

Management Plan 2026

Directorate-General
for Agriculture and Rural Development

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PART 1 - Introduction

Agriculture is at the heart of our daily lives. Farmers produce high quality, safe food, they look after the natural landscape, help tackle climate change and preserve the vitality of our countryside. The CAP enables European farmers to deliver benefits for the whole society, by ensuring a supply of high-quality affordable food.

Strategic planning and programming is the cornerstone of the **Commission's performance management framework**. The [Commission's strategic plan for 2025-2029](#) translates the [political priorities](#) set in the [Political Guidelines of President von der Leyen](#) into general objectives. This process ensures institutional coherence, enhances accountability, and aligns the actions of all Commission services with the strategic vision of the mandate.

Within this framework, each Commission service has developed a **strategic outlook for 2025-2029** in the [Management plan 2025](#). This outlook defines a set of multiannual objectives and indicators to measure progress towards their achievement. These will be used for planning and reporting on performance throughout the period.

The **2026 management plan** sets out what DG for Agriculture and Rural Development (DG AGRI) intends to deliver this year to contribute to these multiannual objectives (part 2). It also describes how DG AGRI will contribute to the common objective of building a modern and sustainable public administration (part 3). The main outputs with their indicators and targets are presented in Annexes 1 and 2.

The chart below illustrates the performance framework for DG AGRI.

General objective 1: A new plan for Europe's sustainable prosperity and competitiveness

Specific Objective 1.1: Strengthen the attractiveness of the agri-food sector for new and current generations and improve its long-term sustainable competitiveness

➤ KPI: *Young farmers*

Specific Objective 1.2: Support research and innovation (R&I) and enhance the access and use of R&I, knowledge, digitalisation and skills

➤ KPI: *Enhancing performance through knowledge and innovation*

General objective 3: Supporting people, strengthening our societies and our social model

Specific Objective 3.1: Building stronger connections between people and food and ensuring fair working and living conditions in attractive rural areas

➤ KPI: *Share of rural population benefiting from improved access to services and infrastructure*

General objective 4: Sustaining our quality of life: food security, water and nature

Specific Objective 4.1: Help farmers earn a fair and sufficient income, including through reinforcing the position of farmers in the food chain

➤ KPI: *Share of CAP support in income*

Specific Objective 4.2: Boost the resilience of the agri-food sector and improve farmers' contribution to food security and their ability to cope with risks and crises

➤ KPI: *Risk management*

Specific Objective 4.3: Supporting an agri-food sector that enhances climate action, ecosystem services provision, conservation and restoration of biodiversity and natural resources

➤ KPI: *Improving and protecting soils*

General objective 6: A global Europe: Leveraging our power and partnerships

Specific Objective 6.1: Promote the EU's strategic autonomy, fairer competition in global agri-food trade and foster international dialogue

➤ KPI: *Expansion of two-way EU27 agri-food trade*

PART 2 – Delivering on the Commission’s priorities in 2026 ⁽¹⁾

General objective 1: A new plan for Europe’s sustainable prosperity and competitiveness

Specific Objective 1.1: Strengthen the attractiveness of the agri-food sector for new and current generations and improve its long-term sustainable competitiveness

During 2026, DG AGRI will continue work on both implementing the [Vision for Agriculture and Food](#), and the [Simpler and Faster Europe Communication](#), enhancing farm **competitiveness**, whilst delivering on the overarching priority of **simplification and reduction of the administrative burden**. Following the approval by the co-legislators of the changes to the CAP basic legislation for 2023-2027 (Omnibus III), further simplification of secondary legislation is being prepared and will be adopted in January 2026.

The Commission will review the unfair trading practices Directive. This may increase compliance efforts for some operators but is expected to reduce overall transaction and legal costs through clearer rules and better enforcement mechanisms.

In 2026, DG AGRI is planning the organisation of two Implementation Dialogues with stakeholders (one planned for Q1/2026). The results and actions related to implementation, simplification and enforcement will be part of the Annual Progress Report to the EP and the Council.

In 2026, DG AGRI will continue preparations for the transition to the 2028-2034 **MFF and CAP legal framework**, whilst optimising the implementation of the current CAP 2023-2027 framework. It will start working on the implementation of the future CAP and, in particular, it will prepare CAP national recommendations in support of the preparation of Member States’ national plans to ensure the appropriate level of ambition and coherence of the CAP implementation across Member States. DG AGRI will continue providing feedback on the implementation of current CAP plans. This will include continuous dialogue and engagement with stakeholders, Member States and the European Parliament.



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Building on the report of the [Strategic Dialogue on the Future of EU Agriculture](#) ⁽²⁾, the Commission intends to maintain active collaboration with the members of the European Board

⁽¹⁾ Annex 1 provides more details on other envisaged outputs for 2026 for the specific objectives (page 19 ff).

⁽²⁾ [Strategic Dialogue on the future of EU agriculture](#)

on Agriculture and Food (EBAF). Dedicated meetings will be organised and chaired by Commissioner Hansen to discuss topics such as the livestock strategy and the international dimensions of the Vision for Agriculture and Food. The forthcoming Food Dialogue will bring together actors across the food system to address issues such as competitiveness and procurement.

As announced in the Vision for Agriculture and Food, DG AGRI will elaborate a comprehensive plan for a more self-sufficient and sustainable **EU protein system** by 2026. The Commission will also work on a **livestock strategy** to foster the competitiveness, resilience and sustainability of the EU livestock sector and agri-food chain. The **plan for the protein sector** and the livestock workstream will be coordinated for synergies to ensure consistency. The Commission will also develop the **on-farm sustainability compass** work programme, including a multistakeholder workshop and sectoral dialogues supported by the AGRI-EIB fi-compass study.

Following the adoption of the **Strategy for Generational Renewal in Agriculture** in October 2025, the Commission will implement the actions of therein, notably the Pilot Project study on the EU Observatory on Farmland, with its initial phase expected to be concluded by September 2026. and the Women in Farming Platform. This platform will aim to attract more women to agriculture, promote equal opportunities, exchange of experiences and mentoring, recognising women's key role in the future of farming and rural development. It will serve as a forum to discuss and exchange good practices. The Generational Renewal Strategy will likewise aim at supporting the design and implementation of dedicated financial instruments for young farmers, improving the conditions offered to young farmers, and backing up their efforts in developing better business proposals. This will also address the initiation of financial products and opportunities under other policies with support from the EIB, EIF or other implementing partners.

Following the adoption of the “**wine package**” by the Council and the European Parliament, the Commission will adopt the secondary legislation necessary for its implementation. In 2026, the Commission will also continue the work on possible Union rules enhancing the development of the EU cider sector. An update of the marketing standards for fruit and vegetables and oenological practices in line with international developments will take place in 2026. Moreover, considering that the amended Directive ⁽³⁾ on fruit juices will be applied by Member States from June 2026, the Commission will adopt a delegated regulation allowing for some technological adjustments necessary to produce reduced-sugar fruit juices.

As announced by President von der Leyen in her speech on the State of the European Union, the “**Buy European Food Campaign**” will promote EU food quality and sustainability, connecting consumers with local farmers.

⁽³⁾ Directive 2001/112/EC relating to fruit juices and certain similar products intended for human consumption, as amended by Directive (EU) 2024/1438

Specific Objective 1.2: Support research and innovation (R&I) and enhance the access and use of R&I, knowledge, digitalisation and skills

Digitalisation, technological tools as well as research and innovation (R&I) are major enablers to foster the transition to a more competitive, resilient and sustainable agriculture and forestry, and to support the viability of rural areas.

