



CODE OF CONDUCT FOR MEMBERS OF THE EUROPEAN COMMISSION

ANNEX 1 – DECLARATION OF INTERESTS

Full Name: Ursula von der Leyen

Language: EN

I. PREVIOUS ACTIVITIES (Article 3(4)(b) and (c) of the Code)

I.1. Posts held over the last 10 years, in foundations or similar bodies

(Please indicate the nature of the post, the name of the body and its objective/activity.)

Nature of the post (during the above-mentioned period)	Name of the body	Body's objective/activity
Member of the Board of Trustees until 2019	Christoph-Metzelder-Stiftung [Christoph Metzelder Foundation], Düsseldorf	Long-term support for disadvantaged young people
Member of the Board of Trustees until 2019	Festliche Operngala [Grand Opera Gala], Berlin	Fundraising event in support of the German AIDS Foundation
Member of the Board of Trustees until 2019	Förderstiftung MHH PLUS [MHH PLUS Foundation], Hannover	Support for Hannover Medical School (Medizinische Hochschule Hannover, MHH) projects
Ambassador until 2019	Stiftung Leben pur ['Pure Life' Foundation]	Foundation for people with serious and multiple disabilities
Member of the Board of Trustees until 2019	Stiftung Deutsche Sporthilfe [German Sports Aid Foundation], Frankfurt am Main	Material and non-material support for athletes
Member of the Board of Trustees until 2019	Stiftung Deutscher Spitzenpferdesport [German Elite Equestrian Sports Foundation], Warendorf	Foundation for assuring quality in German equestrian sports
Member of the Board of Trustees until 2019	TOTAL-E-QUALITY Deutschland e.V., Bad Bocklet	Foundation for the creation and preservation of equal opportunities
Member of the Board of Trustees until 2019	World Economic Forum	Foundation promoting dialogue between political, economic and social leaders
Member of the Advisory Board until 2019	Munich Security Conference	Defining the scope of the Munich Security Conference
Supporter until 2019	Ricarda und Udo Niedergerke-Stiftung [Ricarda and Udo Niedergerke Foundation]	Support for people in need in the Hannover region
Patron until 2019	Deutsche Traumastiftung [German Trauma Foundation]	Improving trauma care through education and research



Patron until 2019	ZAG-Stiftung „Pro Chance“ [ZAG ‘Pro Chance’ Foundation]	Support for children and young people in Hannover
Patron until 2019	Achtung! Kinderseele [Children’s Mental Health Foundation]	Support for children and young people with mental-health issues
Patron until 2019	Stiftung zur Förderung der humanistischen Schulbildung (KWR-Stiftung) [Foundation for the Promotion of Humanist Education (KWR Foundation)]	Support for the Kaiser-Wilhelm- und Ratsgymnasium, a Hannover secondary school
Patron until 2019	Kinderherzen – Fördergemeinschaft Deutsche Kinderherzzentren e.V [Children’s Hearts – Support Association for Children’s Heart Centres]	Improving treatment options for children with heart conditions
Patron until 2019	Stiftung für das behinderte Kind [Foundation for Children with Disabilities]	Support for children with physical and intellectual disabilities
Patron until 2019	Helmut Schmidt Universität der Bundeswehr [Helmut Schmidt University of the German Armed Forces]	Patron of the German Armed Forces Training Conference and the universities’ solidarity run

I.2. Posts held over the last 10 years in educational institutions

(Please indicate the nature of the post and the name of the institution.)

NOT APPLICABLE

I.3. Posts held over the last 10 years in the governing, supervisory and advisory organs of companies and other bodies devoted to commercial or economic activities

(Please indicate the nature of the post and the name and the business of the company or other body.)

NOT APPLICABLE

I.4. Other professional activities held over the last 10 years, including services, liberal profession, consulting activities

(Please indicate the nature of the activity.)

Nature of the other professional activities (during the above-mentioned period)
December 2013 to 2019: Federal Minister of Defence, Germany
2009 - 2013: Federal Minister of Labour and Social Affairs, Germany
2005 - 2009: Federal Minister of Family Affairs, Senior Citizens, Women and Youth, Germany
October 2009 to 2019: Member of the German Bundestag



December 2004 to 2019: Member of the Presidium - CDU Deutschland

November 2010 to 2019: Vice-President - CDU Deutschland

II. CURRENT OUTSIDE ACTIVITIES in line with Article 8 of the Code (Article 3(4)(b) and (c) of the Code)

(Unpaid courses, publications and speeches – Article 8(2)(a) to (c) of the Code – do not have to be declared.)

II.1 Honorary posts currently held in foundations, similar bodies or educational or research establishments (Article 8(2)(d) of the Code)

(Please indicate the nature of the post, the name of the body and its objective/activity.)

