Study on the extent to which and how Member States used the ESF and the ERDF in the programming periods 2007–2013 and 2014–2020 to support their justice system

Member State Chapter - Czech Republic

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Member State Chapter Czech Republic

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List of abbreviations

Abbreviation in English (as used in the report)	Full name/title in English	Full name/title in original language
AIR	Annual Implementation Reports	Zpráva o realizaci/provádění programu
EC	European Commission	Evropská komise
ERDF	European Regional Development Fund	Evropský fond pro regionální rozvoj
ESF	European Social Fund	Evropský sociální fond
ESI Funds	European Structural and Investment Funds	Evropské strukturální a investiční fondy
IB	Intermediate Body	Zprostředkující subjekt
ICT	information and communications technologies	Informační a komunikační technologie
IOP	Integrated Operational Programme	Integrovaný operační program
IROP	Integrated Regional Operational Programme	Integrovaný regionální operační program
ISDS	Information system for data	Informační systém datových schránek
ISS	Information Sources Sheet	-
KIVS	Communication infrastructure of public administration	Komunikační infrastruktura veřejné správy
MA	Managing Authority	Řídicí orgán
NRP	National Reform Programme	Národní program reforem
OP	Operational Programme	Operační program
OP HRE	Operational Programme Human Resources and Employment	Operační program lidské zdroje a zaměstnanost
OPE	Operational Programme Employment	Operační program Zaměstnanost
PA	Priority Axis	Prioritní osa
PVS	Public administration portal	Portál veřejné správy

Document checklist

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
National Strategic Reference Framework (NSRF)	National Strategic Reference Framework of the Czech Republic 2007–2013	Národní strategický referenční rámec 2007-2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Partnership Agreement (PA)	Partnership Agreement 2014–2020	Dohoda o partnerství pro programové období 2014–2020	No	Yes	No	Yes	Yes	Yes	Yes
Country Specific Recommendations	COUNCIL RECOMMENDATION on the National Reform Programme 2012 of the Czech Republic	Doporučení pro jednotlivé země : PRACOVNÍ DOKUMENT ÚTVARŮ KOMISE Posouzení národního programu reforem 2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Country Specific Recommendations	COUNCIL RECOMMENDATION of 8 July 2014 on the National Reform Programme 2014 of the Czech Republic	Doporučení pro jednotlivé země : PRACOVNÍ DOKUMENT ÚTVARŮ KOMISE Posouzení národního programu reforem 2014	Yes	No	Yes	Yes	No	No	Yes, as excluded in the ISS
Country Specific Recommendations	COUNCIL RECOMMENDATION of 14 July 2015 on the 2015 National Reform Programme of the Czech Republic	Doporučení pro jednotlivé země : PRACOVNÍ DOKUMENT ÚTVARŮ KOMISE Posouzení národního programu reforem 2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Country Specific Recommendations	Council specific recommendation 2011	Doporučení pro jednotlivé země 2011	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Country Specific Recommendations	Council specific recommendation 2013	Doporučení pro jednotlivé země 2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Needs assessments			No	No					
Action Plans	Action plan for the development of the digital market	Akční plan pro rozvoj digitálního trhu	No	Yes	No	Yes	Yes	Yes	yes
Ex-post evaluation	The Impact ex-post evaluation of strategy realisation of the Smart Administration	Dopadová ex- post evaluace strategie realizace smart administration v období 2007–2015	Yes	No	Yes	No	Yes	Yes	Yes
Any other evaluation	Evaluation of the implementation of the Strategy for Smart Administration	Vyhodnocení implementace Strategie Smart Administration	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not	Yes

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
								relevant)	
Any other evaluation	MONITORING EVALUATION – EVALUATION OF INDICATORS	EVALUACE VE VAZBĚ NA MONITORING – VYHODNOCENÍ INDIKÁTOROVÉ SOUSTAVY	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Annex no. 5: Impact_evaluation_SA	Příloha č.5 k dopadové ex-post evaluaci strategie realizace SA	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Quarterly report on the state of fulfillment of the preconditions for the European Commission's information	Čtvrtletní zpráva o stavu naplňování předběžných podmínek pro informaci Evropské komise	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Ex-ante evaluation	Ex-ante evaluation of the draft Partnership Agreement for the 2014–2020 programming period	Ex-ante hodnocení návrhu Dohody o partnerství pro programové období 2014–2020	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
National Reform Programme	National Reform Programme of the Czech Republic 2008–2010	Národní program reforem České republiky 2008–2010	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
National Reform Programme	Investing into European Competitiveness: Contribution of the Czech Republic to Europe 2020 Strategy. National Reform Programme of the Czech Republic 2011	Investice pro evropskou konkurenceschopnost: Příspěvek České republiky ke Strategii Evropa 2020. Národní program reforem České republiky 2011	Yes	No	Yes	No	Yes	Yes	Yes
National Reform Programme	Investing into European Competitiveness: Contribution of the Czech Republic to Europe 2020 Strategy. National Reform Programme of the Czech Republic 2012	Investice pro evropskou konkurenceschopnost: Příspěvek České republiky ke Strategii Evropa 2020. Národní program reforem České republiky 2012	Yes	No	Yes	No	Yes	Yes	Yes
National Reform Programme	Reporting table on national Europe 2020 targets and other key commitments – the Czech Republic (Annex 2)	Zpráva o národních cílech strategie Evropa 2020 a dalších klíčových závazcích – Česká republika – Annex 2	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
National Reform Programme	National Reform Programme of the Czech Republic 2013, Growth – Competitiveness – Prosperity	Národní program reforem České republiky 2013, Růst – Konkurenceschopnost-Prosperita	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
National Reform Programme	National Reform Programme of the Czech Republic 2014	Národní program reforem České republiky 2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
National Reform Programme	National Reform Programme of the Czech Republic 2015	Národní program reforem České republiky 2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
National Reform Programme	National Reform Programme of the Czech Republic 2016	Národní program reforem České republiky 2016	No	Yes	No	Yes	No	No	Yes Yes, as excluded in the ISS
Other implementation reports			No	No					
Other – please specify	Smart Administration Strategy for the period 2007–2015	Strategie realizace Smart Administration 2007–2015	Yes	No	Yes	No	Yes	Yes	Yes
Other – please specify	Commission Staff Working Document: Assessment of the 2013 national reform programme and convergence programme for The Czech Republic Accompanying the document Recommendation for a COUNCIL RECOMMENDATION on the Czech Republic's 2013 national reform programme and delivering a Council Opinion on the Czech Republic's convergence programme for 2012–2016		Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Other – please specify	Quarterly report on the implementation of the ESI Funds in the Czech Republic in the programming period 2014–2020	Čtvrtletní zpráva o implementaci ESI fondů v České republice v programovém období 2014–2020	No	Yes	No	Yes	Yes	Yes	Yes
Other – please specify	Strategic Framework of the public administration development of the Czech Republic for 2014–2020	Strategický rámec rozvoje veřejné správy České republiky pro období 2014–2020	No	Yes	No	Yes	Yes	Yes	Yes
Other – please specify	Evaluation plan of Partnership Agreement	Evaluační plán Dohody o partnerství	No	Yes	No	Yes	No	No	Yes, as excluded

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
									in the ISS
Other – please specify	Quarterly report on the state of fulfillment of the preconditions for the European Commission's information	Čtvrtletní zpráva o stavu naplňování předběžných podmínek pro informaci Evropské komise	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Operational Programme (OP)	Integrated OP 2007–2013	Integrovaný operační program 2007–2013	Yes	No	Yes	No	Yes	Yes	Yes
Evaluation plan	Evaluation plan for I OP 2011	Evaluační plán pro I OP 2011	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Evaluation plan	Evaluation plan for I OP 2012	Evaluační plán pro I OP 2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Evaluation plan	Evaluation plan for I OP 2013	Evaluační plán pro I OP 2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Evaluation plan	Evaluation plan for I OP 2014	Evaluační plán pro I OP 2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Ex-ante evaluation	Ex-ante evaluation of Integrated OP 2007–2013	Ex-ante hodnocení I OP 2007–2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Ex-post evaluation	N/A		Don't know	No	Don't know	No			
Interim evaluation	N/A		Don't know	No	Don't know	No			
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 11.2012	Zpráva o relizaci I OP 11.2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 06.2013	Zpráva o relizaci I OP 06.2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS

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			2007–2013	2014–2020	2007–2013	2014–2020			
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 11.2013	Zpráva o relizaci I OP 11.2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 06.2014	Zpráva o relizaci I OP 06.2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 11.2014	Zpráva o relizaci I OP 11.2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 06.2015	Zpráva o relizaci I OP 06.2015	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Implementation Report (AIR)	Report on Implementation Integrated Operational Programme 11.2015	Zpráva o relizaci I OP 11.2015	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Progress Reports	Annual Progress Reports, Integrated OP 2007–2013 years: 2008 to 2015	Výroční zpráva o pokroku Integrovaného operačního programu 2007–2013 (za roky 2008 až 2015)	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Work Programme (AWP)			No						Yes, as excluded in the ISS
Any other evaluation	Evaluation of the impact of changes	Evaluace dopadů změn IOP-závěrečný výstup	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Any other evaluation	Evaluation of the cost-benefit analysis	Evaluace Analýz nákladů a přínosů	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Evaluation of absorption capacity of Integrated OP 2007–2013 years 2008–2012	Hodnocení absorpční kapacity Integrovaného OP 2007–2013 za roky 2008–2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Annual problem evaluation of I OP 2007–2013 in 2008	Roční problémové vyhodnocení IOP za rok 2008	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS

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			2007–2013	2014–2020	2007–2013	2014–2020			
Any other evaluation	Summary report on the state of the projects being prepared by the Region as part of the IOP call 2.1	Souhrnná zpráva o stavu projektů připravovaných kraji v rámci výzvy IOP 2.1	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Absorption Capacity Analysis of the projects falling under the Smart Administration area	Analýza absorpční kapacity projektů spadajících do oblasti Smart Administration v rámci PO 1, PO 2 IOP a PO 4 OP LZZ	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other relevant study previously undertaken			Don't know		Don't Know				
Calls for proposals	Call for proposals 07, Integrated OP 2007–2013	Výzva k předkládání návrhů 07, Integrovaný operčního program 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals 10, Integrated OP 2007–2013	Výzva k předkládání návrhů 10, Integrovaný operčního program 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals 03, Integrated OP 2007–2013	Výzva k předkládání návrhů 03, Integrovaný operčního program 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals 15, Integrated OP 2007–2013	Výzva k předkládání návrhů 15, Integrovaný operčního program 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals 16, Integrated OP 2007–2013	Výzva k předkládání návrhů 16, Integrovaný operčního program 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Consultation of stakeholders			Don't know		No				

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
Monitoring Committee (MC) – Decision	Conclusions of the IOP Monitoring Committee meeting 06.2014	Závěry ze zasedání monitorovacího výboru IOP 06.2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IOP Monitoring Committee meeting 06.2015	Závěry ze zasedání monitorovacího výboru IOP 06.2015	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IOP Monitoring Committee meeting 11.2015	Závěry ze zasedání monotorovacího výboru IOP 11.2015	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IOP Monitoring Committee meeting 09.2013	Závěry ze zasedání monotorovacího výboru IOP 09.2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IOP Monitoring Committee meeting 11.2013	Závěry ze zasedání monotorovacího výboru IOP 11.2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IOP Monitoring Committee meeting 11.2014	Závěry ze zasedání monotorovacího výboru IOP 11.2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IOP Monitoring Committee meeting 02.2008	Zápis ze zasedání monitorovacího výboru IOP 02.2008	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IOP Monitoring Committee meeting 05.2010	Zápis ze zasedání monitorovacího výboru IOP 05.2010	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IOP Monitoring Committee meeting 05.2011	Zápis ze zasedání monitorovacího výboru IOP 05.2011	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IOP Monitoring Committee meeting 10.2008	Zápis ze zasedání monitorovacího výboru IOP 10.2008	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IOP Monitoring Committee meeting 10.2009	Zápis ze zasedání monitorovacího výboru IOP 10.2009	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS

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			2007–2013	2014–2020	2007–2013	2014–2020			
Monitoring Committee (MC) – Minutes	Minutes of the IOP Monitoring Committee meeting 11.2010	Zápis ze zasedání monitorovacího výboru IOP 11.2010	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Other			No		No				
Monitoring Committee (MC) – Report			No		No				
Other implementation reports	Implementing document: Integrated OP 2007–2013	Prováděcí dokumet: Integrovaný operační program pro období let 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice mentioned not relevant)	Yes
Other implementation reports	Manual for applicants and beneficiaries of financial support within the IOP, priority 1a and 1b. Call for proposals of continuous character No. 15 e-legislation and e-collection.	Příručka pro žadatele a příjemce finanční podpory v rámci IOP pro prioritní osy 1a a 1b, Výzva číslo 15 – kontinuální 'e-Sbírka a e-Legislativa'	Yes	No	Yes	No	No (but describes selection criteria also applicable to justice)	Yes	Yes
Operational Programme (OP)	Human Resources and Employment Operational Programme 2007–2013	Operační program Lidské zdroje a zaměstnanost 2007–2013	Yes	No	Yes	No	Yes	Yes	Yes
Evaluation plan	Evaluation plan OP HRE 2011	Evaluační plán OP LZZ 2011	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Evaluation plan	Evaluation plan OP HRE 2012	Evaluační plán OP LZZ 2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Evaluation plan	Evaluation plan OP HRE 2013	Evaluační plán OP LZZ 2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Evaluation plan	Evaluation plan OP HRE 2014	Evaluační plán OP LZZ 2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS

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			2007–2013	2014–2020	2007–2013	2014–2020			
Evaluation plan	Evaluation plan OP HRE 2015	Evaluační plán OP LZZ 2015	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Ex-ante evaluation	Ex-ante evaluation of OP Human Resources and Employment 2007–2013	Ex-ante evaluace operačního programu LZZ 2007-2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Ex-post evaluation			Don't know		Don't know				
Any other evaluation	Concept of the Development of Key Web Applications of the OP HRE	Koncepce rozvoje klíčových webových aplikací ŘO OP LZZ	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Strategic evaluation of ESF with an emphasis on OP HRE	Strategická evaluace ESF s důrazem na OP LZZ	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	The public plan to address evaluation recommendations of OP HRE	Veřejný plán řešení evaluačních doporučení Operačního programu Lidské zdroje a zaměstnanost	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Feedback from OP HRE beneficiaries 2013	Zpětná vazba od příjemců OP LZZ 2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Feedback from OP HRE beneficiaries 2014	Zpětná vazba od příjemců OP LZZ 2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Interim evaluation	Final report from internal evaluation of implementation PO4 OP HRE	Závěrečná zpráva z interní evaluace provádění PO4 OP LZZ	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Implementation Reports (AIR) (for each relevant OP)									
2007	Annual implementation report on OP Human Resources and Employment 2007	Výroční zpráva o provádění operačního programu LZZ za rok 2007	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
2008	Annual implementation report on OP Human Resources and Employment 2008	Výroční zpráva o provádění operačního programu LZZ za rok 2008	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
2009	Annual implementation report on OP Human Resources and Employment 2009	Výroční zpráva o provádění operačního programu LZZ za rok 2009	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
2010	Annual implementation report on OP Human Resources and Employment 2010	Výroční zpráva o provádění operačního programu LZZ za rok 2010	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
2011	Annual implementation report on OP Human Resources and Employment 2011	Výroční zpráva o provádění operačního programu LZZ za rok 2011	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
2012	Annual implementation report on OP Human Resources and Employment 2012	Výroční zpráva o provádění operačního programu LZZ za rok 2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
2013	Annual implementation report on OP Human Resources and Employment 2013	Výroční zpráva o provádění operačního programu LZZ za rok 2013	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
2014	Annual implementation report on OP Human Resources and Employment 2014	Výroční zpráva o provádění operačního programu LZZ za rok 2014	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Annual Progress Reports			No		No				
Annual Work Programme (AWP)			No		No				
Any other evaluation	Annual Operational Evaluation OP HRE 2010	Roční operační vyhodnocení OP LZZ 2010	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Annual Operational Evaluation OP HRE 2012	Roční operační vyhodnocení OP LZZ 2012	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other evaluation	Annual Operational Evaluation OP HRE 2009	Roční operační vyhodnocení OP LZZ 2009	Yes	No	Yes	No	No	No	Yes, as excluded