DG AGRI supports **the uptake of new technologies and tools** bringing benefits to farmers and public administration, such as the Area Monitoring System, Land Parcel Identification System and Geospatial Aid Application and the use of AI. It will continue to implement the European Innovation Partnership for Agricultural Productivity and Sustainability (EIP-AGRI) and the Agricultural Knowledge and Innovation System (AKIS). DG AGRI will also closely follow the various Commission legislative initiatives on data and digital (i.e. Common European Agricultural Data Space, 'Interoperable Europe Portal'). DG AGRI will thus ensure coordination of digitalisation and data technologies in the agricultural sector, enhancing market orientation and increasing the competitiveness of farmers.



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Since 2023, the mandatory Area Monitoring System (AMS), an element of the Integrated Administration and Control system (IACS) uses automatised, AI based interpretation of satellite imagery and data of equivalent value (e.g. geotagged photos and drones) for monitoring performance of CAP support. This novelty pushed Member States' administration to integrate working methods using new technologies into their daily administration and governance of CAP support.

In 2026, Horizon Europe Cluster 6 will include 44 new projects designed to address knowledge and innovation gaps and develop new opportunities in thematic areas such as crop and animal health, water management, sustainable livestock and forestry, boosting EU advisory capacities for farmers. Furthermore, under the EU Mission '**A Soil Deal for Europe**', 20 new Mission Soil living labs will begin operating and a call for proposals will be launched in 2026 for another 20 to start in 2027. In total, 17 new R&I projects on soil health will start under the Mission Soil.

In the year ahead, a **new EU strategic approach to R&I** to improve the competitiveness of agriculture, forestry and rural areas will be prepared, followed by the fourth edition of the EU AgriResearch Conference. The new strategic approach will revamp the existing strategic approach dating from 2016, taking stock of achievements and framing current and future challenges and opportunities for agricultural R&I towards 2040.

DG AGRI will continue to support the **EU CAP Network**, a key platform involving a broad range of stakeholders that has become a major facilitator for knowledge exchanges, covering all aspects of the CAP Strategic Plans. In the framework of CAP support and rural broadband infrastructure deployment, DG AGRI will continue to manage the contract for the Support Facility of the Broadband Competence Offices (BCO) Network.

General objective 3: Supporting people, strengthening our societies and our social model

Specific Objective 3.1: Building stronger connections between people and food and ensuring fair working and living conditions in attractive rural areas

Building stronger connections between people and food and ensuring fair working and living conditions in attractive rural areas are key objectives of the Vision for Agriculture and Food. To deliver on this objective, DG AGRI will continue acting as the coordinator of the implementation of the **EU Rural action plan** (30 actions), as well as a **facilitator for the Rural Pact**, co-leading with DG REGIO.

The first significant number of projects relating to investments in services and infrastructure in rural areas will be finalised by 2026.

The Rural Development Programmes 2014-2022 will be closed in 2026.

In addition, DG AGRI will support LEADER through workshops, communication material and technical support. The Local Action Groups (LAGs) selected under the CAP Strategic Plans (CSPs) for the 2023-2027 period will continue implementing Local Development Strategies and complete a significant number of projects. Furthermore, the Commission will launch a study on the impact of the social conditionality mechanism on workers' conditions and functioning of the system of penalties as requested by the co-legislators.

Providing clear and simple rules for producers and their products is also an important part of the work ahead in 2026. In that regard, the Commission will provide further guidance on existing rules concerning mixing of olive oil and engage with Member States to further improve their respective control and traceability systems such as surveys, technical guidance, and exchange of best practices. Subject to amendments of the International Olive oil Council (IOC) trade standard in 2026, the Commission may adapt the EU marketing standards for olive oil to fulfil its international commitments.

General objective 4: Sustaining our quality of life: food security, water and nature

Specific Objective 4.1: Help farmers earn a fair and sufficient income, including through reinforcing the position of farmers in the food chain

Following the publication of the evaluation in 2025, the Commission will propose a revision of Directive (EU) 2019/633 on **unfair trading practices** (UTP Directive). The revision will consider further adjustments to strengthen and harmonise enforcement and to tackle the 'fear factor' that prevents farmers and small suppliers from reporting when they have been subjected to unfair trading practices. It will also look into improving the Directive's effectiveness in supporting the economic viability of farmers and smaller suppliers. In

particular, the Commission will examine options related to the principle that farmers should not be forced to systematically sell below their production costs.

The Commission will continue to facilitate the network meetings and exchanges between the UTP enforcement authorities. For example, following the adoption of the proposal on cooperation between authorities responsible for enforcing the UTP Directive, the Commission will start implementing an information system to support exchanges among the enforcement authorities and prepare a Commission Implementing Regulation establishing standard forms for such communications.

After the adoption of the targeted amendment of the **Common Market Organisation (CMO)** Regulation on strengthening the position of farmers in the food chain, the Commission will start working on the Commission Implementing Regulation to further specify conditions for the use of optional terms for commercial modalities, such as 'fair', 'equitable' and 'short supply chain'.

The Commission will continue the **Market Observatories** for different sectors (grains, sugar, olive oil, milk, meats, fruit and vegetables and wine) and agricultural inputs (fertilisers) which contribute to enhancing market information and transparency. Building on such market information, the Agri Food Chain Observatory (AFCO) will look at costs of the main stages of the food supply chain and at the distribution of margins and value added along the chain, with the objective of supporting evidence-based discussion between actors along the food supply chain and with the Commission.

The Commission will reinforce its efforts to facilitate cooperation between financial institutions (banks and guarantee funds), EAFRD managing authorities and young farmers to respond to improve access to finance and better incomes.

Specific Objective 4.2: Boost the resilience of the agri-food sector and improve farmers' contribution to food security and their ability to cope with risks and crises

In 2026, the Commission will continue its efforts regarding support instruments that increase **farm resilience**. It will further promote the uptake of **risk management tools** in the CAP Strategic Plans by facilitating the implementation of the new flexibilities offered in the CAP simplification package (Omnibus III), along with the new tool for crisis payments, included in the same package. The Commission will in particular focus on how risk management tools, crisis payments, investments in prevention of and restoration of agricultural production potential after natural disasters and other relevant tools together can contribute to better risk management to increase farm level resilience. DG AGRI, under its fi-compass technical assistance programme, is undertaking a study with the EIB on the feasibility and design of EU agricultural catastrophe risk financing instruments, with specific focus on the development of relevant insurance scheme(s) for EU farmers.

To ensure a sufficient and varied supply of safe, nutritious, affordable and sustainable food to EU citizens at all times, including in time of crises, the expert group on the **European Food Security Crisis preparedness and response Mechanism (EFSCM)** meets on a regular basis to step up levels of preparedness in the EU. In 2026, this will include assessing the options of public-private cooperation on stockpiling of agri-food products as a preparedness measure. In

the event of a crisis, this group is convened on an ad-hoc basis to discuss and resolve problems and bottlenecks at an early stage.

The proposed revision of the Common Market Organisation (CMO) Regulation, tabled in the context of the post-2027 Multiannual Financial Framework (MFF), includes provisions for further strengthening resilience, in line with the [EU Preparedness Union and EU Stockpiling Strategies](#). It introduces a new chapter on the availability of agricultural supplies in crises, requiring Member States to develop national food security plans. Where reserves are created, those must operate at market prices and minimise market distortions. While the EFSCM will be reinforced as the EU's coordination platform on food security, the Commission will focus on ensuring effective coordination, data exchange and solidarity mechanisms across the Union. Dedicated focus meetings within the EFSCM will help shaping the ongoing discussion with the co-legislators.

The Commission will continue to propose and adopt the necessary market measures and exceptional measures if this proves necessary. It will also, in 2026, prepare the report required every three years by the CMO Regulation on the application of exceptional measures.

