# ANNEXES

## ANNEX 1: Statement of the Internal Control Coordinator

"I declare that in accordance with the Commission's communication on clarification of the responsibilities of the key actors in the domain of internal audit and internal control in the Commission<sup>1</sup>, I have reported my advice and recommendations to the Director on the overall state of internal control in the Executive Agency.

*I hereby certify that the information provided in Section 2 of the present AAR and in its annexes is, to the best of my knowledge, accurate and complete."* 

Brussels, 27 March 2018

Signed

**Wilfried BEURMS** 

Head of Department for Administration, Finance and Support Services,

**Internal Control Coordinator** 

<sup>&</sup>lt;sup>1</sup> Communication to the Commission: Clarification of the responsibilities of the key actors in the domain of internal audit and internal control in the Commission; SEC(2003)59 of 21.01.2003.

#### **Reporting – Human Resources, Better Regulation, Information Management ANNEX 2:** and External Communication

This annex is the annex of section 2.2 "Other organisational management dimensions".

### **Human Resource Management**

	es in support of the delivery of the Commission's priorities and core business, has a competent and engaged workforce, which is driven by ar hich can deploy its full potential within supportive and healthy working conditions.
Indicator 1: Percentage of female representation in Source of data: Staff in place at 31/12/2017	n middle management
Baseline 2016: 29.41%	Target 2019: 40% female representation in middle management (average target at European Commission level) <sup>2</sup>
Situation at the end of the year:	Female in senior and middle management (HoD+HoU): Middle management: 1 HoD and 5 HoU posts out of the 17 posts: 35%
Indicator 2: Percentage of staff who feel that the R Source of data: Commission staff survey 2016 (data	
Baseline 2016: 49%	Target 2020: above 50% In 2014 the indicator was at 41%. The target set for 2016 was 45%. It has been exceeded. The goal is to keep this upwards trend.
Situation at the end of the year:	49%. No further update available during the reporting period.
Indicator 3: Staff engagement index Source of data: Commission staff survey 2016 (data	provided by DG HR)
Baseline 2016: 67%	Target 2018: 70% The index was at 64% in 2014. Within the last two years it has increased by almost 3%. The goal is to keep this upwards trend.
Situation at the end of the year:	67% (according to Staff Survey 2016). No further update available during the reporting period.
Indicator 4: Time to fill vacant posts (new posts all Source of data: REA HR	ocated for the year – from the decision on their allocation/posts falling vacant in the year – from their vacancy)
Baseline 2016: 4 months	Target 2017: within 4 months
Situation at the end of the year:	Time to fill in vacant posts is 6 months by 31/12/2017.

The achievement of the target is not fully under the control of REA as the selection process of middle managers seconded to the agency is performed by the Parent DGs. This indicator may be replaced by a fit@work index on which DG HR is currently working. 2 3

Main outputs in 2017:			
Output	Indicator	Target	Situation at the end of the year:
Output at REA level		•	
REA will perform its yearly workload assessment exercise.	The Staff allocated to REA for 2018 must be split between the different units in function of an assessment of the workload of the different units. The workload analysis is based on the budget delegated to REA.	The workload assessment needs to be completed by November 2017 in order to feed into the Annual Work Programme 2018.	In mid-October the exercise for fine-tuning the staff allocation and staff profiles by unit was completed and its final outcome was approved by the REA Management in November.
REA will harmonise the jobs descriptions in force in the Agency.	All job descriptions of REA should be revised in 2017.	Reduce the number of standard job descriptions significantly.	<ul> <li>The list of the standard job profiles has been reduced considerably (from 67 to 46).</li> <li>The agency worked with the different units to also harmonise the corresponding job descriptions, while also allowing some degree of flexibility in the job descriptions.</li> <li>On this basis, all units have been requested to revise their job descriptions by the end of 2017.</li> <li>At the end of 2017, around 85% of the Job Descriptions are validated and published (job descriptions missing for Units B2, C2 and C3). The remaining 15% will be finalised during Q1 2018.</li> </ul>
REA will organise a vitality week and 2 trainings on stress management in 2017.	Percentage of staff who feel that the Commission cares about their well-being and health. Enhance staff physical and mental well- being at work.	Progress in order to achieve 50% by end 2018.	REA organised a vitality week in April which was received with a lot of enthusiasm by REA staff. Due its success, a second vitality action was organised in November, following a request made by the REA Staff Committee. One stress management training was organised in June (with follow-up in July), and another session was organised in October (with follow-up in November).
Establish a working group to address the main issues coming out of the Commission Staff Survey 2016.	Staff engagement	Action plan to be issued in 2017.	The action plan has been elaborated after the work of three focus groups addressing issues related to (i) internal communication (ii) recognition, training, equal opportunities and (iii) mobility and career opportunity. The preparation of the action plan included the participation of both management and staff. The action plan with deadlines for deliveries and responsibilities has been agreed by REA Senior Management in June. Staff Survey results and action plan have been presented to REA Staff. Most of the key actions retained were implemented by the end of 2017 (either punctually or on a continuous basis). REA is still working on the implementation of actions retained (newcomers away day, exchange programs between EA or Parent DGs).

# Information management

Objective: Information and knowl	ledge in your EA is shared and reusable by other DGs. Important documents are registered, filed and retrievable
	DIGIT): Percentage of registered documents that are not filed <sup>4</sup> (ratio)
Source of data: Hermes-Ares-Nom	
Baseline	Target
2016: 0.03%	< 0.1 %
Situation at the end of the year:	0.02%
Indicator 2 (data provided by DG	DIGIT): Percentage of HAN files readable/accessible by all units in the EA
Source of data: HAN statistics	
Baseline	Target
2016: 7.41%	N/A
Situation at the end of the year:	94.1% of files, if validation- and expert-related files are <u>excluded</u> 3.68% of files, if validation- and expert-related files are <u>included</u>
Comments:	The files related to the validation of participants (PDM/ERIS files) and expert-related files (mainly contracts and payment transactions), need to be both restricted due the protection of personal data. These represent a large majority of REA files (>96%) and the proportion of those files is continuously increasing. As such, the relevant share of REA files accessible by all REA units needs to exclude validation- and expert-related files. It should be noted that a majority of the remaining files which have a "limited" access (5.9%, if validation and expert files are excluded) are files which have been protected due to justified confidentiality reasons (i.e. HR, legal, anti-fraud or audit related).
	To note: statistics, as provided by the SG for 2016 (see the baseline date) included restricted validation- and expert-related files. Moreover, in 2016 expert files were open to the REA units, while in the second semester of 2017 it was decided to restrict the access further for data protection reasons.
	DIGIT): Percentage of HAN files shared with other Commission services
Source of data: HAN statistics	
Baseline	Target
2016: 2.67%	N/A
Situation at the end of the year:	0.72%
Comments:	As mentioned above, the large majority of REA files concern validations and expert-related transactions. The majority of the remaining files are from the domains of HR, legal, anti-fraud or audit. For all these files, there are justified reasons to keep the access limited not only to the Commission services, but also to most of the REA units.

Each registered document must be filed in at least one official file of the *Chef de file*, as required by the <u>e-Domec policy rules</u> (and by ICS 11 requirements). The indicator is to be measured via reporting tools available in Ares. Suite of tools designed to implement the <u>e-Domec policy rules</u>. 4

<sup>5</sup> 

The rest of the files which could be in principle accessed by the Commission services mainly concern REA projects (>99.5%). There are discus ongoing with the RTD's Common Support Centre (CSC) to enable access to these files in the context of the HORUS-IRIS project. This may not lead opening of the files as such, but it would enable the Commission services, in line with Commission strategy on Data, Information and Know management, to exploit through a dedicated tool the relevant content of these files. A number of data protection aspects still need to be clarified with the involvement of the Executive Agencies' DPOs, before any accesses ca granted. To note: the 2016 results serving as a baseline included some validation-related files, which were restricted in the early 2017 for data protect reasons.						
Main outputs in 2017:						
Output	Indicator	Target	Situation at the end of the year:			
Output at REA level		-				
Gain better insights into evaluation of FPs' results and subsequently improve policy making.			Postponed to 2018. The access rights' structure of the relevant ARES folders which facilitate access to HORUS/IRIS was established. This is now under the assessment of the DPO network, on the basis of which the accesses will be granted.			
Make information more easily accessible in ARES.	REA DMO Team will assess the REA filing plan in order to identify files that could be made more widely accessible.	Q2 2017	The assessment of the REA filing plan was completed in June. The analysis showed that there is very little margin with a view to further increasing the share of open files.			

## **External Communication**

Objective: Citizens perceive that the EU is working to improve their lives and engage with the EU. They feel that their concerns are taken into consideration in European decision making and they know about their rights in the EU.

Indicator 1 (provided in a ready-to-use form by DG COMM): Percentage of EU citizens having a positive image of the EU

Every DG should aim to contribute to it and, considering its area of work, explain how it aims at enhancing the positive image of the EU.

*Definition*: Eurobarometer measures the state of public opinion in the EU Member States. This global indicator is influenced by many factors, including the work of other EU institutions and national governments, as well as political and economic factors, not just the communication actions of the Commission. It is relevant as a proxy for the overall perception of the EU citizens. Positive visibility for the EU is the desirable corporate outcome of Commission communication, even if individual DGs' actions may only make a small contribution. **Source of data:** Standard Eurobarometer (DG COMM budget) [monitored by DG COMM <u>here</u>].

Nov Tota Neu	rrim milestone: vember 2016 al "Positive": 35% ıtral: 38% al "Negative": 25%	Target: 2020 Positive image of the EU ≥ 50%	
Tota Neu Tota	al "Positive": 35% Itral: 38%		
Neu Tota	itral: 38%		
Tota			
	al "Negative": 25%		
unicated to the parent DGs		-	
		-	
		Target:	
		2017: 90 (interim milestone)	
		2020: 250	
		234 (delivered in 2017)	
cator	Target 2017	Situation at the end of the year:	
nber of success stories communicated to	90	234	
parent DGs			
nber of events organised by REA in order nprove communication to participants	15 (mainly coordinators days and info days organised by REA)	REA Operational Units organised or co-organised the following events: Coordinators' Days (5), Briefing for Experts (2), NCP meetings (3), Info-days for applicants and beneficiaries (13), Attended/co-organised conferences and workshops (10) In 2017, 2 training sessions organised by REA COMM on success stories 1 training event organised by CSC (RTD and REA as speakers)	
nl p	ber of success stories communicated to varent DGs ber of events organised by REA in order	ber of success stories communicated to parent DGs ber of events organised by REA in order 15 (mainly coordinators days	

Public events to which REA participates	Support to communication of the parent DGs and participation to events organised by the parent DG's, National Contact Points or Member States	34 (including the participation to the Open door of EU institutions (May 2017)	from REA.	5 out of 8 projects featured on R&I stand were organised to support the programmes REA es			
International events to which REA participates	Support to communication of the parent DGs	MIT European Career Fair 2017	MIT Career Fair (MSCA represented) Moreover, in November 2017, MSCA has been also represented at the Naturejobs Career Fair in New York.				
Annual communication spending:							
Baseline (2016)	Estimated commitments (2017)	Estimated commitments (2017) Situation at the end of the year:					
€116,337	€220,000 €243,783 <sup>6</sup>						

<sup>&</sup>lt;sup>6</sup> REA has increased its budget for communication, in particular for promotional products and for the creation of information products.

# Human resources allocated by activity

#### Table 1: Human resources allocated to H2020 – by 31 December 2017

Activities	Total staff planned (AWP 2017)	Total Staff in place (31/12/2017)	TAs	Of Which seconded officials	CAs	% planned (AWP 2017)	% in place (31/12/2017)
H2020 Excellent Science							
Marie Skłodowska-Curie actions – EAC	160.37	163.41	39.96	5.35	123.45	23.01%	23.58%
Future and Emerging Technologies (FET Open) – CNECT	37.80	40.41	11.24	3.79	29.17	5.42%	5.83%
FP7 People – Marie Curie Actions (legacy) – EAC	68.73	65.90	16.02	2.19	49.88	9.86%	9.51%
Subtotal	266.90	269.72	67.22	11.22	202.50	38.29%	38.92%
Industrial Leadership							
Space Research – GROW	21.57	26.34	8.39	1.88	17.95	3.10%	3.80%
FP7 Cooperation – Space Research (legacy) – GROW	15.62	8.89	2.82	0.63	6.07	2.24%	1.28%
Subtotal	37.19	35.22	11.21	2.51	24.02	5.34%	5.08%
Societal Challenges							
Societal Challenge 2							
Societal Challenge 2 – RTD	16.44	22.53	5.82	2.27	16.71	2.36%	3.25%
Societal Challenge 2 –AGRI	24.84	24.43	6.32	2.46	18.11	3.56%	3.53%
Societal Challenge 6							
Societal Challenge 6 – RTD	19.65	18.30	5.44	1.57	12.86	2.82%	2.64%
Societal Challenge 6 – CNECT	11.52	13.35	3.96	1.14	9.40	1.65%	1.93%
Societal Challenge 7							
Societal Challenge 7 – HOME	13.30	16.87	4.99	1.85	11.88	1.91%	2.43%
Societal Challenge 7 – CNECT	6.94	7.80	2.32	0.86	5.48	1.00%	1.13%
FP7 Cooperation – Security Research (legacy) – HOME	20.24	16.36	4.87	1.81	11.49	2.90%	2.36%
Subtotal	112.92	119.65	33.71	11.76	85.93	16.20%	17.27%

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Activities	Total staff planned (AWP 2017)	Total Staff in place (31/12/2017)	TAs	Of Which seconded officials	CAs	% planned (AWP 2017)	% in place (31/12/2017)
H2020 Spreading Excellence, Widening Participation and Science with and for Society							
SEWP - RTD	24.21	24.70	6.78	1.67	17.91	3.47%	3.56%
SWAFS - RTD	10.79	12.20	3.35	0.82	8.84	1.55%	1.76%
Subtotal	35.01	36.89	10.14	2.00	26.76	5.02%	5.32%
FP7 Capacities – Research for the benefit of SMEs (legacy) – RTD	32.96	26.21	7.27	2.44	18.95	4.73%	3.78%
Support Services	139.03	130.28	15.91	5.37	114.37	19.95%	18.80%
Horizontal Activities	73.00	75.03	17.55	4.70	57.48	10.47%	10.83%
Total	697.00	693.00	163.00	40.00	530.00	100.00%	100.00%

# **ANNEX 3:** Draft annual accounts and financial reports

AAR 2017 Version 2

### Annex 3 Financial Reports - DG REA - Financial Year 2017

 Table 1 : Commitments

 Table 2 : Payments

Table 3 : Commitments to be settled

 Table 4 : Balance Sheet

Table 5 : Statement of Financial Performance

Table 5 Bis: Off Balance Sheet

Table 6 : Average Payment Times

 Table 7 : Income

 Table 8 : Recovery of undue Payments

 Table 9 : Ageing Balance of Recovery Orders

Table 10 : Waivers of Recovery Orders

 Table 11 : Negotiated Procedures (excluding Building Contracts)

Table 12 : Summary of Procedures (excluding Building Contracts)

 Table 13 : Building Contracts

Table 14 : Contracts declared Secret

Tables 1 and 2 on the execution of the budget for commitment and payment appropriations refer to all type of fund sources. In the AAR body text, the REA refers to a 100% execution of fund sources C1 only (i.e. EU budget).

	TAE	BLE 1: OUTTURN ON COMMITMENT A	PPROPRIATIONS	5 IN 2017 (in Mio 🕯	E)
				Commitments made	%
			1	2	3=2/1
		Title 02 Internal market, industry	, entrepreneurship a	and SMEs	
02	02 04	Horizon 2020 - Research relating to enterprises	97.77	97.23	99.45 %
Tot	al Title 02		97.77	97.23	99.45%
		Title 05 Agriculture and	d rural development		
05	05 09	Horizon 2020 - Research and innovation related to agriculture	238.26	238.21	99.98 %
Tot	al Title 05		238.26	238.21	99.98%
		Title 06 Mobility	and transport		
06	06 03	Horizon 2020 - Research and innovation related to transport	0.15	0.15 0.15	
Tot	al Title 06		0.15	0.15	100.00%
		Title 08 Research	and innovation		
08	08 02	Horizon 2020 - Research	491.35	473.47	96.36 %
Tot	al Title 08		491.35	473.47	96.36%
		Title 09 Communications netwo	orks, content and tec	hnology	
09	09 04	Horizon 2020	202.96	202.33	99.68 %
Tot	al Title 09		202.96	202.33	99.68%
		Title 15 Educatio	on and culture		
15	15 03	Horizon 2020	925.58	901.68	97.42 %
Tot	al Title 15		925.58	901.68	97.42%
		Title 18 Migration a	Ind home affairs		
18	18 05	Horizon 2020 - Research related to security	98.30	96.09	97.75 %
Tot	al Title 18		98.30	96.09	97.75%
		Total DG REA	2,054.38	2,009.15	97.80 %

\* Commitment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous commitment appropriations for the period (e.g. internal and external assigned revenue).

% Outturn on commitment appropriations

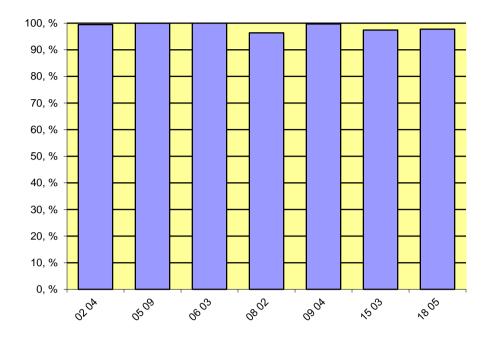
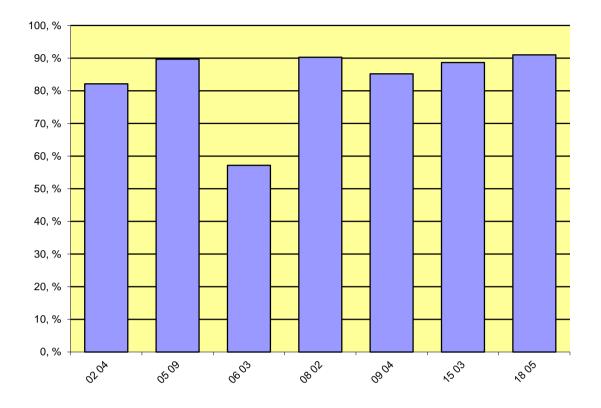


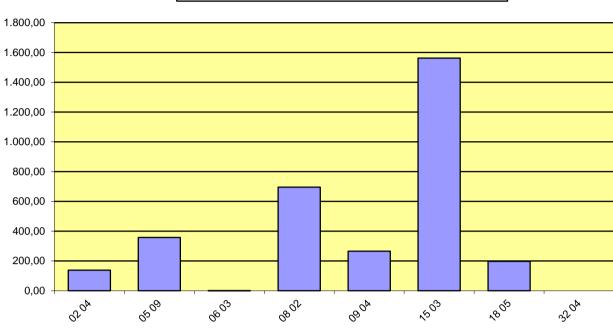
	TABLE 2: OUTTURN ON PAYMENT APPROPRIATIONS IN 2017 (in Mio €)								
		Chapter	Payment appropriations authorised *	Payments made	%				
			1	2	3=2/1				
		Title 02 Internal market, industry	, entrepreneurship and	d SMEs					
02	02 04         Horizon 2020 - Research relating to enterprises         103.27         84.81								
Tota	al Title O	2	103.27	84.81	82.12%				
		Title 05 Agriculture and	d rural development						
05	05 09	Horizon 2020 - Research and innovation related to agriculture	145.17	130.18	89.67 %				
Tota	al Title 0	5	145.17	130.18	89.67%				
		Title 06 Mobility	and transport						
06	06 03	Horizon 2020 - Research and innovation related to transport	0.28	57.17 %					
Tota	al Title 0	6	0.28	0.16	57.17%				
		Title 08 Research	and innovation						
08	08 02	Horizon 2020 - Research	387.87	350.13	90.27 %				
Tota	al Title 0	8	387.87	350.13	90.27%				
		Title 09 Communications netwo	orks, content and techr	nology					
09	09 04	Horizon 2020	154.96	132.04	85.20 %				
Tota	al Title 0	9	154.96	132.04	85.20%				
		Title 15 Education	on and culture						
15	15 03	Horizon 2020	1,008.15	893.79	88.66 %				
Tota	al Title 1	5	1,008.15	893.79	88.66%				
		Title 18 Migration a	and home affairs						
18	18 05	Horizon 2020 - Research related to security	116.56	106.07	91.00 %				
Tota	al Title 1	8	116.56	106.07	91.00%				
		Total DG REA	1,916.27	1,697.18	88.57 %				

\* Payment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous payment appropriations for the period (e.g. internal and external assigned revenue). ="% Outturn on payment appropriations"



