/amount of liquidated damages. Benefits: Amount of irregularities, errors and overpayments prevented by the controls. <b>Efficiency:</b> Average cost per open project. % cost over annual amount disbursed. Time-to-pay. Late interest payment and damages paid (by the Commission). <b>Economy (costs):</b> Estimation of cost of staff involved.

### Stage 3: Supervisory measures

Main control objectives: Ensuring that the *intra-muros* services are of good quality (weaknesses in the procedure are detected and corrected)

Main risks It may happen (again) that...	Mitigating controls	Coverage, frequency and depth of controls	Cost-effectiveness indicators (three E's)
The quality of the service provided by the supplier ( <i>intra-muros</i> providers) does not meet our quality criteria.	The quality of the service is addressed by supervisory and quality control measures in every IT project management.	Every 3 months a report is made by the <i>intra-muros</i> provider, which must be approved and signed by the project leader.	<b>Effectiveness:</b> The performance of the selected person corresponds to the needs defined by DGT. Benefits: Good quality of the IT service provided to our staff. <b>Efficiency:</b> Cost of evaluation. <b>Economy (costs):</b> Estimation of cost of staff involved.

## ANNEX 7: Specific annexes related to "financial management"

### 1. Financial performance tables:

**Objective:** The authorising officer by delegation has reasonable assurance that resources have been used in accordance with the principles of sound financial management, and that cost-effective controls are in place which give the necessary guarantees concerning the legality and regularity of underlying transactions

**Indicator:** Estimated risk at closure

**Source of data:** DGT annual activity report

Baseline (2018)	Target (2024)	Situation on 31 December 2022
0.5%	<2% of relevant expenditure	1.51%

#### Main outputs in 2022:

Output	Indicator	Target	Situation on 31 December 2022
Effective controls: Legal and regular transactions	Risk at payment	remains <2% of relevant expenditure	1.62%
	Estimated risk at closure	remains <2% of relevant expenditure	1.51%
Efficient controls	Budget execution	remains >98% of commitment appropriations at 31 December	95.64% <sup>(26)</sup>
	Time-to-pay	remains >96% of payments (in value) on time	99.45%
Economical controls	Overall estimated cost of controls	remains ≤10% of funds managed	4.8%

<sup>(26)</sup> The budget execution rate concerns the total budget managed by DGT, including all co-delegated budget lines, besides others the global commitment concerning DG CNECT which shall be consumed until the end of 2023 (executed at 54% in 2022). The rate excluding this co-delegation accounted for 99.18%.

**Objective:** The risk of fraud is minimised through the application of effective anti-fraud measures and the implementation of the Commission Anti-Fraud Strategy <sup>(27)</sup> aimed at the prevention, detection and correction <sup>(28)</sup> of fraud

**Indicator:** Implementation of the actions included in DGT's anti-fraud strategy over the whole strategic plan lifecycle (2020-2024)

**Source of data:** DGT annual activity report, DGT's anti-fraud strategy, OLAF reporting

Baseline (2018)	Target (2024)	Situation on 31 December 2022
100% implementation of actions under the 2016 DGT Anti-Fraud Strategy	100% implementation of actions under the 2020 DGT Anti-Fraud Strategy	100%

### Main outputs in 2022:

Output	Indicator	Target	Situation on 31 December 2022
Implement DGT's anti-fraud strategy action plan:  - verify the secure handling of sensitive, marked or classified information  - verify compliance with the financial and procurement rules	DGT's anti-fraud strategy actions implemented: - Update of bi-annual IC report <sup>(29)</sup> with possible incident reporting or change of procedures and follow-up given	2 per year (January and June 2022)	Done
	- Verification of updates of procedures and templates	2 per year (January and June 2022)	Done
	- Verification of trainings to newly appointed financial officers	1 for OIA, 2 for agents in the Finance unit (depending on prior knowledge)	Done
	- Analysis of non-compliance and exception register	2 per year (January and June 2022)	Done

<sup>(27)</sup> Communication from the Commission 'Commission Anti-Fraud Strategy: enhanced action to protect the EU budget', COM(2019) 176 of 29 April 2019 — 'the CAFS Communication' — and the accompanying action plan, SWD(2019) 170 — 'the CAFS Action Plan'.