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			2007–2013	2014–2020	2007–2013	2014–2020			
									in the ISS
Any other evaluation	The final report of the evaluation of focus groups and evaluation workshop of OP HRE	'Závěrečná zpráva z organizace evaluačních fokusních skupin OP LZZ a evaluačního workshopu	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Any other relevant study previously undertaken									Yes, as excluded in the ISS
Calls for proposals	Call for proposals 80, Human Resources and Employment Operational Programme 2007–2013	Výzva č. 80, Operační program lidské zdroje a zaměstnanost 2007–2013	Yes	No	Yes	No	Yes	Yes/no (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals B6, Human Resources and Employment Operational Programme 2007–2013	Výzva č. B6, Operační program lidské zdroje a zaměstnanost 2007–2013	Yes	No	Yes	No	Yes	Yes/no (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals D9, Human Resources and Employment Operational Programme 2007–2013	Výzva č. D9, Operační program lidské zdroje a zaměstnanost 2007–2013	Yes	No	Yes	No	Yes	Yes/no (justice mentioned not relevant)	Yes
Consultation of stakeholders			No		No				
Monitoring Committee (MC) – Decision					No				
Monitoring Committee (MC) – Minutes					No				
Monitoring Committee (MC) – Other					No				
Monitoring Committee (MC) – Report					No				
Other implementation	Implementation Document, Human Resources and Employment Operational	Prováděcí dokument, OP Lidské zdroje a zaměstnanost 2007–2013	Yes	No	Yes	No	Yes	Yes/No (justice	Yes

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
reports	Programme 2007–2013							mentioned not relevant)	
Other – please specify	The public plan to address evaluation recommendations	Veřejný plán řešení evaluačních doporučení	Yes	No	Yes	No	No	No	Yes, as excluded in the ISS
Other implementation reports	Manual for applicants for financial support of the OP HRE 2007–2013	Příručka pro žadatele o finanční podporu z OP LZZ	Yes	No	Yes	No	No (but describes selection criteria also applicable to justice)	Yes	Yes
Operational Programme (OP)	Operational Programme Employment 2014–2020	Operační program Zaměstnanost 2014–2020	No	Yes	No	Yes	Yes	Yes	yes
Evaluation plan	Evaluation plan OP Employment 2014–2020	Evaluační plán OP Zaměstnanost 2014–2020	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Ex-ante evaluation	Ex-ante evaluation of the programme document ESF for the period 2014–2020	Ex-ante evaluace programového dokumentu ESF v gesci MPSV pro období 2014–2020	No	Yes	No	Yes	No	No	Yes
Ex-post evaluation				No					
Interim evaluation				N/A					
Annual Implementation Reports (AIR) (for each relevant OP)									
2015	Annual and final implementation reports for the Investment for growth and jobs goal (OP E)	Výroční zpráva o provádění programu za rok 2015 (OPZ)	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
2016	Annual and final implementation reports for the Investment for growth and jobs goal (OP E)	Výroční zpráva o provádění programu za rok 2016 (OPZ)	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
Annual Progress Reports							No		
Annual Work Programme (AWP)							No		
Any other evaluation	Report on the implementation of the evaluation plan	Zpráva o plnění evaluačního plánu	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Any other relevant study previously undertaken									
Other – please specify	Schedule of calls PO4 OPE 2016	Harmonogram výzev PO4 OPZ 2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Other implementation reports	Specific part of rules for applicants and beneficiaries	Specifická část pravidel pro žadatele a příjemce v rámci Operačního programu Zaměstnanost	No	Yes	No	Yes	No (but describes selection criteria also applicable to justice)	Yes	Yes
Calls for proposals	Call for proposals 19, Operational Programme Employment 2014–2020	Výzva č. 19, Operační program Zaměstnanost 2014–2020	No	Yes	No	Yes	Yes	Yes/no (justice mentioned not relevant)	Yes
Calls for proposals	Call for proposals 25, Operational Programme Employment 2014–2020	Výzva č. 25, Operační program Zaměstnanost 2014–2020	No	Yes	No	Yes	Yes	Yes/no (justice mentioned not relevant)	Yes
Consultation of stakeholders				No					
Monitoring Committee (MC) – Decision					No	No			

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
Monitoring Committee (MC) – Minutes	Minutes of the OP E Monitoring Committee meeting 05.2015	Zápis ze zasedání monitorovacího výboru OP Z 05.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the OP E Monitoring Committee meeting 05.2016	Zápis ze zasedání monitorovacího výboru OP Z 05.2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the OP E Monitoring Committee meeting 11.2015	Zápis ze zasedání monitorovacího výboru OP Z 11.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the OP E Monitoring Committee meeting 11.2016	Zápis ze zasedání monitorovacího výboru OP Z 11.2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Other	Semi-annual evaluation of the strategic implementation plan of the OP Employment for 2016	Pololetní vyhodnocení strategického realizačního plánu OP Zaměstnanost na rok 2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Other	Strategic implementation plan of operational programme Employment 05.2015	Strategický realizační plán Operačního programu Zaměstnanost 05.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Other	Strategic implementation plan of operational programme Employment 10.2016	Strategický realizační plán Operačního programu Zaměstnanost 10.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Other	Strategic implementation plan of operational programme Employment 11.2016	Strategický realizační plán Operačního programu Zaměstnanost 11.2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Report						No			
Other – please specify									
Operational Programme (OP)	Integrated Regional Operational Programme 2014–2020	Integrovaný regionální operační program 2014–2020	No	Yes	No	Yes	Yes	Yes	Yes
Evaluation plan	Evaluation plan IROP 2014–2020	Evaluační plán Integrovaného regionálního operačního programu pro programové	No	Yes	No	Yes	No	No	Yes, as excluded

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
		období 2014– 2020							in the ISS
Ex-ante evaluation	Ex-ante evaluation IROP 2014–2020	Předběžné hodnocení Integrovaného regionálního operačního programu pro programové období 2014–2020	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Interim evaluation				No		No			
Annual Implementation Reports (AIR) (for each relevant OP)									
2015	Annual and final implementation reports for the Investment for growth and jobs goal (IROP)	Výroční zpráva o provádění programu za rok 2015 (IROP)	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
2016	Annual and final implementation reports for the Investment for growth and jobs goal (IROP)	Výroční zpráva o provádění programu za rok 2016 (IROP)	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Annual Progress Reports						No			
Annual Work Programme (AWP)				No		No			
Any other evaluation	Absorption capacity analysis IROP 2014–2020	Analýza absorpční kapacity integrovaného regionálního OP 2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Any other relevant study previously undertaken									
Other implementation reports	Specific rules for applicants and beneficiaries. Specific objective 3.2 Increasing the efficiency and transparency of public administration by developing the use and quality of ICT systems. Call for proposals of continuous character No. 17 e-	Specifická pravidla pro žadatele a příjemce. Specifický cíl 3.2 Zvyšování efektivity a transparentnosti veřejné správy prostřednictvím rozvoje využití a kvality systémů ikt	No	Yes	No	Yes	No (but describes selection criteria also applicable	Yes	Yes

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
	legislation, e-collection, National digital archive.						to justice)		
Calls for proposals	Call for proposals 17, IROP 2014–2020	Výzva č. 17, IROP 2014–2020	No	Yes	No	Yes	Yes	Yes/no (justice mentioned not relevant)	Yes
Consultation of stakeholders				No		No			Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IROP Monitoring Committee meeting 05.2016	Závěry ze zasedání monitorovacího výboru IROP 05.2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IROP Monitoring Committee meeting 01.2017	Závěry ze zasedání monitorovacího výboru IROP 01.2017	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IROP Monitoring Committee meeting 02.2016	Závěry ze zasedání monitorovacího výboru IROP 02.2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Decision	Conclusions of the IROP Monitoring Committee meeting 06.2015	Závěry ze zasedání monitorovacího výboru IROP 06.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IROP Monitoring Committee meeting 01.2017	Zápis ze zasedání monitorovacího výboru IROP 01.2017	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IROP Monitoring Committee meeting 06.2015	Zápis ze zasedání monitorovacího výboru IROP 06.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IROP Monitoring Committee meeting 09.2015	Zápis ze zasedání monitorovacího výboru IROP 09.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IROP Monitoring Committee meeting 11.2015	Zápis ze zasedání monitorovacího výboru IROP 11.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) –	Minutes of the IROP Monitoring Committee meeting 05.2016	Zápis ze zasedání monitorovacího výboru IROP 05.2016	No	Yes	No	Yes	No	No	Yes, as excluded

Document type	Title in English	Title in original language	Does the document exist?		Did the researcher have access to the document?		Does the document refer to the justice system?	Is it reviewed and summarised in the MS chapter in the relevant period(s)?	Is it included in the summary table?
			2007–2013	2014–2020	2007–2013	2014–2020			
Minutes									in the ISS
Monitoring Committee (MC) – Minutes	Minutes of the IROP Monitoring Committee meeting 02.2016	Zápis ze zasedání monitorovacího výboru IROP 02.2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Monitoring Committee (MC) – Other				No		No			
Monitoring Committee (MC) – Report				No		No			
Other – please specify	Report on the implementation of the IROP	Zpráva o realizaci IROP	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Other – please specify	Annual evaluation of the Strategic Implementation Plan for 2016	Roční vyhodnocení strategického realizačního plánu na rok 2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Other – please specify	Evaluation of Strategic Implementation Plan IROP 11.2015	Vyhodnocení strategického realizačního plánu IROP 11.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Other – please specify	Half-year evaluation of the strategic implementation plan for 2016	Pololetní vyhodnocení strategického realizačního plánu na rok 2016	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Other – please specify	Strategic Implementation Plan for 2017	Strategický realizační plán na rok 2017	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Other – please specify	Strategic Implementation Plan of IROP 6.2015	Startegický realizační plán IROP 6.2015	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS
Operational Programme (OP)	Operational Programme Enterprise and Innovations for Competitiveness 2014–2020	Operační program Podnikání a inovace pro konkurenceschopnost 2014–2020	No	Yes	No	Yes	No	No	Yes, as excluded in the ISS

1.   Introduction

Member State	
Country Expert Name	Lucie Jungwiertová
Data Collection Period Task 1	29.3–10.4.2017
Data Collection Period Task 2	20.5.2017–20.7.2017
Number of regions/OPs covered	Projects supporting the justice system were funded under 3 OPs: 2007–2013 period: • OP Human Resources and Employment (ESF): **30 projects** • Integrated OP (ERDF): **2 projects** 2014–2020 period: • Operational Programme Employment (multi-fund OP): **6 projects**

For the 2007–2013 programming period, 32 projects explicitly focusing on the justice system were supported by the ESF and the ERDF with budget spent of EUR 29,666,000. For the programming period 2014–2020, six projects explicitly focusing on the justice system have been funded (cut-off date 30 June 2017 with budget allocated of EUR 33,902,000). An overview of all projects, together with their financial allocation and a description, were available on the public website, administered by the National Coordination Authority. While necessary documents at programme level such as Calls for Proposals and Internal Implementation Reports were downloaded from the websites of the respective MAs or IBs, relevant documents at project level such as Project Proposals and the Project Closure Reports were provided by the MAs at our request.

In addition to the research for publicly available data, email contact and phone calls were used as the main methods of data collection. First, the relevant departments of the MAs or IBs or project managers (where known) were addressed with requests for additional data / necessary documents. In total, 12 people were contacted. In some cases, repeated requests were necessary and two people were contacted via phone calls to better explain the needs of the project. The main challenge (in some cases) was addressing the right people due to the long timespan before some projects were realised (and administered). Some delays in providing the data were caused by the timing of the project (the summer holiday).

Intervention logic 2007–2013

For the period 2007–2013 several needs relating to justice were identified. These needs were to improve the quality and widen the accessibility of services in the justice system through enhanced use of ICT (information and communications technologies), to modernise and improve communication capabilities of justice (including internal communication), and to enlarge and deepen existing applications of these systems, technologies and capabilities in justice and their sustainable support and service. There are two OPs relevant to supporting the justice system in the 2007–2013 programming period: OP Human Resources and Employment (co-financed from the ESF) and the Integrated Operational Programme (co-financed from the ERDF). Neither the OP HRE nor the IOP include a specific objective or priority axis solely dedicated to the justice system; however, both OPs have one priority axis that includes planned activities related to the justice system and both OPs supported several projects supporting justice.

The OP HRE (ESF) focused on the justice system within the PA 4) Public administration and public services – Global Objective: Reinforcement of the institutional capacity and efficiency of public administration and public services. The most relevant expected outputs were: 1) the performance of procedural audits to identify development opportunities and weaknesses at the Ministry of Justice and 2) the support of the communication and coordination of entities at the Ministry of Justice.

The IOP (ERDF) focused on the justice system within the PA 1 Modernising public administration – Global Objective: Modernising the central public administration through information society development. The expected outputs were digitalisation of public administration services, especially processes of administration in justice (e-government, digitalisation of datasets and their accessibility, digital archives, document management etc.).

Activities in the area of justice focused especially on 'soft' measures, particularly on training of judges or support for the administrative capacity of courts, and some activities aimed at digitalisation of justice (within the IOP and the OP HRE). The 'Impact ex-post evaluation of strategy realisation of the Smart Administration' concluded that the strategy's objective concerning the justice system has not been attained, because of the absence of projects implemented aimed at the digitalisation of the justice system, which resulted in the slow progress of improving the quality and the efficiency of the justice system. The 'Impact ex-post evaluation of strategy realisation of the Smart Administration' concluded that activities supported to improve the efficiency of the justice system only partially enhanced the quality of justice. The supported projects were in line with the activities planned in the respective OPs.