			т	ABLE 3 : BREAKDO	VN OF COMMITM	IENTS TO BE SETTLED	AT 31/12/2017 (in Mio €)		
				2017 Commitments	to be settled		Commitments to be settled from	Total of commitments to be settled at end	Total of commitments to be settled at end
	Ch	apter	Commitments 2017	Payments 2017	RAL 2017	% to be settled	financial years previous to 2017	of financial year 2017	of financial year 2016
			1	2	3=1-2	4=1-2/1	5	6=3+5	7
				Title 02 : Ir	ternal market, in	dustry, entrepreneurshi	ip and SMEs		
02	02 04	Horizon 2020 - Research relating to enterprises	97.23	41.43	55.80	57.39 %	82.27	138.07	136.16
Tota	al Title 02		97.23	41.43	55.80	57.39%	82.27	138.07	136.16
				т	itle 05 : Agricult	ure and rural developme	ent		
05	05 09	Horizon 2020 - Research and innovation related to agriculture	238.21	35.91	202.30	84.93 %	155.29	357.60	254.84
Tota	al Title 05		238.21	35.91	202.30	84.93%	155.29	357.60	254.84
					Title 06 : Mo	obility and transport			
06	06 03	Horizon 2020 - Research and innovation related to transport	0.15	0.15	0.00	0.00 %	0.12	0.12	0.23
Tota	al Title 06		0.15	0.15	0.00	0.00%	0.12	0.12	0.23
				·	Title 08 : Res	earch and innovation			
08	08 02	Horizon 2020 - Research	473.47	131.70	341.77	72.18 %	354.16	695.93	610.00

Total Title 08			473.47	131.70	341.77	72.18%	354.16	695.93	610.00		
	Title 09 : Communications networks, content and technology										
09	09 04	Horizon 2020	202.33	61.55	140.77	69.58 %	124.93	265.70	196.05		
Tota	al Title 09		202.33	61.55	140.77	69.58%	124.93	265.70	196.05		
					Title 15: Ed	ducation and culture					
15	15 03	Horizon 2020	901.68	262.60	639.08	70.88 %	923.38	1,562.46	1,723.06		
Tota	al Title 15		901.68	262.60	639.08	70.88%	923.38	1,562.46	1,723.06		
					Title 18: Migr	ation and home affairs					
18	18 05	Horizon 2020 - Research related to security	96.09	0.60	95.49	99.38 %	101.71	197.20	229.75		
Tota	al Title 18		96.09	0.60	95.49	99.38%	101.71	197.20	229.75		
						Title 32 :					
32	32 04	Horizon 2020 - Research and innovation related to energy	0.00	0.00	0.00	0.00 %	0.00	0.00	0.01		
Tota	al Title 32		0.00	0.00	0.00	0.00%	0.00	0.00	0.01		
	Total	DG REA	2,009.15	533.94	1,475.21	73.42 %	1,741.86	3,217.07	3,150.11		



="Breakdown of Commitments remaining to be settled (in Mio EUR)"

#### **TABLE 4 : BALANCE SHEET REA**

BALANCE SHEET	2017		2016		
A.I. NON CURRENT ASSETS		577,902,308.5	50	456,119,427.37	
A.I.5. Non-Current Pre-Financing		577,902,308.	50	456,119,427.37	
A.II. CURRENT ASSETS		965,402,832.7	77	873,765,122.27	
A.II.2. Current Pre-Financing A.II.3. Curr Exch Receiv &Non-Ex		952,432,371.0		867,675,062.95	
Recoverables		12,970,461.	73	6,090,059.32	
ASSETS		1,543,305,141.2	27	1,329,884,549.64	
P.II. CURRENT LIABILITIES		-223,355,824.5	54	-176,259,698.59	
P.II.4. Current Payables		-86,151,758.4	44	-89,970,428.72	
P.II.5. Current Accrued Charges &De Income	frd	-137,204,066.	10	-86,289,269.87	
LIABILITIES		-223,355,824.5	54	-176,259,698.59	
NET ASSETS (ASSETS less LIABILITIES)		1,319,949,316.7	73	1,153,624,851.05	
	[				
P.III.2. Accumulated Surplus/Deficit		5,169,948,160.75		3,745,285,519.00	
Non-allocated central (surplus)/deficit*		-6,489,897,477.48		-4,898,910,370.05	

TOTAL 0.00	0.00
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It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

TABLE 5 : STATEMENT OF	FINANCIAL PERFORMANCE REA
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STATEMENT OF FINANCIAL PERFORMANCE	2017	2016
II.1 REVENUES	-8,849,946.73	-5,029,801.14
II.1.1. NON-EXCHANGE REVENUES	-9,134,897.58	-5,818,262.66
II.1.1.5. RECOVERY OF EXPENSES	-9,002,632.60	-5,711,615.07
II.1.1.6. OTHER NON-EXCHANGE REVENUES	-132,264.98	-106,647.59
II.1.2. EXCHANGE REVENUES	284,950.85	788,461.52
II.1.2.1. FINANCIAL INCOME	-308,183.47	46,611.25
II.1.2.2. OTHER EXCHANGE REVENUE	593,134.32	741,850.27
II.2. EXPENSES	1,518,499,276.50	1,429,692,442.89
II.2. EXPENSES	1,518,499,276.50	1,429,692,442.89
II.2.10.OTHER EXPENSES		203.38
II.2.2. EXP IMPLEM BY COMMISS&EX.AGENC. (DM)	1,518,488,419.43	1,429,670,263.08
II.2.8. FINANCE COSTS	10,857.07	21,976.43
STATEMENT OF FINANCIAL PERFORMANCE	1,509,649,329.77	1,424,662,641.75

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

#### TABLE 5bis : OFF BALANCE SHEET REA

OFF BALANCE	2017	2016
OB.1. Contingent Assets	5,055,155.00	5,690,612.6
GR for pre-financing	5,055,155.00	5,690,612.60
OB.2. Contingent Liabilities	0	-1,907,645.00
OB.2.7. CL Amounts relating to legal cases	0.00	-1,907,645.00
OB.3. Other Significant Disclosures	-2,993,765,417.00	-2,974,273,381.00
OB.3.2. Comm against app. not yet consumed	-2,993,765,416.73	-2,974,273,381.40
OB.4. Balancing Accounts	2,988,710,262.00	2,970,490,414.00
OB.4. Balancing Accounts	2,988,710,261.73	2,970,490,413.80
OFF BALANCE	0.00	0.00

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

### TABLE 6: AVERAGE PAYMENT TIMES FOR 2017 - DG REA

Legal Times							
Maximum Payment Time (Days)	Total Number of Payments	Nbr of Payments within Time Limit	Percenta ge	Average Paymen t Times (Days)	Nbr of Late Payments	Percenta ge	Average Payment Times (Days)
30	23,404	23,190	99.09 %	10.15	214	0.91 %	42.43
45	1				1	100.00 %	189.00
90	2,636	2,513	95.33 %	60.71	123	4.67 %	118.80

Total Number of Payments	26,041	25,703	98.70 %		338	1.30 %	
Average Net Payment Time	15.82			15.10			70.66
Average Gross Payment Time	20.34			19.19			107.62

Suspensio ns							
Average Report Approval Suspensio n Days	Average Payment Suspensio n Days	Number of Suspende d Payments	% of Total Number	Total Number of Paymen ts	Amount of Suspended Payments	% of Total Amount	Total Paid Amount
0	44.11	2671	10.26 %	26,041	464,329,855. 76	28.84 %	1,609,750,374. 34

	Late Interest paid in 2017									
DG	GL Account	Description	Amount (Eur)							
REA	65010100	Interest on late payment of charges New FR	10,857.07							
			10,857.07							

	TABLE 7 : SITUATION ON REVENUE AND INCOME IN 2017													
		Reve	enue and income recogn	ized	Reve	nue and income cashed	from	Outstanding						
	Chapter	Current year RO	Carried over RO	Total	Current Year RO	Carried over RO	Total	balance						
		1	2	3=1+2	4	5	6=4+5	7=3-6						
52	REVENUE FROM INVESTMENTS OR LOANS GRANTED, BANK AND OTHER INTEREST	307,693.97	11,137.69	318,831.66	20,161.95	11,035.66	31,197.61	287,634.05						
66	OTHER CONTRIBUTIONS AND REFUNDS	24,177,889.58	5,645,975.13	29,823,864.71	17,919,685.19	3,400,910.68	21,320,595.87	8,503,268.84						
71	FINES AND PENALTIES	0.00	37,730.00	37,730.00	0.00	0.00	0.00	37,730.00						
90	MISCELLANEOUS REVENUE	142,264.98	139,163.37	281,428.35	-2,237.47	57,306.13	55,068.66	226,359.69						
	Total DG REA	24,627,848.53	5,834,006.19	30,461,854.72	17,937,609.67	3,469,252.47	21,406,862.14	9,054,992.58						

	TABLE 8 : RECOVERY OF PAYMENTS (Number of Recovery Contexts and corresponding Transaction Amount)											
INCOME BUDGET RECOVERY ORDERS ISSUED IN 2017		Error		Irregularity	0	LAF notified	Tota	al undue payments recovered	reco	al transactions in very context(incl. non-qualified)	% Qualified/Total RC	
Year of Origin (commitment)	Nbr	RO Amount	Nbr	RO Amount	Nbr	RO Amount	Nbr	RO Amount	Nbr	RO Amount	Nbr	RO Amount
2007			1	4,630.04			1	4,630.04	1	4,630.04	100.00%	100.00%
2008			18	622,662.57			18	622,662.57	29	700,094.96	62.07%	88.94%
2009			22	835,998.28			22	835,998.28	34	1,472,078.90	64.71%	56.79%
2010			16	206,930.80	1	260,580.94	17	467,511.74	32	3,272,181.45	53.13%	14.29%
2011	1	4,403.35	22	236,742.14			23	241,145.49	65	1,736,582.94	35.38%	13.89%
2012	1	26,032.49	12	1,398,345.03			13	1,424,377.52	119	6,004,995.65	10.92%	23.72%
2013			1	235.69			1	235.69	76	5,052,836.91	1.32%	0.00%
2014			1	11,699.86			1	11,699.86	42	2,043,584.24	2.38%	0.57%
2015									111	3,128,660.21		
2016									52	1,428,881.98		
2017									2	113.59		
Sub-Total	2	30,435.84	93	3,317,244.41	1	260,580.94	96	3,608,261.19	563	24,844,640.87	17.05%	14.52%
EXPENSES BUDGET		Error		Irregularity	0	LAF Notified	Tota	al undue payments recovered	reco	al transactions in very context(incl. non-qualified)	% Qualif	ied/Total RC
	Nbr	Amount	Nbr	Amount	Nbr	Amount	Nbr	Amount	Nbr	Amount	Nbr	Amount
INCOME LINES IN INVOICES												
NON ELIGIBLE IN COST CLAIMS			450	21,233,630.03			450	21,233,630.03	600	34,756,878.27	75.00%	61.09%
CREDIT NOTES									1	0.27		
Sub-Total			450	21,233,630.03			450	21,233,630.03	601	34,756,878.54	74.88%	61.09%
GRAND TOTAL	2	30,435.84	543	24,550,874.44	1	260,580.94	546	24,841,891.22	1164	59,601,519.41	46.91%	41.68%

#### TABLE 9: AGEING BALANCE OF RECOVERY ORDERS AT 31/12/2017 FOR REA

	Number at 01/01/2017	Number at 31/12/2017	Evolution	Open Amount (Eur) at 01/01/2017	Open Amount (Eur) at 31/12/2017	Evolution
2014	3		-100.00 %	386,312.84		-100.00 %
2015	8	6	-25.00 %	103,640.80	64,797.19	-37.48 %
2016	72	15	-79.17 %	5,344,052.55	2,299,956.53	-56.96 %
2017		72			7,032,938.86	
	83	93	12.05 %	5,834,006.19	9,397,692.58	61.08 %

#### TABLE 10 : RECOVERY ORDER WAIVERS IN 2017 >= EUR 100.000

Waiver Central Key	Linked RO Central Key	RO Accepte d Amount (Eur)	LE Accoun t Group	Commission Decision	Comments

Total DG REA

Number of RO waivers

Justifications:

Please enter the text directly (no copy/paste of formatted text which would then disappear when saving the document in pdf), use "ctrl+enter" to go to the next line and "enter" to validate your typing.

## TABLE 11 : CENSUS OF NEGOTIATED PROCEDURES - DG REA - 2017

Negotiated Procedure Legal base	Number of Procedures	Amount (€)
Total		

### TABLE 12 : SUMMARY OF PROCEDURES OF DG REA EXCLUDING BUILDING CONTRACTS

Procedure Legal base	Number of Procedures	Amount (€)
Total		

**Additional Comments:** 

# TABLE 13 : BUILDING CONTRACTS

Legal base	Contract Number	Contractor Name	Description	Amount (€)

## TABLE 14 : CONTRACTS DECLARED SECRET

Legal base	Contract Number	Contractor Name	Description	Amount (€)

## Annex 3 Financial Reports - REA - Financial Year 2017

### Administrative Budget

 Table 1 : Commitments

 Table 2 : Payments

 Table 3 : Commitments to be settled

 Table 4 : Balance Sheet

Table 5 : Statement of Financial Performance

 Table 5 Bis : Off Balance Sheet

Table 6 : Average Payment Times

Table 7 : Income

 Table 8 : Recovery of undue Payments

Table 9 : Ageing Balance of Recovery Orders

 Table 10 : Waivers of Recovery Orders

## Additional comments

	TABLE 1: OUTTURN ON COMMITMENT APPROPRIATIONS IN 2017 (in Mio €)				
	Chapter	Commitment appropriations authorised *	Commitments made	%	
		1	2	3=2/1	
	Title 1 STAFF EXPEND	DITURE			
1111	TEMPORARY AGENTS - REMUNERATION, ALLOW. AND CHARGE	17.76	17.75	99.98 %	
1121	CONTRACT AGENTS - REMUNERATION, ALLOW. AND CHARGES	25.89	25.88	99.96 %	
1132	INTERIM SUPPORTIVE AGENTS AND TRAINEES	1.74	1.74	100.00 %	
1211	SPECIFIC STAFF-RELATED CHARGES AND RECRUIT. EXP.	1.94	1.94	100.00 %	
1221	TRAINING COURSES FOR PROF. AND PERS. DEV. OF STAFF	0.65	0.65	100.00 %	
1222	MISSIONS FOR PROF. AND PERS. DEV. OF STAFF	0.01	0.01	100.00 %	
1223	MEDICAL SERVICE	0.14	0.14	100.00 %	
1224	MOBILITY AND OTHER SOCIAL EXPENSES	0.11	0.11	100.00 %	
1231	REPRESENTATION EXP. EVENTS AND INTERNAL MEETINGS	0.02	0.02	100.00 %	
Total	Title 1	48.25	48.24	99.97%	
	Title 2 INFRASTRUCTURE AND OPER	ATING EXPENDITUR	RE		
2111	RENT / USUFRUCT INSTALMENTS AND BUILDING CHARGES	6.27	6.27	100.00 %	
2211	ICT ENVIRONMENT (INFRA, SYSTEMS AND SERVICES)	2.23	2.23	100.00 %	
2221	DATA PROCESSING AND APPLICATION DEVELOPMENT	0.42	0.42	100.00 %	
2311	FURNITURE, MATERIALS AND TECHNICAL INSTALLATIONS	0.15	0.15	100.00 %	
2321	OFFICE SUPPLIES AND OTHER CURRENT OPERATING EXPEND	0.28	0.28	100.00 %	
Total 1	Fitle 2	9.35	9.35	100.00%	
	Title 3 PROGRAMME SUPPORT	EXPENDITURE			
3111	COMMUN., INFO., PUB., LINGUIST. TRAINING P.M. REL.	0.27	0.27	100.00 %	
3112	ICT INFRA., ENVIR. AND SYST. P.M. RELATED	0.25	0.25	100.00 %	
3121	EXTERNAL AUDITS	0.52	0.52	99.13 %	
3122	MISSIONS AND OTHER P.M. REL. EXP.	0.63	0.63	100.00 %	
3211	CSS - BUILDING EXP.	5.57	5.57	100.00 %	
3221	CSS - ICT, LOG, INF. COMMUN. AND CURR. OPER. EXP.	1.93	1.93	100.00 %	
3231	MEETINGS OF EXPERTS AND ASSOCIATED COSTS	0.12	0.12	94.29 %	
Total	Title 3	9.29	9.28	99.88%	
TOTAI	_ REA	66.90	66.87	99.96 %	

\* Commitment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous commitment appropriations for the period (e.g. internal and external assigned revenue).

% Outturn on commitment appropriations

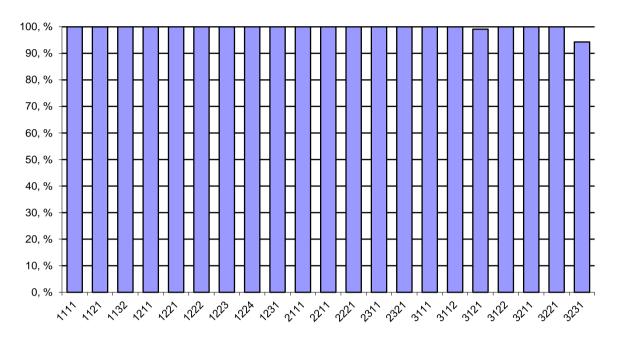


	TABLE 2: OUTTURN ON PAYMENT APPROPRIATIONS IN 2017 (in Mio €)					
	Chapter	Payment appropriations authorised *	Payments made	%		
		1	2	3=2/1		
Title 1 STAFF EXPENDITURE						
1111	TEMPORARY AGENTS - REMUNERATION, ALLOW. AND CHARGE	17.76	17.75	99.98 %		
1121	CONTRACT AGENTS - REMUNERATION, ALLOW. AND CHARGES	25.89	25.88	99.96 %		
1132	INTERIM SUPPORTIVE AGENTS AND TRAINEES	2.18	2.05	93.91 %		
1211	SPECIFIC STAFF-RELATED CHARGES AND RECRUIT. EXP.	1.97	1.62	82.30 %		
1221	TRAINING COURSES FOR PROF. AND PERS. DEV. OF STAFF	0.88	0.63	71.65 %		
1222	MISSIONS FOR PROF. AND PERS. DEV. OF STAFF	0.01	0.01	67.05 %		
1223	MEDICAL SERVICE	0.19	0.15	77.48 %		
1224	MOBILITY AND OTHER SOCIAL EXPENSES	0.12	0.11	93.35 %		
1231	REPRESENTATION EXP. EVENTS AND INTERNAL MEETINGS	0.02	0.02	83.05 %		
Total	1	49.02	48.22	98.36%		
	Title 2 INFRASTRUCTURE AND OPE	ERATING EXPENDIT	URE			
2111	RENT / USUFRUCT INSTALMENTS AND BUILDING CHARGES	6.82	6.33	92.82 %		
2211	ICT ENVIRONMENT (INFRA, SYSTEMS AND SERVICES)	2.48	2.22	89.64 %		
2221	DATA PROCESSING AND APPLICATION DEVELOPMENT	0.77	0.42	54.76 %		
2311	FURNITURE, MATERIALS AND TECHNICAL INSTALLATIONS	0.18	0.05	25.93 %		
2321	OFFICE SUPPLIES AND OTHER CURRENT OPERATING EXPEND	0.31	0.25	82.15 %		
Total	2	10.56	9.27	87.84%		
	Title 3 PROGRAMME SUPPO	RT EXPENDITURE				
3111	COMMUN., INFO., PUB., LINGUIST. TRAINING P.M. REL.	0.43	0.30	68.86 %		
3112	ICT INFRA., ENVIR. AND SYST. P.M. RELATED	0.46	0.28	60.90 %		
3121	EXTERNAL AUDITS	0.98	0.40	40.53 %		
3122	MISSIONS AND OTHER P.M. REL. EXP.	0.73	0.58	79.76 %		
3211	CSS - BUILDING EXP.	5.76	5.25	91.17 %		
3221	CSS - ICT, LOG, INF. COMMUN. AND CURR. OPER. EXP. MEETINGS OF EXPERTS AND ASSOCIATED	2.00	1.71	85.56 %		
3231	COSTS	0.16	0.11	70.89 %		
Total		10.52	8.63	82.07%		
	TOTAL REA	70.09	66.12	94.33 %		

\* Payment appropriations authorised include, in addition to the budget voted by the legislative authority, appropriations carried over from the previous exercise, budget amendments as well as miscellaneous payment appropriations for the period (e.g. internal and external assigned revenue). ="% Outturn on payment appropriations"

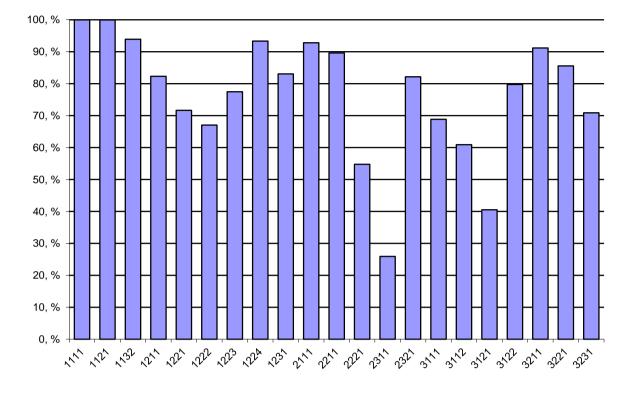
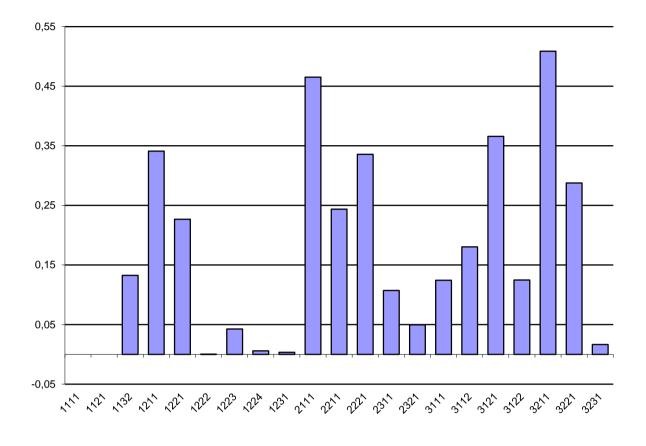