<sup>(28)</sup> Correction of fraud is an umbrella term, which notably refers to the recovery of amounts unduly spent and to administrative sanctions.

<sup>(29)</sup> The original wording of the indicator in the Anti-Fraud Strategy referred to 'an update of the BiAR' (BiAnnual Report: report of the authorising officers by sub-delegation to the Director-General). Following the decision by the Acting Director-General to simplify reporting, BiAnnual Reports have been discontinued. In order to keep the same level of assurance, indicators set in DGT's Anti-Fraud Strategy are now reported in a bi-annual internal control report, hence the change of indicator reference.

<b>Output</b>	<b>Indicator</b>	<b>Target</b>	<b>Situation on 31 December 2022</b>
	- Verification that the conflict of interest policy is implemented	2 per year (January and June 2022)	Done
	- Verification of ABAC access rights	1 by 31 December 2022	Done
	- Update of sensitive functions list	1 by 31 December 2022	Done

## 2. Table Y - Overview of DG's/EA's estimated cost of controls at Commission (EC) level

DGT	Ex ante controls***			Ex post controls			Total	
	(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)
Relevant Control System (RCS) / Other as defined in Annex 6 of the AAR*	EC total costs	related payments Made	Ratio (%)** (a)/(b)	EC total costs	total value verified and/or audited	Ratio (%) (d)/(e)	EC total estimated cost of controls (a)+(d)	Ratio (%)** (g)/(b)
RCS 1: External translation	1,150,260.00 €	20,531,651.00 €	5.60%	- €	- €	0.00%	1,150,260.00 €	5.60%
RCS 2: IT	80,876.00 €	4,966,036.00 €	1.63%	- €	- €	0.00%	80,876.00 €	1.63%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
	- €	- €	0.00%	- €	- €	0.00%	- €	0.00%
<b>OVERALL total estimated cost of control at EC level for expenditure</b>	<b>1,231,136.00 €</b>	<b>25,497,687.00 €</b>	<b>4.83%</b>	<b>- €</b>	<b>- €</b>	<b>0.00%</b>	<b>1,231,136.00 €</b>	<b>4.83%</b>

## **ANNEX 8: Specific annexes related to "assessment of the effectiveness of the internal control systems"**

In 2022, DGT assessed its internal control system during the reporting year and concluded that it is effective and the components and principles are present and functioning as intended (see section 2.1.3 of the AAR).

## ANNEX 9: Specific annexes related to "Control results" and "Assurance: Reservations"

### 1. Annex related to "Control results" - Table X: Estimated risk at payment and at closure

Table X: Estimated risk at payment and at closure

DG DGT	Payments made (2022;MEUR)	minus new prefinancing [plus retentions made] (in 2022;MEUR)	plus cleared prefinancing [minus retentions released and deductions of expenditure made by MS] (in 2022;MEUR)	Relevant expenditure (for 2022;MEUR)	Detected error rate or equivalent estimates	Estimated risk at payment (2022;MEUR)	Adjusted Average Recoveries and Corrections ( <i>adjusted</i> ARC; %)	Estimated future corrections [and deductions] (for 2022;MEUR)	Estimated risk at Closure (2022;MEUR)
-1	-2	-3	-4	-5	-6	-7	-8	-9	-10
RCS 1: External translation	20.53	0.00	0.00	20.53	1.94% - 1.94%	0.40 - 0.40	0.00% - 0.00%	0.00 - 0.00	0.40 - 0.40
RCS 2: IT	4.97	0.00	0.00	4.97	0.50% - 0.50%	0.02 - 0.02	0.00% - 0.00%	0.00 - 0.00	0.02 - 0.02
Remaining budget	0.95	0.00	0.00	0.95	0.50% - 0.50%	0.00 - 0.00	0.00% - 0.00%	0.00 - 0.00	0.00 - 0.00
<b>DG total</b>	<b>26.45</b>	<b>0.00</b>	<b>0.00</b>	<b>26.45</b>		<b>0.43 - 0.43</b>	<b>0.00% - 0.00%</b>	<b>0.00 - 0.00</b>	<b>0.43 - 0.43</b>
					<b>Overall risk at payment in %</b>	<b>1.62% - 1.62%</b> (7) / (5)		<b>Overall risk at closure in %</b>	<b>1.62% - 1.62%</b> (10) / (5)