Intervention logic 2014–2020

The needs of the Czech Republic relating to the national justice system for the programming period 2014–2020 are closely connected to those of the public administration at large. Needs of public administration development linked to the justice system are defined particularly in the PA (such as acceleration of the operation and improvement of the quality of justice, creation and development of tools to improve law enforceability, digitalisation of justice (so-called e-justice), centralisation, compatibility and security of these systems, improvement of professional and qualification standards of court staff, rationalisation of court proceedings using process standardisation). There are two OPs that include support of the justice system in the 2014–2020 programming period: the OP Employment (ESF) and the Regional Integrated Operational Programme (ERDF). Both OPs are supporting justice-related projects.

The OP Employment (ESF) does not include a specific objective or Priority Axis on supporting the justice system. However, Priority Axis: 4. Efficient public administration includes planned activities related to the justice system and an increase in the efficiency of the justice system is among the expected outputs. The intervention has two specific objectives: a) To optimise processes and procedures in public administration primarily by strengthening strategic management of organisations, improving the quality of their functioning and reducing the administrative load and b) to professionalise public administration particularly by improving the knowledge and skills of human resources, and the development of HR policies and strategies. The most relevant expected outputs (activities planned) were: 1) better functioning of public institutions and 2) improving employees' knowledge and skills.

The IROP (ERDF) is focused on the justice system within the PA 3: Good territorial administration and improvement in the efficiency of public institutions. The most relevant aim for justice is to achieve a high quality of public administration through the coordination and sharing of information and data, completing the process of digitalisation of some agendas, including e-justice, e-procurement, e-collection or e-legislation, etc., and through the introduction of full electronic submission by developing services over the national registers. The expected results related to support to the justice system are increasing the number of electronic filings made through Czech Points,[1] Information system for data, Public administration portal and agenda portals.

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[1] Czech POINT (Czech Filing Verification Information National Terminal in Czech) is a platform for assisted and more accessible access to the public administration system.

Table 1: Overview of the justice system

Institutions and bodies of the judiciary[2]		Other institutions and bodies that are part of or supporting the justice system[3]	
English	**Original language**	**English**	**Original language**
Ordinary court system - (Supreme Court of the Czech Republic - high courts - regional courts - district courts Administrative Courts - (Supreme Administrative Court of the Czech Republic - regional courts	Obecné soudy - nejvyšší soud (konkrétně Nejvyšší soud ČR) - vrchní soudy - krajské soudy - okresní soudy Správní větev obecného soudnictví - Nejvyšší správní soud - krajské soudy	- Ministry of Justice -The public prosecution system (follows the structure of the court system) – Supreme Public Prosecutor's Office – High Public Prosecutor's Offices – Regional Public Prosecutor's Offices – District Public Prosecutor's Offices	- Ministerstvo spravedlnosti - Systém státního zastupitelství (podle struktury soudního systému) – Nejvyšší státní zastupitelství – Vrchní státní zastupitelství – Krajská státní zastupitelství – Okresní státní zastupitelství
Constitutional court system - Constitutional Court	Ústavní soudnictví - Ústavní soud	-Prison Service of the Czech Republic - Probation and Mediation Service - Public register on legal persons governed by private law[4] - Penal register - Judicial academy[5] - Czech Union of Public Prosecutors - Union of Judges - Chamber of Notaries - Czech Bar Association - Chamber of Bailiffs - Union for Arbitration and Mediation Procedures of the Czech Republic - Czech Mediators Association - Arbitration court	- Vězeňská služba České republiky - Probační a mediační služba - Veřejný rejstřík - Rejstřík trestů - Justiční akademie - Unie státních zástupců České republiky - Soudcovská unie ČR - Notářská komora - Česká advokátní komora - Exekutorská komora - Unie pro rozhodčí a mediační řízení ČR - Asociace mediátorů České republiky - Rozhodčí soud

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2 i.e. the judiciary as defined in the national legal framework and following the definition used for the purpose of this study.
3 i.e. the justice system as defined for the purpose of this study.
4 The public register is kept by the commercial court and is administered by the Ministry of Justice.
5 The Czech Judicial Academy is the government agency managing, coordinating and providing professional training of judges, prosecutors and other professional target groups in the Czech judiciary.

Table 2: Stakeholders contacted for the study

Name of institution in English	Name of institution in original language	Relevance to the study (MA, IB, beneficiary, part of target group, other)	Position (if known)	Method of information request (email exchange/phone call etc.)	Did you hear back from the stakeholder? (y/n)	Date of conversation/ email exchange
Ministry of Interior	Ministerstvo vnitra	IB	Control Department	Email exchange/contact in person / phone call	yes	22 June –2 August (30 June personal contact)
Ministry of Labour and Social Affairs	Ministerstvo práce a sociálních věcí	MA	Director of the ESF implementation programme – Public Administration and Social Innovation	Email exchange	yes	Email conversation between 22 June and 11July
Centre for Regional Development	Centrum pro regionální rozvoj	IB	Department of Central Administration of Programs, Centre for Regional Development	Email exchange	No, on holiday at that time, contacted colleague instead	Contacted on 22June
Centre for Regional Development	Centrum pro regionální rozvoj	IB	Department of Central Administration of Programs, Centre for Regional Development	Email exchange	Yes, his superior, head of the department, forwarded our request to the MA of the IROP	First contacted on 23 June
Ministry of Labour and Social Affairs	Ministerstvo práce a sociálních věcí	MA	Director of ESF Management Department	Email exchange / phone call	yes	Email conversation between 28 June and 11 July, phone conversation 17 July
Ministry of regional development	Ministerstvo pro	MA	Director of the	Email exchange	yes	First contacted

Name of institution in English	Name of institution in original language	Relevance to the study (MA, IB, beneficiary, part of target group, other)	Position (if known)	Method of information request (email exchange/phone call etc.)	Did you hear back from the stakeholder? (y/n)	Date of conversation/ email exchange
	místní rozvoj		Management Department (Operational Programs Department)			on 27 June
Ministry of Interior	Ministerstvo vnitra	IB	Head of the OP implementation department	Email exchange	Yes, forwarded our request	23 and 27 June
Ministry of Interior	Ministerstvo vnitra	IB	Director of the Structural Funds Department	Email exchange	Yes, forwarded our request	22 June
Ministry of Interior	Ministerstvo vnitra	IB	New position not known	Email exchange	Yes, forwarded our request – not working for IB anymore	22 June
Ministry of Labour and Social Affairs	Ministerstvo práce a sociálních věcí	MA	Economics and European Funds Section	Email exchange	Yes	11 July
Ministry of Interior	Ministerstvo vnitra	IB	Department of Publicity and Administrative Finalisation of the Programs	Email exchange	No, her colleagues sent necessary documents	22 June
Ministry of Interior	Ministerstvo vnitra	IB	Department of Publicity and Administrative Finalisation of the Programs	Email exchange	No, her colleagues sent necessary documents	22 June
European Institute for Peace, Mediation and Arbitration	Evropský institute pro smír, mediaci a rozhodčí řízení	Beneficiary	Member of the board	Email exchange		13–15 November
Czech Judicial Academy	Justiční akademie	Beneficiary	Not available	Email exchange	No	13–15 November
Ministry of Justice	Ministerstvo	Beneficiary	Judicial	Email exchange	Yes	13–15

Name of institution in English	Name of institution in original language	Relevance to the study (MA, IB, beneficiary, part of target group, other)	Position (if known)	Method of information request (email exchange/phone call etc.)	Did you hear back from the stakeholder? (y/n)	Date of conversation/ email exchange
	spravedlnosti		department			November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Department of HR	Email exchange	Yes, promised to send answer	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Department of Justice organisation	Email exchange	Yes, promised to send answer	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	ITC development department	Email exchange	No; colleague promised to send answer	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Not available	Email exchange	No; colleague promised to send answer	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Department of European programmes	Email exchange	Yes	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Department of Realisation of European Projects	Email exchange	No	13–15 November
Ministry of Justice.	Ministerstvo spravedlnosti	Beneficiary	Not available	Email exchange	No; colleague promised to send answer	13–15 November
Prison Service of the Czech Republic	Vězeňská služba České republiky	Beneficiary	Former director	Email exchange	No	13–15 November
Probation and Mediation Service	Probační a mediační služba	Beneficiary	Former director	Email exchange / phone call	No	13–15 November
Ministry of Interior	Ministerstvo vnitra	Beneficiary	Head of department of Legal support of projects	Email exchange		13–15 November
Prison Service of the Czech Republic	Vězeňská služba České republiky	Beneficiary	Not available	Email exchange		13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Department of European	Email exchange / Phone call	Yes	13–15 November

Name of institution in English	Name of institution in original language	Relevance to the study (MA, IB, beneficiary, part of target group, other)	Position (if known)	Method of information request (email exchange/phone call etc.)	Did you hear back from the stakeholder? (y/n)	Date of conversation/ email exchange
			programmes			
Ministry of Interior	Ministerstvo vnitra	Beneficiary	Deputy minister	Email exchange	No	13–15 November
Probation and Mediation Service	Probační a mediační služba	Beneficiary	Projects' department	Email exchange	Yes	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Head of department of European programmes	Email exchange	Yes	13–15 November
Ministry of Interior	Ministerstvo vnitra	Beneficiary	Department of legislation and coordination of Ministry's regulations	Email exchange	Yes	13–15 November
National Security Authority	Národní bezpečností úřad	Beneficiary	Not available	Email exchange	No	13–15 November
Ministry of Justice	Ministerstvo spravedlnosti	Beneficiary	Department of European programmes	Email exchange	Yes	13–15 November
Office of the Ombudsman	Kancelář veřejného ochránce práv	Beneficiary	Department of internal administration	Email exchange	Yes	13–15 November

2. Funding Period 2007–2013

2.1. The needs of the Member State relating to the national justice system

There were no specific needs assessments undertaken and no ex-ante evaluations related to justice.

The National Strategic Reference Framework refers to justice in rather generic terms. Slow enforceability of law and slow activity of courts / justice system is considered as one of the challenges to modern society and competitiveness.[6] The National Reform Programme of the Czech Republic 2011 is underpinned by the fight against corruption concerning the justice system and proposes e.g. measures related to the competence of law enforcement agencies.[7]

The needs of the justice system were described specifically in programme documentation of both relevant OPs (see below) and in the Strategy for the realisation of Smart Administration of the Czech Republic,[8] focusing also on the justice system:

- The necessity to improve the quality and widen the accessibility of services in justice via the use of information systems and ICT. This would improve communication with the public, internalise processes of justice, accelerate courts' processes and simplify administrative and management processes[9]
- To modernise and improve communication capabilities of justice[10]
- To enlarge and deepen existing applications in justice and their sustainable support and service, and to ensure modern information and communication systems including effective internal communication[11]

2.2. **Planning stage:** The extent to which the Member State programmed support to the justice system through ESF and ERDF

2.2.1. High-level objectives related to justice set in the programming documents

The National Strategic Reference Framework outlines a rather generic objective, namely improving the performance of the justice system[12] and it refers to the national document 'Smart Administration strategy' that formulated one of its strategic objectives:[13]

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[6] Ministry of Regional Development (2007) National Strategic Reference Framework of the Czech Republic 2007–2013, 137 pp. https://www.strukturalni-fondy.cz/cs/Fondy-EU/Programove-obdobi-2007-2013/Dokumenty/Strategicke-dokumenty/Narodni-strategicky-referencni-ramec-CR-2007-2013 (accessed April 2017).

[7] Office of the Government of the Czech Republic (2011) Investment for European Competitiveness: Contribution of the Czech Republic to Europe 2020 Strategy 2011 National Reform Programme of the Czech Republic, p. 30. http://ec.europa.eu/europe2020/making-it-happen/country-specific-recommendations/2011/index_en.htm (accessed April 2017).

[8] Ministry of Interior (2007) Effective public administration and friendly public services, Strategy of Smart Administration Implementation 2007–2015, p. 58. file:///C:/Users/Lucie%20Jungwiertov%C3%A1/Downloads/strategie_efektivni_VS.pdf (accessed in April 2017).

[9] Ministry of Regional Development (2015) Integrated Operational Programme for the period 2007–2013, Praha, p. 20. http://strukturalni-fondy.cz/cs/Microsites/Integrovany-OP/Dokumenty (accessed in April 2017).

[10] Ministry of Regional Development (2015) Integrated Operational Programme for the period 2007–2013, Praha, p. 14. http://strukturalni-fondy.cz/cs/Microsites/Integrovany-OP/Dokumenty (accessed in April 2017).

[11] Ministry of Interior (2007) Effective public administration and friendly public services, Strategy of Smart Administration Implementation 2007–2015, p. 82. file:///C:/Users/Lucie%20Jungwiertov%C3%A1/Downloads/strategie_efektivni_VS.pdf (accessed in April 2017).

[12] Ministry of Regional Development (2007) National Strategic Reference Framework of the Czech Republic 2007–2013. 137 pp. (https://www.strukturalni-fondy.cz/cs/Fondy-EU/Programove-obdobi-2007-2013/Dokumenty/Strategicke-dokumenty/Narodni-strategicky-referencni-ramec-CR-2007-2013 (accessed April 2017).

[13] Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5, p. 131. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

Improve the quality of justice system:
- Introducing an e-justice system, including all related projects leading to more efficient work by justice system and improving communications between justice system and the professionals and general public.

Two OPs focused on support of the justice system in the 2007–2013 programming period, namely the Integrated Operational Programme (ERDF) and the OP Human Resources and Employment (ESF). The focus on the justice system is clear from descriptions of interventions but it is not explicitly mentioned at the level of objectives, which are rather general (i.e. referring to public administration as a whole).

OP name in English	Integrated Operational Programme for the period 2007–2013
CCI	2007CZ161UP002
Relevant funds for the OP	ERDF
Total OP budget (EC and national contribution, EUR billion)	EUR 1.9 billion
PA 1 Modernising public administration (EC and national contribution, EUR million)	EUR 365.9 million

The Integrated Operational Programme (hereafter IOP) does not include a specific objective or Priority Axis on supporting the justice system. However, **Priority Axis: 1 Modernising public administration**, does include planned activities related to the justice system under the measure **1.1 Information society development in public administration** (see a further definition below) and it is explicitly stated that measure 1.1 contributes to meet the aforementioned objective of the Smart Administration strategy.[14]

Objectives of Priority 1 included the following[15]:

- *Global objective*: Modernising the central public administration through information society development
- *Specific objectives*:
  - to improve the level of electronic public administration
  - to increase the use of the Internet by citizens for communication with the public administration
  - to reduce the administrative burden of citizens, entrepreneurs and the public sector.

Activities planned related to support to justice systems

The following activity related to support to justice system was defined in the IOP (ERDF)[16]:

- Digitalisation of public administration services, especially via digitalisation of processes of administration in justice and other areas of public administration services (e-government, digitalisation of datasets and their accessibility, digital

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[14] Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5, p. 131. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

[15] Ministry of Regional Development (2015) Integrated Operational Programme for the period 2007–2013, Praha, p. 98. http://strukturalni-fondy.cz/cs/Microsites/Integrovany-OP/Dokumenty (accessed in April 2017).