TABLE 3 : BREAKDOWN OF COMMITMENTS TO BE SETTLED AT 31/12/2017 (in Mio €)							
		2017 Commitments to be settled					
Chapter		Commitments 2017	Payments 2017	RAL 2017	% to be settled		
		1	2	3=1-2	4=1-2//1		
	Title 1 STAF	F EXPENDITURE	E				
1111	TEMPORARY AGENTS - REMUNERATION, ALLOW. AND CHARGE	17.75	-17.75	0.00	0.00 %		
1121	CONTRACT AGENTS - REMUNERATION, ALLOW, AND CHARGES	25.88	-25.88	0.00	0.00 %		
1132	INTERIM SUPPORTIVE AGENTS AND TRAINEES	1.74	-1.60	0.13	7.64 %		
1211	SPECIFIC STAFF-RELATED CHARGES AND RECRUIT. EXP.	1.94	-1.60	0.34	17.59 %		
1221	TRAINING COURSES FOR PROF. AND PERS. DEV. OF STAFF	0.65	-0.42	0.23	35.08 %		
1222	MISSIONS FOR PROF. AND PERS. DEV. OF STAFF	0.01	-0.01	0.00	7.00 %		
1223	MEDICAL SERVICE	0.14	-0.10	0.04	29.58 %		
1224	MOBILITY AND OTHER SOCIAL EXPENSES	0.11	-0.11	0.01	5.20 %		
1231	REPRESENTATION EXP. EVENTS AND INTERNAL MEETINGS	0.02	-0.02	0.00	15.76 %		
Total	1	48.24	-47.49	0.75	1.56%		

	Title 2 INFRASTRUCTURE A			URE	
2111	RENT / USUFRUCT INSTALMENTS AND BUILDING CHARGES	6.27	-5.80	0.47	7.42 %
2211	ICT ENVIRONMENT (INFRA, SYSTEMS AND SERVICES)	2.23	-1.98	0.24	10.94 %
2221	DATA PROCESSING AND APPLICATION DEVELOPMENT	0.42	-0.09	0.34	79.60 %
2311	FURNITURE, MATERIALS AND TECHNICAL INSTALLATIONS	0.15	-0.05	0.11	70.30 %
2321	OFFICE SUPPLIES AND OTHER CURRENT OPERATING EXPEND	0.28	-0.23	0.05	17.53 %
Total	2	9.35	-8.15	1.20	12.84%

	Title 3 PROGRAMME SUPPORT EXPENDITURE								
3111	COMMUN., INFO., PUB., LINGUIST. TRAINING P.M. REL.	0.27	-0.15	0.12	45.92 %				
3112	ICT INFRA., ENVIR. AND SYST. P.M. RELATED	0.25	-0.07	0.18	72.77 %				
3121	EXTERNAL AUDITS	0.52	-0.15	0.37	70.74 %				
3122	MISSIONS AND OTHER P.M. REL. EXP.	0.63	-0.50	0.12	19.86 %				
3211	CSS - BUILDING EXP.	5.57	-5.06	0.51	9.13 %				
3221	CSS - ICT, LOG, INF. COMMUN. AND CURR. OPER. EXP.	1.93	-1.64	0.29	14.90 %				
3231	MEETINGS OF EXPERTS AND ASSOCIATED COSTS	0.12	-0.10	0.02	14.32 %				
Total	3	9.28	-7.67	1.61	17.33%				
TOTAL		66.87	-63.31	3.56	5.33 %				

"Breakdown of Commitments remaining to be settled (in Mio EUR)"



#### **TABLE 4 : BALANCE SHEET REA**

ВА	ALANCE SHEET	2017	2016
A.I. NON CURRENT ASSE	A.I. NON CURRENT ASSETS		
	A.I.1. Intangible Assets	48,675.00	241,201.00
	A.I.2. Property, Plant and Equipment	1,435,909.24	2,032,048.00
A.II. CURRENT ASSETS	11,935,577.58	11,801,323.17	
	A.II.3. Curr Exch Receiv &Non-Ex Recoverables	8,031,731.79	6,536,881.01
	A.II.6. Cash and Cash Equivalents	3,903,845.79	5,264,442.16
ASSETS		13,420,161.82	14,074,572.17
P.II. CURRENT LIABILITIE	S	-2,927,641.45	-4,915,908.36
	P.II.4. Current Payables	-578,408.84	-2,305,163.61
	P.II.5. Current Accrued Charges & Defrd Income	-2,349,232.61	-2,610,744.75
LIABILITIES		-2,927,641.45	-4,915,908.36

NET ASSETS (ASSETS less LIABILITIES)		10,492,520.37	9,158,663.81
P.III.2. Accumulated Surplus/Deficit		-9,158,663.81	-11,352,369.33
	1		

Non-allocated central (surplus)/deficit*	-1,333,856.56	2,193,705.52

	TOTAL	0	0
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It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

#### **TABLE 5 : STATEMENT OF FINANCIAL PERFORMANCE REA**

STATEMENT OF FINANCIAL PERFORMANCE	2017	2016
II.1 REVENUES	-66,483,180.17	-58,958,921.78
II.1.1. NON-EXCHANGE REVENUES	-66,369,339.00	-58,793,898.14
II.1.1.6. OTHER NON-EXCHANGE REVENUES	-66,369,339.00	-58,793,898.14
II.1.2. EXCHANGE REVENUES	-113,841.17	-165,023.64
II.1.2.1. FINANCIAL INCOME	-1,135.34	-11,809.16
II.1.2.2. OTHER EXCHANGE REVENUE	-112,705.83	-153,214.48
II.2. EXPENSES	65,149,323.61	61,152,627.30
II.2. EXPENSES	65,149,323.61	61,152,627.30
II.2.10.OTHER EXPENSES	20,691,352.85	21,671,128.31
II.2.6. STAFF AND PENSION COSTS	44,457,970.76	39,481,483.10
II.2.8. FINANCE COSTS	0.00	15.89
STATEMENT OF FINANCIAL PERFORMANCE	-1,333,856.56	2,193,705.52

Explanatory Notes (facultative):

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

#### TABLE 5bis : OFF BALANCE SHEET REA

OFF BALANCE	2017	2016
OB.3.2. Comm against app. not yet consumed	-1,979,017.44	-1,173,196.20
OB.3.2. Comm against app. not yet consumed	-1,979,017.44	-1,173,196.20
OB.3.2. Comm against app. not yet consumed	-1,979,017.44	-1,173,196.20
OB.3.5. Operating lease commitments	-32,425,343.15	-39,879,714.06
OB.3.5. Operating lease commitments	-32,425,343.15	-39,879,714.06
OB.3.5. Operating lease commitments	-32,425,343.15	-39,879,714.06
OB.4. Balancing Accounts	34,404,360.59	41,052,910.26
OB.4. Balancing Accounts	34,404,360.59	41,052,910.26
OB.4. Balancing Accounts	34,404,360.59	41,052,910.26
OFF BALANCE	0.00	0.00

Explanatory Notes (facultative):

It should be noted that the balance sheet and statement of financial performance presented in Annex 3 to this Annual Activity Report, represent only the assets, liabilities, expenses and revenues that are under the control of this Directorate General. Significant amounts such as own resource revenues and cash held in Commission bank accounts are not included in this Directorate General's accounts since they are managed centrally by DG Budget, on whose balance sheet and statement of financial performance they appear. Furthermore, since the accumulated result of the Commission is not split amongst the various Directorates General, it can be seen that the balance sheet presented here is not in equilibrium.

Additionally, the figures included in tables 4 and 5 are provisional since they are, at this date, still subject to audit by the Court of Auditors. It is thus possible that amounts included in these tables may have to be adjusted following this audit.

#### Table 6 : Average Payment Times

Legal Times

Maximum Payment Time (Days)	Total Number of Payments	Nbr of Payment s within Time Limit	Percentage	Average Payment Times (Days)	Nbr of Late Payments	Percenta ge	Average Payment Times (Days)
30	1,560	1,556	99.74 %	9.99	4	0.26 %	58.75
31	1	1	100.00 %	16.00			
35	1	1	100.00 %	14.00			
38	1	1	100.00 %	25.00			
40	1	1	100.00 %	16.00			
42	2	2	100.00 %	16.50			
44	1	1	100.00 %	8.00			
45	19	19	100.00 %	14.32			
47	2	2	100.00 %	17.50			

Total Number of Payments	1,588	1584	99.75 %		4	0.25 %	
Average Net Payment Time	10.20			10.08			58.75
Average Gross Payment TIme	10.60			10.47			59.50

Suspensio

_	ns							
	Average Report Approval Suspensio n Days	Average Payment Suspensi on Days	Number of Suspend ed Payment s	% of Total Number	Total Number of Payments	Amount of Suspended Payments	% of Total Amount	Total Paid Amount
	0.00	20.13	31.	1.95 %	1,588	530,789.49	1.60 %	33,091,818. 91

Late Interest paid in 2017						
Agency	GL Account	Description	Amount (Eur)			
REA	65010000	Interest expense on late payment of charges	-1.38			
			-1.38			

	TABLE 7 : SITUATION ON REVENUE AND INCOME IN 2017								
Title	Description	Year of Origin	Revenue and Income recognized	Revenue and Income cashed	Outstanding Balance				
2000	EUROPEAN COMMISSION'S SUBSIDY TO THE REA	2017	66,803,229.92	66,803,229.92	0.00				
9000	MISCELLANEOUS REVENUE	2016	2,500.00	2,500.00	0.00				
9000	MISCELLANEOUS REVENUE	2017	114,805.41	114,805.41	0.00				
TOTAL	REA		66,920,535.33	66,920,535.33	0.00				

# TABLE 8 : RECOVERY OF PAYMENTS (Number of Recovery Contexts and corresponding Transaction Amount)

INCOME BUDGETRECOVERY ORDERS ISSUED IN 2017		Total undue payments recovered		Total transactions in recovery context(incl. non-qualified)		% Qualified/Total RC	
Year of Origin (commitment)	Nbr	RO Amount	Nbr	RO Amount	Nbr	RO Amount	
Sub-Total							

EXPENSES BUDGET		Error	Irr	regularity	OLA	F Notified	Total undue p recover	-	in rec context(i	nsactions covery incl. non- ified)	% Qualifie	d/Total RC
	Nbr	Amount	Nbr	Amount	Nbr	Amount	Nbr	Amount	Nbr	Amount	Nbr	Amount
INCOME LINES IN INVOICES												
NON ELIGIBLE IN COST CLAIMS												
CREDIT NOTES												
Sub-Total												

#### TABLE 9: AGEING BALANCE OF RECOVERY ORDERS AT 31/12/2017 FOR REA

Year of Origin	Number at 01/01/2017	Number at 31/12/2017	Evolution	Open Amount (Eur) at 01/01/2017	Open Amount (Eur) at 31/12/2017	Evolution
2015	1	1	0.00 %	23,139.41	23,139.41	0.00 %
2016	4		-100.00 %	4,857.83		-100.00 %
Totals	5	1	-80.00 %	27,997.24	23,139.41	-17.35 %

TABLE 10 : RECOVERY ORDER WAIVERS IN 2017 >= EUR 100.000								
Waiver Central Key	Linked RO Central Key	RO Accepted amount (Eur)	LE Account Group	Commission Decision	Comments			

|--|

Number of RO waivers

Justifications:

## ANNEX 4: Materiality criteria

The present document details the way REA assesses the level of errors in its annual financial statements and the definition of the level of misstatement that is considered as quantitatively material.

Considering that about 93% of the yearly expenditure is related to directly managed research grants, and the fact that the research framework programmes' implementing bodies are sharing a common ex-post audit approach, the following section focuses on this specific management system.

The assessment of the effectiveness of the different programmes' control system is based mainly, but not exclusively, on ex-post audits' results. The effectiveness is expressed in terms of detected and residual error rate, calculated on a representative sample.

#### **Research framework programmes – common aspects**

The assessment of the effectiveness of the different programmes' control system is based mainly, but not exclusively, on ex-post audits' results. The effectiveness is expressed in terms of detected and residual error rate, calculated on a representative sample.

#### Assessment of the effectiveness of controls

The starting point to determine the effectiveness of the controls in place is the cumulative level of error expressed as the percentage of errors in favour of the EC, detected by ex-post audits, measured with respect to the amounts accepted after exante controls.

However, to take into account the impact of the ex-post controls, this error level is to be adjusted by subtracting:

- Errors detected corrected as a result of the implementation of audit conclusions.
- Errors corrected as a result of the extrapolation of audit results to non-audited contracts with the same beneficiary.

This results in a residual error rate, which is calculated in accordance with the following formula:

$$\operatorname{Re} sER\% = \frac{(\operatorname{Re} pER\% * (P - A)) - (\operatorname{Re} pERsys\% * E)}{P}$$

where:

- **ResER%** residual error rate, expressed as a percentage.
- **RepER%** representative error rate, or error rate detected in the common representative sample, expressed as a percentage. For FP7 this rate is the same for all Research services.
- **RepERsys%** portion of the RepER% representing (negative) systematic errors, expressed as a percentage. The RepER% is composed of two complementary portions reflecting the proportion of negative systematic and non-systematic errors detected.
- **P** total aggregated amount in euros of EC share of funding in the auditable population. In FP7, the population is that of all received cost statements, and the euros amounts those that reflect the EC share included in the costs claimed in each cost statement.

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- **A** total EC share of all audited amounts, expressed in euro. This will be collected from audit results.
- **E** total non-audited amounts of all audited beneficiaries. In FP7, this consists of the total EC share, expressed in euro, excluding those beneficiaries for which an extrapolation is ongoing).

The Common Representative Audit Sample (CRAS) is the starting point for the calculation of the residual error rate. It is representative of the expenditure of each FP as a whole. Nevertheless, the Director-General (or Director for the Executive Agencies) must also take into account other information when considering if the overall residual error rate is a sufficient basis on which to draw a conclusion on assurance (or make a reservation) for specific segment(s) of FP7/Horizon 2020. This may include the results of other ex-post audits, ex-ante controls, risk assessments, audit reports from external or internal auditors, etc. All this information may be used in assessing the overall impact of a weakness and considering whether to make a reservation or not.

If the CRAS results are not used as the basis for calculating the residual error rate this must be clearly disclosed in the AAR, along with details of why and how the final judgement was made.

In case a calculation of the residual error rate based on a representative sample is not possible for a FP for reasons not involving control deficiencies,<sup>7</sup> the consequences are to be assessed quantitatively by making a best estimate of the likely exposure for the reporting year based on all available information. The relative impact on the Declaration of Assurance would be then considered by analysing the available information on qualitative grounds and considering evidence from other sources and areas. This should be clearly explained in the AAR.

#### Multiannual approach

The Commission's central services' guidance relating to the quantitative materiality threshold refers to a percentage of the authorised payments of the reporting year of the ABB expenditure. However, the Guidance on AARs also allows a multi-annual approach, especially for budget areas (e.g. programmes) for which a multi-annual control system is more effective. In such cases, the calculation of errors, corrections and materiality of the residual amount at risk should be done on a "cumulative basis" on the basis of the totals over the entire programme lifecycle.

Because of its multiannual nature, the effectiveness of the Research services' control strategy can only be fully measured and assessed at the final stages in the life of the framework programme, once the ex-post audit strategy has been fully implemented and systematic errors have been detected and corrected.

In addition, basing materiality solely on ABB expenditure for one year may not provide the most appropriate basis for judgements, as ABB expenditure often includes significant levels of pre-financing expenditure (e.g. during the initial years of a new generation of programmes), as well as reimbursements (interim and final payments) based on cost claims that 'clear' those pre-financings. Pre-financing expenditure is very low risk, being paid automatically after the signing of the contract with the beneficiary.

Notwithstanding the multiannual span of their control strategy, the Director-Generals of the Research DGs (and the Directors of ERCEA, REA, and, for Horizon 2020, EASME and INEA) are required to sign a statement of assurance for each financial reporting year. In

<sup>&</sup>lt;sup>7</sup> Such as, for instance, when the number of results from a statistically-representative sample collected at a given point in time is not sufficient to calculate a reliable error rate.

order to determine whether to qualify this statement of assurance with a reservation, the effectiveness of the control systems in place needs to be assessed not only for the year of reference but also with a multiannual perspective, to determine whether it is possible to reasonably conclude that the control objectives will be met in the future as foreseen.

In view of the crucial role of ex-post audits defined in the respective common audit strategies, this assessment needs to check in particular whether the scope and results of the ex-post audits carried out until the end of the reporting period are sufficient and adequate to meet the multiannual control strategy goals.

The criteria for making a decision on whether there is material error in the expenditure of the DG or service, and so on whether to make a reservation in the AAR, will therefore be principally, though not necessarily exclusively, based on the level of error identified in ex-post audits of cost claims on a multi-annual basis.

#### Adequacy of the audit scope

The quantity of the (cumulative) audit effort carried out until the end of each year is to be measured by the actual volume of audits completed. The data is to be shown per year and cumulated, in line with the current AAR presentation of error rates. The multiannual planning and results should be reported in sufficient detail to allow the reader to form an opinion on whether the strategy is on course as foreseen.

The Director-General (or Director for the Executive Agencies) should form a qualitative opinion to determine whether deviations from the multiannual plan are of such significance that they seriously endanger the achievement of the internal control objective. In such case, she or he would be expected to qualify his annual statement of assurance with a reservation.

#### **Research Framework programmes – specific aspects**

The control system of each framework programme is designed in order to achieve the operational and financial control objectives set in their respective legislative base and legal framework. If the effectiveness of those control systems does not reach the expected level, a reservation must be issued in the annual activity report and corrective measures should be taken.

Each programme having a different control system, the following section details the considerations leading to the establishment of their respective materiality threshold and the conclusions to draw with regard to the declaration of assurance.

#### Seventh Framework programme

For the Seventh Framework programme, the general control objective, following the standard quantitative materiality threshold proposed in the Standing Instructions for AAR, is to ensure that the residual error rate, i.e. the level of errors which remain undetected and uncorrected, does not exceed 2% by the end of the programme' management cycle.

The question of being on track towards this objective is to be (re)assessed annually, in view of the results of the implementation of the ex-post audit strategy and taking into account both the frequency and importance of the errors found as well as a cost-benefit analysis of the effort needed to detect and correct them.

#### Horizon 2020 Framework Programme

The Commission's proposal for the Regulation establishing H2020 framework programme  $^{8}$  states that

It remains the ultimate objective of the Commission to achieve a residual error rate of less than 2% of total expenditure over the lifetime of the programme, and to that end, it has introduced a number of simplification measures. However, other objectives such as the attractiveness and the success of the EU research policy, international competitiveness, scientific excellent and in particular the costs of controls need to be considered.

Taking these elements in balance, it is proposed that the Directorates General charged with the implementation of the research and innovation budget will establish a costeffective internal control system that will give reasonable assurance that the risk of error over the course of the multiannual expenditure period is, on an annual basis, within a range of 2-5 %, with the ultimate aim to achieve a residual level of error as close as possible to 2 % at the closure of the multi-annual programmes, once the financial impact of all audits, correction and recovery measures have been taken into account.

#### Further, it explains also that

Horizon 2020 introduces a significant number of important simplification measures that will lower the error rate in all the categories of error. However, [...] the continuation of a funding model based on the reimbursement of actual costs is the favoured option. A systematic resort to output based funding, flat rates or lump sums appears premature at this stage [...]. Retaining a system based on the reimbursement of actual costs does however mean that errors will continue to occur.

An analysis of errors identified during audits of FP7 suggests that around 25-35 % of them would be avoided by the simplification measures proposed. The error rate can then be expected to fall by 1.5 %, i.e. from close to 5 % to around 3.5 %, a figure that is referred to in the Commission Communication striking the right balance between the administrative costs of control and the risk of error.

The Commission considers therefore that, for research spending under Horizon 2020, a risk of error, on an annual basis, within a range between 2-5 % is a realistic objective taking into account the costs of controls, the simplification measures proposed to reduce the complexity of rules and the related inherent risk associated to the reimbursement of costs of the research project. The ultimate aim for the residual level of error at the closure of the programmes after the financial impact of all audits, correction and recovery measures will have been taken into account is to achieve a level as close as possible to 2 %.

In summary, the control system established for Horizon 2020 is designed to achieve a control result in a range of 2-5% detected error rate, which should be as close as possible to 2%, after corrections. Consequently, this range has been considered in the legislation as the control objective set for the framework programme.

The question of being on track towards this objective is to be (re)assessed annually, in view of the results of the implementation of the ex-post audit strategy and taking into

<sup>&</sup>lt;sup>8</sup> COM(2011) 809/3 Proposal for a Regulation of the European Parliament and of the Council establishing Horizon 2020 – the Framework programme for Research and Innovation (2014-2020), see point 2.2, pp 98-102.

account both the frequency and importance of the errors found as well as a cost-benefit analysis of the effort needed to detect and correct them.

## **ANNEX 5:** Internal Control Template(s) for budget implementation (ICTs)

#### **Grants direct management – FP7 and H2020**

#### Stage 1: Programming, evaluation and selection of proposals

#### A - Preparation, adoption and publication of the Annual Work Programme and Calls for proposals<sup>9</sup>

**Main control objectives:** Ensuring that the most promising projects for meeting the policy objectives are among the proposals submitted; Compliance; Prevention of fraud

subsequent calls for proposals do not the authori adequately reflect the policy Inter-service objectives, priorities, are incoherent including all and/or the essential eligibility, Adoption by	ising department	staff invo preparation	nation of cost of olved in the and validation of % of	
adequate to ensure the evaluation of responsibility	the Commission thorough	nly reviewed at all and calls.		f "over-subscription" als received/selected
	allocation of levels, y. operation	benefits. A Programme		
The annual work programmes are not consistent within the Research family and with the 7 years' frameworkThe Commo in RTD pTheprogrammeH2020members of	on Support Centre	good qualit	calls should large number of ty projects, from nost excellent can n. There will e real competition	

<sup>&</sup>lt;sup>9</sup> The agency notes that this stage of grant management cycle remains largely under the control of the Commission. The agency is taking up duties by publishing calls from the moment the Commission established the relevant work programmes. The common indicator of the Research family is therefore only partly relevant for assessing the REA's own performance.

