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The IIA's Strategic Plan



The IIA Standards Evolution



Top Risks on the Horizon



ONE IIA

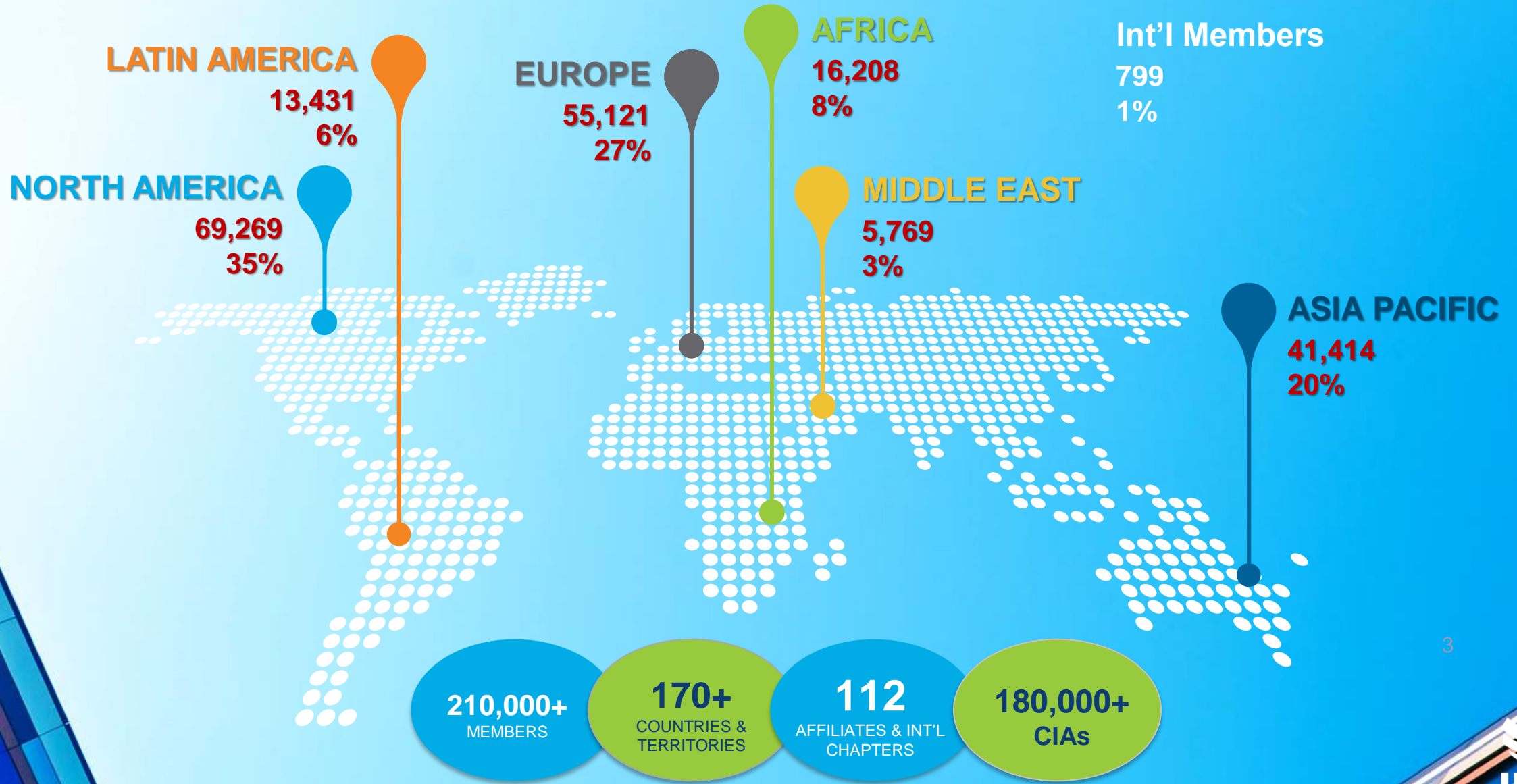
Working together
as a unified voice



IIA



The Global IIA Federation





About European Confederation of Institutes of Internal Auditors (ECIIA)

34 National institutes

55.121 internal auditors

The **consolidated voice for the profession of internal auditing in Europe** and to promote the role of internal audit and good corporate governance by dealing with the European Union, its Parliament and Commission and any other European Regulators and Associations representing key stakeholders

The IIA's Strategic Plan



Reimagine and Transform Our Organization



Promote Competency and Learning



Grow Membership and Models



Advocate for Public Interests of the Profession



Evolve and Heighten Brand Awareness



Enable the Profession for the Future



IPPF
EVOLUTION

Feedback received: IPPF is not meeting expectations

Simplify the structure of the IPPF (too many subsections; not clear how they fit together).