[16] Ministry of Regional Development (2015) Integrated Operational Programme for the period 2007–2013, Praha, pp. 100–101. http://strukturalni-fondy.cz/cs/Microsites/Integrovany-OP/Dokumenty (accessed in April 2017).

archives, document management etc.)

For the respective measures of the IOP (ERDF), no **expected results** explicitly relevant to the justice system were identified.

There is no explicit information regarding **expected impacts** of support to the justice system in the IOP (ERDF).

Proposed beneficiaries: state organisational units and subsidised organisations founded by them[17];

Proposed target groups: state organisational units and subsidised organisations founded by them.[18]

OP name in English	Human Resources and Employment Operational Programme 2007–2013
CCI	2007 CZ 05U PO 001
Relevant funds for the OP	ESF
Total OP budget (EC and national contribution, EUR billion)	EUR 2.2 billion
PA 4 Public administration and public services (EC and national contribution, EUR million)	EUR 132.7 million

The most relevant intervention of the OP Human Resources and Employment (hereinafter OP HRE (ESF)) is **Priority axis 4 Public administration and public services**. It includes the following objectives[19]:

- *Global objective*: reinforcement of the institutional capacity and efficiency of public administration and public services

- *Specific objectives*:

    - to increase the quality of regulation and management at administrative authorities, including to increase their transparency and openness

Expected outputs (activities planned):

- the performance of procedural audits to identify development opportunities and weaknesses at the Ministry of Justice

- the support of the communication and coordination of entities at the Ministry of Justice[20]

Expected results related to support to justice system

For the respective measures of the OP HRE (ESF), only one indicator was explicitly relevant for justice system. Expected results are expressed by target values:

- Reduction in the duration of judicial proceedings by 20%.[21]

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[17] Ministry of Regional Development (2015) Integrated Operational Programme for the period 2007–2013, Praha, p. 100. http://strukturalni-fondy.cz/cs/Microsites/Integrovany-OP/Dokumenty (accessed in April 2017).

[18] Ministry of Regional Development (2015) Integrated Operational Programme for the period 2007–2013, Praha, p. 100. http://strukturalni-fondy.cz/cs/Microsites/Integrovany-OP/Dokumenty (accessed in April 2017).

[19] Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5, p. 134. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

[20] Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5, pp. 135–136. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

[21] Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5, p. 153. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

There are no **expected impacts** focused specifically on support to the justice system in the OP HRE (ESF).

Proposed beneficiaries: State organisational units and their contributory organisation (government units).[22]

Proposed target groups: state organisational units and their contributory organisation.[23]

There were no annual work programmes or evaluation plans for the 2007–13 period. Furthermore, none of the Monitoring Committee Documents discuss planned support to justice.

2.2.2. Planned projects listed in the programming documents aiming to support justice

In the programming documents of the OP HRE and the IOP, no projects relevant to the justice system were mentioned.

2.3. **Implementation stage:** Support to the justice system through ESF and ERDF

2.3.1. Support to the justice system: reported at programme level

Selection criteria are rather general and are not specific to justice. The system and categories are described in the Annex to this chapter.

There is no evaluation focused exclusively on the justice system. The most relevant evaluation for this study is the 'Impact ex-post evaluation of strategy realisation of the Smart Administration in 2007–2015'.[24] Due to the fact that the Smart Administration is financed through both the ESF and ERDF and that this strategy has explicitly defined objectives to support justice, its most relevant findings are summarised below, mainly for the evaluation of impacts.

Activities undertaken by type of support to justice
According to the 'Impact ex-post evaluation of strategy realisation of the Smart Administration' Implementation,[25] between 2007 and 2015 activities in the area of justice were focused especially on 'soft' measures, particularly on the training of judges or support for the administrative capacity of courts, with some activities aimed at the digitalisation of justice[26] via the IOP and the OP HRE.

Actual outputs related to support to justice – as reported
In 2012 limited progress was recorded regarding the fight against corruption. Most of the non-legislative measures have been implemented but progress in adopting the priority legal acts in the anti-corruption strategy for 2011–12 is very slow (e.g. on independence of the state prosecution, conflicts of interest, freedom of information, creation of specialised courts, etc.).[27]

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[22] Ministry of Labour and Social Affairs (2015) Implementation Document. Human Resources and Employment Operational Programme 2007–2013, revision No. 11, p. 86. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

[23] Ministry of Labour and Social Affairs (2015) Implementation Document. Human Resources and Employment Operational Programme 2007–2013, revision No. 11, p. 82. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

[24] Ministry of the Interior of the Czech Republic (2016) Impact ex-post evaluation of realisation strategy of the Smart Administration in 2007–2015, 94 pp., not public.

[25] Ministry of the Interior of the Czech Republic (2016) Impact ex-post evaluation of realisation strategy of the Smart Administration implementation in 2007–2015, 94 pp., not public.

[26] The evaluation was based on analysis of realised projects.

[27] EC (2013) Commission staff working document: Assessment of the 2013 national reform programme and convergence programme for the Czech Republic, Accompanying the document Recommendation for a Council recommendation on the Czech Republic's 2013 national reform programme and delivering a Council Opinion on the Czech Republic's convergence programme for 2012–2016, p. 29, http://ec.europa.eu/europe2020/making-it-happen/country-specific-recommendations/2013/index_en.htm (accessed in April 2017).

Some projects, including e-collection and e-legislation (to be funded by IOP), were postponed for various reasons. Some acts were modified, e.g. the release of the staff capacities needed for exercising of supervision over executors, which will increase the efficiency of court activities. A Corruption Impact Assessment was included into law-making process as a requirement.[28]

The most recent AIR of the OP HRE[29] does not report the data for overall assessment; only some year-on-year changes are available:
- Duration of judicial proceedings in days (regional courts) (indicator 153217): in 2012 497 days (in 2007 (initial value) 1,057 days),
- Duration of judicial proceedings in days (district courts) (indicator 153218): in 2012 83 days (in 2007 (initial value) 453 days).

Impacts related to support to justice – as reported
Based on the evaluation criteria effectiveness, relevance and utility, the 'Impact ex-post evaluation of strategy realisation of the Smart Administration' assessed objective E of the strategy, i.e. to improve the quality of the justice system[30]. The findings of the evaluation were strongly influenced by the fact that at that time, only three projects under this objective were implemented. According to the evaluation, these three projects had only limited outcomes. However other projects that were implemented, but that were not covered by objective E, focused on skills of judges and personal capacities of courts, and were positively assessed. This explains why objective E was not achieved, even though the justice system was considered to have at least partially improved.

The ex-post evaluation mentioned the following (unexpected) impacts with regards to the courts[31]:

- A significant increase in efficiency and improvement of communication of the courts with the general public, including an improvement in the provision of information in the area of justice, and a decrease in costs linked to communication, especially due to access to information in accessibly registers and data boxes (even though these were not built to support the justice system directly);

- An increase in work motivation of employees at courts and the development of 'corporate culture', better organisation of work in courts and voluntary involvement in respective projects (these activities were not implemented in all courts).

Regarding the criterion "relevance", the evaluation concluded that an assessment was difficult due to the fact that no needs analysis was included in the strategy. With regard to the assessment of "utility", the evaluation concluded that the supported activities had not sufficiently contributed to the efficiency of the justice system. The evaluation further concluded that the implemented projects had only partially contributed to the quality of justice, as only a few projects were implemented in the field of justice and their outcomes were limited. According to the evaluation, the main factors hindering the achievement of the objectives were personal capacities, fluctuation, continuous political support, strict process regulations, outdated IT systems and applications[32].

There were no impact indicators of the IOP (ERDF) relevant to the justice system.

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[28] Office of the Government of the Czech Republic (2013) National Reform Programme of the Czech Republic, Growth – Competitiveness – Prosperity, pp. 62–63, http://ec.europa.eu/europe2020/making-it-happen/country-specific-recommendations/2013/index_en.htm (accessed in April 2017).

[29] Ministry of Labour and Social Affairs (2015) Annual implementation report on OP Human Resources and Employment 2014, p. 133, https://www.esfcr.cz/aktuality-oplzz/-/asset_publisher/0vxsQYRpZsom/content/vyrocni-zprava-op-lzz-za-rok-2014?inheritRedirect=false .

[30] Ministry of the Interior of the Czech Republic (2016) Impact ex-post evaluation of realization strategy of the Smart Administration in 2007–2015, 94 pp., not public.

[31] Ministry of the Interior of the Czech Republic (2016) Impact ex-post evaluation of realization strategy of the Smart Administration in 2007–2015, 94 pp., not public.

[32] Ministry of the Interior of the Czech Republic (2016) Impact ex-post evaluation of realization strategy of the Smart Administration in 2007–2015, 94 pp., not public.

Annual Implementation Reports did not mention support to justice. Monitoring Committee documents did not include any references to support to justice through the ESF/ERDF.

2.3.2. Support to the justice system: reported at project level (Task 2)

There are no specific project selection criteria which are linked to individual calls for projects relating to the justice system[33]. Selection criteria are described in annex.

The study provides information about 12 calls for proposals, 10 published within the OP HRE (ESF) and 2 within the IOP (ERDF). These calls covered a wide range of issues regarding the justice system. The call for proposals No. 80 ('Effective justice' (the OP HRE) was specifically focused on justice, while the other calls also covered other institutions or topics. Within these calls for proposals 30 projects were financed by the OP HRE (ESF) and 2 projects were financed by the IOP (ERDF).

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[33] Sources: Respective Calls for proposals OP HRE and Specific part of rules for applicants and beneficiaries of OP HRE (https://www.esfcr.cz/)

Table 3: Overview of projects supporting justice 2007–2013[34]

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
OP Human Resources and Employment, 2007 CZ 05U PO 001 (ESF)								
Modernisation of legislative work at the Ministry of the Interior *Modernizace legislativní práce na Ministerstvu vnitra*	Closed	2010	2013	3	428.2631	323.593	275.054	The main activity of the project was the introduction of new procedures and technologies into the legislative and interpretative activities of the Ministry of the Interior. The project included the training of employees. The employees of the Ministry of the Interior were trained in team cooperation and in working with modern information and communications technology.
Extension of the information system of the Supreme Administrative Court on support of proceedings of First Instance Administrative Courts and the Constitutional Court *Rozšíření informačního systému Nejvyššího správního soudu o podporu procesů prvostupňových správních soudů a*	Closed	2010	2010	<0.5	108.61	24.155	20.53	The aim of the project was to process an analysis for a project plan approved by the Government Resolution of 14 May 2008 called 'Editing Justice Information Systems, including Statistical Systems in Connection with the Implementation of eGovernment in the Czech Republic'. The aim was to map existing information systems in the area of administrative justice and to propose their unification. Final recipients of this project were the employees of the Ministry of Justice and the staff of the Supreme Administrative Court, who were in

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[34] Calculations of the budget were based on the ECB exchange rate on 2 June 2017: EUR 1 = CZK 26.36

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Ústavního soudu								charge of implementing the project.
Processing a feasibility study to build a data centre of the Czech Ministry of Justice *Zpracování studie proveditelnosti pro vybudování datového centra Ministerstva spravedlnosti ČR*	Closed	2010	2010	>0.5	146.81	23.61	20.07	The project had one main activity. The aim of the project was to prepare a feasibility study for the project 'Securing a trustworthy security base for justice, including building a secure data storage, server centre and a single backup system'. Final recipients of the projects were employees of the MoJ who carried out this study.
Processing a feasibility study for expanding the insolvency register *Zpracování studie proveditelnosti pro rozšíření insolvenčního rejstříku*	Closed	2010	2010	>0.5	81.99	17.39	14.78	The activities of the project involved elaboration of the feasibility study for expanding the insolvency register, including an overview of requirements on the insolvency register and suggestions of possible options for future development. Final recipients of this projects were employees of the Ministry of Justice; they proposed requirements for expanding the functionality of the insolvency register.
Processing a feasibility study of the implementation of videoconferencing at the Department of Justice *Zpracování studie proveditelnosti zavedení*	Closed	2010	2010	>0.5	81.90	46.39	39.43	The aim of the project was to prepare a feasibility study for the introduction of a videoconference network to streamline and accelerate communication between the justice sector and the participants in judicial processes for domestic and cross-border contacts. Final recipients of this activity were employees of the Ministry

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
videokonferencí u složek resortu justice								of Justice.
Feasibility study for the implementation of the new portal of the justice sector *Zpracování studie proveditelnosti pro realizaci nového portálu resortu justice*	Closed	2010	2010	>0.5	109.97	18.36	15.61	The objective of the feasibility study, elaborated within this project, was to suggest improvements of the current justice portal, commonly used by all departments within the justice sector but insufficient for the increasing amount of documents. The study was used as a mandatory supplement for the follow-up IOP project. Final recipients of this project were employees of the MoJ that produced this study.
Processing a feasibility study for data storage and archiving of the information systems of the judiciary *Zpracování studie proveditelnosti pro odkládání a archivaci dat informačních systémů resortu justice*	Closed	2010	2010	>0.5	85.48	24.91	21.18	A feasibility study was carried out within the project, in order to determine the best possible method of building data storage and archiving operating systems. Final recipients of this project were employees of the MoJ involved in the project.
Processing a feasibility study for the preparation of a digital legal file project *Zpracování studie proveditelnosti pro*	Closed	2010	2010	>0.5	144.50	29.93	25.44	A feasibility study was carried out within the project, in order to determine the best possible way of introducing digital court files. This study also defined the necessary conditions for the system to report and to handle digital records. The final

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
přípravu projektu elektronického soudního spisu								recipients of this project were the employees of the Ministry of Justice, who were involved in the implementation of electronic court files.
Integrated performance management system, long-term managerial development system *Integrovaný systém řízení pracovního výkonu, dlouhodobý systém vzdělávání vedoucích zaměstnanců*	Closed	2010	2011	1	155.99	83.40	70.89	The aim of the project was to create a work performance management system as the main HR tool that linked the assessment system with the rewards and training system for employees. This system provided all senior employees at the Ministry of Justice with a tool that can effectively motivate employees through clearly defined goals and competences. The final recipients of the project activity were the staff of the Ministry of Justice (senior staff, staff and other employees).
Rationalisation of the work and efficiency of courts and prosecution offices through the digitisation of administrative processes *Racionalizace práce a výkonnosti soudů a státních zastupitelství prostřednictvím digitalizace administrativních*	Closed	2010	2013	3	953.40	682.97	580.52	The aim of the project was to rationalise the administrative processes of courts and prosecution offices through the use of modern technologies. It included an overall improvement of the activities of the courts and prosecution offices with the support of voice transcription technology. Within the project there were two main activities: first, the purchase and implementation of voice transcription technology, and second, training on the newly implemented system. The final recipients of training