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
monitoring arrangements, communication with beneficiaries, budget planning, etc.) is not consistent within the Research family and with the 7 years' framework	planning and the monitoring	implementation tools are defined et developed at family level.	for funds. <b>Costs</b> : costs of the staff involved in Family coordination activities Benefits: Qualitative benefits: Optimised procedures, common approach on multiple issues (audits, fraud, legal aspects, reporting); better reporting on the whole programme – better management of the programme. <sup>10</sup>	

#### B - Selecting and awarding: Evaluation, ranking and selection of proposals

**Main control objectives**: Ensuring that the most promising projects for meeting the policy objectives are among the proposals selected; Compliance; Prevention of fraud

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
procedures, the policy objectives,	expert evaluators Assessment by independent experts	selecting) of experts for technical expertise and independence (e.g. conflicts	evaluation and selection of proposals.	redress challenges / total number of proposals received
priorities and/or the essential		of interests, nationality bias,		Average time to publication of

<sup>&</sup>lt;sup>10</sup> The mutualisation of the support services represents a quantitative benefit which is certain but not accurately quantifiable in the context of reorganisations, new programme's setting up, and general HR offsetting through the Commission.

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
eligibility, or with the selection and	Comprehensive IT system	ex-employer bias, collusion)	Cost of the appointment of	selection results (FR 128.2
award criteria defined in the annual	supporting the stage and		experts and of the logistics of	and/or Horizon 2020 limits)
work programme and subsequent calls	allowing better monitoring of	100% of proposals are	the evaluation.	
for proposals.	the process	evaluated.		% of Time-To-Inform on time
		Coverage: 100% of ranked list	Benefits:	
	Validation by the AOSD of	of proposals. Supervision of	Qualitative benefits	cost of evaluating + selecting
	ranked list of proposals. In	work of evaluators.	Expert evaluators from	grants / value of grants
	addition, if applicable:	100% of contested decisions	outside the Commission bring	contracted
	Opinion of advisory bodies;	are analysed by redress	independence, state of the art	
	comitology; inter-service	committee	knowledge in the field and a	
	consultation and adoption by		range of different opinions.	
	the Commission; publication		This will have an impact on	% of budget "over-
			the whole project cycle :	subscription" from proposals
	Systematic checks on		better planned, better	received
	operational and legal aspects		implemented projects	
	performed before signature of			
	the GA			
	Redress procedure			

#### Stage 2: Contracting

**Main control objectives**: Ensuring that the most promising projects for meeting the policy objectives are among the proposals contracted; SFM (optimal allocation of the budget available); Compliance; Prevention of fraud

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators		
The description of the action in the grant agreement includes tasks which do not contribute to the achievement			<b>Costs</b> : estimation of cost of staff involved in the contracting process.	Average Time to Sign (FR 128.2)		

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Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
of the programme objectives and/or	proposed adjustments.	Coverage: 100% of draft grant		% of Time-to-Sign on time
that the budget foreseen overestimates	Validation of beneficiaries	agreements.	Benefits:	
the costs necessary to carry out the	(operational and financial	Depth may be differentiated;	Qualitative benefits:	Average time to grant (FR
action.	viability).	determined after considering	The whole committed budget	128.2)
	Systematic checks on	the type or nature of the	checked for quality	
The beneficiary lacks operational	operational and legal aspects	beneficiary (e.g. SMEs, joint-	(prevention of later errors).	% of Time-to-grant on time
and/or financial capacity to carry out	performed before signature of	ventures) and/or of the	This stage should lead to a	
the actions.	the GA	modalities (e.g. substantial	higher assurance on the	% cost over annual amount
	Ad hoc anti-fraud checks for	subcontracting) and/or the	achievement of the projects –	contracted
Procedures do not comply with	riskier beneficiaries	total value of the grant.	and policy objectives.	
regulatory framework.	Signature of the grant	0		
5 ,	agreement by the AO.			
The evaluation stage hasn't detected a	Financial verification where	Note that, given the		
potentially fraudulent	necessary	constraints on the time to		
proposal/beneficiary.	Participant Guarantee Fund.	grant set out in the H2020		
· · · · · · · · · · · · · · · · · · ·		legislation, "negotiation" of		
		projects is kept to a minimum,		
		as far as possible the		
		positively evaluated projects		
		are accepted without		
		modification.		

#### Stage 3: Monitoring the implementation

**Main control objectives:** ensuring that the operational results (deliverables) from the projects are of good value and meet the objectives and conditions; ensuring that the related financial operations comply with regulatory and contractual provisions; prevention of fraud; ensuring appropriate accounting of the operations

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators		
The actions foreseen are not, totally or partially, carried out in accordance				-		

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Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
with the technical description and	beneficiaries in order to avoid	value-adding checks.	management of running	'per' staff FTE
requirements foreseen in the grant	project management and	Riskier operations subject to	projects and of experts, if	
agreement.	reporting errors	more in-depth controls.	any.	Time-to-pay: % of payments
				made on time
The amounts paid exceed what is due	Effective external	The <b>depth</b> depends on risk		
in accordance with the applicable	communication about	criteria. However, as a	Benefits: budget value of the	Time-to pay: Average no.
contractual and regulatory provisions.	guidance to the beneficiaries	deliberate policy to reduce	costs claimed by the	days net/gross + suspension
The east drives and important of		administrative burden, and to	beneficiary, but rejected by	days
The cost claims are irregular or fraudulent.	Anti-fraud awareness raising	ensure a good balance between trust and control,	staff Reductions in error rates	Cost of control from
fraudulent.	training for the project officers	the level of control at this	identified by audit	Cost of control from contracting and monitoring
Lack of harmonised approach within	Enhanced family approach	stage is reduced to a	certificates.	the execution up to payment
the family with the consequence of	(anti-fraud cooperation;	minimum	certificates.	included/ amount paid (%)
unequal treatment of the beneficiaries	common legal and audit		Benefits due to operational	
	service; comprehensive and	High risk operations identified	review of projects and	Average project management
	common IT system for all the	by risk criteria.	consequent corrective actions	cost (staff FTE * standard
	family)	Red flags: suspicions raised by	imposed on projects	staff cost) per running*
		staff, audit results, new Early		project
	Operational and financial	Detection and Exclusion		
	checks in accordance with the	System (EDES), individual or		
	financial circuits.	"population" risk assessment		
	Operation authorisation by the	Audit certificates required for		
	AO	any beneficiary claiming more		
	For riskier operations, more in-	than €375,000		
	depth ex-ante controls	(FP7)/€325,000 (H2020).		
	Coloction and consistences of			
	Selection and appointment of expert for scientific reviews of			
	intermediate and/or final			
	reporting			
	If needed: application of			
	Suspension/interruption of			
	payments, Penalties or			
	liquidated damages.			

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Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
	Referring grant/beneficiary to OLAF			

#### Stage 4: Ex-post controls

#### A - Reviews, audits and monitoring

**Main control objectives**: Measuring the level of error in the population after ex-ante controls have been undertaken; detect and correct any error or fraud remaining undetected after the implementation ex-ante controls; identifying possible systemic weaknesses in the ex-ante controls, or weaknesses in the rules

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
The ex-ante controls (as such)	Common Ex-post control strategy for	- Common Representative	Costs: estimation of cost of	Representative error rate.
do not prevent, detect and	the entire Research family (H2020),	audit Sample (CRAS): MUS	staff involved in the	
correct erroneous payments	implemented by a central service	sample across the programme	coordination and execution of	Residual error rate in
or attempted fraud to an	(Common Support Centre, DG RTD):	to draw valid management	the audit strategy .Cost of the	comparison to the materiality
extent going beyond a	- At intervals carry out audits of a	conclusions on the error rate	appointment of audit firms	threshold.
tolerable rate of error.	representative sample of operations to	in the population.	for the outsourced audits.	
	measure the level of error in the			Amount of errors and
Lack of consistency in the	population after ex-ante controls have	- RTD risk-based sample,	Benefits: budget value of the	corrections concerned.
audit strategy within the	been performed	determined in accordance	errors detected by the	
family.	- Additional sample to address specific	with the selected risk criteria,	auditors.	
Lack of efficiency for absence	risks	aimed to maximise deterrent		Number of audits finalised (+
of coordination: multiple	- when relevant, joint audits with the	effect and prevention of fraud	Non quantifiable benefits:	% of beneficiaries & value
audits on the same	Court of Auditors	or serious error	Deterrent effect. Learning	coverage)
beneficiary, same			effect for beneficiaries.	
programme: reputational risk	Multi-annual basis (programme's		Improvement of ex-ante	
and high administrative	lifecycle) and coordination with other		controls or risk approach in	
burden on the beneficiaries'	AOs concerned		ex-ante controls by feeding	Cost of control ex post audits/
side.			back findings from audit.	value of grants audited

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Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
	Validate audit results with beneficiary		Improvement in rules and	
			guidance from feedback from	
	In case of systemic error detected,		audit.	
	extrapolation to all the projects run by the audited beneficiary			
	If needed: referring the beneficiary or grant to OLAF			

#### *B* - Implementing results from ex-post audits/controls

**Main control objectives**: Ensuring that the (audit) results from the ex-post controls lead to effective recoveries; Ensuring appropriate accounting of the recoveries made

Main risks It may happen (again) that	Mitigating controls	How to determine coverage, frequency and depth	How to estimate the costs and benefits of controls	Control indicators
The errors, irregularities and cases of fraud detected are not addressed or not addressed in a timely manner	Systematic registration of audit / control results to be implemented and actual implementation. Validation of recovery in accordance with financial circuits. Authorisation by AO Notification to OLAF and regular follow up of detected fraud.	<b>Coverage</b> : 100% of final audit results <i>with a financial</i> <i>impact.</i> <b>Depth</b> : All audit results are examined in-depth in making the final recoveries. Systemic errors are extrapolated to all the non-audited projects of the same beneficiary	<ul> <li>Costs: estimation of cost of staff involved in the implementation of the audit results.</li> <li>Benefits: budget value of the errors, detected by ex-post controls, which have actually been corrected (offset or recovered).</li> <li>Loss: budget value of such ROs which are 'waived' or have to be cancelled.</li> </ul>	Amounts being recovered and offset Number/value/% of audit results pending implementation Number/value/% of audit results implemented.

ANNEX 6: Implementation through national or international public-sector bodies and bodies governed by private law with a public sector mission (not applicable) ANNEX 7: EAMR of the Union Delegations (not applicable)

## **ANNEX 8:** Decentralised agencies (not applicable)

ANNEX 9: Evaluations and other studies finalised or cancelled during the year (not applicable)

# ANNEX 10: Specific annexes related to "Financial Management"

As a complement to the information provided in the report, the tables below provide a more detailed overview of the implementation of the control framework in place at REA for the management of the operational budget **(Section 2.1).** 

A follow-up on the two reservations 2016 has been included, giving the state of play of the implementation of the action plans related to the reservation on the Space and Security schemes and the reservation on the SME scheme.

Details on the performance with regard to Time-To-Pay are also provided.

# **Complementary information for section 2.1.1.1: "Control effectiveness as regards legality and regularity"**

#### Implementation of the FP7 audit strategies and plans<sup>11</sup>

#### Table 1: Indicator – Number of ex-post audit for the period 2009-2017

	No. of coulta	No. of audits	Audits	of w	hich
	No. of audits	planned	launched <sup>*</sup>	in draft	finalised
		2009-2017			
joint audits wi	th the ECA	4	11	0	10
risk-based		296	282	35	227
random sampl	e**	277	292	1	291
Grand Total		577	585	36	528
		2017			
joint audits wi	th the ECA	2	1	0	0
risk-based		40	39	20	2
of which	SME actions	9	7.7	4.2	0
	Space	0.5	2	2	0
	Security	14	15.2	7	2
	People Programme	13.5	14.1	6.8	0
Other		3	0	0	0
random sampl	e	0	0	0	0
Total		42	40	20	2

\* Based on the announcement letters sent to the auditees.

\*\* Random sample includes 18 transactions selected as part of the CRaS 2012, 30 as part of the CRaS 2014 and 26 as part of the CRaS 2016. The remaining transactions belong to the TOP group (beneficiaries with significant amounts of EU funding).

<sup>&</sup>lt;sup>11</sup> To make sure to avoid counting audits twice or three times across actions, the REA fractions the number of audits across the action as follows. The calculation at the REA splits the same audit since it can be conducted on several cost claims presented under different programmes. Therefore, if one audit is conducted on different programmes, only a share (based on the number of cost claims) will be considered for each programme (for example, if one audit has been conducted in two different programmes for 2 cost claims each, the audit will be considered only 0.5 for each programme).

Distribution of launched audits	Number of projects	of which		
2009-2017		in draft	finalised	
People Programme (DG EAC)				
joint audits with the ECA	4	0	4	
risk-based	126	25	83	
random sample	325	0	325	
Total	455	25	412	
SME actions (DG RTD)				
joint audits with the ECA	1	0	1	
risk-based	184	14	159	
random sample	87	0	87	
Total	272	14	247	
Space (DG GROW)				
joint audits with the ECA	3	0	3	
risk-based	72	10	62	
random sample	105	1	104	
Total	180	11	169	
Security (DG HOME)				
joint audits with the ECA	3	0	2	
risk-based	95	21	64	
random sample	85	0	85	
Total	183	21	151	
REA TOTAL	·	•	•	
joint audits with the ECA	11	0	10	
risk-based	477	70	368	
random sample	602	1	601	
Grand TOTAL	1,090	71	979	

 Table 2: Indicator – Number of projects by programme/theme/action covered by ex-post audits for the period 2009-2017

For audits performed on different beneficiaries of one project, we count the project audited several times. The number of distinct projects covered by all of our audits is 788. It is ensured however that projects audited with multiple cost statements are not counted multiple times within one audit.

# Table 3: Overview of the costs statements audited for the period 2007-2017 by31 December 2017

Сооре	ration - S	pace	Coopera	ation - S	Security	-	ies - Resea enefit of S			People		1	OTALS	
	no. of audits	no. of cost claims		no. of audit s	no. of cost claims		no. of audits	no. of cost claims		no. of audits	no. of cost claims		no. of audit s	no. of cost claims
Joint- ECA audits	3	3	Joint- ECA audits	2	2	Joint- ECA audits	1	1	Joint- ECA audit s	4	4	Joint- ECA audits	10	10
Risk- based	34	117	Risk- based	38	114	Risk- based	104	260	Risk- base d	51	105	Risk- based	227	596
REA MUS, CRAS and TOP	51	188	REA MUS, CRAS and TOP	43	158	REA MUS, CRAS and TOP	59	121	REA MUS, CRAS and TOP	138	363	REA MUS, CRAS and TOP	291	830
Total	88	308	Total	83	274	Total	164	382	Total	193	472	TOTAL	528	1,436

# Table 4: Overview of the year of origin of the costs statements audited for the period2007-2017 by 31 December 2017

Year of origin:	People Programme	Capacities - SME actions
DETECTED		
2007	1	0
2008	5	0
2009	20	34
2010	193	45
2011	80	22
2012	38	8
2013	13	9
2014	8	2
2015	5	1
2016	0	0
2017	0	0
Total Detected :	363	121

# Table 5: Indicator – direct and indirect coverage provided by the ex-post audits $performed^{12}$

Programme/theme/action	Direct coverage - % of total population*	Indirect coverage - % of total population**	% of total population
People Programme	2.4%	68.1%	70.5%
Capacities – SME actions	3.3%	6.2%	9.5%
Cooperation – Space	7.9%	52.4%	60.3%
Cooperation – Security	4.7%	44.7%	49.5%
REA Total	3.4%	52.1%	55.5%

\* Period requested contribution (%) audited by the REA.

\*\*Non-audited share of participants audited by the REA and other Commission services (excl. ongoing extrapolations).

<sup>&</sup>lt;sup>12</sup> These percentages are estimations based on the period requested contributions by beneficiaries.

### Reservations: REA 2016 FP7 reservations and their follow-up

Reserve	Action Plan	Actions	Impact and likely evolution
1- The rate of the residual errors with regard to the accuracy of cost claims impacting on granted EU funding for Space and Security themes of the Cooperation Specific Programme in the 7 <sup>th</sup> FP grants	of the Space and Security themes is similar to other themes of the Cooperation Specific Programme. In consequence, the CRaS error rate is fully representative for these themes since the error rate predominantly reflects the errors encountered in the mainstream Cooperation Specific Programme projects. As a consequence, the action plan and the impact are the same as for the rest of the Research family. Therefore, REA fully endorses the Research family action plan. The possibilities to simplify the FP7 rules have	On top of the actions that are mainstreamed for the whole Research and Innovation family, it is worth to note that REA has developed its own actions: - REA fully contributed to the continuous improvement of the ex-ante controls and further developed dedicated trainings for the staff dealing with payments. As of 2016, a dedicated training for the new financial officers (FOs) taking function in REA focusing on ex- ante controls has been provided. The focus of this training has shifted to the H2020 programme, but the necessary information is still included regarding FP7 payments. - REA continued its implementation of controls and audits for FP7. The results are similar than in 2016. - REA has participated in providing the guidance to beneficiaries and certifying auditors in events and coordinators days organised by DG RTD. More significant improvements will come from the framework programme design of Horizon 2020, as underlined by DG RTD.	REA fully endorses the conclusion of DG RTD for the Research family. It is also the REA's opinion, based on its own experience, that the residual error rate will remain above 2% and that it would not be effective in terms of costs and image to significantly increase audit campaigns to bring it below the 2%. Therefore REA will continue to maintain a reserve as long as there is significant FP7 expenditure. It is expected that, as regards H2020, the residual error rate will remain in the range of 2- 5%, as indicated in the financial statements accompanying the Horizon 2020 proposal. One may anticipate a residual error rate as close as possible to the threshold of 2%, but not necessarily below the 2%.

Reserve	Action Plan	Actions	Impact and likely evolution
2- The rate of the residual errors with regard to the accuracy of cost claims impacting on granted EU funding for Research for the benefit of SMEs actions of the Capacities Specific Programme in the FP7 grants	the reasons for the reservation is the intrinsic risk of the SME scheme: results obtained in the context of ex-post controls targeting the SME	REA continues its on-going efforts to give guidance and feedback to the participants and certifying auditors to prevent errors occurring. It also continues efforts with its control and audit work to further reduce the residual error rate. This 2017 audit campaign confirms similar error rates for the SME scheme than in 2016.	The error rate is linked to the eligibility of the SME costs, as REA implements systematic ex- ante controls for checking the recording of the costs for sub-contracting to RTD performers (accounting for some 70% of the grant) before proceeding to any final payment. Taking into account the need to balance legality/regularity with other objectives, such as attractiveness and success of the EU research policy, the wish to encourage participation of SMEs and the cost of controls, REA is of the opinion that additional ex-ante controls cannot be added and that ex-post controls cannot be increased significantly. Therefore, it is not expected that the residual error rate will be below the materiality threshold and REA will continue to maintain a reserve as long as there are significant expenditures for the SME specific programme under FP7.

### **Complementary information for section 2.1.1.2: "Cost-effectiveness and efficiency"**

#### Time-To-Pay (TTP)

#### Table 6: Indicator – Share of payments made on time

		2016				2017					
Breakdown of payments per type of expenditure:		No. of pay-	Average tii (calenda	• •	No. of pay- ments made on	Share of payments made	wments made No. of pay-	•		No. of pay- ments made on time	Share of pay- ments made on time
		ments Net	Gross	time	on time	ments	Net	Gross			
	Research grants – pre-financing payments (target = 30 days)	12	23.1	139.5	11	91.7%	4	18.3	32.5	4	100.0%
FP7	Research grants – interim and final payments (target = 90 days)	2,819	65.1	107.5	2,642	93.7%	1,561	69.1	123.6	1,460	93.5%
H202	Research grants – pre-financing payments (target = 30 days)	1,768	11.3	11.3	1,747	98.8%	1,700	9.2	9.2	1,692	99.5%
0	Research grants – interim and final payments (target = 90 days)	202	62.7	86.1	181	89.6%	1,082	56.1	75.8	1,056	97.6%
Total C	perational expenditures	4,801	45.1	71.2	4,581	95.4%	4,347	42.4	66.8	4,212	96.9%
Admini	strative expenditures (target = 30 days)	1,416	10.7	11.1	1,412	99.7%	1,588	10.2	10.6	1,584	99.7%
Experts	Experts H2020 (target = 30 days)		11.0	11.6	20,898	99.6%	21,694	10.5	11.0	21,491	99.1%
Total p	ayments processed by REA	31,995	-		31,472	98.4%	31,976	-		31,499	98.5%

Objective 1 : Effective and reliable internal control system giving the necessary guarant	ees concerning the legality and the regularity of the underlying transactions
Indicator 1 (mandatory): Estimated residual error rate <sup>13</sup>	
Where necessary specific residual error rates would be calculated for each programme m	anaged or for expenditure with a common risk profile.
Source of data: AAR	
Baseline AAR 2016	Target
H2020: n/a	H2020:
	Overall target : as close as possible to 2% (within the range of 2-5%).
	Second layer of assurance for the MSCA: specific target for the MSCA subset: below 2%
FP7:	
Representative error rate / Common Representative Audit Sample (CRAS):	FP7:
- Space and Security: 5.03%	less than 2% of total budget (materiality threshold)
Space and Security. 5.0570	less than 2% of total budget (materiality tilleshold)
Detected error rates:	
- SMEs: 6.28%	
- People: 1.72%	
Residual error rates:	
- CRAS - Space: 3.18%	
- CRAS - Security: 3.55%	
- SMEs: 5.99%	
- People: 1.55%	
Situation at the end of the year:	H2020:
	Based on partial results of the first representative sample (111 audited participations closed from 142
	participations), the results for the CRS1 are:
	Representative error rate : 1.60%
	• Residual error rate for H2020 for REA overall : 1.46%.
	The above rates cannot be considered as conclusive. At this stage, REA considers that the best estimate for the
	H2020 error rates is the Error rate estimated for the research and innovation family overall, based on the audit
	results with the draft reports included, which gives:
	Estimated representative error rate for H2020 overall: 2.82%

### Performance against indicators from the 2017 Annual Work Programme

<sup>&</sup>lt;sup>13</sup> For the definition, see the first annex to the AAR instructions 2014 "Key definitions for determining amounts at risk" at <u>https://myintracomm.ec.europa.eu/budgweb/EN/rep/aar/Documents/aar-standing-instructions.pdf</u>.