Specific Objective 4.3: Supporting an agri-food sector that enhances climate action, ecosystem services provision, conservation and restoration of biodiversity and natural resources

In 2026, DG AGRI will continue to steer the CAP support to the environment and climate objectives, to achieve the targets agreed under the CAP Strategic Plans. In particular, the CAP green architecture, such as conditionality, eco-schemes, agro-environment-climate commitments or green investments, will continue to aid delivery of the relevant targets.

As foreseen in the Vision for Agriculture and Food, DG AGRI supports the objectives of the **Water Resilience Strategy**. In this context, DG AGRI will continue to support Member States and stakeholders to maximise the use of CAP Strategic Plans for water resilience through knowledge sharing and innovative solutions promoted by the EU CAP Network, including through the organisation of a major conference on 'Innovative solutions for water resilience in agriculture' in May 2026.

In the area of climate change **mitigation**, DG AGRI continues identifying and promoting best practices to reduce agricultural greenhouse gas emissions in close cooperation with Member States. DG AGRI supports various initiatives (such as establishing the certification methodologies for carbon farming activities under the CRCF framework ⁽⁴⁾).

In the area of **organics**, a number of simplification-related activities in 2026 aim to render the sector more competitive. DG AGRI will engage with the co-legislators on the proposed amendment of the organics basic act scheduled for adoption towards the end of 2026. DG AGRI's roadmap for other simplification projects will be rolled out over the course of 2026, to further unlock the potential of the **EU organic sector** and strengthen its contribution to sustainable agriculture.

⁽⁴⁾ Carbon Removal Certification Framework

In the context of the review of the **EU Forest Strategy for 2030**, DG AGRI (co-leading with DG CLIMA and DG ENV) will prepare a report to evaluate progress in the implementation of the strategy actions at EU level as well as at Member States level (national, regional and local).

General objective 6: A global Europe: Leveraging our power and partnerships

Specific Objective 6.1: Promote the EU's strategic autonomy, fairer competition in global agri-food trade and foster international dialogue

In the international sphere, DG AGRI will continue to work in support of a thriving, competitive and resilient agri-food sector in times of geopolitical turbulence. Recent years have brought multiple overlapping crises, such as increasingly frequent extreme climatic events, Russia's war of aggression against Ukraine, the Middle East crisis, and an increasingly complex and unpredictable trade environment.

Against that background, DG AGRI will continue to support efforts to improve global **food security** and promote the EU's strategic autonomy through international agri-food trade and multilateral co-operation in agriculture.

Strengthening the **resilience** of the global food system will remain a key objective in all our bilateral and multilateral engagements, notably by promoting a stronger implementation of internationally agreed commitments and by encouraging partners to increase their ambition in the area of sustainable food systems. In line with the Vision on Agriculture and Food, DG AGRI will work towards ensuring that the most hazardous pesticides banned in the EU for health and environmental reasons are not allowed back to the EU through imported products. DG AGRI will continue to represent the agricultural interests of the EU in international and multilateral fora, from the WTO to the FAO, G7/G20 and OECD. In particular, DG AGRI will maintain its active engagement with the WTO in view of its 14th Ministerial Conference (MC14) scheduled for 26-29 March 2026 in Cameroon.

The emphasis is not only on negotiation but also on **implementation and enforcement** of bilateral trade agreements. DG AGRI will therefore continue to pursue negotiations as well as have a robust implementation agenda for the EU's international agreements. A committed enforcement policy reaps the benefits of our Free Trade Agreements (FTAs), either by fulfilling the opportunities for exports, a reduction in technical barriers faced by companies, or a more efficient legal protection of geographical indications (GIs), and monitoring of safeguards. This will be complemented by reinforcing and where possible developing new agrifood policy partnership dialogues with key bilateral partners, in line with the Vision for Agriculture and Food. Along similar lines, the Commission will continue to represent the European Union in the International Commodity Bodies ⁽⁵⁾ as well as coordinate the positions of the Member States members of the international wine organisation (OIV). The Commission contributes to the work

⁽⁵⁾ International Sugar Organisation (ISO), International Grains Council (IGC) and International Olive Council (IOC)

of the Agricultural Market Information System (AMIS), an inter-agency platform to enhance food market transparency and policy response for food security.

In line with the Vision, the Commission will be more assertive in promoting and defending strategically the exports of EU products, ensuring that third countries will benefit from the implementation of trade facilitation measures, such as prelisting, provided that they also apply similar measures in relation to the EU.

In 2026, the Commission will continue to update rules on **trade mechanisms**, to align them with the agreements with third countries, and to adapt them to ensure proper trade management.

DG AGRI will continue providing **advice and assistance to enlargement countries** on CAP policy and overall acquis alignment obligations. DG AGRI will be fully engaged in the different steps of the enlargement negotiations for the chapter on agriculture and rural development. DG AGRI will also continue implementing pre-accession assistance programmes for rural development (IPARD III) in the beneficiary countries.

In 2026, the Commission will adjust several acts regarding the incremental roll-over of a major trade facilitation measure by 2030 concerning the digitalisation of agricultural non-custom procedures (namely export and import licences) to accommodate the further developments of ELAN ⁽⁶⁾ related to certificates of conformity.

As recognised in the Vision for Agriculture and Food, the EU's agri-food promotion policy is a key tool to support the competitiveness of the sector, offering opportunities to consolidate, develop and diversify EU export markets. The policy's main focus is to co-finance promotion campaigns. In addition, the Commission's own initiatives for agri-food promotion include high-level missions, EU pavilions at international trade fairs and communication campaigns in markets with major growth potential. It also funds market entry handbooks to help EU agri-food exporters tap into new markets.

⁽⁶⁾ Electronic system for agricultural non-custom facilities

PART 3. A modern and sustainable public administration: outputs in 2026 ⁽⁷⁾

The internal control framework supports sound management and decision-making. In particular, it ensures that risks to the achievement of objectives are addressed and reduced to acceptable levels through cost-effective controls.

The Directorate-General for Agriculture and Rural Development (DG AGRI) has established an internal control system tailored to its particular characteristics and circumstances. The effective functioning of this internal control system will be assessed on an ongoing basis throughout the year and will be subject to an annual assessment covering all internal control principles.

A. Human resource management

In 2026, the DG AGRI Human Resources (HR) Correspondent Team will tackle new challenges and adapt to changes in key HR areas. Priorities for the year will be for instance to monitor DG AGRI's job quota, ensure the optimal use of resources in line with policy and operational priorities, adapt recruitment procedures, ensure optimal use of talent or support staff's professional development, as well as to rapidly fill vacant senior management positions. The female share of middle management positions is increasing (from 54% in 2024 to 56,4% in 2025).

Staff engagement as well as communication activities remain a central aspect of HR policy. Based on the upcoming results of the 2025 Staff Survey, DG AGRI intends to formulate a new follow-up action plan. Furthermore, DG AGRI's Equality Mainstreaming Work Plan will continue to support equality and inclusion in all HR processes.

B. Digital transformation and data management

Digital transformation: DG AGRI takes action to achieve each of the strategic objectives of the European Commission Corporate Digital Strategy.

Digital culture – DG AGRI promotes digital upskilling through networks, working groups, presentations and training material, and the Data corner on the AGRI intranet. The DG AGRI Data Upskill Strategy includes actions to help colleagues learn to access, understand and analyse agricultural data. A DG AGRI AI strategy has been established, resulting in the inclusion of Artificial Intelligence domain in mandate of the DG AGRI Data and AI Governance Board and the transition of the DG AGRI Data Management Working Group into the DG AGRI Data and AI Network which is being leveraged to identify potential AI use cases (first ones identified are the AI agents on PME F Databot, CAP plans comparison and AGRI Wiki).

