

# Keeping pace with stakeholders' expectations: do the right thing for your organisation

Dr. Gerrit Sarens

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# Short Bio

- PhD in internal audit and corporate governance at Ghent University (2007)
- Professor in internal audit at the UCL (2007-2019)
- Vice dean of the Louvain School of Management (2015-2017)
- Freelance consultant (2007-2017)
- Director Strategic Alliances at Exellys (2017-present)
- Member and chairman of two audit committees (2014-present)





CAE, get your seat at the table and make a difference

... by doing these  
three things

## Be an alliance manager

Swim around in the organization

Know the key influencers

Know what keeps them awake at night





... by doing these  
three things

Create a strong CEO -  
audit committee chair  
tandem

Make sure they see each other regularly

Ask actively for their support

1 + 1 = 3



... by doing these  
three things

## Engage in dynamic audit planning

Re-assess your risks regularly

Abandon long-term planning

Have an agile mindset