	• Estimated residual error rate for H2020 overall : 2.24%.	
	FP7:	
	Representative error rate / Common Representative Audit Sample (CRAS):	
	- Space and Security: 4.95%	
	Specific Detected error rates:	
	- SMEs: 6.12% - People: 1.73%	
	Residual error rates:	
	<ul> <li>CRAS Space / Security: 3.19% / 3.54% (combined Space &amp; Security 3.39%)</li> <li>SMEs: 5.79%</li> </ul>	
	- People: 1.55%	
Indicator 2: Estimated overall amount at risk for the year for the entire budget under the	ne EAs responsibility.	
Source of data: AAR 2016		
Baseline 2016	Target	
With an average weighted error rate of 2.8% the amount at risk has been estimated at about €23.77 million at the end of 2016.	It is expected that the average weighted error rate will remain at a similar level. The amount at risk should also remain stable.	
Situation at the end of the year:	The average weighted error rate for 2017 is 2.4%, and the amount at risk at closure has been estimated at about €28.33 million.	
Indicator 3: Estimated future corrections Source of data: AAR 2016		
Baseline 2016	Target ( <i>none</i> )	
The corrective capacity was estimated for 2016 at about 1.2% of the payments made.	No changes are expected with regard to the corrective capacity, which is expected to remain in the range of 1%.	
Situation at the end of the year:	According to IAS audit recommendations, a new methodology has been introduced for the calculation of future corrections. Following this methodology, the overall average amounts to 0.39%. This should not be compared to the baseline.	

Main outputs in 2017:			
Output	Indicator	Target	Situation at the end of the year:
Output at REA level	•		
FP7 ex-post audits launched in 2017	Number of FP7 ex-post audits launched	42 audits to be launched in 2017 (RISK only, no more MUS and no SME desk audit)	40 <sup>14</sup>
FP7 ex-post audits closed in 2017	Number of FP7 ex-post audits closed	34 audits to be closed in 2017	48 <sup>15</sup>
Implementation of FP7 audit findings	Cumulative implementation rate of FP7 audit results	80% by 31/12/2017	85%
Implementation of FP7 extension of audits findings	Cumulative implementation rate of FP7 extrapolation	80% by 31/12/2017	86%

Objective 2: Effective and reliable internal control system in line with sound financial management.			
Agencies are requested to reach a conclusion on cost effectiveness of controls. The indicator n°1 below is a mandatory indicator, which needs to be supported by additional reliable indicators. Agencies have the choice between either a) comparing costs and benefits or b) calculating the cost of controls over expenditure that could be compared with a reference, (overall cost of control per distinct control system). One of the two methods can be followed.			
Indicator 1: Conclusion reached on cost effective	eness of controls		
Source of data: AAR 2016			
Baseline 2016	Target		
Yes	Yes		
Situation at the end of the year:	Yes		
Indicator 2: Cost of the evaluation and selection procedure (costs of evaluating and selecting the best proposals /amount committed) Source of data: AAR 2016			
Baseline 2016	Baseline 2016 Target		
Below 2%	Stay in the same range		
Situation at the end of the year:	0.34% NB: the methodology for the calculation of cost-effectiveness has been reviewed, in order to include the costs of shared services in the overall assessment. This affected the above indicator, therefore it is not to be compared to the 2016 "baseline".		
Indicator 3: Cost of monitoring the execution of the grant agreements and of the ex-post controls / amount paid			
Source of data: AAR 2016			
Baseline 2016	Target		

 <sup>&</sup>lt;sup>14</sup> Two joint audits with the ECA were planned for 2017, but as the ECA only planned desk audits only one was performed. In addition one batch of audits was not launched due the budgetary limitations towards the end of the year.
 <sup>15</sup> More audits were closed due to the ongoing efforts and progress made in cleaning the back log with audits performed by Lubbock Fine company.

+/- 2%	Stay in the same range
Situation at the end of the semester:	1.67%

Main outputs in 20	17:			
Output		Indicator	Target	Situation at the end of the year:
Output at REA leve	I			
Information session to REA newcomers for the positions of financial officers and project officers. Presentation of the basics of ex- ante controls	organised	of information sessions by the REA.	In function of the recruitment of new staff.	It was decided in the NFO meeting of 26 September 2017 to postpone the training until Q1 2018. This is because there were few new staff members /new FOs to participate in the training, originally scheduled for November 2017. Several units had new staff arriving in December 2017 and January 2018, therefore it was considered appropriate to postpone to also allow these staff to participate. The training will now take place on 5 March 2018. In addition, an e-learning module for newcomer FOs & POs was prepared. The module is now available on EU Learn.
Training on H2020 IT tools (organised by the CSC)	occupying Officer, F	y training for REA staff the function of project inancial Officer, Project r Financial Assistant	100% of the project officers, financial officers (FOs), project assistants, financial assistants must have followed the training in the 3 years following their start date in the function.	The e-learning training mentioned above includes information on the IT tools and makes reference to the compulsory training. All FVAs in C2 have followed the training.
Training on H2020 ex-ante controls (organised by the CSC)	occupying Officer, F	y training for REA staff the function of project inancial Officer, Project r Financial Assistant.	100% of the project officers, financial officers, project assistants, financial assistants must have followed the training in the 3 years following their start date in the function.	Following the conclusion of the REA ex-ante controls working group, training material was made available to each unit. C2 directly provided this training at several unit meetings upon request.

## Objective 3: Minimisation of the risk of fraud through application of effective anti-fraud measures, integrated in all activities of the EA, based on the EA's anti-fraud strategy (AFS) aimed at the prevention, detection and reparation of fraud.

#### Indicator 1 (information available in the EA's AFS): Updated anti-fraud strategy of REA, elaborated on the basis of the methodology provided by OLAF<sup>16</sup> Source of data: REA Anti-Fraud Approach

Source of data. REA Anti-Fradu Approach							
Baseline	Interim Milestone	Target					
2016: REA Anti-Fraud Approach for FP7 (revised in April 2016)	2017: Assessment of the need to perform an update of the REA Anti-Fraud Approach for FP7	Update whenever the REA identifies gaps in its control system and possible new mitigation measures.					
Situation at the end of the year:	at the end of the year: An update of the REA Anti-Fraud Approach for was done in September 2017 reflecting the interpretation on the application financial penalties.						
Indicator 2: Fraud awareness is increased for target population(s) a	s identified in the REA's AFS						
Source of data: REA Anti-Fraud Approach							
Baseline 2016	Interim Milestone	Target					
48% of REA staff followed an anti-fraud training.	The REA anti-fraud training has been made compulsory in 2016 for all REA staff of operational units and highly recommended for other staff.	Update every year (reach 100% of staff employed in operational units by 2020).					
Situation at the end of the year: 57.5% of operational units staff followed an anti-fraud training organised by REA and RTD/CSC							

Main outputs in 2017:			
Output	Indicator	Target 2017	Situation at the end of the year:
Output at REA level			
Assessment of the need to perform an update of the REA Anti-Fraud Approach for FP7 (revised in April 2016)	Update of the REA FP7 anti-fraud approach	Assessment to be performed by 31/03/2017.	An assessment was performed as planned. The REA FP7 anti- fraud approach was amended to reflect the conditions under which financial penalties may be applied under the FR.
Percentage of total staff in operational units having followed the anti-fraud training	Increased fraud awareness of REA staff	60% target population reached	57.5% of target population reached at 31 December 2017 following REA and RTD/CSC trainings in 2017.
REA Quarterly Reports "State of play of cases under OLAF investigation for serious irregularities"	Regular monitoring and reporting on fraudulent cases to management	Number of reports per year: 4	3 reports (the one from March was emcompassed in the hand over file of the Director)

<sup>&</sup>lt;sup>16</sup> The methodology can be found on the FPDNet website: <u>https://myintracomm.ec.europa.eu/serv/en/fraud-prevention/ToolBox/Documents/Methodology%20and%20guidance%20for%20DGs%20anti-fraud%20strategies.pdf</u>. In particular paragraph 3 of the methodology is relevant.

### Table 7: REA operating budget implemented in 2017 by activities

Activities	Title 1 (€)	Title 2 (€ )	Title 3 (€ )	Total	%
H2020 and FP7					
H2020 Excellent Science					
Marie Skłodowska-Curie actions – EAC	11,375,048.09	2,205,121.65	270,495.53	13,850,665.27	20.71%
Future and Emerging Technologies (FET Open) – CNECT	2,812,894.60	545,296.58	66,889.86	3,425,081.04	5.12%
FP7 People – Marie Curie Actions (legacy) – EAC	4,587,305.17	889,276.76	238,328.94	5,714,910.88	8.55%
Subtotal	18,775,247.86	3,639,694.99	575,714.33	22,990,657.19	34.38%
Industrial Leadership					
Space Research – GROW	1,833,281.61	355,392.69	43,594.93	2,232,269.24	3.34%
FP7 Cooperation – Space Research (legacy) – GROW	618,721.88	119,942.97	143,957.11	882,621.96	1.32%
Subtotal	2,452,003.49	475,335.66	187,552.05	3,114,891.20	4.66%
Societal Challenges					
Societal Challenge 2					
Societal Challenge 2 – RTD	1,568,016.34	303,969.42	37,287.00	1,909,272.76	2.86%
Societal Challenge 2 – AGRI	1,700,703.97	329,691.72	40,442.27	2,070,837.96	3.10%
Societal Challenge 6					
Societal Challenge 6 – RTD	1,273,903.42	246,953.86	30,293.07	1,551,150.35	2.32%
Societal Challenge 6 – CNECT	929,447.56	180,179.01	22,102.01	1,131,728.58	1.69%
Societal Challenge 7					
Societal Challenge 7 – HOME	1,174,556.16	227,694.79	27,930.62	1,430,181.57	2.14%
Societal Challenge 7 – CNECT	543,252.71	105,312.81	12,918.40	661,483.93	0.99%
FP7 Cooperation – Security Research (legacy) – HOME	1,138,940.89	220,790.56	156,327.78	1,516,059.23	2.27%
Subtotal	8,328,821.04	1,614,592.17	327,301.16	10,270,714.38	15.36%
H2020 Spreading Excellence, Widening Participation and Science with and for Society – RTD					
SPO-SEWP -RTD	1,719,072.32	333,252.53	40,879.07	2,093,203.92	3.13%
SPO-SWaFS-RTD	849,182.16	164,619.08	20,193.32	1,033,994.57	1.55%
Subtotal	2,568,254.48	497,871.62	61,072.39	3,127,198.49	4.68%
FP7 Capacities – Research for the benefit of SMEs (legacy) – RTD	1,824,618.47	353,713.29	172,633.00	2,350,964.77	3.52%
Subtotal	1,824,618.47	353,713.29	172,633.00	2,350,964.77	3.52%

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Provision of administrative and logistical support services					
Support Services	9,068,969.52	1,758,074.42	7,830,700.78	18,657,744.73	27.90%
Subtotal	9,068,969.52	1,758,074.42	7,830,700.78	18,657,744.73	27.90%
		_,			
Management and Administrative Support					
Horizontal Activities	5,222,941.23	1,012,498.65	124,200.11	6,359,639.99	9.51%
H2020 Excellent Science					0.00%
Marie Skłodowska-Curie actions – EAC	1,381,080.60	267,730.80	32,841.72	1,681,653.12	2.51%
Future and Emerging Technologies (FET Open) – CNECT	341,522.44	66,206.18	8,121.31	415,849.93	0.62%
FP7 People – Marie Curie Actions (legacy) – EAC	556,959.24	107,969.91	13,244.34	678,173.49	1.01%
Industrial Leadership					0.00%
Space Research – GROW	222,584.52	43,149.35	5,293.00	271,026.87	0.41%
FP7 Cooperation – Space Research (legacy) – GROW	75,120.98	14,562.66	1,786.36	91,469.99	0.14%
Societal Challenges					0.00%
Societal Challenge 2					0.00%
Societal Challenge 2 – RTD	190,377.83	36,905.89	4,527.13	231,810.85	0.35%
Societal Challenge 2 – AGRI	206,487.85	40,028.92	4,910.22	251,426.99	0.38%
Societal Challenge 6					0.00%
Societal Challenge 6 – RTD	154,668.65	29,983.45	3,677.98	188,330.07	0.28%
Societal Challenge 6 – CNECT	112,847.17	21,876.10	2,683.47	137,406.75	0.21%
Societal Challenge 7					0.00%
Societal Challenge 7 – HOME	142,606.58	27,645.15	3,391.15	173,642.87	0.26%
Societal Challenge 7 – CNECT	65,958.03	12,786.36	1,568.46	80,312.86	0.12%
FP7 Cooperation – Security Research (legacy) – HOME	138,282.42	26,806.88	3,288.32	168,377.62	0.25%
H2020 Spreading Excellence, Widening Participation and Science with and for Society – RTD					0.00%
SPO-SEWP -RTD	208,718.01	40,461.25	4,963.26	254,142.51	0.38%
SPO-SWaFS-RTD	103,101.89	19,986.92	2,451.73	125,540.55	0.19%
FP7 Capacities – Research for the benefit of SMEs (legacy) – RTD	221,532.71	42,945.45	5,267.99	269,746.14	0.40%
Support Services	1,101,092.30	213,453.38	26,183.67	1,340,729.35	2.00%
Total	48,240,856.11	9,351,780.80	9,279,173.82	66,871,810.73	100.00%

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### Table 8: Estimated overall amount at risk at closure in 2017 - per parent DG

	Payments made (in 2017; m€)	<i>minus</i> new <sup>1</sup> prefinancing (in 2017; m€)	<i>plus</i> cleared <sup>2</sup> prefinancing (in 2017; m€)	relevant expenditure <sup>3</sup> (for 2017; m€)	Estimated Representative/ Detected Error Rate (%)	Estimated overall amount at risk <i>at</i> <i>payment</i> (2017; €)	Estimated corrective capacity based on the residual error rate <sup>4</sup> (%)	Estimated future corrections (for FY; €)	Estimated overall amount at risk at closure (€)	Share of the amount at risk in % of the relevant expenditure
H2020	I	I								
EAC Excellent Science - Marie Sklodowska Curie actions	784.58	606.33	126.24	304.50	1.73%	5,267,827	0.18%	548,097.63	4,719,730	
CNECT Excellent Science - FET Open	70.87	56.54	0.44	14.78	2.82%	416,683	0.58%	85,700.71	330,982	
GROW LEIT - Space	75.29	54.14	6.89	28.04	2.82%	790,649	0.58%	162,615.85	628,034	
RTD Societal Challenge 2	119.94	70.88	2.04	51.11	2.82%	1,441,278	0.58%	296,433.05	1,144,845	
AGRI Societal Challenge 2	130.14	117.21	1.45	14.37	2.82%	405,349	0.58%	83,369.68	321,979	
RTD Societal Challenge 6	44.99	28.38	1.26	17.87	2.82%	503,921	0.58%	103,643.28	400,277	
CNECT Societal Challenge 6	32.60	23.07	1.76	11.28	2.82%	318,015	0.58%	65,407.43	252,608	
CNECT Societal Challenge 7	28.11	19.97	0.28	8.42	2.82%	237,439	0.58%	48,834.92	188,604	
HOME Societal Challenge 7	60.24	37.15	6.37	29.47	2.82%	830,988	0.58%	170,912.39	660,075	
RTD Spreading Excellence and Widening Participation	80.98	63.06	3.14	21.06	2.82%	594,013	0.58%	122,172.94	471,840	
RTD Science with and for Society	40.08	25.30	1.81	16.60	2.82%	467,989	0.58%	96,253.06	371,736	
Total H2020:	1,467.82	1,102.02	151.69	517.49	2.18%	11,274,152	0.34%	1,783,441	9,490,711	
FP7 legacy										
EAC People	108.72	0.05	414.03	522.70	1.73%	9,042,646	0.18%	940,853	8,101,792	
GROW Cooperation - Space theme	9.09	0.00	44.15	53.24	4.95%	2,635,446	1.76%	937,048	1,698,399	
HOME Cooperation - Security theme	45.45	0.00	69.59	115.04	4.95%	5,694,433	1.41%	1,622,051	4,072,383	
RTD Capacities - SME actions	14.54	0.00	59.71	74.25	6.12%	4,544,110	0.33%	245,026	4,299,084	
Total FP7:	177.80	0.05	587.47	765.23	2.86%	21,916,635	0.49%	3,744,977	18,171,658	
Total Grant Management	1,645.62	1,102.07	739.16	1,331.17	2.5%	33,190,786	0.42%	5,528,418	27,662,368	

	Payments made (in 2017; m€)	<i>minus</i> new <sup>1</sup> prefinancing (in 2017; m€)	<i>plus</i> cleared <sup>2</sup> prefinancing (in 2017; m€)	relevant expenditure <sup>3</sup> (for 2017; m€)	Estimated Representative/ Detected Error Rate (%)	Estimated overall amount at risk <i>at</i> <i>payment</i> (2017; €)	Estimated corrective capacity based on the residual error rate <sup>4</sup> (%)	Estimated future corrections (for FY; €)	Estimated overall amount at risk at closure (€)	Share of the amount at risk in % of the relevant expenditure
Expert management <sup>5</sup>	51.55	0.00	0.00	51.55	0.5%	257,762.67	0.00%	0	257,763	
Total operational expenditure	1,697.18	1,102.07	739.16	1,334.27	2.5%	33,448,549	0.41%	5,528,418	27,920,131	
Administrative expenditure <sup>5</sup>	66.12	0.00	0.00	66.12	0.5%	330,600	0.00%	0	330,600	
Grand total Amount at risk at closure in percentage of	1,763.30	1,102.07	739.16	1,400.39	2.4%	33,779,149	0.39%	5,528,418	28,250,731	2.02%
the relevant expenditure <sup>6</sup>										

<sup>1</sup> New Prefinancing (PF) actually paid out by REA during the financial year (FY) (i.e. excluding any PF received as transfer from another DG).

<sup>2</sup> PF actually having been cleared during the FY (i.e. their 'delta' in FY 'actuals', not their 'cut-off' based estimated 'consumption').

<sup>3</sup> For the purpose of equivalence with the ECA's scope of the EC funds with potential exposure to L&R errors (see the ECA's AR methodological Annex 1.1 point 10), also our concept of "relevant expenditure" includes the payments made, subtracts the new pre-financing paid out, and adds the previous pre-financing actually cleared during the FY. This is a separate and

<sup>4</sup> The correction percentage is based on the difference between the Representative/Detected Error rate and the Residual Error rate. This is the best estimate of the expected corrective

<sup>5</sup> The error rate for administrative expenditure and experts related payments is estimated at 0.5% accordingly to best practice identified in the Research and Innovation Family.

<sup>6</sup>The total amount in % here is the sum of the detail lines and, for rounding reasons is not equal to the sum of the "operational" and "administrative" subtotals.

ANNEX 11: Specific annexes related to "Assessment of the effectiveness of the internal control systems" (not applicable)

## ANNEX 12: Performance tables

## 1. Implementation of Horizon 2020 – Part I – Excellent Science – Marie Skłodowska-Curie Actions (MSCA) and predecessor actions (DG EAC)

### Relevant general objective:

### PARENT DG EAC

Under the overarching Commission objective 1 "A New Boost for Jobs, Growth and Investment", EU level intervention aims at competitiveness through education, innovation, youth, culture and sport.

### Specific objective: PARENT DG EAC

Specific objective 1.7: Excellent science – Marie Skłodowska-Curie actions – to ensure optimum development and dynamic use of Europe's intellectual capital of researchers in order to generate new skills and innovation and, thus, to realise its full potential across all sectors and regions.