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
procesů								were court staff and prosecutors' offices staff that use the transcription software in their activities.
Streamlining of the selected support processes of the Czech Prison Service *Zefektivnění vybraných podpůrných procesů Vězeňské služby ČR*	Closed	2010	2011	1	1,044.76	761.73	647.47	The main objective of the project was to streamline the coordination activities of the Ministry of Justice aimed at the Prison Service of the Czech Republic and to improve the quality of these services. The project achieved this goal primarily through the implementation of process management for selected processes. The project was divided into two activities: optimisation of selected support processes (including introduction of the information system for the needs of management and monitoring of the processes) and evaluation of the implemented system. Final recipients were employees of the MoJ and Prison Service of Czech Republic.
Increase efficiency of the supporting processes in Prison Services *Zefektivnění podpůrných procesů VS ČR*	Cancelled	2011	2012	1	117.68	9.40	7.99	This project had two activities. The first activity involved key analysis (description and analysis of the support processes of the Prison Service, analysis of external environment (e.g. an analysis of the impact of strategic and medium-term plans of the government and the Ministry of Justice on the management of the Prison Service, analysis of the finance system and economic management of the

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
								Prison Service)). The second activity of the project concerned the elaboration and implementation of proposals for optimising the support processes of the Prison Service. The project did not fulfil its objectives for several reasons, including cancellation of the tenders, time delay of the project (due, among other factors, to the amnesty in the Czech Republic), the change in the leadership of the Prison Service of the Czech Republic, and the elaboration of a new strategy of the Prison Service of the Czech Republic.
Effective identification of persons involved in criminal proceedings and the transmission of data within the public authorities *Efektivní zjištění identifikace osob a předání dat v rámci OVM činných v trestním řízení*	Closed	2011	2011	>0.5	107.39	87.75	74.59	The project focused on the effectiveness of providing information about persons registered in the Central Register of Prisoners of the Prison Service of the Czech Republic. An analysis of the current situation was followed by the design of a new system of procedures with the support of information technologies, and their implementation. These activities were followed by training of users of this system (the staff of the Prison Service of the Czech Republic).
Safety monitoring of access to applications and data MoJ *Bezpečnostní monitoring přístupů k*	Closed	2011	2012	1	566.13	172.65	146.75	The following activities were realised: 1. Analyses and technical and procedural assessments (In-depth analysis of the current situation of security system), 2. Revision of safety

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
aplikacím a datům MSp								policy and legislation, 3. Analysis of specific aspects of the system, 4. Verification of the system, 5. Formation of a model of sustainability of the system. The main benefit of the project was the creation of a unified system, which allows better management of information security. The main final recipients were employees of the following institutions: Ministry of Justice, public prosecutors' offices from all over the Czech Republic, Courts from all over the Czech Republic, the Prison Service of the Czech Republic, and the Probation and Mediation Services of the Czech Republic.
Optimisation of the information protection system in conditions of the Prison Service of the Czech Republic *Optimalizace systému ochrany informací v podmínkách Vězeňské služby ČR*	Closed	2011	2013	2	799.20	309.95	263.46	Project activities related primarily to the mapping and analysis of the existing system of security processes in terms of the Prison Service. It focused on optimising and implementing proposed solutions to improve security processes and increase the security of information and communications. The third activity within the project was based on seminars on the implementation of new processes (regarding e.g. Data Security and Information Security Training, Introduction to Security Policy, etc.). Final recipients were the employees of the Prison Service of the Czech Republic.

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Effective justice – implementation of effective project management in the area of justice *Efektivní justice – nástroje pro efektivní projektové řízení v resortu justice*	Closed	2011	2012	1	773.79	379.1	322.23	The project combined analytical and implementation activities aimed at interconnecting currently implemented central public administration electronisation projects with ongoing eJustice activities and increasing the efficiency of the judiciary. The project focused on two closely connected areas - application of ICT and modern management tools for measuring and increasing activity. Its aim was to improve the functioning of justice, reducing the length of court proceedings and optimize the processes within justice system. The project had the following main activities: 1. Analytical works, 2. Pilot scheme of regional coordinators responsible for transfer of information between courts or public prosecutors regarding the implementation of modern ICT applications in the judiciary and others. 3. Implementation of steps to increase effectiveness of justice (including workshops and conference), implementation plan. Final recipients of these activities were primarily institutions of justice system (eg courts, prosecutor's office or Prison Service of the Czech Republic).
New civil law	Closed	2012	2014	2	733.01	605.74	514.88	The project included activities involving the implementation of new private law

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Nové soukromé právo								into practice by the assistance of public authorities. The project focused on the coordination and interpretation of new jurisprudence. The main activity of the project was the establishment of an office for the implementation of civil law (providing consultations focused on implementation of new civil law). Within the project a specialised workplace was created that provided expert advice and consultations during the implementation of a new private law. In addition, web pages were developed to broaden awareness of the legal standard and its interpretation, especially for the area of public authority. As this is a fundamental change of law affecting many areas, it was necessary to create analyses, to compare similar reforms abroad and to evaluate the impact of changes in private law in other areas. Final recipients of these activities were regional justice administration, administrative institutions, their established institutions and their employees (employees of public sectors who are involved in amendments of laws and regulations linked to the implementation of the new private law).
Training in economics, related specialisations and case management	Closed	2012	2015	3	564.33	357.57	303.94	The aim of the project was to build a system of effective training in the area of management of court and

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
for judges and state prosecutors *Vzdělávání soudců a státních zástupců v oblasti ekonomie, odborných specializací a case managementu*								preparatory proceedings and to increase the economic and financial knowledge and skills of judges and prosecutors. It also aimed to strengthen their insight in the application of legal regulations in real economic events and to increase their ability to judge and prosecute economic criminal activity. This project included several activities: 1. identification and assessment of the specific training needs of court employees in the area of management and identification of the specific needs of judges and prosecutors in the area of economics, 2. Preparation of study plans, content of lectures, 3. Training activities (trainings of judges and prosecutors in the field of economics, professional specialisation and case management, i.e. courses, e-learning courses, blended learning, case studies (business cases) and audiobooks), and 4. Elaboration of a handbook entitled 'Effective Case Management in Czech Justice' (to summarise recommendations and measures that might lead to more efficient handling of cases), 5. Publicity activities (conference, where the results of the project were summarised and information on and changes in selected economic areas were presented). The main final recipients of the training and courses were judges, public

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
								prosecutors, assistants, and judicial candidates from different institutions.
Increasing the effectiveness of the agenda of courts of law by strengthening the administrative capacities *Zefektivnění činnosti soudů prostřednictvím posílení administrativních kapacit*	Closed	2012	2014	2	3336.63	2957.22	2513.63	The project focused on the assignment of professional and administrative staff to selected courts, which have troubles with low staff capacity that causes a high number of pending cases and backlogs. This assignment was for a limited period of two years. Such personnel changes aimed to increase the efficiency of the courts. Final recipients of this project were 13 courts (2 regional courts, 11 district courts).
Training of judges and prosecutors in the field of recodification of private law *Vzdělávání soudců a státních zástupců v oblasti rekodifikace soukromého práva*	Closed	2012	2015	3	1175.49	752.10	639.29	The project focused on creating and implementing a system of training in the field of new private law, where better understanding of the newly introduced laws was aimed at streamlining judicial proceedings and improving the quality of justice work. The main activities of the project were: 1) Trainings of judges and prosecutors in the field of recodification of private law, 2) Creation of distance modules (e-learning) and audiobooks, and 3) Conference on new regulations. The final recipients of these activities were mainly judges, public prosecutors, assistants, judicial candidates, and professionals in justice.

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Education for system development of probation programs and restorative justice programmes *Vzdělávání pro systémový rozvoj probačních programů a programů restorativní justice*	Closed	2012	2013	1	33.53	28.04	23.83	The aim of the project was the support of the development of probation programmes and restorative justice programmes through training activities, more specifically training courses for staff members on topics such as: 'Youth Teams', 'Probation Program Against Violence', 'Counselling to Victims of Crime', etc. These activities were aimed at probation and mediation staff, Prison Service staff and other staff of state organisations (who deal with target groups of young offenders, convicts and victims of crime).
Act on Mediation (Act No. 202/2012 Coll.) From the point of view of the labour market – a new job opportunity *Zákon o mediaci (Zák. č. 202/2012 Sb.) z hlediska trhu práce – nová šance zaměstnání*	Closed	2012	2014	2	208.64	179.95	170.96	The aim of the project was to enable smooth implementation of the Act on Mediation at the level of municipalities, which is connected with an increase in employment in the sense of new assistant posts, supporting the existing position of a mediator. The activities were: 1. examination of foreign experience, 2. elaboration of a guideline and courses for training of assistant posts, 3. selection of target group, 4. training of people from target group, and 5. dissemination of outputs. Final recipients of the projects were mainly employees of municipal authorities and labour offices, parents with preschool children or school children, who are considered disadvantaged in the labour market

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
								and people over 50 years of age, especially women.
Strengthen leadership and management in the Probation and Mediation Service *Posílení vedení a řízení v PMS ČR*	Closed	2014	2015	1	281.77	250.47	212.90	The aim of the project was to design and apply a new system of management and control of the Probation and Mediation Service of the Czech Republic. There were three main activities within the project. Firstly, the analysis of management model and its new system of control of the Czech Probation and Mediation Service was designed. At the same time, an evaluation of the proposed system was carried out. Secondly specialised training was carried out for employees of the Probation and Mediation Service of Czech Republic (extending their qualifications to the newly introduced system). The third activity was the implementation of the new system of management and controls in the Probation and Mediation Service of the Czech Republic.
Evaluation of the effectiveness of spending of budgetary resources in the Ministry of Justice, Justice, Prison and Optimisation of Mandatory Expenses *Vyhodnocení*	Closed	2014	2015	1	243.47	186.77	158.75	The project aimed to increase the efficiency of the operation of all organisational units of the justice system (MoJ, courts, prison service). It focused on optimising and streamlining economic processes and effective management of public funds (operating and mandatory costs). Within the framework of the project, analyses of

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
efektivnosti vynakládání rozpočtových zdrojů v resortu Ministerstva spravedlnosti, justice, vězeňství a optimalizace mandatorních výdajů								real economic needs of operational expenses and proposals for their streamlining and reduction were carried out in the area of justice in general and in the area of prison services more specifically. On the basis of these analyses a model of the most effective organisation units and guidelines focused on optimising of mandatory costs and operating costs was elaborated. These methods were applied using the newly created methodology and training of the target group (economic staff, responsible for economic and budgetary affairs of institutions within the area of justice). Best practice from the project were disseminated within all units of the justice sector. Final recipients of this project were mainly staff of the justice sector (115 units).
Methodology of Procedures at Ministry of Justice *Metodiky procesních postupů MSp*	Closed	2014	2015	1	86.04	52.30	44.45	The aim of the project was rationalisation of procedures at the Ministry of Justice, especially in the creation of law and strategic and conceptual materials. The project has the following activities: first, an analysis providing basic information about the state of the process models and procedures; and second, the production of guidelines including description of processes (1. Formulation of objectives, measures and selection of tools for the

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
								implementation of strategies 2. Preparation documents for draft of laws 3. Review of impacts of the current legislation) to ensure a consistent approach, regardless of any changes within the staff. The third activity was testing of these guidelines, and the fourth was training for staff of the Ministry of Justice, which used prepared methodologies.
Education of state and local government officials in the field of new private law and accompanying legislation *Vzdělávání úředníků státní správy a samosprávy v oblasti nového soukromého práva a doprovodné legislativy*	Closed	2014	2015	1	318.73	271.80	231.03	The project was a response to the comprehensive recodification of private law, which was implemented by three regulations. The project involved the exploration and evaluation of the target group's needs, with the intention of identifying specific topics to be covered in seminars. Project activities also included the implementation of training courses and the publication of a handbook showing outcomes of training in new private law and accompanying legislation. The target group were employees of central government authorities, and employees and other administrative offices of government departments (e.g. financial offices and financial directorates, customs offices).
Budget literacy	Closed	2014	2015	1	172.81	117.47	99.85	The project aimed at increasing the efficiency of the organisational units of

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Rozpočtová gramotnost								the justice system (courts, prosecutor's offices and other stakeholders of the justice system). It focused on optimising economic processes and public property administration and the use and training of court staff in these areas. There were two activities within the project: First, a unified manual was elaborated to simplify the identified problematic economic procedures (selected based on the results of the input analysis). The target group that used this manual were the organisational units of state in the Ministry of Justice in the area of justice. The second activity took the form of training – nine topics were selected in the field of budget literacy. Final recipients were: regional justice administration, administrative institutions, their established institutions and their employees (economic employees of courts, prosecutor's offices and other stakeholders of the justice system).
Development of a work performance management system, education and managerial skills *Rozvoj systému řízení pracovního výkonu, vzdělávání a*	Closed	2014	2015	1	79.03	44.05	37.45	The whole project focused on improving and developing the system of work performance management, training and management skills for employees of the MoJ. Within the project a methodology for the procedures for the selection of new employees of the Ministry of Justice was established. A new list of all job

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
manažerských dovedností								positions with their specifications was also created. Following this activity, specific training plans were developed for employees.
Creation of a project office of the Ministry of Justice of the Czech Republic *Vytvoření projektové kanceláře Ministerstva spravedlnosti České republiky*	Closed	2014	2015	1	247.71	217.02	184.46	The project had several types of activities. The main activity of the project was to establish a Project Office of the justice system that would fulfil its tasks as an integral unit of its organisational structure (it was designed to be responsible for the implementation of a coordinated and unified approach to project management and provide support to the organisational units of the MoJ). The project also focused on training of the Project Office staff in many areas such as project management, strategic planning, soft skills (time management), risk management, etc. An information system for project management in the justice sector was implemented within the project. Final recipients of these activities were mainly employees of the MoJ and other established institutions which work with information from the MoJ.
Creation of a module and system of managerial education in the Prison Services in the Czech Republic	Closed	2015	2015	>0.5	216.54	106.60	90.61	The project had two activities. Within the framework of the project, a detailed analysis of the system of training of senior employees of the Prison Service of the Czech Republic

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Vytvoření modulu a systému manažerského vzdělávání ve VS ČR								was carried out. This activity was carried out by an external supplier. Subsequently, a new system for regular and comprehensive training of managers (senior, middle and junior management) was designed and educational programmes were implemented to strengthen the competencies of managers in the Prison Service of the Czech Republic. Last but not least, several e-learning modules were developed. Final recipients of this project were the staff of the Czech Prison Service, mainly those in managerial positions.
Integrated OP, 2007CZ161UP002 (ERDF)								
Rights and duties register *Registr práv a povinností*	Closed	2009	2012	3	20,355.15	20,346.06	17,294.15	The newly created register of rights and obligations under the Ministry of Interior, which focused on the data supporting the other registers, in particular the list of agendas carried out by public authorities.
Portal of the Ministry of Justice *Vytvoření Portálu justice v návaznosti na Portál veřejné správy a agendové portály*	Closed	2015	2015	<0.5	728.38	197.82	168.14	The project followed the feasibility study, which was created and co-financed by the ESF under OP HRE project No. CZ.1.04 / 4.1.00 / 32.00056. Activities undertaken included elaboration of feasibility study, realisation of the portal, trial run, migration of data from the old application, and switchover to the new

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project (years)	Budget allocated[1] in thousand EUR[2]	Budget spent[3] in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
								system (including training). The added value of the new portal consisted in new functionalities of the portal and in connection to the Information system of public registers. The MoJ was the final recipient.