#### Notes to the table X

(1) Relevant Control Systems [see Annex 6] differentiated per relevant portfolio segments and at a level which is lower than the DG total.

(2) Payments made or equivalent, e.g. expenditure registered in the Commission's accounting system, accepted expenditure or cleared pre-financing. In any case, this means after the preventive (*ex ante*) control measures have already been implemented earlier in the cycle.

In all cases of Co-Delegations (Internal Rules Article 3), "payments made" are reported by the Delegated DGs. For Cross-Subdelegations (Internal Rules Article 12), the reporting remains with the Delegating DGs.

(3) N/A for DGT.

(4) N/A for DGT.

(5) The amount is the same as under (2) as DGT does not issue pre-financing.

(6) For low-risk types of expenditure, where there are indications that the equivalent error rate might be close to 'zero' (e.g. *administrative expenditure, operating contributions to agencies*), DGT uses the rate of 0.5% as a conservative estimate. For the first segment procedural errors took place in 2022, therefore we use a more precise estimate based on evidence.

(8) There are no adjusted average recoveries and corrections due to no *ex post* controls.

## 2. Reservations

Not applicable.

## 3. Key control indicators

Indicator	2020	2021	2022
Budget execution rate (after mid-term adjustments)	99.8%	99.5%	<b>99.2</b> <sup>(30)</sup>
Number of payments made within the contractual period (%)	98.6%	95.5%	<b>99.33%</b> <sup>(31)</sup>
Average net payment time	8.4 days	8.8 days	<b>8.3 days</b>
Absorption of budgetary backlog (RAL) (%)			
Payments only	91%	88%	<b>97.2</b>
Including decommitments	100%	88% <sup>(c)</sup>	<b>99.4</b>
Audit recommendations implemented within deadlines	100%	n/a	<b>n/a</b> <sup>(32)</sup>
Audit observations that might give rise to reservations	0	0	<b>0</b>
Cases referred to OLAF over the past three years	0	0	<b>0</b>

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<sup>(30)</sup> The budget execution rate concerns the budget managed by DGT, excluding the co-delegated budget lines.

<sup>(31)</sup> See also Annex 7.

<sup>(32)</sup> No audit recommendations in 2022, no pending recommendations from previous years.

## ANNEX 10: Reporting – Human resources, digital transformation and information management and sound environmental management

### Human resources management

**Objective:** DGT employs a competent and engaged workforce and contributes to gender equality at all levels of management to effectively deliver on the Commission’s priorities and core business

**Indicator 1:** Number and percentage of first female appointments to middle management positions

**Source of data:** DGT statistics

Baseline (female representation in management) (2019)	Target (2022) + (2024)	Latest known results (31/12/2022)
44 out of 81 (54%)	2022: 16 first-time appointments of women 2024: to be determined	46 out of 72 (63.9%) 11 first-time appointments of women since the target was set <sup>(33)</sup>

**Indicator 2:** DGT’s staff engagement index

**Source of data:** Commission staff survey

Baseline (2018)	Target (2024)	Latest known results (2021)
74%	Increase	76% (compared to Commission average of 72%)

### Main outputs in 2022:

Description	Indicator	Target	Latest known results
Higher involvement of staff in decision-making processes that have a direct impact on them	Number of topics on which staff is consulted ahead of a decision	3 by 31 December 2022	2 <sup>(34)</sup>

<sup>(33)</sup> The target of 16 by 2022 was not reached because not all the positions which had become vacant were published.