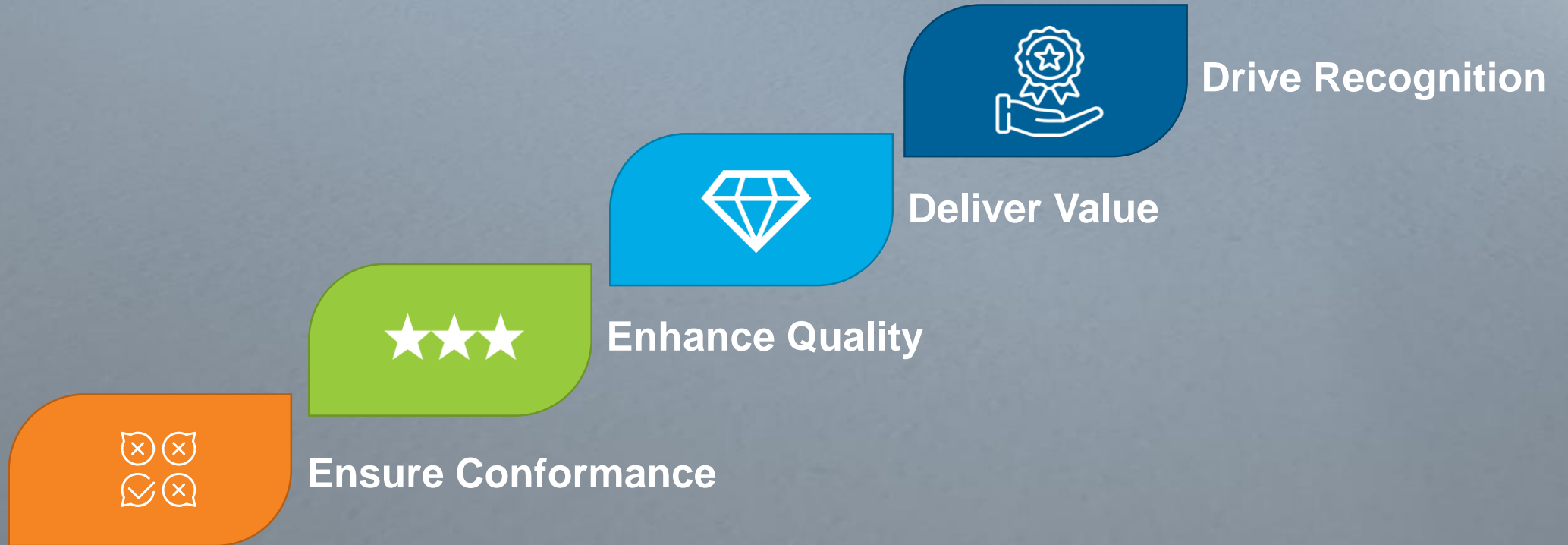
Clarify and align elements (duplication and inconsistencies).

Standards do not include timely and/or emerging topical areas.

Ensure practical and applicable (regardless of size, location, industry, maturity).

Communicate and advocate (with internal audit, stakeholders, regulators, etc.).

Our Goals - The IPPF should:



IPPF EVOLUTION



Framework for Setting Internal Audit Standards in the Public Interest

IPPF EVOLUTION



Framework for Setting Internal Audit Standards in the Public Interest

Purpose of the Oversight Council:

To evaluate the due-process for setting standards and guidance to promote inclusiveness and transparency, which ultimately serves the **public interest** and increases stakeholder confidence in the IIA's *Standards*.