Source: Ministry of Regional Development, database of projects for the 2007–2013 programming period (http://strukturalni-fondy.cz); Project proposals, Final Reports provided by the Mas. (Activities are described in detail in applications, while final reports refer to budget, outputs, indicators and potential issues with the implementation).

Note: Summary of activities undertaken stems from the project applications and final reports.

Note: Project 'Increase efficiency of the supporting processes in Prison Services' was labelled as cancelled in the sense that its objectives were not met, activities were not undertaken and budget was practically not drawn due to reasons mentioned above. The available Czech documents did not report it as 'cancelled'.

Apart from one project, all projects listed above are closed (one of the projects was cancelled – see the note below Table 3).

During the 2007–2013 programming period there were 19 projects with a significant difference between the allocated and spent budgets (above 10% of the allocated budget or more than EUR 100,000). These projects were distributed among four beneficiaries: Ministry of Justice (14 projects), Czech Judicial Academy (two projects), Prison Service of the Czech Republic (two projects) and the Ministry of Interior (one project). All four beneficiaries were contacted to investigate the reason for this difference. In the case of the MoJ, it was confirmed that the official information was archived; however, the beneficiary suggested that the reason for the difference was the lower public procurement and personal costs during the project implementation, compared to the original planned budget. The Czech Judicial Academy had archived the relevant information, while the Prison Service of the Czech Republic and the Ministry of Interior did not respond to the Country Expert's requests.

The project 'Increase efficiency of the supporting processes in Prison Services', whose beneficiary is the Czech Prison Service, was cancelled due to cancellation of the tenders, time delay of the project, change in leadership and the development of a new strategy of the Prison Service (see the note below Table 3).

However, the majority of the budget (69%) was spent within the ERDF, as these were investment projects.

Table 4: Number and budget spent (in thousand EUR) of projects supporting justice, funded by ESF and ERDF in the programming period 2007–2013

	Number of projects supporting justice	Budget allocated in thousand EUR	Budget spent in thousand EUR	Actual EU contribution in thousand EUR
ESF	30	13,403.59	9,122.37	7,772.01
ERDF	2	21,083.53	20,543.87	17,462.29
Both				
TOTAL	**32**	**34,487.12**	**29,666.25**	**25,234.30**

Source: Ministry of Regional Development, database of projects for the 2007–2013 programming period (http://strukturalni-fondy.cz)

Project beneficiaries

In the Czech Republic, all the projects included in the study have only one beneficiary. The Ministry of Justice was the most frequent type of beneficiary in ESF projects (27 projects). It should be noted that the Prison Service of the Czech Republic and the Probation and Mediation Service fall under the category of 'Relevant Ministry' as they are formally under the Ministry of Justice. They were beneficiaries of 3 and 2 projects respectively. Under the category of beneficiaries 'Specialised training or research institutions', the Czech Judicial Academy is the only representative of this group and gained support for two projects. The European Institute for Peace, Mediation and Arbitration (NNO, which provides services in the field of administration and services in out-of-court settlement of disputes, advisory, consultancy and research activities) is the only institution categorised as "other". The beneficiaries of the projects included in the study do not differ from those mentioned in Task 1.

As for the ERDF, two projects were implemented, where the beneficiaries were the Ministry of Justice and the Ministry of Interior.[35]

Table 5: Number of times the following entities were the beneficiary of a project supporting justice, by Fund.

	Relevant ministries	Courts and tribunals	National prosecution offices	Professional association of magistrates and bar associations	Registry offices	Regional administration	Specialised training or research institutions	Specialised governance bodies of the judiciary	Others	No information available	Total
ESF	27						2		1		30
ERDF	2										2
Both											
TOTAL	**29**						**2**		**1**		**32**

Source: The calculations were based on Project proposals and Project Closure reports, provided by the MAs

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[35] Source: Ministry of Regional Development, database of projects for the 2007–2013 programming period (http://strukturalni-fondy.cz); Project proposals and Project Closure reports, provided by the MAs

Project activities undertaken related to support to justice

Most of the projects included in the study funded multiple types of activities. Projects which funded only one type of activity were focused mainly on preparing a feasibility or other study or training (funded under the ESF).

The main activities that were undertaken within the ESF can be grouped under the categories: 'Evaluations and studies' and 'Training'. The category 'Evaluation and studies' included all the studies that were created within the projects supported by the OP HRE (ESF), i.e. feasibility studies such as analytical documents to suggest the expansion and optimisation of the insolvency register, analysis of the current state of operation of the security system, as well as the created methodology for e.g. consistent approach procedures in the development of legal standards and strategic and conceptual materials. The category 'Training' includes various courses and tutoring especially for employees of the ministries, the regional authorities (e.g. regional offices, customs offices) or the specialised governance bodies of the judiciary. The next categories that more frequently represented among the activities of the analysed projects is 'Developing/upgrading HR management processes within the judiciary' followed by 'Development and circulation of best practices'. The one 'other' activity refers to 'Digitalisation of system of procedures of the Prison Service of the Czech Republic' in the project *Effective identification of persons involved in criminal proceedings and the transmission of data within the public authorities.*

There were just four activities undertaken within the ERDF, two concerning Digitalisation of court services, namely the creation of new a Register of Rights and Duties and the Portal of Justice in connection with the Public Administration Portal, one concerning Training, and one concerning Evaluations and studies.[36]

Table 6: Number of times a type of activity was undertaken as part of a project supporting justice, by Fund

	Training	Activities relating to ADR/ODR	Developing/upgrading business processes at courts	Developing/upgrading HR management processes within the judiciary	Introduction of case management system	Digitalisation of court services	Purchase of ICT systems (hardware and software)	Putting in place/ upgrading the cooperation and communication within the judiciaries	Development and circulation of best practices	Evaluations and studies	Support to reform initiatives	Upgrading physical infrastructure at courts	Others	No information available	Total
ESF	14	2	3	6	0	0	2	1	5	21	2		1		57
ERDF	1					2				1					4
Both															
TOTAL	**15**	**2**	**3**	**6**	**0**	**2**	**2**	**1**	**5**	**22**	**2**		**1**		**61**

Source: Project proposals and Project Closure reports, provided by the MAs

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[36] Source: Project proposals and Project Closure reports, provided by the MAs

Project final recipients related to support to justice

Most of the projects have more than one final recipient, which is understood in the Czech context as the target group. The most frequent final recipients supported under the OP HRE (ESF) were relevant ministries, followed by Courts and Tribunals. Under the category 'Other', the remaining final recipients include a very diverse mix of final users, such as parents and persons over 50 years of age, legal professionals, employees of central government authorities and other administrative offices of government departments (e.g. financial offices and financial directorates, customs offices), experts and users of legal standards and other secondary target groups, which generally includes all participants or end-users of newly created measures.[37] There are no discrepancies with the information about final recipients identified under Task 1.

There is no available information about final recipients within the IOP (ERDF).

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[37] Source: Ministry of Regional Development, database of projects for the 2007–2013 programming period (http://strukturalni-fondy.cz); Project proposals and Project Closure reports, provided by the MAs

Table 7: Number of times the following entities were the final recipient of a project supporting justice, by Fund.

	Courts and Tribunals	Relevant ministries	Registry offices	Regional administration	National prosecution offices	Professional association of magistrates and bar associations	Specialised governance bodies of the judiciary	Others	No information available	Total
ESF	9	22		5	4			5		45
ERDF									2	2
Both										
TOTAL	9	22		5	4			5	2	47

Source: Project proposals and Project Closure reports, provided by the MAs

Project outputs, results and impacts related to support to justice

The projects that support justice do not have explicit project output indicators which are specifically related to justice, and most do not fit under the indicator categories listed in this study. Within the IOP, there were two indicators used, which dealt with the number of registers created, and within this study they fall under the listed category: No. of digitised registers supported for development/improvement.[38]

Table 8: Project output indicators and data

Aggregate indicator	Unit of measurement	Baseline, if available	Target, if available	Reported value, if available	Number of project indicators included (N=)
Integrated OP					
PA 6.1a (Modernisation of public administration)					
6.1.1a (Development of Information Society in Public Administration)					
No. of digitised registers supported for development/improvement	Number of registers	0	1	1	1
OP Human Resources and Employment					
PA 4.3 (Social integration and equal opportunities)					
PA 4.3.1. (Reinforce of the social integration and social services)					
No. of staff participating in training	Number of people trained	0	20	22	1
PA 4.5a (Transnational cooperation)					
PA 4.5a1 (Transnational cooperation)					
No. of staff participating in training	Number of people trained	0	20	22	1

Source: The calculations were based on data obtained from Project proposals and Project Closure reports, provided by the MAs

There are no result/ impact indicators within the OP HRE or the IOP projects related to justice. Result or impact indicators are usually monitored at programme level.

Table 9: Result/ impact indicators and data

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[38] The registers were not mentioned by the beneficiaries as final recipients. The registers are understood as outputs.

Aggregate indicator	Unit of measurement	Baseline, if available	Target, if available	Reported value, if available	Number of project indicators included (N=)

2.4. Relevant programme output and result indicators

2.4.1. Programme indicators

The only indicator that has direct relevance for justice is a result indicator of the OP HRE (ESF): duration of judicial proceedings.[39]

Table 10: Result indicator of the OP HRE (ESF)

Code	Indicator name	Unit of measurement	Baseline value	Target value	The value as in 2014
153217	Reduction in the duration of judicial proceedings (regional courts)	Number of days	1057	846	N/A
153218	Reduction in the duration of judicial proceedings (district courts)	Number of days	453	362	N/A

Source: Annual report on the implementation of the OP Human Resources Development 2007–2013 for 2014, 2015, p. 132.

There are no evaluation plans that include indicators on the relevant justice related priority axis. There was an ex-post evaluation assessing the impacts of Smart Administration Strategy (valid for 2007-2015), as described in section 2.3.1. above.

At individual project level, evaluations in 07–13 were in general rather rare.

Table 61: Summary table programme indicators

Relevant justice Indicator	Unit of measurement	OP it relates to (ICC)

2.4.2. Annex XXIII data

Annex XXIII data is not applicable to the Czech Republic, as there was no priority axis for justice system in the programming documents.

Table 72: Annex XXIII output indicators and data

Annex XXXIII output indicator	Project (or OP) indicator relates to	Priority axis indicator relates to	Reported value
Total number of participants			

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[39] Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5, p. 153. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

Employed participants			
Participants with tertiary education (ISCED 5 and 6)			

2.5. Budget information

Overall budget information for projects supporting the justice system funded through the ESF and ERDF was generally available. However, there is no universally accepted taxonomy for project budget owners to classify budgets according to type of activity or final recipient. Moreover, many projects involve multiple activities and/or multiple final recipients. Whether and how budgets for these complex projects are analysed by activity or final recipient varies across project owners and countries. This militates against using reported data to make meaningful comparisons between projects and Member States.

For the purpose of this study, the researchers have therefore created a high-level taxonomy in order to enable an analysis of budget allocations for activities and final recipients for projects funded through the ESF and ERDF supporting the justice system. Information from interviews and documents has been used to apply this taxonomy and allocate budgets based on the main focus of the projects as well as the final recipients.

In cases where it has not been possible to determine budget allocations for projects with **multiple final recipients**, these have been classified as 'multiples' (further details and explanations have been provided in the text below). Where a project had **multiple activities** and/or included activities which did not fall under one of the focus categories, the categorisation of that project reflects its aim and not necessarily all individual activities undertaken in the context of this project. This approach is further explained in the Final Report.

Table 13: Budget spent in thousand EUR by project focus category undertaken

	Improving internal processes	Digitalisation & ICT	Training & Raising awareness	Research and evaluation	Activities related to ADR/ODR	Upgrading physical infrastructure	No information available
ESF	5887.90	770.72	2030.55	433.21			
ERDF		20,543.87					
Both							
TOTAL	**5887.90**	**21,314.59**	**2030.55**	**433.21**			

All of the funding provided for justice support in the Czech Republic by the ERDF for was related to activities with a focus on 'Digitalisation and ICT'. Under the ESF the majority of the funding went to activities aimed at 'Improving internal processes', followed by 'Training and raising awareness' and 'Research and evaluation'.

Table 14: Budget spent in thousand EUR by final recipient category

	Courts and Tribunals	Relevant ministries	Registry offices	Regional administration	National prosecution offices	Professional association of magistrates and bar associations	Specialised governance bodies of the judiciary	Others	No information available	Multiple
ESF	2957.22	2138.99		605.74				271.80		3,148.63
ERDF									20,543.87	
Both										
TOTAL	**2,957.22**	**2138.99**		**605.74**				**271.80**	**20, 543.87**	**3,148.63**

Under the ESF, the majority of the budget went to projects with multiple final recipients, followed by 'Courts and Tribunals' and 'Relevant Ministries' (including the Prison Service). There was no information available regarding the final recipients of projects under the ERDF (Integrated OP).

3.   Funding Period 2014–2020

3.1.   The needs of the Member State relating to the national justice system

In a similar way as with programming period 2007–2013, the needs of the Czech Republic relating to the national justice system for the programming period 2014–2020 are closely connected with public administration at large.[40] Low efficiency, performance and transparency of public administration, lower quality of the legal and regulatory framework (below the level of the EU average) and low law enforcement are considered to be important problems of the Czech public administration influencing the competitiveness of the Czech Republic. According to the Partnership Agreement of the Czech Republic, some international and national comparisons (such as the Global Competitiveness Index of the World Economic Forum, the World Bank Doing Business Index, the World Competitiveness Yearbook index, National Economic Government Council, etc.) show that the quality of the institutional environment is declining even faster than in the past.[41]

Needs of public administration development are defined particularly in the PA (see below). Neither country specific recommendations nor ex-ante evaluations explicitly describe any needs of the national justice system.

The following needs were identified as main development needs of section 4. Low efficiency of justice (p. 69)[42]**:**

- to accelerate the operation and improve the quality of justice, create and develop tools to improve law enforceability

- to develop digitalisation of justice (so-called e-justice), in particular to develop electronic systems (for court proceedings and for the justice system as a whole); to ensure their centralisation, compatibility and security

- to improve professional and qualification standards of judiciary staff

- to rationalise court proceedings using process standardisation.

The following problems and needs relevant to the justice system (i.e. where justice system was explicitly mentioned) were not incorporated in the summary of the development needs of 'Section 4. Low Efficiency of Justice', but were mentioned in the text of the PA:

- to improve implementation of law by public institutions and courts (p. 69)

- to focus on increasing the quality and efficiency of the imposed alternative punishment and measures (p. 69)

- to address the high level of recidivism of offenders, in particular in property crime (p. 69)

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[40] In the Partnership Agreement, public administration refers to the state administration (state organisation units), self-government (municipalities, regions, City of Prague) and Justice. Within state administration, following institutions are included: the Police of the Czech Republic and Fire Rescue Service of the Czech Republic (also serving as an Integrated Rescue System unit) and *organisational units in the justice sector, such as the Justice Academy, Probation and Mediation Services and Prison Service*.