Nature of the honorary post	Name of the body	Body's objective/activity
Honorary member of the Board of Trustees	Deutsches Kuratorium für Therapeutisches Reiten e.V. [German Board of Trustees for Therapeutic Riding]	Promotion of riding therapy
Member of the Committee of Honour	European Youth Parliament	The European Youth Parliament is an independent, non-partisan network of 40 national organisations working together to educate young people in European affairs
Head of the Honorary Patrons (for the duration of her term of office as President of the Commission)	European Union Youth Orchestra	The Orchestra brings together young musicians from the European Union
Honorary member	Maria Laach	The Association of Friends of Maria Laach Benedictine Abbey is a cultural association. Its purpose is to promote the preservation of the abbey, its works of art, and its non-commercial facilities and services, and to raise funds to support the abbey in these efforts

II.2 Additional relevant information on other functions (e.g. other functions of an honorary nature and/or attributed for life)

Additional functions e.g. other functions of an honorary nature and/or attributed for life	Description
Patron of the promotion 2021-2022 of the Master II in European Affairs at Sorbonne University	



III. FINANCIAL INTERESTS (Article 3(4)(a) and (c) of the Code)

Please indicate all financial interests, including assets as well as liabilities, which could be considered to be capable of giving rise to a conflict of interest. Bank accounts, specific goods or loans for the purchase of real estate for private purposes do normally not have to be declared.

Investments of a value of more than EUR 10,000 have to be declared in all cases.

Please indicate in both cases

- the kind of interest (e.g. shares, bond, loans);*
- the entity concerned (e.g. company, bank, fund);*
- if the investment is managed on an independent basis by a third party, the name of the entity does not have to be declared unless the investment is linked to specific industries like sector or thematic funds;*
- the size of the interest (e.g. number of shares and their current value, percentage of participation).*

III.A Assets

- (1) which could be considered to be capable of giving rise to a conflict of interest*
- (2) in any case, where the value of an investment exceeds EUR 10,000*

III.A.1 Shares

- (1) which could be considered to be capable of giving rise to a conflict of interest*
- (2) in any case, where the value of an investment exceeds EUR 10,000*

NOT APPLICABLE

III.A.2 Bonds

- (1) which could be considered to be capable of giving rise to a conflict of interest*
- (2) in any case, where the value of an investment exceeds EUR 10,000*

NOT APPLICABLE

III.A.3 Other assets



(1) which could be considered to be capable of giving rise to a conflict of interest
(2) in any case, where the value of an investment exceeds EUR 10,000

NOT APPLICABLE

III.B Liabilities

Which could be considered to be capable of giving rise to a conflict of interest

III.B.1 Loans

Which could be considered to be capable of giving rise to a conflict of interest

NOT APPLICABLE

III.B.2 Other liabilities

which could be considered to be capable of giving rise to a conflict of interest

NOT APPLICABLE

IV. FINANCIAL INTERESTS OF SPOUSES, PARTNERS(*) AND MINOR CHILDREN WHERE THOSE MIGHT BE CONSIDERED TO BE CAPABLE OF GIVING RISE TO A CONFLICT OF INTEREST (Article 3(4)(a) of the Code)

IV.A Financial interests of spouses/partners

() Stable non matrimonial partner as defined in Article 1(2)(c) of Annex VII of the Staff Regulations. (*) Stable non matrimonial partner as defined in Article 1(2)(c) of Annex VII of the Staff Regulations.
(Please provide in that case, in principle, the same information as under III.)*

where those might be considered to be capable of giving rise to a conflict of interest

IV.A.1.1 Shares

IV.A Financial interests of spouses/partners



NOT APPLICABLE

IV.A.1.2 Bonds

NOT APPLICABLE

IV.A.1.3 Other assets

Kind of asset/investment	Size of interest	Currency
Options to buy shares of Orgenesis Inc. (14,168 shares, not redeemed yet)	Not redeemed yet	USD
100% stake in Visonamora Asset Management UG (corporate company based on §5a GmbHG; not active; acquisition and management of own assets and investments in domestic and foreign companies)	Sole shareholder (company not active)	EUR

IV.A.2 Liabilities

IV.A.2.1 Loans

NOT APPLICABLE

IV.A.2.2 Other liabilities



NOT APPLICABLE

IV.B Financial interests of minor children

IV.B.1 Assets

IV.B.1.1 Shares

NOT APPLICABLE

IV.B.1.2 Bonds

NOT APPLICABLE

IV.B.1.3 Other assets

NOT APPLICABLE

IV.B.2 Liabilities

IV.B.2.1 Loans

NOT APPLICABLE



IV.B.2.2 Other liabilities

NOT APPLICABLE

V. MEMBERSHIP OF ASSOCIATIONS, POLITICAL PARTIES, TRADE UNIONS, NON-GOVERNMENTAL ORGANISATIONS OR OTHER BODIES IF THEIR ACTIVITIES, IN PUBLIC OR PRIVATE, ARE INTENDED TO

MEMBERSHIP OF ASSOCIATIONS, POLITICAL PARTIES, TRADE UNIONS, NON-GOVERNMENTAL ORGANISATIONS OR OTHER BODIES

(Please specify the name of the organisation and its area of activity; membership of clubs in the cultural, artistic, social, sporting or charitable fields does not have to be declared.)