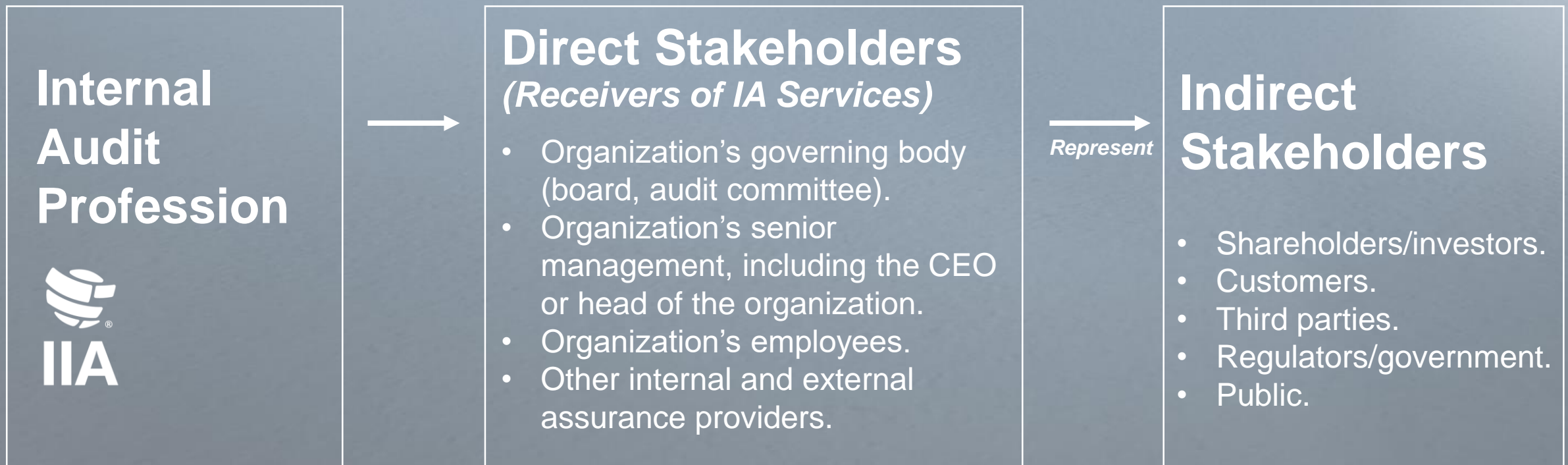
Organizations Represented on the Council:



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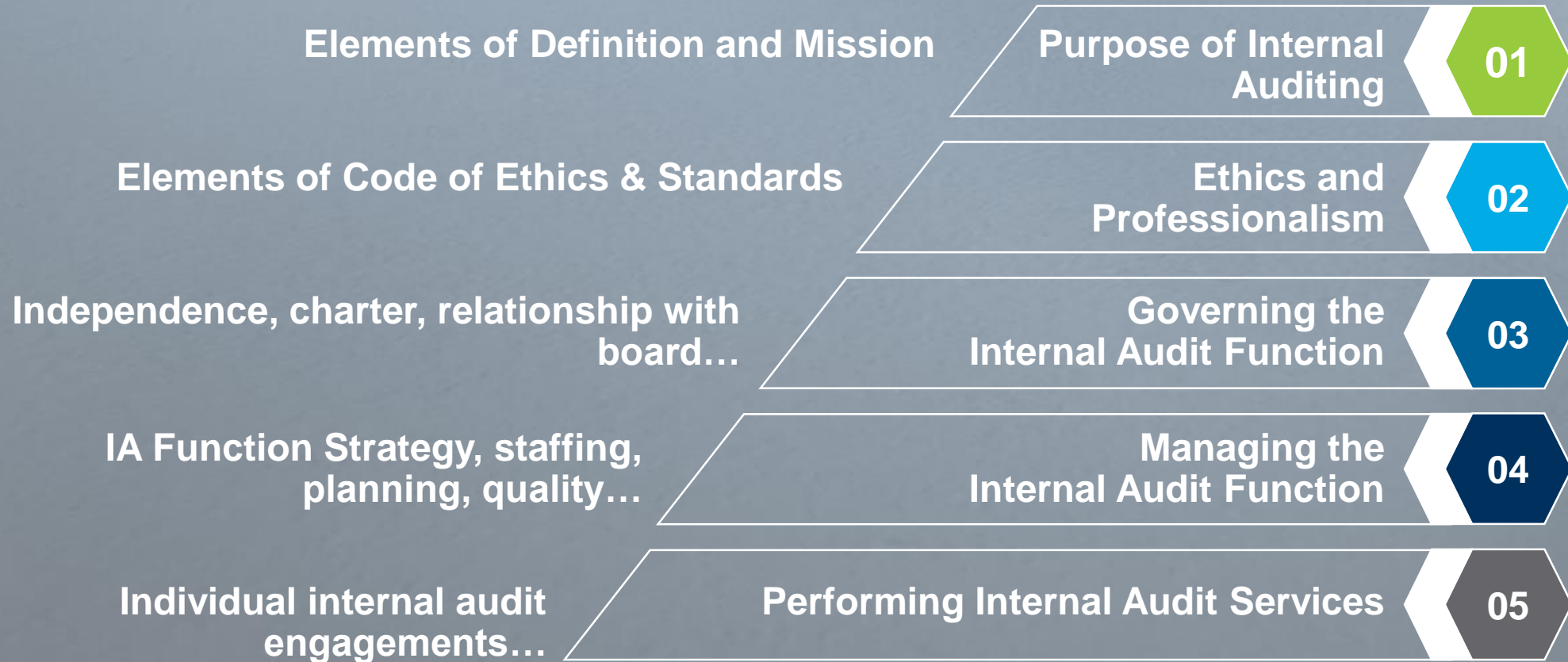