<sup>(34)</sup> Staff consultation on the move to DGT’s new premises in Brussels will take place as soon as DGT receives all the details on the location and the available space. The involvement of staff will concern matters such as discussing and deciding on DGT’s priorities and preferences in the changed context and how best to manage the constraints that the reduced space and changed office environment will impose.

Description	Indicator	Target	Latest known results
Pilot project on upskilling in computational linguistics	Pilot project completed (Y/N)	31 December 2022	N <sup>(35)</sup>

## Information complementing Section 2.2.1

### Staffing, post allocation and recruitment

DGT continued to rely on a flexible resource structure combining permanent and temporary staff, outsourcing and language technology. DGT is adapting its resources mix to a new reality, with variable but consistently high workload, redeployment of posts to the Commission's political priorities, an increasing proportion of staff on temporary contracts, waves of retirement and a high outsourcing rate. This is reflected in the resource allocation of posts and contract agents that took place in March 2022.

For the whole year, there were:

- 113 recruitments (mobility/transfer IN and reinstatements after long-term leave on personal grounds included)
- 172 staff leaving (for retirement, invalidity, mobility/transfer OUT, end of contract and long term-leave on personal grounds).

During the reference period, DGT started recruiting from the reserve lists of the temporary agent selection procedures for Danish, Finnish, German and Swedish translators. It ran an internal competition for Irish translators to increase the ratio of permanent translation staff, yielding 27 successful candidates. It also recruited two contract agents to provide translation from and into Ukrainian.

Recruitment to management positions continued in line with the Commission instructions on gender equality in management. DGT did not meet the mid-term target to appoint 16 women to management positions by end 2022 because not all the positions that had become vacant were published. However, with 63.9%, DGT already has a **high share of women in middle management positions**.

### Working conditions and well-being

DGT cares about the well-being of its staff and promotes a **healthy work environment**, a health-promoting managerial style and good working conditions that enable staff to achieve a good work-life balance. It supports managers by providing guidelines and training on how to deal positively with challenging people-management situations.

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<sup>(35)</sup> Due to COVID-19 pandemic-related restrictions in the first half of 2022, DGT's pilot project on upskilling translators in the domain of computational linguistics could not be completed within the initial timeframe. However, preparations are underway to complete the final stages of the project.

To follow up on the findings of the 2021 Commission's staff survey, and following a wide consultation process with DGT staff, DGT adopted an **action plan** consisting of 16 actions. The plan tackles the four areas of concern identified (demand, staffing and workload, working together across all levels of DGT, and working environment and wellbeing) and DGT started work to implement part of the actions it contains.

**DGT's HR strategic framework**, adopted in the autumn, complements the Commission's HR strategy and is closely linked to the action plan mentioned above. The framework focuses on HR-related priorities, choices and challenges specific to DGT, revolving around three pillars:

- **DGT as a future-proof organisation** - An organisation confident in managing change and adopting an evolutionary and transformative approach in a context of increasing demand and outsourcing, the changing translation profession, technological developments, new recruitment processes and streamlined working methods and tools.
- **DGT as a learning organisation** - An organisation which considers learning and development as an integral part of its work and a key factor in staff retention and motivation.
- **DGT as a welcoming, diverse and inclusive organisation** - An organisation that involves and values the people, that is transparent on, and mindful of, changes affecting staff, where engagement is valued and recognised, where rights and obligations are clear and that has a reputation as an employer people like to work for.