⁽⁷⁾ Annex 2 provides more details on other envisaged outputs for 2026 for the specific objectives (page 31 ff).

Digital-ready EU policymaking – DG AGRI reminds its staff to include IT requirements of digital relevance in its IT Master Plan, whenever planning a new piece of legislation, by referring to the Better Regulation guidelines and more specifically tool #28 on Digital-ready policymaking. In this regard, the Unit responsible for “Data Governance” supports and provides guidance to policy officers to implement the Digital-ready-Policy-Making framework.

Business transformation – DG AGRI develops and improves digital tools ⁽⁸⁾ with a view to further automating business processes, preparing for the integration with other Commission systems (including AI tools), or enabling digital transformation.

Seamless digital environment – DG AGRI information systems consistently use several of the Reusable Solutions Platform modules. DG AGRI re-uses systems/modules developed by other DGs and co-develops Compass Corporate and SFC2021. Annual DG AGRI IT surveys are launched to gather input on user satisfaction and possible ideas for improvements in relation to DG AGRI Information Systems.

DG AGRI commits to promote a secure deployment of new cloud workloads using the new EC Cloud Security Controls Baseline (CSCB), the EC Managed Landing Zone and the recommendations of the Cloud Council.

Green, secure and resilient infrastructure – All DG AGRI Information Systems have a Security Plan based on the new ITSRM ⁽⁹⁾ methodology. All risk assessments are being migrated to the GovSec tool of DIGIT.S. Departmental and system controls are attested in the Governance-Risk-Compliance (GRC) tool every year. For synergies and efficiencies, DG AGRI uses the c-LISO service provided by DG DIGIT.

As agreed with the C-LISO, DG AGRI will implement the actions presented in the Commission’s Cybersecurity Plan 2025-2026, relevant to the service.

Data management: DG AGRI’s rolling Data and AI Action Plan encompasses the activities identified along the key four areas:

- Data Management: Continued assessment of data policies fulfilment in DG AGRI IT systems and further improvement of the umbrella data warehouse of DG AGRI (AGRIVIEW), by developing new data flows (such as DIOB – Data on Intervention and beneficiaries) and identifying data gaps. Continuation of the DEPINT project on data interoperability to seamlessly integrate agricultural data from European and national-level systems, and the Common Agricultural Data Space to foster a single market for agricultural data.
- Ownership and responsibilities: Through established allocation of responsibilities, including data stewardship, in the context of the PMEF (Performance and Monitoring Evaluation Framework of the CAP), DG AGRI will deliver value in the coordination of data quality checks and evidence-based analysis.
- Data Quality: investments will continue in automating data retrieval and processing from external sources including automated data quality checks to guarantee data consistency.
- Data skills: DG AGRI will carry out training on Data/AI tools and technologies.

⁽⁸⁾ Compass Corporate, Farm Sustainability Data Network (FSDN), Agri-food data portal, conversion

⁽⁹⁾ IT Security and Risk Management

The 2025 baseline for the maturity level in implementing corporate data policies is either “established” (data quality, data management, data ownership and responsibilities) or “advanced” (data skills). For 2026, DG AGRI intends to keep the maturity level in implementing corporate data policies at least at “established” for data quality and data ownership, and “advanced” for data skills. DG AGRI also envisages to reach the level of “advanced” for data management.

Data Protection: To maintain a complete overview of the processing of personal data in the DG, DG AGRI will carry out the yearly data protection inventory. The Data Protection Coordinator will continue to advise DG AGRI staff to ensure the correct implementation of the EU Data Protection Regulation ⁽¹⁰⁾. General and targeted training on data protection compliance will continue to be provided, and awareness-raising campaigns will be conducted.

C. Sound financial management

Assurance and audit

In 2026, with the implementation of the CAP 2023-2027 fully on track (representing 77% of the shared management expenditure in 2024), **DG AGRI audits** will mainly focus on the functioning of the governance systems ⁽¹¹⁾ designed and set up by the Member States according to their CAP Strategic Plans and in line with the relevant basic acts. Where relevant, and considering the current situation in terms of risk, audits will also cover measures with expenditure outside the CAP Strategic Plans. As regards **indirect management**, DG AGRI will continue to audit the instrument for pre-accession assistance in rural development (IPARD) expenditure entrusted to the beneficiary countries in accordance with the applicable framework and sectoral agreements.

In 2026, DG AGRI will begin implementing its **Multi-Annual Work Programme for 2026-2027 (including 99 audit missions and 60 desk audits)**, based on DG AGRI’s updated Assurance and Audit strategy approved in 2025. This update is based on the experience gained from the first two years of implementation of the CAP 2023 to 2027. Based on an analysis of the main risks, the Strategy determines the audit and capacity building means to achieve the DG’s assurance objectives. In the context of shared management, the Strategy recalls the principles that DG AGRI audits are risk-based systems audits, that the assurance building mainly rests on existing governance bodies in the Member States, and that it follows the principle of the single audit approach.

In December 2025, the co-legislators adopted the CAP “simplification package” (Omnibus III), proposed by the Commission in May 2025. Among other things, the package provides for the discontinuation of the annual performance clearance, in light of experience gained from the

⁽¹⁰⁾ Regulation (EU) 2018/1725

⁽¹¹⁾ According to Article 2(b) of Regulation (EU) 2021/2116, “governance systems’ means the governance bodies referred to in Title II, Chapter II, of this Regulation and the basic Union requirements, including Member States’ obligations with regard to the effective protection of the financial interests of the Union referred to in Article 59 of this Regulation as well as the implementation, in accordance with Article 9 of Regulation (EU) 2021/2115, of their CAP Strategic Plans as approved by the Commission, and the reporting system put in place for the purposes of the annual performance report referred to in Article 134 of that Regulation.”

first annual performance clearance exercise, which demonstrated that the administrative burden for Member States is disproportionate.

DG AGRI will **provide assurance** to the Director-General on the relevant expenditure incurred during the year, in relation to the functioning of the Member States' governance systems and performance for expenditure under the CAP Strategic Plans and to the legality and regularity for expenditure outside the CAP Strategic Plans. As regards 2026, the **share of low-risk expenditure** should stay in the range of 66% of the total relevant expenditure. The baseline of 66% corresponds to the annual average of low-risk expenditure between financial years 2020 and 2024.

Financial management

In the framework of the Draft Budget exercise, DG AGRI will request appropriations for the financing of the CAP in 2027, both for EAGF and EAFRD. DG AGRI will closely follow up the execution of the 2026 budget via three "révisions conjoncturelles" of the EAGF.

DG AGRI will continue ensuring and promoting sound and efficient management of the financial resources under direct, indirect and shared management (in particular regarding the respect of accurate and timely payments and closure of the Rural Development programmes).

As regards accounting, the focus will be on preparing and ensuring the accuracy and reliability of the general accounts of DG AGRI with the aim of receiving a positive Declaration of Assurance from the European Court of Auditors.

Under the lead of DG BUDG, HR and SG, DG AGRI will contribute to the cost-benefit analysis (CBA) for the direct programme implementation 2028-2034.

D. Fraud risk management

Based on OLAF Final Reports on investigations, DG AGRI audits, and other suitable sources, the fraud risk within CAP expenditure is monitored as an ongoing activity. Should new fraud patterns emerge, they will be brought to the attention of the competent authorities and Paying Agencies in the Member States as well as to DG AGRI staff as appropriate.