[41] Ministry of Regional Development (2013) Partnership Agreement for the programming period 2014–2020, Czech Republic, 2nd revision approved by the European Commission. 225 pp. http://strukturalni-fondy.cz/cs/Fondy-EU/2014-2020/Dohoda-o-partnerstvi (accessed in April 2017).

[42] Ministry of Regional Development (2013) Partnership Agreement for the programming period 2014–2020, Czech Republic, 2nd revision approved by the European Commission. 225 pp. http://strukturalni-fondy.cz/cs/Fondy-EU/2014-2020/Dohoda-o-partnerstvi (accessed in April 2017).

- to decrease administrative burden for the courts, to make the agenda more efficient (p. 65 of the PA)

3.2.   **Planning stage:** The extent to which the Member State programmed support to the justice system through ESF and ERDF

3.2.1.   High-level objectives related to justice set in the programming documents

The following results were identified at the level of the PA[43]:

Improved access to, use and quality of ICT technologies (ERDF)

Strengthened digitalisation of public administration (ERDF), specifically:

- Completion of further expansion and interconnection of public administration data and its use on the principle of sharing the once captured data (e.g. e-procurement, e-justice), by introduction of so-called full electronic filing, creating a system of electronic identification and authentication (ERDF) (p. 123)

    Increased security of information systems in public administration (ERDF)

    Increased efficiency and effectiveness of public administration (ERDF, ESF), specifically:

- Optimising the processes in public administration, including justice, with an emphasis on stabilisation of public budgets or removal of duplicate agendas, setting effective control mechanisms (ESF) (p. 132)

- More efficient judiciary through strengthening analytical and legislative activities, rationalisation of court proceedings, increasing the efficiency of alternative punishment and the efficiency of measures addressing the issue of recidivism (ESF) (p. 132)

    Increased expertise of public administration (ESF), specifically

- Introduction of modern management methods and the development of human resources in public administration (particularly developing and improving the qualifications of the workforce in the public sector including justice, de-politicisation of public administration, ensuring its stability and reducing the turnover in accordance with the effective and implemented Civil Service Act) (ESF) (p. 132)

    Increased transparency of public administration (ESF)

For the programme period 2014–2020, there is no strategy similar to the 'Strategy for the implementation of Smart Administration 2007–2015' at the national level. The document 'Strategic framework of the public administration development of the Czech Republic for 2014–2020'[44] was elaborated but it does not fulfil all attributes of a complex strategy (e.g. it does not include an analysis or implementation section). Nevertheless, the document outlines the objectives relevant to the justice system, particularly those integral to e-government, e.g. digitalisation (e-justice, etc.), but does not explicitly focus on it. In addition, digitalisation of justice is also included in the Action Plan for the development of the digital market of the Czech Republic (2016).[45] However, the document is very general and does not give specific details about the planned implementation.

Two operational programmes are focused on support to the justice system in the 2014–

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[43] Ministry of Regional Development (2013) Partnership Agreement for the programming period 2014–2020, Czech Republic, 2nd revision approved by the European Commission. 225 pp. http://strukturalni-fondy.cz/cs/Fondy-EU/2014-2020/Dohoda-o-partnerstvi (accessed in April 2017).

[44] Ministry of Interior (2016) Strategic Framework of the public administration development of the Czech Republic for 2014–2020, 84 pp. http://www.mvcr.cz/clanek/strategicky-ramec-rozvoje.aspx (accessed in April 2017.

[45] Office of the Government of the Czech Republic (2016) Action plan for development of digital market of the Czech Republic. 32 pp. https://www.vlada.cz/assets/media-centrum/aktualne/ma_KORN9YAKXSHL_REV_2-fin.pdf (accessed in April 2017).

2020 programming period, i.e. the Integrated Regional Operational Programme[46] and the OP Employment[47] (ESF) (ERDF).

Integrated Regional Operational Programme (ERDF)

OP name in English	Integrated Regional Operational Programme
CCI	2014CZ16RFOP002
Relevant funds for the OP	ERDF
Total OP budget (EC and national contribution, EUR billion)	EUR 5.4 billion
PA 3 Good territorial administration and improvement in the efficiency of public institutions (EC and national contribution, EUR million)	EUR 963.3 million

The most relevant intervention of the Integrated Regional Operational Programme (hereinafter IROP) is **Priority 3 Good territorial administration and improvement in the efficiency of public institutions** and the measure **3.2 Increasing the efficiency and transparency of public administration by developing the use and quality of ICT systems** (Investment Priority 2c: Strengthening ICT applications for eGovernment, eLearning, eInclusion, eCulture and eHealth). The aim is to achieve a high quality of public administration through the coordination and sharing of information and data, completing the process of digitalisation of some agendas, including **eJustice**, eProcurement, eCollection or eLegislation etc., and by the introduction of full electronic submission by developing services over the national registers.[48]

Activities planned

Planned activities of the IROP (ERDF) focus more generally on support for public administration projects, but those relevant to the justice system include:[49]

- To develop e-government and ICT systems of public administration (concerning expansion, interconnection, consolidation of systems, applications and data resources of public administration and its publishing, including cloud solutions; ensuring full electronic submission and digitalisation of agendas, such as **e-justice**, e-procurement, e-collections or e-legislation.

- To increase cybersecurity via support of projects focused on the protection of information and communication technologies, including necessary infrastructure;

- To develop new and to modernise existing specific information and communication systems and infrastructure for the needs of public administration bodies.

Expected results

> **The IROP** (ERDF)[50] defined expected results related to support public administration, including the justice system, as increasing the number of electronic filings made through Czech Points, Information system for data boxes (ISDS), Public administration portal (PVS) and agenda portals.

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[46] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014–2020, Praha, 256 p. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf

[47] Ministry of Labour and Social Affairs (2015. Operational Programme Employment 2014-2020, 213 pp. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017).

[48] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014-2020, Praha, p. 112. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).

[49] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014-2020, Praha, p. 110. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).

[50] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014-2020, Praha, p. 109. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).

Expected impacts related to support to justice system

The IROP (ERDF) does not explicitly outline any impacts related to the justice system.

Proposed beneficiaries: state organisation unit, publicly co-funded organisations established by state organisational units, state organisations.[51]

Proposed target groups: citizens, entrepreneurs, public administration employees.[52]

OP Employment (ESF)[53]

OP name in English	OP Employment
CCI	2014CZ05M9OP001
Relevant funds for the OP	ESF
Total OP budget (EC and national contribution, EUR billion)	EUR 2.6 billion
PA 4 Efficient public administration (EC and national contribution, EUR million)	EUR 155.4 million

The Operational Programme Employment does not include a specific objective or Priority Axis on supporting the justice system. However, **Priority Axis: 4 Efficient public administration** (financed under Investment priority 11: Investment in the institutional capacity and in efficiency of public administrations and public services at national, regional and local levels with a view to reforms, legislative improvements and good governance) includes planned activities related to the justice system, and an increase in the efficiency of the justice system is among the expected outputs (see below).

The intervention has two specific objectives:
- to optimise processes and procedures in public administration primarily by means of strengthening strategic management of organisations, improving the quality of their functioning and reducing the administrative load; and
- to professionalise public administration particularly by improving the knowledge and skills of human resources, developing HR policies and strategies and implementing the public service law.

The specific objectives, among others, will contribute to rationalising/optimising processes within the judiciary[54].

Expected outputs (activities planned)

Planned activities of the OPE (ESF) focus more generally on public administration, but have some relevance to the justice system. The text below was translated and only slightly modified from the OPE[55]:

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[51] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014-2020, Praha, p. 111. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).
[52] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014-2020, Praha, p. 111. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).
[53] This OP was not included in the original list of OPs to be reviewed, as per Inception Report.
[54] Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014-2020, p. 107. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017).
[55] Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014–2020, pp. 110–112. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017). (Some parts were taken from the working translations.)

- Quality improvement of strategic and project management, use of analytical, methodical, evaluation and other similar studies and capacities in public administration and in the judiciary. The OPE will contribute to the above-mentioned processes e.g. by evaluating costs and benefits, testing the standardisation of administrative work in pilot projects, etc. For this purpose, it is possible to use measures such as:

  - development of analytical, methodical, evaluation documents, feasibility studies and other similar documents;
  - testing by pilot projects;
  - process modelling, standardisation.

- Rationalising/optimising judicial proceedings, strengthening legislative work, promoting legal advice for citizens and standardisation of processes in the judiciary, promoting the use of alternative forms of dispute settlement, alternative punishments and processes of conditional release; further measures improving quality and efficiency of rule of law.

In the field of the judiciary, system activities will be promoted at the legislative, institutional, organisational and personal levels. Support will be given for alternative methods of settlement of disputes (mediation and other), measures aiming at the rationalisation of judicial proceedings and criminal policy, including the prison service, will be implemented and process standardisation necessary to finish digitalisation of the judiciary will be introduced. Promotion of legal advice and communication activities will result in increased availability of justice. The OPE will contribute e.g. by analysing the current functioning of the judiciary and the penal policy, developing competences of human resources in the judiciary, testing optimisation measures in the sector through pilot projects, etc. For this purpose, it is possible to use measures such as:

  - development of analytical, methodical, evaluation and other similar documents, feasibility studies, internal management activities
  - pilot projects
  - training courses, workshops
  - placements (sharing of good practice), consulting
  - communication instruments (information campaigns, web portals, mobile applications, promotional materials, etc.).

Expected results

Within the OPE (ESF)[56] the following results are expected:

Functioning of public institutions:

- Increase of efficiency in the operation of the judiciary, legislative activity and decision-making of courts and public prosecutor's offices
- Improvement of quality and openness of the judiciary to the public.

Improving employees' knowledge and skills:

- Human resources in the judiciary will be trained e.g. in financial management, recodification of selected areas of law, use of alternative methods for dispute settlement, etc.

The OPE (ESF) does not explicitly outline any **expected impacts** related to the justice system.

Proposed beneficiaries: organisational units of the state, including the judiciary, and state-funded organisations, including the organisations established by them.[57]

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[56] Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014–2020, pp. 107–108. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017)

Proposed target groups: organisational units of the state, including the judiciary, state-funded organisations, local and regional governments, employees of those organisations and citizens.[58]

Annual Work Programme documents either did not exist or were not able to be retrieved so it is not known whether these documents include any objectives or priorities relating to the justice system. However, Evaluation Plans and Monitoring Committee documents did not mention justice.

3.2.2.   Planned projects listed in the programming documents aiming to support justice

3.3.   **Implementation stage:** Support to the justice system through ESF and ERDF

3.3.1.   Support to the justice system: reported at programme level

Selection criteria are rather general and are not specific to justice. The system and categories   are   described   in   the   Annex   to   this   chapter.

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[57] Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014–2020, p. 115. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017)

[58] Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014–2020, p. 115.

Table 8: Overview of projects supporting justice 2014–2020

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project	Budget allocated in thousand EUR	Budget spent in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
OPE, 2014CZ05M9OP001 (ESF)								
Development and expansion of the existing practice of parole boards, introduction of two innovative restorative programmes and elaboration of systemic changes of parole in Czech Republic *Rozvoj a rozšíření dosavadní praxe Komisí pro podmíněné propuštění, zavedení dvou inovativních restorativních programů a zpracování návrhu systémových změn v oblasti podmíněného propuštění v ČR*	Ongoing	2016	2020	4	2,452.87	0	0	The project is focused on the qualifications of the staff of the Probation and Mediation Service and the Prison Service of the Czech Republic and regional authorities involved in the professional treatment of prisoners and their preparation for conditional release. The project aims to develop a 'Restorative Programme' intended to prepare prisoners for their release and a 'Victim Impact Training' programme, and to carry out pilot trials of these programmes. Furthermore, the project aims to develop an expert platform for representatives of justice system units operating in the field of conditional release (courts, public prosecutor's office, prisons, PMS) and other experts in this area (academic specialists, criminologists, researchers and others) the aim of which is to analyse existing practices in this field and to prepare a proposal for its change, including proposals for legislative measures.

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project	Budget allocated in thousand EUR	Budget spent in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
IROP, 2014CZ16RFOP002 (ERDF)								
Cyber security detection system in selected public administration information systems *Systém detekce kybernetických bezpečnostních incidentů ve vybraných informačních systémech veřejné správy*	Ongoing	2015	2019	4	4,072.89	0	0	The aim of the project is the implementation of the Cyber Security Detection System. This system will increase the safety of networks by monitoring and analysing the network traffic.
Electronic Collection of Laws and International Treaties (e-Collection) and Electronic Legislation (e-Legislation) *Elektronická sbírka zákonů a mezinárodních smluv (e-Sbírka) a elektronická tvorba právních předpisů (e-Legislativa)*	Ongoing	2015	2019	3	18,290.27	0	0	The project aims to implement an electronic system of Collections of Laws and International Treaties (e-collection) and the Electronic Legislative Process (e-legislation). The systems will make it possible to access a verified and thoroughly structured body data legislation, international treaties and other related documents.
EJustice 2020 – part of eISIR *eJustice 2020 – část eISIR*	Ongoing	2016	2019	3	8,343.94	0	0	The aim of the eJustice 2020–eISIR project is the creation of an electronic Information System of the Insolvency Register, eISIR, which introduces full electronic submissions and full electronic files into insolvency proceedings. Final recipients of this project will be insolvency administrators, financial sector entities, commercial sector entities and employees in public administration (employees of the justice institutions).

Project name (in EN / national language)*	Project status	Start of project (year)	End of project (year)	Duration of the project	Budget allocated in thousand EUR	Budget spent in thousand EUR	Actual EU contribution in thousand EUR	Summary of activities undertaken
Cyber Security of the Office of the Ombudsman *Kybernetická bezpečnost KVOP*	Ongoing	2016	2019	3	300.62	0	0	The project focuses on the implementation of measures for increasing the cyber security of the Office of the Public Defender of Rights (Ombudsman), which manages a major information system in the field of justice. Within the project, measures will be implemented to increase physical security, backup systems, protection against external attacks, data collection and evaluation of network flows or system for vulnerability testing.
Detecting cyber vulnerabilities with vulnerability management instruments *Odhalování kybernetických zranitelností nástroji vulnerability managementu*	Ongoing	2016	2019	4	441.40	0	0	The aim of the project is the acquisition and implementation of special software and hardware to automate identification, categorisation and evaluation of the vulnerabilities of important information systems of critical information infrastructure at the MoJ.