Stakeholders Served by the *Standards*



PUBLIC INTEREST

The Standards



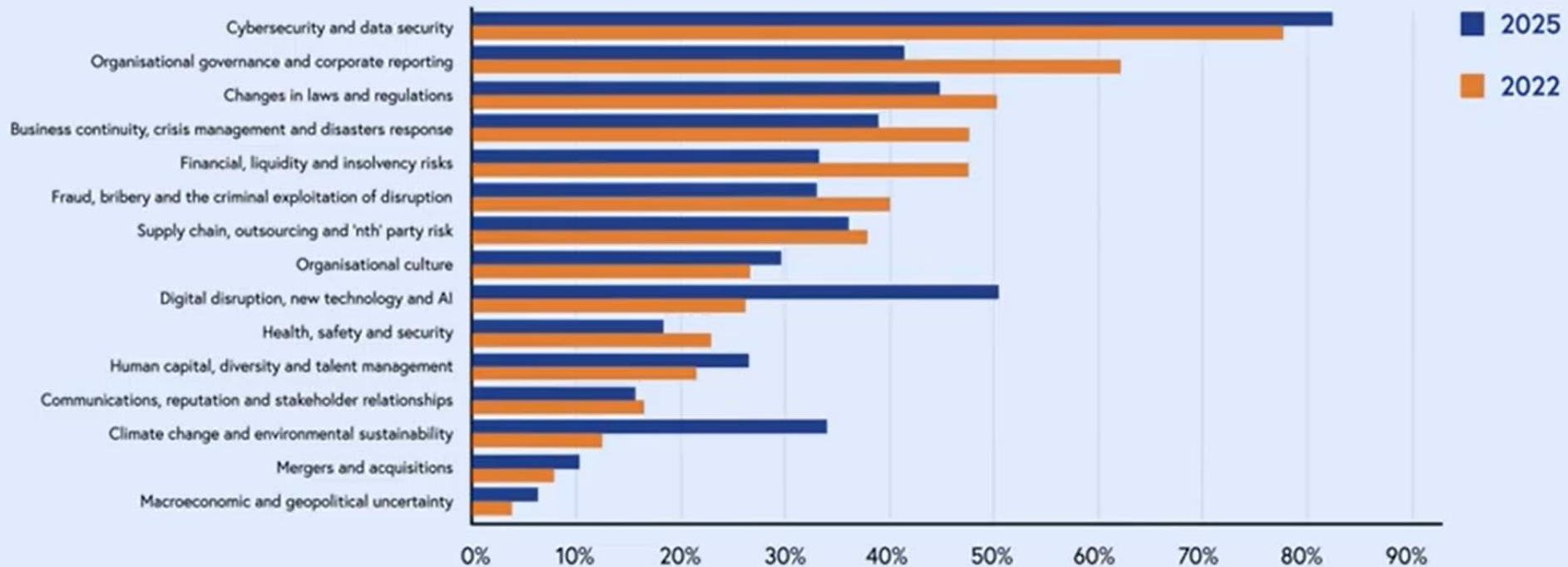
New Standards Architecture



Risk in Focus 2022

Top risks

What are the top 5 risks you expect internal audit to spend the most time and effort addressing 3 years from now?





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