### Main outputs in 2017:

EXPENDITURE-	EXPENDITURE-RELATED OUTPUTS					INPUTS: C expenditu		
Description/ Responsible Unit	Call/ Responsible Unit	Vilestone Call ID	s Call deadline	Nb. of out- puts (calls)	Topics dele- gated to REA	Budget line	Indicative budget 2017 from the H2020 WP 2016-17 <sup>17</sup> (CA, million €)	Latest known results/ Achieved/Non achieved
Management o	of H2020							
	Innovative Training Networks (Unit A1)	MSCA- ITN- 2017	10.01.2017	1	All	See 4.2.3. of AWP 2017	430.00	Call implemented
Management of the calls and	Individual Fellowships (Units A2 and A4)	MSCA- IF- 2017	14.09.2017	1	All	See 4.2.3. of AWP 2017	248.70	Call implemented
contracting procedures of the WP 2016-2017– Marie Skłodowska- Curie Actions	Research and Innovation Staff Exchange (Unit A3)	MSCA- RISE- 2017	05.04.2017	1	All	See 4.2.3. of AWP 2017	80.00	Call implemented
	COFUND (Unit A4)	MSCA- COFU ND- 2017	28.09.2017	1	All	See 4.2.3. of AWP 2017	80.00	Call implemented
	TOTAL 4			4		- 	838.70	CA: €900.65m
Management o	of FP7				1			
Management of FP7 grant agreements (FP7 People Programme)	Initial Train	Continuous (see detailed actions belo Initial Training Networks (ITN) (Unit Ab			1	n/a	n/a	implemented

<sup>17</sup> Commission Decision C(2015)6776 of 13 October 2015 updated by Commission Decision C(2016)4614 of 25 July 2016. Indicative budget updated following the revision of the WP 2016-2017 in July 2016.

Pathways (IAPP) (Unit A1 Intra-European Fellowship International Research Sta Scheme (IRSES) (Unit A3) International Outgoing Fel (Unit A4) International Incoming Fel (Unit A4) Re-integration Grants and Integration Grants (CIG) Co-funding of Regional, Na International Programme (Unit A4) Researchers' NIGHT (Unit A1) KEY ACTIONS	iff Exchange Ilowships (IOF) Ilowships (IIF) Career (Unit A4) ational and es (COFUND)			
	FP7	H2020	FP7	H2020
Description	AWP 2017 Estimated Number	AWP 2017 Estimated Number	Final	Final
Promotion of the programme		5		21
Calls for proposals		4	] [	4
Calls for proposals Evaluation sessions		4		4 5
	n/a		n/a	-
Evaluation sessions	n/a	4	n/a	5
Evaluation sessions Number of individual proposals evaluated	n/a	4 11,450	n/a	5 11,116
Evaluation sessions Number of individual proposals evaluated Grant finalisation <sup>18</sup> Procedures for selection by the Commission	n/a	4 11,450 1,250	n/a 4	5 11,116 1,480

 $<sup>^{\</sup>rm 18}~$  Number of grants signed in 2017 (for 2016 and 2017 calls).

### 2. Implementation of Horizon 2020 - Part I - Excellent Science - FET OPEN (DG CNECT)

PARENT DG CN	Relevant general objective: PARENT DG CNECT										
Specific objecti	DG CNECT aims at contributing to general objective 1 "A New Boost for Jobs, Growth and Investment". Specific objective: PARENT DG CNECT										
	Specific objective 2.2: Europe's research finds investment opportunities for potential technology breakthroughs and flagships, in particular through the Horizon 2020 programme and using Private Public Partnerships.										
Main outputs in	Main outputs in 2017:										
EXPENDITURE-I	XPENDITURE-RELATED OUTPUTS INPUTS: Operational expenditure										
Description/ Responsible Unit	Call/ Responsible Unit	Milestone Call ID	es Call deadline	Nb. of out- puts (calls)	Topics dele- gated to REA	Budget line	Indicative budget 2017 from the H2020 WP 2016-17 (CA, million €)	Latest known results/ Achieved/Non achieved			
Management o	f H2020				-		-				
	FET-Open – N	ovel ideas	for radically new	v technolo	ogies (Uni	t A5)					
Management of the calls and	FET-Open research and innovation actions (RIA)	FET- OPEN- 01- 2016- 2017	17.01.2017 27.09.2017 <sup>20</sup>		1 (3 cut- off dates)	See 4.2.3. of AWP 2017	110.50	Call implemented			
contracting of the WP 2016-2017 <sup>19</sup> FUTURE AND EMERGING	FET-Open Coordinatio n and Support Actions (CSA)	FET- OPEN- 03- 2016	17.01.2017	1	3	See 4.2.3. of AWP 2017	1.50	Call implemented			
Technologies	FET Innovation Launchpad	FET- OPEN- 04- 2016- 2017	27.09.2017 <sup>21</sup>		4 (2 cut off dates)	See 4.2.3. of AWP 2017	1.80	Call implemented			
		TOTAL		1	3		113.80	CA: €114.09 m			

<sup>&</sup>lt;sup>19</sup> Commission Decision C(2015)6776 of 13 October 2015 updated by Commission Decisions C(2016)4614 of 25 July 2016 and C(2017)2468 of 24 April 2017.
<sup>20</sup> A single call with three cut-off dates: 1 in 2016 (11.05.2016) and 2 in 2017 as indicated.
<sup>21</sup> A single call with two cut-off dates: 1 in 2016 (29.09.2016) and 1 in 2017 as indicated.

KEY ACTIONS					
	H2020				
Description	AWP 2017 Estimated Number	Final Number			
Promotion of the programme	5	4			
Calls for proposals	1	1			
Evaluation sessions	4	4			
Number of individual proposals evaluated	2,000	374 <sup>22</sup>			
Grant finalisation <sup>23</sup>	42	47			
Procedures for selection by the Commission (where necessary)	2	5			
Pre-financing payments	30	64			
Payments (Interim / final)	28	24			

 <sup>&</sup>lt;sup>22</sup> At the time of reporting, the evaluations were still ongoing for the third cut-off of FET-Open-RIA (deadline 27 September 2017) and the second cut-off of FET-Open Innovation Launchpad (deadline 27 September 2017). For the first, 403 proposals had been submitted, for the second 54. These have not been included in the 'number of individual proposals evaluated'.
 <sup>23</sup> Number of grants signed in 2017 (for 2016 and 2017 calls).

## 3. Implementation of Horizon 2020 – Industrial leadership – SPACE and predecessor actions (DG GROW)

PARENT DG GR	al objective: OW								
DG GROW aims	at contributing to	o general o	objective 1 "A	New Boo	st for Job	s, Growth ar	nd Investment".		
Specific objective: PARENT DG GROW									
Specific objectiv Main outputs in	/e 1.2: To suppor	t research	and innovatio	n related	l to enter	orises			
						INPUTS: C	perational		
EXPENDITORE-						expenditu	Indicative		
Description	Call/ Responsible Unit	Call ID	Call deadline	Nb. of out- puts (calls)	Topics dele- gated to REA	Budget line	indicative budget 2017 from the H2020 WP 2016-17 (CA, million €)	Latest known results/ Achieved/Non achieved	
			Mana	igement	of H2020	-			
	Earth Observation (Unit B1)	EO- 2017	01.03.2017	1	3 (All)	See 4.2.3. of AWP 2017	22.00	Call implemented	
Management	Competitiven ess of the European Space Sector: Technology and Science (Unit B1)	COMP ET- 2017	01.03.2017	1	7 (All)	See 4.2.3. of AWP 2017	43.50	Call implemented	
of the calls and contracting procedures of the WP 2016-2017 – Industrial Leadership <sup>24</sup>	Ad-hoc calls: (Grants to named beneficiaries) <sup>25</sup> FPA on Space surveillance and tracking (SST) Support Framework Space surveillance and tracking (RIA) Improving the Performance		n/a			See 4.2.3. of AWP 2017	pm 1.60	Call implemented	

 $<sup>^{24}</sup>$  Commission Decision C(2015)6776 of 13 October 2015 updated by Commission Decision C(2016)4614 of 25 July 2016.

<sup>&</sup>lt;sup>25</sup> The Space Surveillance and Tracking call in 2017 was a combined call merging the actions from 2016 and 2017 in SST2 as well as in SST3. The budget commitment stated in this table is only the 2017 SST budget.

	European Level (RIA) (Unit B1)					15.00		
	тот	AL	2			82.10	CA: €9	6.76 m
Management o	of FP7							
Management of FP7 grant agreements (FP7 Cooperation Programme, Space theme)	Continuous (see d belov		n	/a		n/a	Implen	nented
KEY ACTIONS								
			1		1			
			F	P7		H2020	FP7	H2020
	Description		AWP Estin	P7 2017 - nated nber	AWP 20	H2020 17 - Estimated Iumber	FP7 Final Number	H2020 Final Number
Promotion of th	•		AWP Estin	2017 - nated	AWP 20	17 - Estimated	Final	Final
Promotion of th Calls for propos	ne programme		AWP Estin	2017 - nated	AWP 20	17 - Estimated lumber	Final	Final Number
	ne programme		AWP Estin	2017 - nated	AWP 20	<b>17 - Estimated</b> Iumber n/a	Final	Final Number 0 <sup>26</sup>
Calls for propos Evaluation sess Number of indi	ne programme sals ions vidual proposals evalu	ated	AWP Estin Nur	2017 - nated nber	AWP 20	17 - Estimated lumber n/a 2 <sup>27</sup>	Final Number	Final Number 0 <sup>26</sup> 2
Calls for propos Evaluation sess	ne programme sals ions vidual proposals evalu	ated	AWP Estin Nur	2017 - nated	AWP 20	17 - Estimated lumber n/a 2 <sup>27</sup> 4	Final	<b>Final</b> <b>Number</b> 0 <sup>26</sup> 2 5
Calls for propose Evaluation sess Number of indi Grant finalisation	ne programme sals ions vidual proposals evalu		AWP Estin Nur	2017 - nated nber	AWP 20	<b>17 - Estimated</b> <b>Jumber</b> n/a 2 <sup>27</sup> 4 230	Final Number	Final           Number           0 <sup>26</sup> 2           5           193
Calls for propose Evaluation sess Number of indi Grant finalisation Procedures for	ne programme sals ions vidual proposals evalu on <sup>28</sup> selection by the Comn		AWP Estin Nur	2017 - nated nber	AWP 20	<b>17 - Estimated</b> <b>Jumber</b> n/a 2 <sup>27</sup> 4 230 28	Final Number	Final           Number           0 <sup>26</sup> 2           5           193           30

<sup>&</sup>lt;sup>26</sup> REA does not organise info sessions of the H2020 Space programme, however it has supported the parent DG in the context of numerous Info Days across Europe.
<sup>27</sup> On top of EO and COMPET, 2 ad-hoc calls for specific agreements.
<sup>28</sup> Number of grants signed in 2017 (for 2016 and 2017 calls).

# 4. Implementation of Horizon 2020 – Societal Challenge 2 – Food security, sustainable agriculture and forestry, marine and maritime and inland water research and bioeconomy (DG RTD and DG AGRI)

### Relevant general objectives:

## PARENT DG RTD

DG RTD aims at contributing to general objective 1 "A New Boost for Jobs, Growth and Investment".

### PARENT DG AGRI

- DG RTD aims to contribute to the general objective "A New Boost for Jobs, Growth and Investment".
- DG AGRI aims to contribute in particular to the following 3 general objectives:
  - "A New Boost for Jobs, Growth and Investment" (no.1),
  - "A Connected Digital Single Market" (no.2),
  - "A Resilient Energy Union with a Forward-Looking Climate Change Policy" (no.3)

<u>H2020 Societal Challenge 2</u> contributes to all 3 Common Agricultural Policy (CAP) objectives that all contribute to the general objectives selected by DG AGRI; as well as to H2020 general objective "To build an economy based on knowledge and innovation across the whole Union, while contributing to sustainable development."

#### Specific objectives: PARENT DG RTD

Specific objective 1.3: To ensure an effective and efficient implementation of Horizon 2020 and other RTD programmes and maximise synergies.

### PARENT DG AGRI

Specific objective: To ensure an effective and efficient implementation of Horizon 2020, in particular with regard to Societal Challenge 2, which aims at securing sufficient supplies of safe and high quality food and other bio-based products, by developing productive and resource-efficient primary production systems, fostering related ecosystem services and the recovery of biological diversity, alongside competitive and low carbon supply, processing and marketing chains. **Main outputs in 2017:** 

EXPENDITURE	RELATED OUTP	JTS		INPUTS: O expenditu	perational re			
Description/ Responsible Unit	Call/ Responsible Unit	Milestones Call ID	Call deadline	Nb. of outputs (calls)	outputs gated		Indicative budget 2017 from the H2020 WP 2016-17 (CA, million €)	Latest known results/ Achieved/Non achieved
Management	of H2020							
Management		SFS- 2017	Stage 1: 14.02.2017 Stage 2: 13.09.2017 <sub>30</sub>	RIA, to 7,8,10,15 0,21,27,2 32,34,39,	,16,17,2 8,29,30,	See 4.2.3. of AWP 2017	168	Call implemented
of the calls and contracting procedures	Sustainable Food Security	SFS- 2017	14.02.2017	IA, to 13,22,35	•	See 4.2.3. of AWP 2017	31	Call implemented
of the WP 2016-2017 <sup>29</sup> – Societal Challenge 2	(Unit B2)	SFS- 2017	14.02.2017	· · ·	CSA, topics 4,49 and 50		5.5	Call implemented
		SFS- 2017 (ERA- NET-	14.02.2017	Topic 19E Cofund, 1		See 4.2.3. of AWP	10.07	Call implemented

<sup>&</sup>lt;sup>29</sup> Commission Decision C(2015) 6776 of 13 October 2015 updated by Commission Decision C(2016)4614 of 25 July 2016 and by Commission Decision C(2017)2468 of 24 April 2017.

<sup>&</sup>lt;sup>30</sup> Submission and evaluation of proposals for this call will take place in two stages. REA is responsible for coordinating the call with DG RTD, DG AGRI, EASME and INEA.

	Cofund)				2017		
	SFS- 2017 (ERA- NET- Cofund)						
	SFS- 2017 (Cofund -EJP)	14.02.2017	Торіс	: 36	See 4.2.3. of AWP 2017	45	Call implemented
	Subtotal SFS- 2017		1	All, except topics 05, 18 and 43		259.57 <sup>31</sup>	Call implemented
	BG-2017	14.02.2017	IA, topic and		See 4.2.3. of AWP 2017	28.40	Call implemented
Blue Growth (Unit B2)	BG-2017	14.02.2017	CSA, to	opic 6	See 4.2.3. of AWP 2017	2.00	Call implemented
	Subtotal BG-2017		1	All except topics 02, 11		30.40 <sup>32</sup>	Call implemented
	RUR- 2017	Stage 1: 14.02.2017, Stage 2: 13.09.2017	RIA, to 2,3,9,13		See 4.2.3. of AWP 2017	33.00	Call implemented
Rural Renaissance	RUR-8- 2017	14.02.2017	IA, to	pic 5	See 4.2.3. of AWP 2017	8.00	Call implemented
(Unit B2)	RUR- 2017	14.02.2017	CSA, topic 12 an		See 4.2.3. of AWP 2017	20.00	Call implemented
	Subtotal RUR- 2017		1	9 topics (All)		61.00	Call implemented
European	BB-1- 2017	Stage 1: 14.02.2017, Stage 2: 13.09.2017	RIA, topio 3		See 4.2.3. of AWP 2017	12.00	Call implemented
Bioeconom y (Unit B2)	BB-4- 2017	14.02.2017	IA, to	pic 7	See 4.2.3. of AWP 2017	9.07	Call implemented
	BB-6-	14.02.2017	CSA, topi	cs 5 and	See 4.2.3.	5.40	Call implemented

<sup>31</sup> 

To which EUR 10.00 million from part 12 (budget line 08.020305) and EUR 7.00 million from part 5.i (budget line 09.040201) will be added making a total of EUR 280.57 million for this call. To which EUR 8.00 million from part 11 (budget line 08.020304) and EUR 10.00 million from part 12 (budget line 08.020305) will be added making a total of EUR 48.40 million for this call. 32

					2017			
	Subtotal BB-2017		1	5 topics		26.47	Call implemented	
	TOTAL			46 t	topics	377.44	CA: €391.25 m	
KEY ACTIONS				•				
						H2020		
Description				AWP 2017 - Estimated Number			Final Number	
Promotion of th	ne programme				2		2	
Calls for propos	als				4		4	
Evaluation sess	ions				10		11	
Number of indiv	vidual proposals evaluated				750		619	
Grant finalisatio	on <sup>33</sup>				65		66 <sup>34</sup>	
Procedures for	Procedures for selection by the Commission (where necessary)				12		7	
Pre-financing pa	re-financing payments				65		66	
Payments (Inter	rim / Final )				53		45	

 $<sup>^{33}</sup>$  Number of grants signed in 2017 (for 2016 and 2017 calls).  $^{34}$  At the time of reporting the GAP was still ongoing for the two-stage calls.

### 5. Implementation of Horizon 2020 – Societal Challenge 6 – Inclusive, Innovative and Reflective Societies (DG RTD and DG CNECT)

### Relevant general objectives: PARENT DGs RTD and CNECT

DGs RTD and CNECT both aim at contributing to general objective 1 "A New Boost for Jobs, Growth and Investment".<sup>35</sup>

### Specific objectives:

### PARENT DG RTD

Specific objective 1.3: To ensure an effective and efficient implementation of Horizon 2020 and other RTD programmes and maximise synergies.

### PARENT DG CNECT

Specific objective 2.2: Europe's research finds investment opportunities for potential technology breakthroughs and flagships, in particular through the Horizon 2020 programme and using Private Public Partnerships.

### Main outputs in 2017:

EXPENDITURE-		UTS					Operational	
		Milestones				expendit	ure Indicative	
Description	Call/ Responsible Unit	Call ID	Call deadline	Nb. of outputs (calls)	Topics delegated to REA	Budget line	budget 2017 from the H2020 WP 2016-17 (CA, million €)	Latest known results/ Achieved/Non achieved
Management o	of H2020							
	Co-Creation	CO- CREATION -2017 (IA)	02.02.2017		Topics 1 and 4	See 4.2.3. of AWP 2017		Call implemented
	for Growth and Inclusion (Unit B3)	CO- CREATION -2017 (RIA)	02.02.2017		Topics 6[A], 7[A] and 8	See 4.2.3. of AWP 2017		Call implemented
Management of the calls and contracting		Subtotal CO- CREATION -2017		1			34.05	Call implemented
procedures of the WP 2016-2017 <sup>36</sup> – Societal Challenge 6	Reversing Inequalities and Promoting Fairness (Unit B3)	REV- INEQUAL - 2016	02.02.2017	1	Topic 13	See 4.2.3. of AWP 2017	9.50	Call implemented
	Engaging Together Globally	ENG- GLOBALLY -2017	02.02.2017	1	Topics 1, 2, 3, 5,6, 8 and 10	See 4.2.3. of AWP 2017	32.50	Call implemented
	Promoting the European Public and	CULT- COOP- 2017 (RIA)	1st stage: 02.02.2017 2 <sup>nd</sup> stage: 13.09.2017		Topics 1, 2, 3, 4, 5, 6[A], 7, 9 and 12	See 4.2.3. of AWP		Call implemented

<sup>35</sup> Through its migration related SC6-projects, REA also indirectly contributes to achieving the Commission general objective no.8: "Towards a new Policy on Migration".

<sup>36</sup> Commission Decision C(2015) 6776 of 13 October 2015 updated by Commission Decision C(2016)4614 of 25 July 2016 and by Commission Decision C(2017)2468 of 24 April 2017.

	Cultural Space (Unit B3)				(RIA)	2017		
		CULT- COOP- 2017 (RIA)	02.02.2017 (single stage)		Topic 11 (RIA)	See 4.2.3. of AWP 2017		Call implemented
		Subtotal CULT- COOP- 2016		1		See 4.2.3. of AWP 2017	50	Call implemented
	TOTAL			4	23 topics		126.50	CA: €110.66 m
KEY ACTIONS		1						
	De	escription					H2020	
		scription			AWP 2017	- Estimate	d Number	Final Number
Promotion of th	ne programme					n/a		0
Calls for propos	als					4		4
Evaluation sess	ions					5		5
Number of indi	vidual proposals	s evaluated				760		743
Grant finalisation	on <sup>37</sup>					41		26 <sup>38</sup>
Procedures for	selection by the	e Commission	(where necess	ary)		12		13
Pre-financing p	ayments					21		23
Interim paymer	nts / progress re	eports				43		41

<sup>&</sup>lt;sup>37</sup> Number of grants signed in 2017 (for 2016 and 2017 calls).
<sup>38</sup> At the time of reporting the GAP was still ongoing for the two-stage calls.

## 6. Implementation of Horizon 2020 – Societal Challenge 7 – Safeguarding Secure Society and predecessor actions (DG HOME and DG CNECT)

### Relevant general objectives:

### PARENT DG HOME

DG HOME aims at contributing to general objectives 7 "An Area of Justice and Fundamental Rights based on Mutual Trust"

PARENT DG CNECT

DG CNECT aims at contributing to general objective 1 "A New Boost for Jobs, Growth and Investment".

### Specific objectives:

PARENT DG HOME

Specific objectives under general objective 7:

- A strong EU response to tackling terrorism and preventing radicalisation;
- Disrupt serious and organised cross border crime
- Fighting cybercrime

#### PARENT DG CNECT

Specific objective 2.2: Europe's research finds investment opportunities for potential technology breakthroughs and flagships, in particular through the Horizon 2020 programme and using Private Public Partnerships.