Nature of membership	Name of the organisation	Area of activity of the organisation
Since October 1990: Member	CDU Deutschland	Political party
Since January 2014: Member	Europa-Union Deutschland	Independent and non-partisan association for the promotion of European integration
Since October 1990: Member	Frauen Union [Women's Union]	Sub-organisation of the CDU
Since October 2002: Member	Christlich-Demokratische Arbeitnehmerschaft [Christian Democratic Employees' Association]	Association of the CDU
Since 2017: awarded honorary membership	Lesben- und Schwulen-Union, Niedersachsen [Lesbians and Gays Union, Lower Saxony]	Association of members and supporters of the CDU
Since 1999: Member	Evangelischer Arbeitskreis [Protestant Working Group]	Subdivision of the CDU
Since 2002: Member	Mittelstands- und Wirtschaftsvereinigung der CDU/CSU [SME Union of the CDU/CSU]	Mittelstands- und Wirtschaftsvereinigung der CDU/CSU [SME Union of the CDU/CSU]
Since 2019: ex-officio Vice-President	European People's Party (EPP)	European political party
Lead candidate for the Presidency of the European Commission	European People's Party (EPP)	European Parliament elections 2024

VI. REAL ESTATE (Article 3(4)(e) of the Code)

REAL ESTATE (Article 3(4)(e) of the Code)



(Homes reserved for the exclusive use of the owner and his/her family do not need to be declared.)

NOT APPLICABLE

VII. SPOUSE'S/PARTNER'S(*) PROFESSIONAL ACTIVITY (Article 3(4)(f) of the Code)

SPOUSE'S/PARTNER'S PROFESSIONAL ACTIVITY

(Please set out the nature of the activity, the title of the position held and the name of the employer.)

Nature of the activity	Title of the position	Name of the employer
Member	Member of the 'Pharmaceutical Biotechnology' section (representing pharmaceutical biotechnology, i.e. the production and application of pharmaceuticals or medical devices using organisms or parts thereof) of the International Association for Pharmaceutical Technology	The International Association for Pharmaceutical Technology is an international non-profit scientific association
Chief Medical Director services (medical affairs; includes services for other entities partially or wholly owned by or related to Orgenesis Inc., e.g. temporary membership on behalf of Orgenesis Italy srl in the Supervisory Committee of the Foundation 'National Center for Gene Therapy and Drugs based on RNA Technology' (PNRR), Italy, from 30 September 2022 to 24 October 2022) and management of clinical research	Medical Director	Orgenesis Inc., Maryland, USA (biopharmaceutical company specialising in cell therapy development and manufacturing)
Scientific and technical advice	Scientific and technical advice	Mediq IE - Innovation Experts (a strategy and innovation consulting firm for the German and European healthcare market, specialising in strategy development for technology and service innovations)
Advice to the foundation	Chairman of the Board of Trustees	Bruno Frey Stiftung Hannover (foundation supporting musically highly gifted children and young people at Hannover University of Music, Drama and Media's Institute for the Early Advancement of the Musically Highly Gifted (IFF))



Scientific advice	Member of the Scientific Advisory Board	The Medical University of Graz
Member	Member of the Advisory Board	Support group of the Hanover University of Music, Drama and Media, registered association
Managing Director	Managing Director of Orgenesis Germany GmbH, Munich	The object of the company is the construction and sale of laboratory facilities and their medical technology equipment as well as research and development in the field of medicine
Managing director (company not active)	Managing director (company not active)	Visonamora Asset Management UG (Corporate company based on §5a GmbHG; not active; acquisition and management of own assets and holdings in domestic and foreign companies)
Scientific advisor	Scientific advisor	Myopax (Company with a mission to deliver effective muscle regeneration therapies that restore muscle function)
Member	Member of the scientific board of F-CRIN	Institut national de la santé et de la recherche médicale – Inserm (The National Institute of Health and Medical Research) acting as the coordinating establishment for F-CRIN (French Clinical Research Infrastructure Network)
Member	Advisory board member	Bio-ReCell Company developing novel technologies for cell separation and activation

SIGNATURE

I hereby declare that the information given above is correct.

Date: **17/09/2026**

Signature :

The signed German version is the sole authentic version. Please refer to the German version available on the website. 10



This declaration will be made public in line with Article 3(5) of the Code..