In 2026, the action plan included in DG AGRI Anti-Fraud Strategy ⁽¹²⁾ will be implemented with the following actions:

- the internal procedure for the handling of allegations of fraud and other irregularities, and of OLAF/EPPO cases will be updated as necessary;
- the new DG AGRI Anti-Fraud Strategy will be prepared in 2026 as agreed with OLAF so to replace the one in place which was adopted in 2020;
- seminars will be organised in presence for the Member States and the Paying Agencies depending on requests received (Action 2 in the current DG AGRI AFS);
- training events will be provided for all staff of DG AGRI on fraud detection and prevention depending on requests received (Action 4 in the current DG AGRI AFS);

⁽¹²⁾ AFS - Version 4.0 dated 29/09/2020 - aligned to the Commission Anti-Fraud Strategy 2019 (CAFS)

- the follow-up of OLAF's financial recommendations will be closely monitored along the procedures already developed (Actions 3 and 5 in the current DG AGRI AFS).

DG AGRI will continue to contribute to all relevant actions included in the 2023 Commission anti-fraud strategy Action Plan (in particular Actions 11a, 12, 14, 15, 18, 19b and 36).

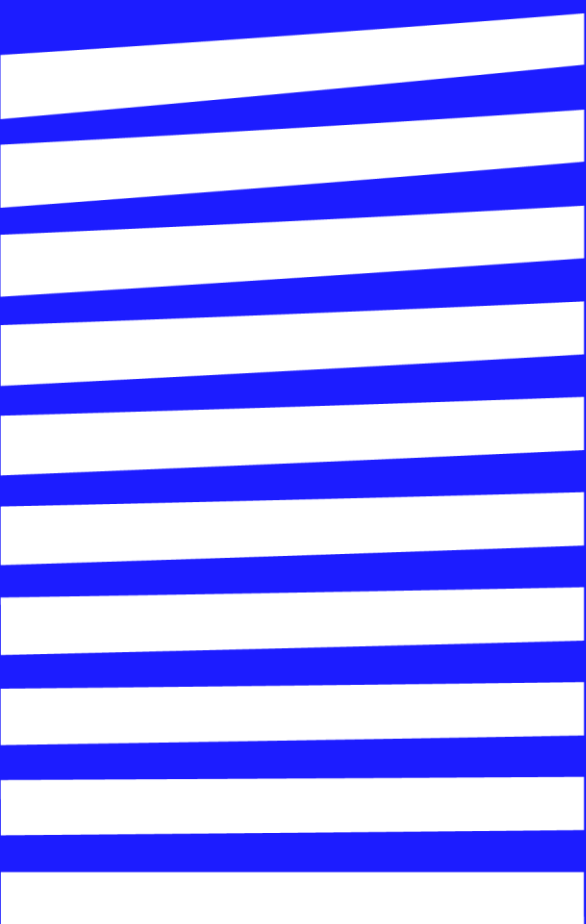
E. Sound environmental management

Mission requests will be carefully monitored, in particular those involving more than three staff members. In line with the new Mission Guide, more sustainable ways of travelling will be promoted with a view to further reducing CO2 emissions (baseline: 1 506,72 t in 2019).

To improve IT greening, an awareness campaign will encourage colleagues to switch off their laptops and docking stations when they leave the office. DG AGRI will continue to support corporate actions, such as the Walking Challenge, VeloMai and the energy-saving initiatives in the summer and at year-end. DG AGRI will also pursue the organisation of the successful clothes' swaps events, which encourage colleagues to re-use and exchange clothes. Finally, a group of enthusiastic volunteers will continue to take care of AGRI's potager in the L130 courtyard.



ANNEXES



ANNEX 1: Performance tables – delivering on Commission priorities in 2026

General objective 1: A new plan for Europe's sustainable prosperity and competitiveness

Specific Objective 1.1: Strengthen the attractiveness of the agri-food sector for new and current generations and improve its long-term sustainable competitiveness

Related to spending programme(s): EAGF, EAFRD

Main outputs in 2026:

New policy initiatives

Output	Indicator	Target
 Livestock strategy including elements on animal welfare	Adoption of the strategy	Q2/2026
CAP recommendations for the National and Regional Partnership Plan (NRPP) (28 Member States specific Recommendations related to the post-2027 CAP)	Recommendations issued by the Commission	End 2026
Women in Farming Platform	Platform to be launched	March 2026
Comprehensive plan on the way protein is consumed and produced in the EU	Communication	Q2/2026

Initiatives linked to regulatory simplification and burden reduction

Output	Indicator	Target
Implementation of the simplified procedures for CAP Strategic Plan amendments under Regulation (EU) 2021/2115 and the Delegated Regulation.	CAP Strategic Plan amendments using simplified procedures	2026
Implementation of the simplified reporting under Regulation (EU) 2021/2115 and the Implementing Regulation	28 Annual Performance Reports using the simplified reporting assessed and accepted by the Commission	2026

Evaluations and fitness checks – part of the stress testing of the EU acquis

Output	Indicator	Target
Interim evaluation report on the CAP delivery on its objectives	Publication of the evaluation report (Staff Working Document (SWD))	Q4/2026

Output	Indicator	Target
Evaluation on the mid-term review of the scheme of authorisations for vine plantings	Political validation of the planning of the evaluation	Q3-Q4/2026
Implementation dialogues and significant reality checks		
Output	Indicator	Target
Implementation dialogue (UTP (cf also SO 4.1); topic TBC)	2 meetings with stakeholders	2026
Reality check on Farmers positions in the food chain/Unfair Trade Practices	1 meeting	Q1/2026
Major implementation activities and enforcement actions		
Output	Indicator	Target
Biennial performance review (BRP) – review of ‘PR’ (performance review) -marked result indicators and reasons for their potential shortfalls to ensure MS performance	22 result indicators marked ‘PR’	28 BRPs closed or number of action plans requested
Timely assessment of the annual performance reports of the CAP Strategic Plans	Assessment of 28 reports	End of 2026
Support to Member States in implementing and monitoring their CAP Strategic Plans (including amendments, preparation and follow-up of meetings, as well as written guidance and replies to Member States)	At least 3 meetings with the Member States experts’ group	Q4/2026
Other major outputs		
Output	Indicator	Target
Annual Progress Report on Implementation and Enforcement	Adoption	Q3/2026
Maintenance and development of the support provided by/through the EU Evaluation Helpdesk	Renewal of the contract with EU Evaluation Helpdesk and implementation of the annual work programme	Q2/2026 for renewal of the contract and Q4/2026 for implementation of the annual work programme
Comprehensive plan on the way protein is consumed and produced in the EU	Organisation of consultation events with stakeholders and MS and participation to protein related events	5-6
Delegated regulation amending Annex of the Fruit Juice Directive in line with the relevant technical progress	Adoption	Q2-Q3/2026
Delegated and Implementing regulations in the wine sector	Adoption	Q3-Q4/2026

Output	Indicator	Target
Commission Delegated Regulations - to include cider & perry among the sectors and products for which a marketing standard can be adopted - laying down marketing standards as regards cider and perry	Adoption	Q4/2026
	Adoption	Q4/2026
Oenological practices: Update of EU law based on international resolutions (OIV) and SANTE legislation or EFSA recommendations	Adoption	Q4/2026
Study assessing the feasibility of country of origin labelling for fruits used to manufacture fruit juices and jams	Final Report by the Contractor	Q2/2026
Special Eurobarometer survey on agriculture and the CAP to keep track of EU public opinion on a range of issues relevant to the Commission's work with a view to better targeting Commission CAP communication actions	Organisation and publication of the survey	2026
Organisation of major conferences, participation with a European Commission stand at major agricultural fairs, organisation of press trips and seminars for members of the Agri-Press network	Organise a major conference in Brussels (the annual EU Agri Food Days), and participate in at least 2 agricultural fairs (the International Green Week in Berlin and the Salon international de l'agriculture in Paris)	2026
	Organise at least two press trips in EU Member States and at least 1 seminar in Brussels for local journalists specialised in agriculture. These activities are open to the members of the Agri-Press network.	2026