#### Main outputs in 2017:

EXPENDITURE-R	ELATED OUTPU	TS				INPUTS: C expenditu	perational re <sup>39</sup>	
Description		Milestones		Nb. of out-	Topics dele-	Budget	Indicative budget 2017	Latest known results/
Description	Responsible Call ID Call Unit Call ID Call			puts (calls)	gated to REA	line	from the H2020 WP 2016-17 (CA, million €)	Achieved/Non achieved
Management of	H2020							
	Critical Infra- structure Protection (Unit B4)	CIP-01- 2016- 2017 (IA)	24.08.2017	1	1	See 4.2.3. of AWP 2017	20.00	Call implemented
Management		SEC- DRS- 2017		-	PCP), (RIA)	See 4.2.3. of AWP 2017	23.75	Call implemented
of the calls and contracting procedures of		SEC- FCT- 2017	24.08.2017	9 (	d 18 (RIA), PCP), ) (IA)	See 4.2.3. of AWP 2017	54.00	Call implemented
the WP 2016- 2017 <sup>40</sup> – Societal Challenge 7	Security (Unit B4)	SEC- BES- 2017	24.08.2017	13	10 (IA) 16 and 17 (RIA), 13 (PCP), 15 (IA)		36.00	Call implemented
		SEC- GM- 2017		21	(CSA)	See 4.2.3. of AWP 2017	16.30	Call implemented
		Subtotal SEC- 2017		1			130.05	Call implemented

<sup>39</sup> For the calls delegated by DG CNECT, the REA manages 100% of the call budget; for the calls delegated by DG HOME, the REA manages two-thirds of the call budget (only unclassified projects).
 <sup>40</sup> Commission Decision C(2015)6776 of 13 October 2015 updated by Commission Decision C(2016)4614 of 25 July 2016 and by Commission Decision C(2017)2468 of 24 April 2017.

	Digital Security Focus Areas (Unit B4)	DS-2017	24.08.2017	1	7[A] RIA 7[B] and 8 (IA)	See 4.2.3. of AWP 2017	35.60 <sup>41</sup>	Call implemented
	TOTAL			3			185.65	CA: €143.79 m
Management of	FP7							
Management of FP7 grant agreements (Cooperation Programme, Security theme)	Continuou	is (see detail below) (Unit B4)	ed actions			n/a		Implemented
KEY ACTIONS								
				F	P7	H2020	FP7	H2020
	Descripti	ion		Esti	2017 - mated mber	AWP 2017 - Estimat ed Number	Final	Final
Promotion of the	e programme					1		3
Calls for propos	als					3		3
Evaluation session	ons					3		3
Number of indiv	idual proposals	evaluated		1.	n/a	350	n/a	299
Grant finalisatio	n			'	i/a	19	11 / a	19 <sup>42</sup>
Procedures for selection by the Commission (where necessary)					4		3	
Pre-financing pa	Pre-financing payments					19		19
Payments (Inter	im / Final)				56	25	62	29

 <sup>&</sup>lt;sup>41</sup> To which EUR 20.50 million from part 5.i (budget line 09.040201) and will be added making a total of EUR 56.10 million for this call.
 <sup>42</sup> Number of grants signed in 2017 (for calls 2016 only). The GAP for the 2017 calls was still ongoing at the time of reporting.

## 7. Implementation of Horizon 2020 – Spreading Excellence and Widening Participation (SEWP) (DG RTD)

Relevant general PARENT DG RTD								
Specific objective PARENT DG RTD	e 1.3: To ensure an							es and
Main outputs in	2017:							
EXPENDITURE-RE	ELATED OUTPUTS					INPUTS: O expenditu	•	
		Milestones			Topics	experiance	Indicative	Latest
Description	Call/ Responsible Unit	Call ID	Call deadline	Nb. of out- puts (calls)	dele- gated to REA	Budget line	budget 2017 from the H2020 WP 2016-17 (CA, million €)	known results/ Achieved/N on achieved
Management of	H2020		r	1	T	1		1
	WIDESPREAD- 01-2016 Teaming Phase 2 (Unit B5)	WIDESPREAD- 01-2016-2017 (SGA - CSA)	23.06.2016	1	n/a	See 4.2.3. of AWP 2017		Call implemente d
Management of the calls and contracting procedures of	WIDESPREAD- 03-2017 ERA chairs (Unit B5)	WIDESPREAD- 03-2017	5.10.2017	1	n/a	See 4.2.3. of AWP 2017		Call implemente d
the WP 2016- 2017 <sup>43</sup> – Spreading Excellence and Widening Participation (SEWP)	WIDESPREAD- 04-2017 Teaming Phase 1 Business plan (Unit B5)	WIDESPREAD- 4-2017 (CSA)	15.11.2016	1	n/a	See 4.2.3. of AWP 2017		Call implemente d
	WIDESPREAD- 05-2017 Twinning (Unit B5)	WIDESPREAD- 05-2017 (CSA)	15.11.2017	1	n/a	See 4.2.3. of AWP 2017		Call implemente d
	TOTAL			4			121.38	CA: €137.62m
KEY ACTIONS						· · · · · ·		
	Descript	ion					020	
Promotion of the				AWP 2	<b>017 - Esti</b> i 2	mated Numb	ber	Final 3
Calls for proposal					3			3
Evaluation sessio					3			3

<sup>&</sup>lt;sup>43</sup> Commission Decision C(2015)6776 of 13 October 2015 Commission Decision C(2016)4614 of 25 July 2016 and by Commission Decision C(2017)2468 of 24 April 2017.

Number of individual proposals evaluated	850	<b>2</b> 06 <sup>44</sup>
Grant finalisation <sup>45</sup>	40	41
Procedures for selection by the Commission (where necessary)	10	11
Pre-financing payments	40	41
Payments (Interim / Final)	80	80

<sup>44</sup> At the time of reporting, evaluations were still on-going for Calls WIDESPREAD-03-2017 ERA chairs and WIDESPREAD-05-2017 Twinning. The number of proposals evaluated for these calls has not been included. <sup>45</sup> Number of grants signed in 2017 (for 2016 and 2017 calls).

## 8. Management of Science with and for Society (SWaFS) (DG RTD)

Relevant general PARENT DG RTD DG RTD aims at c		gen <u>eral ob</u> i	iective 1 "A Nev	v Bo <u>ost fo</u>	r Job <u>s, Grov</u>	vth <u>and In</u>	vest <u>ment".</u>			
Specific objective PARENT DG RTD	2: 1.3: To ensure es.							<sup>r</sup> RTD programmes and		
EXPENDITURE-RE	LATED OUTPU	ITS			INPUTS: Operational expenditure					
Description/ Responsible Unit	Call/ Responsible Unit	Milestone Call ID	s Call deadline	Nb. of outpu ts (calls)	Topics dele- gated to REA	Budge t line	Indicati ve budget 2017 from the H2020 WP 2016-17 (CA, million €)	Latest known results/ Achieved/Non achieved		
Management of	H2020	• 			-		-			
	SwafS - Science with and for Society (Unit B5)	SwafS -2016- 17	See below	1	All	See 4.2.3.	55.05	Call implemented		
	1. Institutional Change to Support Responsible Research and Innovation in Research Performing and Funding Organisations									
Management of the calls and		SwafS- 2017 (CSA)	20.00.2017		Topics 3, 5 and 6 (CSA)	See 4.2.3. of AWP 2017	20.30	Call implemented		
contracting procedures of the WP 2016- 2017 <sup>46</sup> – Science with and for Society		SwafS- 2017 (RIA)	30.08.2017		Topic 8 (RIA)	See 4.2.3. of AWP 2017	3.00	Call implemented		
(SwafS)	Subtotal				4 topics		23.30	Call implemented		
	2. Embeddin	g Responsi	ble Research ar	nd Innova	tion in Hori	zon 2020	Research &	Innovation		
	2	SwafS- 2017(RIA)	30.08.2017		Topic 10	See 4.2.3. of AWP 2017	3.00	Call implemented		
	3. Strengthe	ning the Sc	ience with and	for Societ	y Knowledg	ge-Base		·		
	2	SwafS- 2017(RIA)	30.08.2017		Topics 11, 12, 13 and	See 4.2.3. of	13.00	Call implemented		

 $^{46}$  Commission Decision C(2015)6776 of 13 October 2015 updated by Commission Decision C(2016)4614 of 25 July 2016.

Description Promotion of the Calls for proposa Evaluation sessio Number of indivi Grant finalisation Procedures for se Pre-financing pay	ls ins dual proposa i election by th	als evaluated	n (where neces:	sary)	AWP 2017 -	- Estimate n/a 1 1 250 24 13 21	H2020 ed Number	Final 1 1 1 1 216 21 13 21
Promotion of the Calls for proposa Evaluation sessio Number of indivi Grant finalisation	ls ins dual proposa	als evaluated			AWP 2017 -	n/a 1 1 250 24		Final           1           1           216           21
Promotion of the Calls for proposa Evaluation sessio Number of indivi	ls ons dual proposa				AWP 2017 -	n/a 1 1 250		Final           1           1           1           216
Promotion of the Calls for proposa	ls	2			AWP 2017 -	n/a 1		Final 1 1
Promotion of the		2			AWP 2017 -	n/a		Final 1
•	e programme	2			AWP 2017 -			Final
Description					AWP 2017	- Estimate		
KEY ACTIONS	TOTAL			1	topics		55.05	CA: €58.42 m
					27 15	2017.		
		SwafS- 2017 (CSA)			21, 22, 23, 24, 26 and	4.2.3 of AWP	15.75	Call implemented
			30.08.2017		Topics	See		
	4. Develop	oing Inclusive	, Anticipatory G	overnar	ice for Resea	rch & Inn	ovation	
						2017		
	1				14	AWP		

## 9. Management of FP 7 Legacy – SME actions

Relevant gener PARENT DG RT n/a Specific object PARENT DG RT	D ive: D	SMEe	Action (No.	specific obi	ective in the	manageme	nt plan 2016 of DG I	RTD)
Main outputs i								
EXPENDITURE-	RELATED OUTP	UTS				INPUTS: expendit	Operational ure	
Description	Mile Call/ Responsible Unit	call ID	call deadline	Nb. of outputs (calls)	Topics delegated to REA	Budget line	Indicative budget 2017 from the H2020 WP 2017-18 (CA, million €)	Latest known results/ Achieved/Non achieved
Management o	of FP7				•			
Management of FP7 grant agreements (FP7 research for the benefit of SMEs Actions)	Continuou: actior (Units F	ns belo	w)	r	n/a		n/a	Implemented
KEY ACTIONS								
			<b>.</b>				FP7	
		Descrip	tion				017 - Estimated Number	Final
Payments (Inte	rim / Final)						110	104

### **10. Administrative and logistical support services**

### Participant validation services

KEY ACTIONS	1			
Description	Estimated Number	Estimated Budget (million €)	Final Number	Final amount (million €)
Tasks related to participant validation – legal validation				
Number of participants validated (for H2020 and other programmes)	8,000	n/a	7,787	n/a
Number of LEAR Extended Mandates validated (only for H2020)	8,000	n/a	8,938	n/a
Number of UTRO validations Number of ICM modifications		- /-	155	- 1
Number of legal Ex-post changes	800	n/a	129 464	n/a
Number LEAR changes requests of additional corrections	8,000	n/a	16673	n/a
Tasks related to participant validation – SME validation				
Number of SMEs validations performed	250	n/a	111	n/a
Tasks related to participant validation – financial viability				
Number of financial viability checks performed	2,000	n/a	1316*	n/a
Tasks related to the Research Enquiry Service back-office				
Number of answers given directly by the service provider (EDCC)	8,000	n/a	3490	n/a
Number of answers given by the EC local helpdesks		, -	4417	
Frequently asked Questions				
Number of questions approved and published	600	n/a	447	n/

\*Excluding 716 instances in which an analysis of the request demonstrated that no assessment was due.

For **validation services**, in total, almost 7,800 entities had their legal status validated by the REA Validation Services. In addition, 8,938 Legal Entity Authorised Representative (LEAR) of all participants have been validated according to the requirements of the H2020 procedure. The team established in early 2016 to handle the LEAR change requests which are introduced via Participant Portal by the LEARs has systematically processed the LEAR requests arrived since the second quarter 2016. At the end of 2017, all requests introduced by Participants since October 2015 have been followed up.

The number of SME validations decreases compared to both forecast and 2016 figures given the fact that the H2020 programme is at a maturity phase, thus SMEs need less assistance regarding validation of their status.

**With regard to the to the Research Enquiry Service back-office,** the figures for Q4/2017 are based on the draft reports from the contractor which are currently being verified by the RES.

### **Expert management and support**

The REA's quantitative activity performance as regards expert management in 2017 was as follows:

KEY ACTIONS				
Description	Estimated Number	Estimated Budget (in € million)	Final Number	Final amount (Commitment appropriations, in € million)
Tasks related to contracting and payment of experts <sup>47</sup>				
Number of expert contracts signed – expert evaluators	16,000	60.23 (single budget	14,368	49.81 (single budget
Number of expert contracts signed – expert monitors (only for actions managed by the REA) <sup>49</sup>	2,500	line - expert	1,345	line - expert evaluators) +
Number of payments	21,000	evaluators) + 3.61	21,694	3.89 (expert
Number of LE/BA validations for experts	13,500	(expert monitors) =	11,791	monitors and other experts <sup>48</sup> )
Number of Pool approvals	250	63.84 (total experts)	377	= 53.70 (total experts)
Tasks related to support of call publication				
Number of calls set up (bulk publication for H2020 2018-2019 & 2020 calls in October/November 2017)	200		353	
Tasks related to the evaluation support				
Number of evaluation sessions set-up (on-site)	170		111	
Number of expected proposals evaluated	48,900	n/a	47,232	n/a
Number of experts supported (remote)	112,000	n/a	89,351	n/a
Number of experts supported (on-site)	10,300		7,063	

The difference between the estimated and final budget for experts is principally due to the implementation of the new H2020 expert model contract and the new payment modalities. As a result of issues with the relevant IT tools, which had not been updated, it was not possible to accurately forecast the impact of the changes.

In addition, the agency pays a particular attention to the following indicator:

Indicator	Target	Latest known result
Time-to-contract for experts	100% of experts' Legal Entity Files validated within 25 working days (after approval of the pool of experts by the evaluating service)	96.8% (31 December 2017)

<sup>&</sup>lt;sup>47</sup> There is one single budget line for expert evaluator payments, whereas expert monitors are included in the individual budget lines for each activity.

<sup>&</sup>lt;sup>48</sup> Other experts' include FP7-SME reviewers and Joint Undertaking evaluators (not in the single budget line).

<sup>&</sup>lt;sup>49</sup> Expert monitors are included in the budget line for each activity.

## **Overview of implementation of H2020 and predecessor actions under FP7 delegated to REA**

### a) Implementation of the H2020 calls financed under the 2017 commitment budget

### Table 1: Implementation of calls charged to the 2017 commitment budget (Data source: CORDA, Call Evaluation Reports)

A setterio		<b>2</b> .4		Call	#Submitted #	Evaluated at					2nd Stage Success	Success	#Grants Signed From MAIN					(Incl. Reserve	(in €	Prefinancing Amount (in €
Activity	Parent DG	Call H2020-MSCA-COFUND-2017	Topic	deadline 28/09/2017	Proposals <sup>1</sup> F	roposals Sta 124	age	TOTAL 21			Rate	rate 16.94%	List	days	Days T	TG	TTG	List)	million)	million)
MSCA	EAC	H2020-MSCA-IF-2017		14/09/2017	9.035	8.957		1.348		274		15.0%								
moort	210	H2020-MSCA-ITN-2017		10/01/2017	1,717	1,714		127		54		7.4%			7 100%	215	5 23	8 132	447.7	358.2
		H2020-MSCA-RISE-2017		05/04/2017	324	321		80				24.9%				213				
				00/04/2011																
MSCA Total Strengthening				1	11,214	11,116		1,576	1,576	380	)	14.2%	6 207	201	7 100%	214	1 24	0 212	527.8	407.4
research in FET	CNECT	H2020-FETOPEN-1-2016-2017 (2nd cut-off)		17/01/2017	366	365		26	26			7.1%	26	26	5 100%	212	2 23	8 26	169.5	105.4
1000di oli ili i El		H2020-FETOPEN-3-2017		17/01/2017	10	9						22.2%				191				
Strengthening resea				0.4 10.0 10.0 4 7	376	374		28				7.5%				211				
LEIT - Space	GROW	H2020-COMPET-2017 H2020-EO-2017		01/03/2017 01/03/2017	140 53	137		17			9 1	12.4%				235				
		H2020-SGA-Space-SST2-2016-2017		26/09/2017	2	2			1		•	50.0%			1 100 %	220	24	4 11	23.1	17.9
		H2020-SGA-Space-SST3-2016-2017		16/06/2017	1	1		-	1			100.0%			100%	179	17	9 1	28.0	11.2
LEIT - Space Total SC2	ACR	H2020 BLID 2017 4	topios 10, 12, 15	14/02/2017	196	193		30	30	13		15.5%				231 234				
302	AGRI	H2020-RUR-2017-1	topics 10, 12, 15	14/02/2017	56	56	00		/		·				7 100%	234	+ 23	<i>, , , ,</i>		
		H2020-RUR-2017-2 <sup>3</sup>		13/09/2017	84	83	20	6	6	6	5 30.09	6 30.0%	. (				-		32.0	
		H2020-SFS-2017-1	topics 4, 13, 36 <sup>4</sup> , 48, 49, 50	14/02/2017	38	38		,		,		21.1%	. ,		3 100%	234	23	8 8	68.3	13.6
		n2020-3P3-2017-1	50	14/02/2017	38	36		ł	8	2	2	21.1%	5 6	s ا	5 100%	234	+ 23	5 0	68.3	13.6
		H2020-SFS-2017-2 <sup>3</sup>	topics 7, 8, 10, 15, 16, 17, 27, 28, 29, 30, 34, 46, 47	13/09/2017	246	242	63	21	1 21	24	4 33.39	6 33.3%								
										,					· ·		1	1	1	
				4.4/00/0047	424	419	83	- 14			52.5				100/0		23			
	RTD	H2020-BB-2017-1	topics 5, 7, 8	14/02/2017	22	22		3		Ę	-	13.6%			3 100%	232	2 23	4 3		
		H2020-BB-2017-2 <sup>3</sup>	topics 2, 3	13/09/2017			4	-			2 50.0%			) ( ; (		000		4	12.0	
		H2020-BG-2017-1 H2020-RUR-2017-1	topics 4, 6, 7, 8, 14 topic 5	14/02/2017 14/02/2017	41 6	40 6		6		11	1	15.0%				232			36.4	
		H2020-SFS-2017-1	topics 19, 22, 35, 36 <sup>4</sup>	14/02/2017	36	36		4			5	13.9%				232				
		H2020-SFS-2017-1 H2020-SFS-2017-2 <sup>3</sup>		13/09/2017	90	30	25								5 100%	233	5 23	/ 5	46.4	
	RTD Total	H2020-3F3-2017-2	topics 20, 21, 32, 39, 40	13/09/2017		69									1				1	
SC2 Total					202 626	200 619	29	24							5 100% I 100%	232	2 23			
SC2 Total	CNECT	H2020-SC6-CO-CREATION-2017	topics 4, 6	02/02/2017	81	80	112			10		5.0%				241				
000 101	CILCI	H2020-SC6-CULT-COOP-2017-one-stage		02/02/2017	11	11					•	9.1%				232				
		H2020-SC6-CULT-COOP-2017-two-stage <sup>3</sup>		13/09/2017	139	139	13				2 23.19				1 100 /6	2.52	2.5	2	4.5	5.0
	CNECT Total		topio o	10/00/2011	100	100			, .				, ,	1	1				1	
					231	230	13	8	3 8	9	23.19		6 .		5 100%	236		9 5	22.1	
	RTD	H2020-SC6-CO-CREATION-2017		02/02/2017	80	80		4	1 4	Ę	5	5.0%	<u></u>	4	100%	226	3 23	7 4	7.6	5.5
		H2020-SC6-CULT-COOP-2017-two-stage 3	topics 1, 2, 3, 4, 5, 6, 7, 12	13/09/2017	337	336	44			10	18.29	6 18.2%							24.5	3.3
		H2020-SC6-ENG-GLOBALLY-2017		02/02/2017	85	85	-++		) 0 1			10.27			100%	221	23	7 0		
		H2020-SC6-REV-INEQUAL-2017	topic 13	02/02/2017	12	12			5 5 I 1		·	8.3%			10070	232				
	RTD Total	12020-000-1120-14E@0AE-2017		02/02/2011		,				1							,	· ·	, ,	
								22											59.8	29.7
SC6 Total					745	743	57	30	) 30	34	19.39	% 9.2%	6 19	) 19	9 100%	227	23	9 19	81.9	47.4
SC7	CNECT/HOME	CIP-2016-2017-2	topic 1	24/08/2017	25	25		3				12.0%								
	CNECT	H2020-DS-SC7-2017																		
			topics 7, 8 topics DRS-2017 (topics 4, 5), FCT-2017 (topics 7,	24/08/2017	159	156		13	3 13	1	/	8.3%	2							
	НОМЕ	H2020-SEC-2016-2017-2	4, 5), FC1-2017 (topics 7, 9, 10, 12), BES-2017 (topics 13, 15, 16, 17,																	
			18), GM-21-2017	24/08/2017	131	118		26	3 16	14	1	22.0%								
SC7 Total					315	299		42	2 32	23	3	14.0%	6							
SEWP	RTD	H2020-WIDESPREAD-04-2017-TeamingPhas	se1	15/11/2016	206	206		30				14.6%	30	30	0 100%	234	1 24	1 30	11.9	9.5
SEWP Total					206	206		30	) 30		5	14.6%	6 30	30	0 100%	234	1 24	1 30	11.9	9.5
SWAFS	RTD	H2020-SwafS-2017-1	topics 3, 5, 6, 8, 10, 11, 12, 13, 14, 21, 22, 23, 24,		200										100,0	201				0.0
			26,27	31/08/2017	216	216		23	3 23	12	2	10.6%								
SWAFS Total					216	216		23	3 23	12	2	10.6%	6							
TOTAL					13,894	13,766	169	1.825	1,815	547		14.0%	6 344	344	100.0%	220	244	ı 349	1,161.4	704.0
		propagale are evoluted from the number of au			13,034	13,700	109	1,825	1,615	347		14.07	344	344	100.0%	220	244	349	1,101.4	704.0

<sup>1</sup>Withdrawn, inadmissible and duplicate proposals are excluded from the number of 'submitted proposals'.