### **Learning and development**

DGT made available a wide range of learning and development opportunities to its staff to meet the Commission's demand for translation. Priority areas were language-specific thematic training and ongoing work to develop the digital proficiency of managers, translators and translation assistants and staff working in horizontal and support functions, language learning in the interest of the service, management training and organisational development. During the reporting period, DGT created a newcomers' corner on DGT's intranet (DGTnet) and finalised **learning paths for newcomers** (translators and assistants) in language departments. It published 12 e-learning modules and scheduled 78 info sessions and Share! events to enable staff to learn skills or domain expertise from other DGT or Commission staff.

DGT continued to actively contribute to the development of the profession by giving trainees first-hand work experience, including in-house specific training during their traineeships in the language departments, horizontal units and field offices. In 2022, DGT welcomed 98 Blue Book trainees and offered 30 training placements.

### **Internal communication**

With workload increasing and human resources diminishing, DGT maintained its focus on staff engagement and well-being.

DGT's held an online **staff meeting** in March in a 'talk show' format, bringing together more than 1 000 colleagues from Luxembourg, Brussels, and the Member States, with video participation from Commissioner Hahn. The focus was on workload, and the different talks focused on cooperation with requesters, outsourcing, IT tools and reflections on a machine-translation-based contingency workflow.

Other internal communication activities included a very lively staff forum in May to discuss the results of the **Commission's 2021 staff survey** and the key areas of concern, online meet-ups with the acting Director-General on the State of the Union address and on managing demand, and online meetings with other senior managers. DGT communicated regularly with staff on developments regarding its **future premises** in Brussels and Luxembourg and continued to raise **DGT's visibility in the Commission** with regular articles published on My IntraComm.

## Digital transformation and information management

**Objective:** DGT is using innovative, trusted digital solutions for better policy-shaping, information management and administrative processes to forge a truly digitally transformed, user-focused and data-driven Commission

**Indicator 1:** Degree of implementation of the digital strategy principles by the most important IT solutions <sup>(36)</sup>

**Source of data:** DGT statistics

Baseline <sup>(37)</sup> (2020)	Target (2024)	Latest known results (31/12/2022)
eTranslation 91%	100%	95%
Euramis NG 89%	100%	94%
CATE NG <sup>(38)</sup> 56%	100%	88%

**Indicator 2:** Percentage of DGT's key data assets for which corporate principles for data governance have been implemented

**Source of data:** DGT statistics

Baseline <sup>(39)</sup> (2020)	Target (2024)	Latest known results (31/12/2022)
91%	100%	100%

**Indicator 3:** Percentage of staff attending awareness raising activities on data protection compliance

**Source of data:** DGT statistics

Baseline (2018)	Target (2024)	Latest known results (31/12/2022)
30%	100%	80%

<sup>(36)</sup> The European Commission Digital Strategy (C(2018)7118) calls on Commission services to digitally transform their business processes by developing new innovative digital solutions or make evolve the existing ones in line with the principles of the strategy. At the beginning of the year N+1, the Solution Owner and IT Investments Team will assess the progress made on the basis of the proposed modernisation plan. For each of the 3 solutions, a table will reflect – per principle – the progress achieved during the year.

<sup>(37)</sup> Instead of the recommended 2018 baseline, values from 2020 have been used because the implementation of both Euramis NG and CATE 2020 had not yet started in 2018.

<sup>(38)</sup> The project was initially called CATE 2020.

<sup>(39)</sup> Instead of the recommended 2018 baseline, values from 2020 have been used because the implementation of both Euramis NG and CATE 2020 had not yet started in 2018.