Source: Ministry of Regional Development, database of projects for the 2014–2020 programming period (http://strukturalni-fondy.cz); Project proposals, provided by the MAs

So far there has only been one project within the ESF, so the majority of the projects (five) were financed under the ERDF. The majority of the budget (93%) was spent under the ERDF.[59]

Table 9: Number and budget allocated (in thousand EUR) of projects supporting justice, funded by ESF and ERDF in the programming period 2014–2020

	Number of projects supporting justice	Budget allocated in thousand EUR	Actual EU contribution in thousand EUR
ESF	1	2,452.88	0.00
ERDF	5	31,449.13	0.00
Both			
TOTAL	**6**	**33,902.00**	**0.00**

Source: Ministry of Regional Development, database of projects for the 2014–2020 programming period (http://strukturalni-fondy.cz)

Project beneficiaries

In the programming period 2014–2020 each project included in the study has only one beneficiary. The beneficiary of the only project implemented under the OPE (ESF) is the Probation and Mediation Service of the Czech Republic, which is categorised under 'Relevant ministries'.[60]

Within the ERDF support (the IROP), five projects are ongoing. The Ministry of Justice is the beneficiary of two projects and the Ministry of Interior is beneficiary of one project. The category 'Other' refers to the Office of the Ombudsman and the National Security Authority. The beneficiaries of the projects included in the study do not differ from those mentioned in Task 1.[61]

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[59] Source: Ministry of Regional Development, database of projects for the 2014–2020 programming period (http://strukturalni-fondy.cz)
[60] Source: Ministry of Regional Development, database of projects for the 2014–2020 programming period (http://strukturalni-fondy.cz); Project proposals, provided by the MAs
[61] Source: Ministry of Regional Development, database of projects for the 2014–2020 programming period (http://strukturalni-fondy.cz); Project proposals, provided by the MAs

Table 10: Number of times the following entities were the beneficiary of a project supporting justice, by Fund

	Relevant ministries	Courts and tribunals	National prosecution offices	Professional association of magistrates and bar associations	Registry offices	Regional administration	Specialised training or research institutions	Specialised governance bodies of the judiciary	Others	No information available	Total
ESF	1										1
ERDF	3								2		5
Both											
TOTAL	**4**								**2**		**6**

Source: The calculations were based on Project proposals, provided by the MAs

Activities of projects in tendering process and of ongoing projects related to support to justice

The project which is supported under the OPE (ESF) includes the following activities: 'Training', 'Developing/upgrading HR management processes within the judiciary', and one activity categorised as 'Other' - developing a 'Restorative Programme' a 'Victim Impact Training' programme. The project includes activities related to increasing the qualifications of the staff of the Probation and Mediation Service and the Prison Service of the Czech Republic, as well as other activities relate to the professional treatment of prisoners and their preparation for conditional release. The project also deals with the creation of restorative programmes and their pilot verification in practice, and includes a professional discussion platform and foreign exchange of experience.

Projects supported within the IROP (ERDF) include activities such as digitalisation, sharing of information and data or developing other services over the national registers. The majority of the projects cover only one activity, including 'Purchase of ICT systems (hardware and software)', 'Digitalisation of court services' and 'Putting in place/ upgrading the cooperation and communication within the judiciaries'.

Table 18: Number of times a type of activity is foreseen/ongoing as part of a project supporting justice, by Fund

	Training	Activities relating to ADR/ODR	Developing/upgrading business processes at courts	Developing/upgrading HR management processes within the judiciary	Introduction of case management system	Digitalisation of court services	Purchase of ICT systems (hardware and software)	Putting in place/upgrading the cooperation and communication within the judiciaries	Development and circulation of best practices	Evaluations and studies	Support to reform initiatives	Upgrading physical infrastructure at courts	Others	No information available	Total
ESF	1			1									1		3
ERDF						2	3	1							6
Both															
TOTAL	1			1		2	3	1					1		9

Source: Project proposals, provided by the MAs

Project final recipient related to support to justice

Project final recipients are understood as a target group[62] in the Czech context. Final recipients of the OPE (ESF) fall under two categories: Regional administration and under the category 'Other' – Employees of social service providers, family and children services and other services to promote social inclusion and Persons socially excluded.[63]

The projects funded under IROP (ERDF) have several final recipients in the category Courts and Tribunals and regional administration (employees of the Office of the Ombudsman). Under the category 'Other', the following recipients are covered: professional and general public – citizens[64] of the Czech Republic or entrepreneurs and employees in public administration. There are no discrepancies with the information about final recipients identified under Task 1.[65]

Table 19: Number of times the following entities were the final recipient of a project supporting justice, by Fund

	Courts and Tribunals	Relevant ministries	Registry offices	Regional administration	National prosecution offices	Professional association of magistrates and bar associations	Specialised governance bodies of the judiciary	Others	No information available	Total
ESF				1				1		**2**
ERDF	1	3						4		**8**
Both										
TOTAL	**1**	**3**		**1**				**5**		**10**

Source: Project proposals, provided by the MAs

Project outputs, results and impacts related to support to justice

As for the 2014–20 period, the projects that support justice do not have explicit project output indicators which are specifically related to justice, and most do not fit under the indicator categories listed in this study. For example, the output indicators set for the OPE (ESF) are 'No. of participants who received a qualification after their participation' and 'No. of written and published analytical and strategic documents'. However, there is one indicator (No. of participants), that was included under the listed category – 'No. of staff participating in training'. Within the IROP (ERDF) two indicators are used: 'No. of information systems acquired', which falls under the listed category – 'No. of digitised registers supported for development/improvement', and 'No. of new or upgraded features to ensure cyber security standards', which does not fit into a category.[66]

Table 20: Project output indicators and data

Aggregate indicator	Unit of measurement	Baseline, if available	Target, if available	Reported value, if available	Number of project indicators included (N=)
Operational programme Employment					

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[62] As specified both in official project documents and by the beneficiaries themselves.
[63] Source: Project proposals, provided by the MAs
[64] Czech beneficiaries consider citizens as final recipients in the sense that the general public can use the project outputs – e.g. e-justice system.
[65] Source: Project proposals, provided by the MAs
[66] Source: Project proposals, provided by the MAs

PA 03.2. (Social Inclusion and Combating Poverty)					
No. of staff participating in training	number of people	0	356	Not available	1
Integrated Regional Operational Programme					
PA 06.3. (Good territorial administration and improvement in the effectiveness of public institutions)					
No. of digitised registers supported for development/improvement	number of information system	0	3	Not available	2

Source: The calculations were based on data obtained from Project proposals, provided by the MAs

There is only one result indicator used within the IROP (ERDF), called 'New functionality of the information system'. These are new functionalities introduced in the area of information and communications technologies of public administration, but do not fit under an indicator group category (and therefore are not included in Table 21).

Table 21: Result/ impact indicators and data

Aggregate indicator	Unit of measurement	Baseline, if available	Target, if available	Reported value, if available

Source: The calculations were based on data obtained from Project proposals, provided by the Mas

An evaluation of the project 'Development and expansion of the existing practice of parole boards, introduction of two innovative restorative programs and elaboration of systemic changes of parole in Czech Republic' (ESF) will be carried out by an external evaluator, according to the beneficiary's statement of 14.11.2017. Discussions on the implementation of the project and the project activities are ongoing; they are included in strategic documents such as the 'Concept of Development of the Probation and Mediation Service up to 2025'.

3.4. Relevant programme output and result indicators

3.4.1. Programme indicators

The only indicators possibly relevant for the justice system and mentioned in the OP are outlined below, but the relevance for the justice system is only estimated and further analysis at project level is required.

Output indicators

OPE[67]

- Total number of beneficiaries

- The number of projects focusing on public administration and civil service authorities at national, regional and local levels

- Number of written and published analytical and strategic documents

- Number of institutions supported in order to introduce measures

- Number of institutions supported in order to introduce quality management measures

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[67] Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014–2020, pp. 116–117. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017).

- Number of institutions supported in order to introduce measures of strategic project management

- Number of institutions supported in order to introduce measures of process modelling of administrative work

- Number of institutions supported in order to introduce measures of modern HR management

IROP[68]

- Number of information systems procured

- New or upgraded features to ensure cybersecurity standards

Result indicators

OPE[69]

- Participants with their qualification acquired upon leaving

- Number of institutions which, supported by the ESF, introduced measures successfully

- Number of institutions which, supported by the ESF, introduced quality management measures successfully

- Number of institutions which, supported by the ESF, introduced measures of strategic project management successfully

- Number of institutions which, supported by the ESF, introduced measures of modern HR management successfully

IROP[70]

- Number of electronic filings made through Czech Point, ISDS, PVS and agenda portals

Table 22: Summary table programme indicators

Relevant justice Indicator	Unit of measurement	OP it relates to (ICC)

3.5.   Budget information

Overall budget information for projects supporting the justice system funded through the ESF and ERDF was generally available. However, there is no universally accepted taxonomy for project budget owners to classify budgets according to type of activity or final recipient. Moreover, many projects involve multiple activities and/or multiple final recipients. Whether and how budgets for these complex projects are analysed by activity or final recipient varies across project owners and countries. This militates against using reported data to make meaningful comparisons between projects and Member States.

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[68] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014–2020, Praha, p. 109. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).

[69] Ministry of Labour and Social Affairs (2015). Operational Programme Employment 2014-2020, p. 109. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017)

[70] Ministry of Regional Development (2015) Integrated Regional Operational Programme for the period 2014–2020, Praha, p. 112. https://www.strukturalni-fondy.cz/getmedia/207ddc91-a4de-42ff-9d98-27cdf9ef4c5a/PD-IROP-20150604-schvalen-EK_2.pdf?ext=.pdf (accessed in April 2017).

For the purpose of this study, the researchers have therefore created a high-level taxonomy in order to enable an analysis of budget allocations for activities and final recipients for projects funded through the ESF and ERDF supporting the justice system. Information from interviews and documents has been used to apply this taxonomy and allocate budgets based on the main focus of the projects as well as the final recipients. In cases where it has not been possible to determine budget allocations for projects with **multiple final recipients**, these have been classified as 'multiples', and further details and explanations have been provided in the text below. Where a project had **multiple activities** and/or included activities which did not fall under one of the focus categories, the categorisation of that project reflects its aim and not necessarily all individual activities undertaken in the context of this project. This approach is further explained in the Final Report.

For the 2014–2020 programming period it is also important to note that the majority of projects are still ongoing. The tables below therefore only provide an overview of the **budget allocated** for project activities and final recipients.

Table 23: Budget allocated in thousand EUR by project focus category foreseen

	Improving internal processes	Digitalisation & ICT	Training & Raising awareness	Research and evaluation	Activities related to ADR/ODR	Upgrading physical infrastructure	No information available
ESF			2,452.88				
ERDF		31,449.13					
Both							
TOTAL		**31,449.13**	**2,452.88**				

The ongoing projects at the time of writing this report are primarily funded under the ERDF and are related to activities aimed at digitalising the Czech justice system and increasing the use of ICT.

Table 114: Budget allocated in thousand EUR by final recipient targeted

	Courts and Tribunals	Relevant ministries	Registry offices	Regional administration	National prosecution offices	Professional association of magistrates and bar associations	Specialised governance bodies of the judiciary	Others	No information available	Multiple
ESF										2,452.88
ERDF	441.40							300.62		30,707.10
Both										
TOTAL	**441.40**							**300.62**		**33,159.98**

In line with the main activities being funded during the current programming period, the main final recipients of the projects are the users of the electronic systems being developed under the ERDF, which fall under the category of 'multiple' recipients. These include both the employees of the Ministry of Justice and the final users (legal professionals, employees in public administration, as described explicitly by the beneficiaries and the official project documents).

4. Overview of existing national and regional data and documentation related to the ESF and ERDF

4.1. Ex-ante evaluations and needs assessments

4.2. Programming documents

Ministry of Labour and Social Affairs (2015) Human Resources and Employment Operational Programme 2007–2013, revision No. 5., 134 p. https://www.esfcr.cz/dokumenty-oplzz (accessed in April 2017).

Ministry of Labour and Social Affairs (2015) Operational Programme Employment 2014–2020, p. 109. https://www.esfcr.cz/operacni-program-zamestnanost (accessed in April 2017).

Ministry of Regional Development (2007) National Strategic Reference Framework of the Czech Republic 2007–2013, 137 pp. (https://www.strukturalni-fondy.cz/cs/Fondy-EU/Programove-obdobi-2007–2013/Dokumenty/Strategicke-dokumenty/Narodni-strategicky-referencni-ramec-CR-2007–2013 (accessed April 2017).

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CZ6_Proposal_OPHRE: Žádost o poskytnutí finanční podpory OP LZZ - CZ.1.04/4.1.00/80.00003   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/80.00003 (2012)

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CZ12_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ - CZ.1.04/4.1.00/C7.00005   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/C7.00005   (2014)

CZ13_PClosureReport_OP HRE: Závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/32.00048   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/32.00048   (2011)

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CZ14_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ - CZ.1.04/4.1.00/32.00049   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/32.00049   (2010)

CZ15_PClosureReport_OP HRE: Závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/32.00050   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/32.00050   (2011)

CZ15_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ - CZ.1.04/4.1.00/32.00050   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/32.00050   (2010)

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CZ16_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ - CZ.1.04/4.1.00/32.00051   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/32.00051   (2010)

CZ17_PClosureReport_OP HRE: Závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/32.00054   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/32.00054   (2011)

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CZ20_PclosureReport_OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/B6.00002   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/B6.00002   (2016)

CZ20_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00002-Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00002   (2014)

CZ21_PClosureReport_OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/B6.00008   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/B6.00008   (2016)

CZ21_Pother: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00008 – příloha č. 11 – Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00008 – Annex nb. 11 (2013)

CZ21_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00008   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00008   (2013)

CZ22_PClosureReport OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/D9.00004   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/D9.00004   (2016)

CZ22_Pother: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/D9.00004- Příloha č. 4   -Application for the financial support from OP HRE – CZ.1.04/4.1.00/D9.00004- Annex nb. 4   (2015)

CZ22_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/D9.00004   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/D9.00004   (2015)

CZ23_PClosureReport OP HRE: Závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/B6.00021   - Stage / final monitoring report on implementation – CZ.1.04/4.1.00/B6.00021   (2016)

CZ23_Pother: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00021- Příloha žádosti Struktura a kvantifikace cílové skupiny: - Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00021- Annex of the proposal   (2014)

CZ23_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00021   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00021   (2014)

CZ24_PClosureReport OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/48.00041   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/48.00041   (2013)

CZ24_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/48.00041   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/48.00041   (2010)

CZ25_PClosureReport OP HRE: Závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/59.00025   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/59.00025   (2014)

CZ25_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/59.00025   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/59.00025 (2010)

CZ26_PClosureReport OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/B6.00020   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/B6.00020   (2016)

CZ26_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00020   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00020   (2014)

CZ27_PClosureReport OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/B6.00003   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/B6.00003   (2016)

CZ27_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/B6.00003   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/B6.00003   (2014)

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CZ28_PClosureReport OP HRE: závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/27.00008   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/27.00008   (2014)

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CZ29_Pother: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/59.00022- Příloha žádosti o podporu Relační tabulka   - Application for the financial support from OP HRE – CZ.1.04/4.1.00/59.00022- Annex of the proposal (2011)

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CZ30_PClosureReport OP HRE: Závěrečná monitorovací zpráva o realizaci – CZ.1.04/4.1.00/59.00024   -Stage / final monitoring report on implementation – CZ.1.04/4.1.00/59.00024   (2013)

CZ30_Proposal_OP HRE: Žádost o poskytnutí finanční podpory OP LZZ CZ.1.04/4.1.00/59.00024   -Application for the financial support from OP HRE – CZ.1.04/4.1.00/59.00024 (2011)

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