<sup>2</sup> Ineligible, withdrawn, inadmissible and duplicate proposals are excluded from the number of 'evaluated proposals'

<sup>3</sup> Submission and evaluation of proposals for these calls take place in two stages. The indicated call deadline is the closing date for the second stage. The success rate takes only into account the eligible proposals for the second stage (proposals evaluated at 2nd stage).

<sup>4</sup> Topic SFS-2017-36 has been delegated by DG AGRI and DG RTD. 1 grant has been signed under this topic. It has been counted only once, under SFS-2017-1, DG AGRI. <sup>5</sup> Call on the security of critical infrastructures (CIP) co-funded by both DG HOME and DG CNECT with equal share.

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### b) Implementation of the H2020 calls financed under the 2016 commitment budget

Table 2: Implementation of calls charged to the 2016 commitment budget (Data source: CORDA, Call Evaluation Reports)

											2nd		#Grants	#Grants	%Grants			#Grants	EU P	Prefinan
	Parent			Call			#Evaluated			#Reserve	Stage	Success			Signed Within			Signed	Contribut c	ing
ctivity	DG	Call	Topic	deadline	Proposals <sup>1</sup>	Proposals <sup>2</sup>	at 2nd Stage	TOTAL	REA		Success	rate	MAIN List	245 days	245 Days			Total	ion (in € A	mount
ISCA	EAC	H2020-MSCA-COFUND-2016		29/09/2016	123	111		33	33			29.7%	33	33		206	231	35	82.1	45.
		H2020-MSCA-IF-2016		14/09/2016	8,912	8,832		1,188	1,188			13.5%	1,148	1,147		181	275	1,253	237.8	166.5
		H2020-MSCA-ITN-2016 <sup>3</sup>		12/01/2016	1,607	1,567		109	109			7.0%	107	107		218	244	133	437.4	349.2
		H2020-MSCA-NIGHT-2016		13/01/2016	113	113		42	42			37.2%	42	42		137	212	42	8.0	4.0
		H2020-MSCA-RISE-2016 3		28/04/2016	366	366		84	84	23		23.2%	83	83	100.0%	214	235	87	80.3	52.2
ISCA Total					11,121	10,989		1,456	1,456	424		13.2%	1,413	1,412	99.9%	185	275	1,550	845.6	617.0
Strengthening																				
esearch in	CNECT																			
FET		H2020-FETOPEN-1-2016-2017		11/05/2016	547	544		22	22	1		4.0%	22	20		217	280	23	175.8	132.8
		H2020-FETOPEN-2-2016		11/05/2016	10	10		3	3	0		30.0%	3	3	100.070	202	210	3	1.7	1.3
		H2020-FETOPEN-4-2016-2017		29/09/2016	89	88	1	16	16	8		18.2%	16	16	100.0%	161	183	16	3.2	2.6
Strengthening	research				646	642	2	41	41	9		6.4%	41	39			280	42	180.7	136.7
LEIT - Space	GROW	H2020-COMPET-2016		03/03/2016	101	100		19	19			19.0%	19	18		242		19	71.0	46.5
		H2020-EO-2016		03/03/2016	60	60	)	11	11	4		18.3%	11	11	100.0%	232	240	11	22.1	16.9
LEIT - Space																				
Total					161			30	30	-		18.8%	30	29		238	418	30	93.1	63.4
SC2	AGRI	H2020-RUR-2016-1	topics 8, 10, 11	17/02/2016	31			9	9	5		29.0%	9	9	100.070	234	244	9	21.9	15.4
		H2020-RUR-2016-2 4	topics 1, 4, 6, 7, 14	13/09/2016	47	47	11	7	7	4	63.64%	63.64%	7	7	100.070	237	241	7	47.0	23.7
		H2020-SFS-2016-1	topic 12	17/02/2016	1	1		1	1			100.0%	1	1		237	237	1	3.0	1.2
		H2020-SFS-2016-2 4	topics 1, 2, 3, 6, 7, 11, 14, 15, 26, 31, 33, 42, 44, 45	13/09/2016	204		49	20	20	21	40.82%	40.82%	20			238	245	20	107.4	54.0
		H2020-SFS-2016-3	topic 9	17/02/2016	4	4	-	1	1	2		25.0%	1	1	100.0%	237	237	1	6.9	3.7
	AGRI Tota	·			287	286	60	38	38	32	45.00%	39.6%	38	38	100.0%	237	245	38	186.2	97.9
	RTD	H2020-BB-2016-1	topics 4, 6	17/02/2016	16	16	i	4	4	5		25.0%	4	4	100.0%	220		4	6.9	5.5
		H2020-BB-2016-2 4	topic 1	13/09/2016	6	E	i 3	1	1	2	33.33%	33.33%	1	1	100.0%	227		1	5.0	4.0
		H2020-BG-2016-1	topic 1	17/02/2016	17	17	·	2	2	4		11.8%	2	2	100.070	239	239	2	19.7	10.5
		H2020-BG-2016-2 4	topic 12	13/09/2016	4	4	2	1	1	1	50.00%	50.00%	1	1	100.0%	239	239	1	8.4	4.5
		H2020-SFS-2016-1	topics 19, 41	17/02/2016	6	4		4	4			100.0%	4	3	75.0%	260	330	4	24.4	
		H2020-SFS-2016-2 4	topics 21, 23, 37, 38	13/09/2016	30	29	10	5	5	i 4	50.00%	50.00%	5	5	100.0%	237	241	5	39.6	17.5
					79	76	15	17	17	16	46.67%	32.7%	17	16	94.1%	238	330	17	104.0	41.9
SC2 Total					366	362	75	55	55	48	45.33%	37.2%	55	54	98.2%	237	330	55	290.2	139.9
SC6	CNECT	H2020-SC6-CO-CREATION-2016-2	topic 5 - IA	24/05/2016	1	1		1	1			100.0%	1	1	100.0%	209	209	1	8.0	6.4
		H2020-SC6-CULT-COOP-2016	topics 8, 11	04/02/2016	97	97	•	5	5	i 3		5.2%	5	5	100.0%	205	216	6	18.1	13.2
										3		6.1%	6		100.0%	205	216		26.1	
	RTD	H2020-SC6-CO-CREATION-2016-1	topics 8, 9	04/02/2016	11	11		3	3	3		27.3%	3	2	66.7%	279	390	3	5.0	3.7
		H2020-SC6-CO-CREATION-2016-3	topics 2, 3	15/11/2016	35			3	3	3		8.6%	3	3	100.0%	196	197	3	9.0	6.1
		H2020-SC6-REV-INEQUAL-2016	topics 1, 2, 4, 5, 6, 7, 8	04/02/2016	103			9	9	8		8.8%	9	8	88.9%	226		10	40.5	26.9
					149	148		15	15	14		10.1%	15	13	86.7%	231	390	16	54.4	36.7
SC6 Total					247	246		21	21	17		8.5%	21	19	90.5%	223	390	23	80.6	56.3
	CNECT /				247	240		21	21	17		0.3 /	21	13	50.57	223	390	23	80.0	50.5
SC7 5	HOME <sup>6</sup>	CIP-2016-2017-1		25/08/2016	36	3/		3	3	3		8.8%	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
	CNECT	H2020-DS-SC7-2016 7	topics 2, 4, 5	25/08/2016	78	78		11		7		14.1%	11/8	7	87.5%	247		8	25.0	20.0
	UNEO1	112020-00-007-2010	DRS-2016 topics 1, 2, 3, 5	25/00/2010	/0		·			· · ·		14.170	0	, · · · · ·	01.570	241	210	0	20.0	20.0
	номе		FCT-2016 topics 6, 7, 8, 11, 12																	
	HOME		BES-2016 topics 14, 19, 20																	
		H2020-SEC-2016-2017-1 8	SEC-21-GM-2016-2017	25/08/2016	183	165	i	25	11	11		15.2%	11	11	100.0%	244	244	11	52.0	36.0
SC7 Total					297	277	•	39	22	21		14.1%	19	18	94.7%	245	270	19	77.0	56.0
SEWP	RTD	H2020-WIDESPREAD-01-2016-2017	7_																	
		TeamingPhase2		23/06/2016	30	30		10	10	1		33.3%	10	10	100.0%	235	235	11	309.7	107.1
SEWP Total					30	30		10	10	1		33.3%	10	10	100.0%	235	235	11	309.7	107.1
SWAFS	RTD																			
	KID	H2020-SwafS-2016-1	topics 1, 3, 4, 7, 9, 15, 16, 17, 18, 19, 20	30/08/2016	130	128	1	21	21	8		16.4%	21	21		216	240	21	40.5	25.3
		H2020-SwafS-2016-2	topic 25	26/01/2016	8	8		1	1	1		12.5%	1	1	100.0%	157	157	1	0.5	0.3
SWAFS Total					138	136	6	22	22	9		16.2%	22	22	100.0%	213	240	22	41.0	25.6
TOTAL					13,006	12,842		1,674	1,657	544		13.3%	1,611	1,603	99.5%	189	418	1,752	1,917.8	1,202.0

<sup>1</sup> Withdrawn, inadmissible and duplicate proposals are excluded from the number of 'submitted proposals'.

<sup>2</sup> Ineligible, withdrawn, inadmissible and duplicate proposals are excluded from the number of 'evaluated proposals'.

<sup>3</sup>The difference between the number of grants signed and the number of main listed proposals may be explained by withdrawals during the GAP. All remaining main listed proposals have been signed with the 8-months deadline and TTG is therefore at 100%.

<sup>4</sup>Submission and evaluation of proposals for these calls take place in two stages. The indicated call deadline is the closing date for the second stage. The success rate takes only into account the eligible proposals for the second stage (proposals evaluated at 2nd stage).

<sup>5</sup> The received and eligible proposals include all proposals, irrespective of the future implementation by REA or parent DG.

<sup>6</sup> Call on the security of critical infrastructures (CIP) co-funded by both DG HOME and DG CNECT with equal share. REA does not provide the grant signature/ TTG data for this call as all projects under this call are EU-restricted and managed by the parent DG.

<sup>7</sup> DS-2016-topic 5 has not been delegated to REA, but REA is in charge of its evaluation. Hence, all proposals submitted and eligible for these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics has not been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics has not been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under these topics have been included and are reflected in the success rate. However, the grant signature/TTG data for the projects under thes

<sup>9</sup> This success rate relates to all 2016 calls. As concerns 2-stage calls, the success rate takes only into account the eligible proposals for the second stage (proposals evaluated at 2nd stage).

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## c) Grant portfolio

Table 3: Stocktaking/activities for the management of H2020 projects launched under previous years' budgets<sup>50</sup>

		a	g projects is of 1/2017	finalise	tiations d/grants in 2017		ents made 2017	in 201	s closed 17/ De- itments	i	ng projects as of L2/2017
H2020	Activities	No.	Open balance <sup>51</sup> - € million	No.	Contr. Amount- € million	No.	€ million	No.	€ million	No.	Open balance <sup>52</sup> - € million
Excellent	Marie Skłodowska- Curie Actions	3,288	887.96	1,268	347.90	2,113	-522.87	587	-12.77	3,969	700.22
Science	Strengthening Research in FET	76	94.06	19	11.42	42	-23.24	0	0.00	95	82.24
Industrial Leadership	Leadership in Space	102	92.62	2	15.20	42	-35.02	9	-0.16	95	72.63
Societal	Societal Challenge 2 Societal	102	261.55	35	218.37	85	-171.43	0	0.00	137	308.48
Challenges	Challenge 6 Societal	90	94.87	7	23.94	51	-50.48	0	0.00	97	68.33
	Challenge 7	68	94.92	19	76.97	49	-86.95	2	-0.24	85	84.70
Specific	Spreading Excellence & Widening Participation	88	46.75	11	154.84	92	-71.47	7	-0.33	92	129.79
Objectives	Science with and for Society	44	40.77	21	40.52	45	-40.08	0	0.00	65	41.21
TOTAL		3,858	1,613.51	1,382	889.15	2,519	- 1,001.55	605	-13.51	4,635	1,487.60

<sup>&</sup>lt;sup>50</sup> Source: ABAC.
<sup>51</sup> (Com L2 Accepted).
<sup>52</sup> (Com L2 Accepted).

## *Table 4: Stocktaking/activities for the management of FP7 projects launched under previous years' budgets*<sup>53</sup>

		g projects as 1/01/2017	Signe	d in 2017	•	nts made 2017	2017	closed in / De- tments		g projects as L/12/2017
FP7 Specific Programme	No.	Open balance (Com L2 Accepted) - € million	No.	€ million	No.	€ million	No.	€ million	No.	Open balance (Com L2 Accepted) - € million
People	2,493	365.15	0.00	0.16	1,318	-108.26	1,253	-34.48	1,240	222.57
Capacities - SME actions	197	33.48	0.00	0.00	82	-12.90	107	-2.66	107	17.91
Cooperation - Security	86	90.34	0.00	0.14	55	-45.31	34	-5.23	52	39.94
Cooperation - Space	71	18.65	0.00	0.00	41	-8.85	34	-0.98	37	8.82
TOTAL	2,847	507.62	0.00	0.30	1,496	-175.31	1,428	-43.35	1,436	289.25

## d) Number of evaluation review cases upheld (H2020)

Table 5: Indicator – number of evaluation review cases upheld – H2020 <sup>5</sup>	Table 5: Indicator – number of ev	aluation review cas	ses upheld – H2020 <sup>54</sup>
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			WP	2016					WP 2	2017*		
		No. o	f evaluat	ion revi	ew cases	%		No	%			
Evaluation review for H2020 calls	Eligible	filed	upheld	re-evaluated	Funded after re- evaluation	% upheld/eligible	Eligible	filed	upheld	re-evaluated	Funded after re- evaluation	% upheld/eligible
Excellent Science	11,631	159	48	19	0	0.41%	11,490	33	9	4	0	n/a
Industrial Leadership	160	4	1	0	0	0.63%	190	1	0	0	0	0.00%
Societal Challenges	960	13	1	0	0	0.10%	1,830	26	8	5	1	n/a
Specific Objectives	166	3	0	0	0	0.00%	422	8	4	1	0	n/a
TOTAL	12,917	179	50	19	0	0.39%	13,932	68	21	10	1	n/a

\* N/a = the evaluation review was not yet finalised by the end of the year.

\*\* For the 2-stage calls, there are two evaluation review procedures, one for each stage. Therefore, the proposals evaluated at second stage are counted double in the total number of 'eligible' proposals.

<sup>&</sup>lt;sup>53</sup> Source: ABAC; CPM. The methodology for the calculation of the running projects was changed throughout the year (new definition of a 'closed project' (RAL=0 and contract closed in CPM (or in SYGMA/COMPASS for Space 2013)). This explains inconsistencies of figures in the table for the SME action where the no. of running projects at the beginning of the year was calculated following the old methodology ('closed project': RAL=0), while the figures for the no. of 'closed projects' and 'running projects at the end of the year' were calculated following the new methodology.

<sup>&</sup>lt;sup>54</sup> Source: Participant Portal Redress (Request Form).

### Table 6: Indicator – detailed overview of the evaluation review cases<sup>54</sup>

				No. of evalu	uation review	cases				No. of evalu	uation review	/ cases	
Demomentation of DTIntermed AIntermed AInterm	Evaluation review for H2020 calls	Eligible	filed	upheld				Eligible	filed	upheld			% upheld, eligible
UNCOME         INCOME         INCOME <thincome< th=""> <thincome< th=""> <thincome< td="" th<=""><td>12020 – Excellent Science</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></thincome<></thincome<></thincome<>	12020 – Excellent Science												
Nickard InterverseYes <td></td>													
DescriptionDescripti	ETOPEN1-RIA*												
Inversion None of the sectorInterm </td <td>1st cut-off</td> <td>544</td> <td>8</td> <td>0</td> <td>0</td> <td>0</td> <td>0.00%</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>	1st cut-off	544	8	0	0	0	0.00%						
Subble Off         Subble								365	4	0	0	0	0.00
Haldorff         Jandorff													
But or of         Dial         Dial <thdial< th="">         Dial</thdial<>		10	0	0	0	0	0.00%						
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COUPLE AURIERSCOUPLE AURIERSCOUPE								9	0	0	0	0	0.0
Main Section         Main Section<		88	0	0	0	0	0.00%	-	-	-		-	
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f         SAU2         111         SAU         201         Control         64.31         64.50         72         6         6.4         6.5           SAU         11         1         10         0         0.50         12.1         2         0         0.4         0           SAU         1.50         2.5         1.5         1.5         1.5         0         0.50         12.1         2.5         0.6         0 </td <td></td>													
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\*\* N/a = the evaluation review was not yet finalised by the end of the reporting period. \*\*\*One proposal (from the reserve list) was funded after re-evaluation with the same score obtained as during the first evaluation. The reason for funding was not the re-evaluation, but additional funds having been made available.

## e) Time to amend grant agreements (H2020 and FP7)

H2020 Activities	Parent DG	Outstanding (ongoing) amendments at the beginning of 2017	Amendment requests received during 2017	Amendments implemented during 2017	Amendments outstanding (ongoing) at the end of 2017
Marie Sklodowska-Curie Actions	EAC	25	794	801	18
Strengthening research in FET	CNECT	3	27	28	2
LEIT - Space	GROW	0	39	39	0
Societal Challenge 2	RTD / AGRI	5	47	50	2
Societal Challenge 6	RTD / CNECT	1	47	47	1
Societal Challenge 7	HOME / CNECT	1	33	33	1
Specific Objectives	RTD	0	40	40	0
Total REA - All H2020 activities		35	1027	1038	24

Table 7: H2020 - Amendment requests handled during 2017<sup>55</sup>

 Table 8: FP7 - Amendment requests handled during 2017<sup>56</sup>

FP7 Specific Programme	Parent DG	Outstanding amendment requests at the beginning of 2017	Amendment requests received during 2017	Amendment requests implemented during 2017	Amendment requests outstanding at the end of 2017
People Programme	EAC	48	252	290	10
Capacities – SME actions	RTD	5	25	28	2
Cooperation – Space	GROW	0	12	11	1
Cooperation - Security	HOME	7	15	21	1
Total REA - all FP7 activities		60	304	350	14

As in 2016, the number of amendments to FP7 grant agreements implemented during 2017 (350) is higher than the number of requests received (304). This demonstrates that the REA continues to process FP7 amendment requests effectively and efficiently. It should be noted that, in comparison with 2016, the number of FP7 amendment requests in 2017 continued decreasing significantly: while in 2016 the REA received still over 600 amendment requests, the agency received about 340 fewer requests in 2016. This can be explained by the fact that the REA was dealing with proportionally fewer FP7 projects in 2017.

With regards to H2020 however, there was a relatively high number of amendment requests for grant agreements in comparison with last year: 1,027 have been received during this year, against 657 in 2016. This can be explained by the fact that REA managed a considerably higher number of H2020 projects in 2017.

<sup>&</sup>lt;sup>55</sup> Source: COMPASS.

<sup>&</sup>lt;sup>56</sup> Source: CPM.

The following tables demonstrate the average processing time for amendments for H2020 and FP7 grant agreements ('Time-To-Amend' - TTA) per activity or work programme. Performance is to be measured against the contractually defined target of 45 days (net TTA).

H2020 activities	Parent DG	Amendments implemented 2017	Time to validate request *	Net TTA **	Gross TTA ***
Marie Sklodowska-Curie Actions	EAC	801	4	12	17
FET Open	CNECT	28	4	14	18
LEIT - Space	GROW	39	4	11	15
Societal Challenge 2	RTD / AGRI	50	10	23	33
Societal Challenge 6	RTD / CNECT	47	9	7	16
Societal Challenge 7	HOME / CNECT	33	9	8	17
Specific Objectives	RTD	40	2	7	9
Total REA - All H2020 activities		1038	5	12	17

Table 9: Indicator - H2020 – Average Time-to-Amend (days)<sup>57</sup>

Table 10: Indicator - FP7 – Average Time-to-Amend (days)<sup>57</sup>

FP7 Specific Programme	Parent DG	Amendments implemented 2017	Time to validate request	Net TTA	Gross TTA
People Programme	EAC	290	20	26	46
Capacities – SME actions	RTD	28	49	35	81
Cooperation – Space	GROW	11	29	29	41
Cooperation - Security	HOME	21	50	26	76
Total REA - all FP7 activities		350	24	27	51

<sup>57</sup> **Time to validate amendment requests**: this phase is triggered by the amendment request receipt date and lasts until the request becomes valid. It is frequently the case that amendment requests are incomplete or are not accompanied by all the necessary supporting documents. This requires a sometimes time-consuming interaction process with the beneficiaries, where the processing time is mostly outside the control of REA.

Net TTA: this phase lasts from the time an amendment request becomes valid to the amendment approval date. The processing in this phase is solely reflecting the performance of REA and is subject to a contractual target of 45 days.

Gross TTA: this phase encompasses all the processing steps from the amendment request date until the amendment approval date. Thus, it largely shows the processing time from the beneficiary's perspective. It takes into account the interactions with the coordinator, where the stop-the-clock mechanism is being applied.

Sources: For H2020: COMPASS. For FP7: CPM.