General objective 1: A new plan for Europe's sustainable prosperity and competitiveness

Specific Objective 1.2: Support research and innovation (R&I) and enhance the access and use of R&I, knowledge, digitalisation and skills

Related to spending programme(s): EAGF, EAFRD, Horizon 2020 / Europe

Main outputs in 2026:

Initiatives linked to regulatory simplification and burden reduction

Output	Indicator	Target
Carry out single IACS quality assessment for each CAP strategic plan, focused on monitorable eligibility conditions. Estimated cost reduction of 3-4 million of EUR at EU level (Staff Working Document)	Number of IACS quality assessments	28

Other major outputs

Output	Indicator	Target
Digital Europe Project on interoperability of data systems with a spatial dimension in the field of agriculture	Progress report	End of 2026
Study on the use of the Digital wallet and Digital farm passport in the agricultural sector	Interim report	September 2026
IACS Data sharing – SAIS (Spatial Agricultural Information System)	Final report	Q2/2026
Strategic approach to R&I to improve the competitiveness of agriculture, forestry and rural areas	Strategic approach adopted	1
Number of R&I projects in the area of agriculture, forestry and rural development, including those from Mission Soil	Number of new research projects in 2025 programmed and monitored by DG AGRI	61
4 th edition of the EU AgriResearch Conference	Conference organised	September 2026
Organisation of EU CAP network and governance events	Number of events	34
	Number of participants	1 800
Preparation of publications and communications of EU CAP Network	Number of publications	64
Organisation of events of the BCO support facility and preparation of publications	Number of events	30
	Number of publications	15
Collection of information and analysis on broadband-related measures	Number of updates carried out	4 per Member State

General objective 3: Supporting people, strengthening our societies and our social model

Specific Objective 3.1: Building stronger connections between people and food and ensuring fair working and living conditions in attractive rural areas

Related to spending programme(s): EAGF, EAFRD

Main outputs in 2026:

Major implementation activities and enforcement actions

Output	Indicator	Target
Marketing standards for olive oil: Guidance to Member States on mixing categories of olive oil	Finalisation of a guidance document to Member States	Q2/2026
Marketing standards for olive oil: workstream with Member States and experts on further improvement of the control and traceability systems	Meetings and exchanges with Member States and experts	3-4

Other major outputs

Output	Indicator	Target
Annual Food Dialogue meeting	1 meeting	Q1/2026
On the condition of the modification of the IOC trade standard, amendment of the EU olive oil marketing standards (delegated and implementing act)	Adoption by the Commission	Q3/2026
Determination and validation of methods of analysis to detect new types of sugar-based adulterants used in honey (JRC administrative agreement)	Final report	Q4/2026
Feasibility studies on composition criteria for honey to prevent overheating and filtration	Reports produced by DG AGRI	Q3/2026
Protection of geographical indications	Number of registered geographical indications	Increase (> 3 600)
Updated EU rural action plan	Publication	March 2026
Rural Pact support	Number of service contracts awarded	3
	Number of Rural Pact events	7
	Number of participants in Rural Pact events	820
	Number of publications on Rural Pact and good practices	57
Study on the impact of social conditionality mechanism on workers' conditions and the functioning of the system of penalties	Launch of the study	2026

General objective 4: Sustaining our quality of life: food security, water and nature
Specific Objective 4.1: Help farmers earn a fair and sufficient income, including through reinforcing the position of farmers in the food chain

Related to spending programme(s): EAGF, EAFRD

Main outputs in 2026:

New policy initiatives

Output	Indicator	Target
 Revision of EU rules on business-to-business unfair trading practices in the food supply chain ('Revision of the UTP Directive')	Adoption of the Commission proposal	Second half of 2026

Evaluations and fitness checks – part of the stress testing of the EU acquis

Output	Indicator	Target
Impact assessment on the revision of the UTP directive	Approval by Regulatory Scrutiny Board	Q3/2026

Implementation dialogues and significant reality checks

Output	Indicator	Target
Implementation Dialogue on the UTP Directive	1 meeting	Q1/2026
Reality checks on the UTP Directive	2 meetings	Q1/2026

Major public consultations

Output	Indicator	Target
Open public consultation and Call for evidence on the UTP Directive	End of the public consultation and Call for evidence	February 2026

Major implementation activities and enforcement actions

Output	Indicator	Target
Implementation of Directive (EU) 2019/633 on unfair trading practices in business-to-business relationships in the agricultural and food supply chain	Finalisation of transposition and conformity checks	Q4/2026
Publication of indicators of costs for agriculture, food processing and food retail	Publication on AFCD's website or portal	Q4/2026
UTP enforcement network: Organisation of plenary and focus meetings with national enforcement authorities to discuss the application of the UTP Directive	1 regular meeting	Q4/2026

Output	Indicator	Target
On-the-spot inspections on the application of the Union scales for the classification of carcasses and the recording of market prices	Number of inspections	2
Other major outputs		
Output	Indicator	Target
Roundtable and conference on better access of young farmers to finance	Roundtable and conference organised	Q2-Q3/2026
Commission Implementing Regulation setting up standard forms for UTP enforcement authorities in cross border situations	Adoption	Q4/2026
Agri-food Data Portal – Markets: Continued upgrade and expansion of the data and visualisations provided to both DG AGRI staff (internal portal) and all stakeholders (public portal), including: - Prices information - Visualisations in the wine and fruit & vegetable sectors - Fertilisers - Food security and supply dashboard - Unfair Trading Practices (UTP)	Additional prices on sugar, wheat flour, animal products Upgraded visualisations on wine prices and wine stocks, fruit & vegetable dashboards Automation of fertiliser prices data collection Additional data from EUMOFA observatory Internal tool on UTP implementation	Q4/2026
Organisation of Market observatories: - for fruit and vegetables (stone fruit, pip fruit, tomatoes, citrus) - for wine - for crops, sugar and olives - for milk - for meats - for fertilisers - AFCE EU agri-food chain	Number of meetings/reports Number of meetings/reports Number of meetings/reports Number of meetings/reports Number of meetings/reports Number of meetings/reports Number of meetings/reports	6 2 7 2 2 2 2
Regular CMO committee / GREX meetings: - Horizontal questions - Arable crops and olive oil - Animal products - Wine and spirits - Horticultural products	Number of meetings per year Number of meetings per year Number of meetings per year Number of meetings per year Number of meetings per year	11 12 12 5 5

Output	Indicator	Target
Organisation of Civil Dialogue Groups: - Wine and fruit and vegetables - COP and seeds, olive oil, sugar, fibres, dried fodder and energy crops, starch potato, rice - Animal production	Number of meetings per year Number of meetings per year Number of meetings per year	4 9 13
EU Honey Platform	Number of meetings per year	2
Expert group meetings on - Carcass classification - Water content in poultry meat	Number of meetings per year	1 1
Commission Implementing Decisions fixing the allocation of Union aid to Member States for school fruit and vegetables and for school milk	Adoption of Commission Implementing Decisions	2
Milk Package (producer cooperation in the milk sector)	Publication on number of recognised Producer Organisations (and associations)	Q2/2026
	Collective negotiations	Q2/2026
	Agreements on supply management of PDO/PGI ⁽¹³⁾ cheese	On demand

General objective 4: Sustaining our quality of life: food security, water and nature
Specific Objective 4.2: Boost the resilience of the agri-food sector and improve farmers' contribution to food security and their ability to cope with risks and crises
Related to spending programme(s): EAGF, EAFRD