## Main outputs in 2022:

Description	Indicator	Target	Latest known results (situation on 31/12/2022)
Digital training offer in line with needs	2022 self-assessment done (Y/N)	By 31 December 2022	N <sup>(40)</sup>
E-learning modules developed	Number of courses developed	10 by 31 December 2022	12
Knowledge sharing abstracts published	Number of abstracts published	12 by 31 December 2022	12
M365 local champions network created	Number of knowledge sharing events on M365 organised by the network	6 by 31 December 2022	7
One-stop-shop portal for digital resources licensed by DGT (databases, dictionaries and other terminological resources)	Multi-device portal available to all DGT staff (Y/N)	By 31 December 2022	Y
DGT Knowledge Base widely used	Number of user accesses and content updates	Increase compared to 2021	112 891 (+10.68% compared to 2021)
DGT data protection management system (DPMS) records reviewed	DGT DPMS records updated (Y/N)	By 31 December 2022	15
Participation of Data Protection Coordinator in unit/department/field officers meetings	Number of meetings attended	5 by 31 December 2022	10
Implementation of the corporate principles for data governance for DGT's key data assets	Percentage of implementation of the corporate principles for data governance for DGT's key data assets	75% by 31 December 2022	95%

<sup>(40)</sup> The translators' environment underwent several changes in 2022, including the roll-out of Studio 2021 in June 2022 and the deployment of M365 and, in particular, Teams. To enable translators to adapt to the new environment and to adjust the questions to reflect changes in technology and procedures, DGT postponed the digital skills self-assessment to the first quarter of 2023.

## Sound environmental management

**Objective:** DGT takes full account of its environmental impact in all its actions and actively promotes measures to reduce the related day-to-day impact of the administration and its work

### Main outputs in 2022:

#### I. More efficient use of resources (energy, water, paper)

Description	Indicator	Target	Latest known results (situation on 31/12/2022)
Staff awareness actions to reduce energy use in the framework of EMAS corporate campaigns	Number of actions <sup>(41)</sup>	3 by 31 December 2022	3
Participation in the end-of-year energy saving initiative, by closing DGT buildings over the Christmas and New Year's holiday period	Number of buildings participating	66% of DGT buildings participating	100%
Staff awareness actions to reduce water use in the framework of EMAS corporate campaigns	Number of actions	2 by 31 December 2022	2

#### II. Reducing CO<sub>2</sub>, equivalent CO<sub>2</sub> and other atmospheric emissions

Description	Indicator	Target	Latest known results (situation on 31/12/2022)
Optimise and gradually reduce carbon footprint from business travel	Kg CO <sub>2</sub> e emissions/km from DGT business travel	5% reduction in DGT's average CO <sub>2</sub> e emissions/km from business travel <sup>(42)</sup>	60% (compared to 2019 as the last representative year before COVID restrictions)
Promote the use of public transport and facilitate carpooling among colleagues for travel	DGT net portal set up to share information on upcoming business travel (Y/N)	By 31 December 2022	Y

<sup>(41)</sup> Indicative actions include local staff awareness campaigns (e.g. info fairs) and messages by senior management.

<sup>(42)</sup> Based on data provided by the Commission's carbon footprint analysis (by HR.D.02), including business travel.

<b>Description</b>	<b>Indicator</b>	<b>Target</b>	<b>Latest known results</b> (situation on 31/12/2022)
Raise staff awareness of digital pollution resulting in a gradual change of behaviour to avoid heavy emails, make greater use of ICT platforms and avoid unnecessary storage	Number of events organised	2 by 31 December 2022	2
<b>III. Reducing and management of waste</b>			
<b>Description</b>	<b>Indicator</b>	<b>Target</b>	<b>Latest known results</b> (situation on 31/12/2022)
Cleaning trail in DGT	Number of cleaning trails organised	2 by 31 December 2022	5

**ANNEX 11: Implementation through national or international public-sector bodies and bodies governed by private law with a public sector mission (if applicable)**

Not applicable.

**ANNEX 12: EAMR of the Union Delegations (if applicable)**

Not applicable.

## **ANNEX 13: Decentralised agencies and/or EU Trust Funds (if applicable)**

DGT does not entrust funds nor budget implementation tasks to the Translation Centre for the Bodies of the European Union. The Centre's management board, chaired by the acting Director-General of DGT, will assess the Centre's 2022 annual consolidated activity report by mid-June 2023.