Main outputs in 2026:

Other major outputs

Output	Indicator	Target
Study on food affordability	Publication of the study	Q4/2026
Extension of the mandate of the expert group on the European Food Security Crisis preparedness and response Mechanism (EFSCM) beyond November 2026	Adoption of a Commission Decision	Q4/2026
Organise regular and ad-hoc crisis meetings of the expert group on the EFSCM (European Food Security Crisis preparedness and response Mechanism)	2 regular meetings	Q4/2026
	Number of ad-hoc crisis meetings as needed	2026

⁽¹³⁾ Protected designation of origin / Protected geographical indication

Output	Indicator	Target
Discuss national emergency preparedness plans in the agri-food sector and public-private collaboration in the context of the proposal for targeted amendments to the CMO on availability of supplies in time of emergencies and severe crises	2 focus meetings of the EFSCM	Q4/2026
Reporting on the State of Food Security in the EU informed by the outcome of the qualitative assessments within the framework of the EFSCM	2 surveys among EFSCM members/observers	Q4/2026
	2 focus meetings of the EFSCM (interactive workshops)	Q4/2026
	2 reports	Q4/2026
Annual reporting on the state of preparedness and activities of the European Food Security Crisis preparedness and response Mechanism to other EU institutions and to the general public	1 report	Q1/2026
Periodic monitoring of critical inputs to the EU food supply chain and EU agri-food trade diversification and dependencies	1 presentation per year in the context of an EFSCM meeting	Q4/2026
Report from the Commission to the European Parliament and the Council on the use of the crisis measures	Adoption	Q4/2026
If needed, DA and IA on exceptional market measures following market disturbance, animal or plant diseases or natural disasters	Adoption	2026
Ensure that the procedure on agricultural markets outlook and crises management is implemented	Minimum 2 Taskforce meetings with agenda and minutes	Q4/2026

General objective 4: Sustaining our quality of life: food security, water and nature
Specific Objective 4.3: Supporting an agri-food sector that enhances climate action, ecosystem services provision, conservation and restoration of biodiversity and natural resources

Related to spending programme(s): EAGF, EAFRD

Main outputs in 2026:

Other major outputs

Output	Indicator	Target
Quantification of rough estimates of CAP impacts on nutrients balance	Publication of the study	Q3/2026

Output	Indicator	Target
EU CAP Network Conference on 'Innovative solutions for water resilience in agriculture'	Conference organised	May 2026
Revision of the organic basic act	Progress / Adoption by the co-legislators	2026
Organics: Adoption of several secondary legislation initiatives with a view to reducing the burden on operators and national administrations, based on the roadmap	Adoption	2026
Implementation of the Action Plan for the development of organic production	Implementation on track Organic day Organic awards	2026
EU Organic awards ceremony	Number of participants	100
	Satisfaction rate	80%
Report on the progress of implementation of the EU Forest Strategy for 2030	Publication	Q2/2026

General objective 6: Sustaining our quality of life: food security, water and nature

Specific Objective 6.1: Promote the EU's strategic autonomy, fairer competition in global agri-food trade and foster international dialogue

Related to spending programme(s): EAGF, EAFRD, IPARD

Main outputs in 2026:

New policy initiatives

Output	Indicator	Target
Progress on new and ongoing negotiations on trade and partnership agreements in line with mandates given to the Commission	All ongoing trade and GI agreements negotiated, concluded or implemented	2026
Progress on new and ongoing agrifood policy dialogues and cooperation in line with the Vision of Agriculture and Food	Engage in existing and possible new dialogue and cooperations	2026
Represent EU interests at key meetings of International Organisations in the policy area of agriculture	Participate with effect in all key meetings of WTO, FAO, OECD, G20, G7, GFFA, etc., in line with the EU's negotiation directives and guidelines (if applicable)	2026
Preparation for the 14th WTO Ministerial Conference and implementation of its outcomes	Negotiations and outcomes in line with EU's interests Meetings attendance	2026

Output	Indicator	Target
Preparation of notifications to the WTO and representation of the EU in the review process in WTO Committee on Agriculture	Positions taken and conclusions reached in line with EU's interests Meetings attendance	2026
Representation of the EU in GATT ⁽¹⁴⁾ Article XXVIII and XXIV.6 negotiations. Formalising and implementing their outcomes	Negotiations and agreements reached in line with EU's interests Meetings attendance	2026
Representation of the EU in meetings of the World Intellectual Property Organisation (WG on the Development of the Lisbon System/General Assemblies)	Number of meetings attended; positions taken in line with EU interests	2026
Roll-over of entrustment of budget implementation tasks from IPARD II to IPARD III and entrustment of new measures	Number of IPARD (IPA rural development programmes) measures entrusted and implemented in pre-accession countries	11 new entrustments of budget implementation tasks (4 rolled over from IPARD II, and 7 new measures)

Other major outputs

Output	Indicator	Target
Commission Implementing Regulation modifying the transitional rules applicable to the use of the electronic system for agricultural non-customs formalities ('ELAN') for documents (licences) issued by third countries required for the use of tariff rate quotas	Adoption	Q1/2026
Commission Delegated and Implementing Regulations extending the scope of the electronic system for agricultural non-customs formalities ('ELAN') to documents (certificates) required for the trade of fruit and vegetables, wine, hops, and cereals	Adoption	Q3/2026
Commission Regulations implementing the FTA between - India and the EU - Mercosur and the EU	Adoption Adoption	2026 2026

⁽¹⁴⁾ General agreement on tariffs and trade

Output	Indicator	Target
Follow-up of the work performed in the International Sugar Organisation (ISO), International Grain Council (IGC) and International Olive Oil Council (IOC), international wine organisation (OIV). Preparation of the formal EU positions. Participation to the relevant meetings of the ISO, IGC and IOC	Number of ICBs Council meetings	6 (2 for each)
	Number of OIV meetings	6
	Number of EU Council decisions and Number of decisions taken by the ICBs (in minutes of Council meetings)	7 (IGC: 2, IOC: 4, ISO: 1) About 50
	Negotiations of a broader revision of the IOC agreement (number of meetings of the electronic working group)	4
	Selection of EU candidate for the position of ISO Executive Director	Q1/2026
Develop market analyses in the context of international trade agreements	Number of third countries for which market analyses are carried out	As relevant to accommodate the needs
Fixing representative prices in the poultrymeat and egg sectors and for egg albumin	Publication of Commission Implementing Regulation	Monthly, until adoption of new rules (foreseen for Q2/2026)
Adoption of the EU agri-food promotion policy annual work programme (AWP) 2027 Launch of 2026 Calls for proposals on the basis of the AWP 2026	1 AWP	Adoption of the AWP 2027 in Q4/2026
	2 calls	Publication of the two calls in Q1/2026
Calls for proposals for the information measure on the CAP (IMCAP) programme	1 call per year	2026 call was launched in Q4/2025 and will close in Jan 2026. Selection process will be completed in Q1-Q2/2026. 2027 call will be launched Q4/2026
Commission "own initiatives" as foreseen in the 2026 Annual Work Programme under the promotion policy (Regulation EU No 1144/2014)	Commission "own initiative" activities implemented in the following categories: - Promotion campaigns - EU pavilions at international fairs - Development or updating of market entry handbooks - High level missions	100% implementation of all "own initiatives" planned in the Annual Work Programme
EU geographical indications protected in Third Countries	Number of EU geographical indications protected in Third Countries	Increase (> 46 000)

ANNEX 2: Performance tables – A modern and sustainable public administration

A. Human resources management

Objective: DG AGRI employs a skilled, diverse and motivated workforce to deliver on the Commission's priorities.		
Main outputs in 2026:		
Output	Indicator	Target
Development Programme for all staff categories	Programme finished	2026
"HR Express" sessions	Number of sessions	At least two sessions in 2026
Development Programme for Team Leaders	Programme launched	2026
New mentoring programme	Programme launched	2026
New Action Plan as a response to the Staff Survey	Action Plan launched	2026

B. Digital transformation and data management

Objective: DG AGRI is using innovative, trusted digital solutions for better policymaking, data management and administrative processes to create a digitally transformed, user-focused and data-driven Commission.		
Main outputs in 2026:		
Digital Transformation		
Output	Indicator	Target
Digital transformation		
Strategic Objective #1 of Next Generation Digital Commission: Foster a digital culture		
Regular meetings of Network of informatics correspondents to address IT-related issues	Number of meetings of the Network of Informatics correspondents	Two per year
DG AGRI organises lunchtime presentations to raise Cyber awareness among staff	Number of Cyber Awareness Lunch Time presentations	One per year
Strategic Objective #2 of Next Generation Digital Commission: Enable Digital-ready Policymaking		
	IT budget for policy-supporting systems / total IT budget (in %)	60%

Output	Indicator	Target
DG AGRI uses most of its IT budget to support the Common Agricultural Policy	% of new policy initiatives planned for 2026 having digital dimensions accompanied by a digital statement	100%
Strategic Objective #3 of Next Generation Digital Commission: Empower business-driven digital transformation		
Increase operation efficiency by process automation	Number of business processes automated using corporate solutions	Increase
Enhance data accessibility	Number of Business Intelligence apps	Increase
Enhance data sharing	Implementation of the project called "Interoperability of data systems with spatial dimension in the field of agriculture" (part of the Digital Europe Programme) – in cooperation with JRC	2026
Strategic Objective #4 of Next Generation Digital Commission: Ensure a seamless digital landscape		
DG AGRI uses a secure and resilient IT infrastructure	% of unsupported IT systems / total number IT systems (Digital Commission Dashboard)	0%
DG AGRI increases the use of cloud infrastructure	% of IT systems utilising cloud infrastructure services compared to the total number of IT systems (Digital Commission Dashboard)	60%
Strategic Objective #5 of Next Generation Digital Commission: Sustain a green, secure and resilient infrastructure		
Reduce the overall cybersecurity risk level and increase cybersecurity maturity	Cybersecurity: overall risk (calculated centrally by DIGIT)	<5 (scale 0-10)
	Cybersecurity: overall maturity (calculated centrally by DIGIT)	> 2.5 (scale 0-5)
	Percentage of compliance of the communication and information systems with the IT Priority controls, including the MFA/EU-Login control	100%
Data Management		
Data maturity (data management, data quality, data governance and skills)	Percentage of implementation of the corporate principles for data governance for DG AGRI key data assets	50% by end of 2026
	Share (%) of AGRI data assets made openly and transparently available	50% by end of 2026

Output	Indicator	Target
	Share (%) of actions in DG AGRI's Data and AI Action Plan (2025-26) implemented, including on data literacy, implemented according to the plan	80%
Data Protection		
Training and awareness raising activities	% of staff trained	100% of newcomers receive a basic introduction to personal data protection. Up-to-date data protection page on MyAGRI.net. Additional training session organised for units on request.
Update of data protection Records	% of records updated	90% of records updated within two years if the operation is still ongoing.

C. Sound financial management

Objective: The authorising officer by delegation has reasonable assurance that resources have been used in accordance with the principles of sound financial management and that cost-effective controls are in place which give the necessary guarantees concerning the legality and regularity of underlying transactions.

Main outputs in 2026

Output	Indicator	Target
Effective controls: legal and regular transactions	Share of the low risk level performance -based expenditure	Remains 66% or more of total performance-based expenditure.
Efficient controls	% of budget execution (payments) with respect to voted budget appropriations	99%
Efficient controls in Direct Management	Contribution to the respect of rules applicable to commitments	Timely controls
	Contribution to the respect of regulatory payment deadlines set by the Commission (30/60/90 calendar days)	Payment deadlines to be met for at least 98% of payments
	Number of trainings provided to the Operational Initiators	At least 2 training sessions per year
Adoption of financing decisions (annual and amendments)	Launching of the internal coordination (IC), the inter-service consultation (ISC) and adoption of the financing Decision	For the financing decision year N+1, IC and ISC to be launched at least 4 months and 2 months before end of year N, respectively.

Output	Indicator	Target
		For the amendments to the financing decision, IC and ISC to be launched timely depending on the needs of DG AGRI Units.
The accounts of DG AGRI, including execution during 2025 and adjustment of accounts for the closure 2025	Timely delivery of the accounts	By 31 March 2026
To ensure sound and efficient financial management of the European Agricultural Guarantee Fund (EAGF) and the European Agricultural Fund for Rural Development (EAFRD)	Correct and timely treatment of monthly EAGF payments	100% of the EAGF monthly payments should be executed at the latest on the 3rd working day of every month
	Correct and timely treatment of EAFRD quarterly payments	100% of the EAFRD quarterly payments should be executed within the deadline of 45 days after reception of the declaration of expenditure
Economy of controls	Overall estimated cost of controls	Remains below 0.5% of funds managed

D. Fraud risk management

Objective: The risk of fraud is minimised through the application of effective anti-fraud measures and the implementation of the Commission anti-fraud strategy ⁽¹⁵⁾ aimed at the prevention, detection and correction ⁽¹⁶⁾ of fraud.

Main outputs in 2026:

Output	Indicator	Target
Cooperation with the European Anti-fraud Office (OLAF) as per regulations	100 % of cases involving credible allegations of fraud and other serious irregularities referred to the European Anti-Fraud Office (OLAF) within 15 days of receiving the information	100% of cases referred to OLAF within 15 days
	100 % of financial recoveries following OLAF financial recommendations	100% by the deadlines set for Member States
Preparation of new DG AGRI Anti-Fraud Strategy	Strategy approved	2026
Capacity building for anti-fraud actions and guidance to auditors and Member States	Number of seminars for MS and training events for EC staff organised	4 seminars and 1 event in 2026

⁽¹⁵⁾ Communication from the Commission 'Commission Anti-Fraud Strategy: enhanced action to protect the EU budget', COM(2019) 176 of 29 April 2019; Communication from the Commission "Commission Anti-Fraud Strategy Action plan – revision 2023" [COM\(2023\) 405](#) of 11 July 2023 – “the Communication on the 2023 revision” – and the accompanying revised action plan, [SWD\(2023\)245](#)– “the revised Action Plan”.

⁽¹⁶⁾ Correction of fraud’ is an umbrella term, which notably refers to the recovery of amounts unduly spent and to administrative sanctions.

E. Sound environmental management

Objective: Reaching climate neutrality by 2030 and a reduced environmental footprint for the Commission.

Main outputs in 2026

Output	Indicator	Target
Actions to reduce emissions from staff missions: Structured approach to planning and monitoring missions with more than 3 staff members.	Number of actions to reduce emissions from staff missions	1 action -
Digital hygiene Awareness campaign inviting colleagues to switch off their laptops and docking stations when finishing their workday.	Number of actions promoting more efficient use of IT resources	1 action-
Participation in corporate energy saving actions through building closure: - Summer energy saving action - End of year energy saving action	Number of actions	2 actions (when business needs allow)
Staff awareness actions including: - 2 clothes fairs - Maintenance of AGRI potager	Number of staff awareness actions in line with EMAS/greening corporate campaigns	At least 3 awareness actions