



Brussels, 10.3.2026  
C(2026) 1495 final

**COMMISSION DECISION**

**of 10.3.2026**

**approving the 2026 work programme of the European Climate, Infrastructure and  
Environment Executive Agency**

## COMMISSION DECISION

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### approving the 2026 work programme of the European Climate, Infrastructure and Environment Executive Agency

THE EUROPEAN COMMISSION,

Having regard to the Treaty on the Functioning of the European Union,

Having regard to Council Regulation (EC) No 58/2003 of 19 December 2002 laying down the statute for executive agencies to be entrusted with certain tasks in the management of Community programmes<sup>1</sup>, and in particular Article 9(2) thereof,

Whereas:

- (1) Commission Implementing Decision (EU) 2021/173<sup>2</sup> established *inter alia* the European Climate, Infrastructure and Environment Executive Agency ('CINEA') from 1 April 2021.
- (2) Articles 6(1) and 7(1) of Implementing Decision (EU) 2021/173 set out the Union programmes and parts thereof which CINEA is entrusted to implement.
- (3) Commission Decision C(2021)947 final<sup>3</sup> delegated powers to CINEA with a view to the performance of tasks linked to the implementation of those Union programmes and parts thereof.
- (4) CINEA has submitted a draft annual work programme to the Commission for approval prior to adoption by its Steering Committee, in accordance with Article 10 of Decision C(2021)947 final.
- (5) The draft annual work programme should therefore be approved,

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<sup>1</sup> OJ L 11, 16.1.2003, p. 1, ELI: <http://data.europa.eu/eli/reg/2003/58/oj>.

<sup>2</sup> Commission Implementing Decision (EU) 2021/173 of 12 February 2021 establishing the European Climate, Infrastructure and Environment Executive Agency, the European Health and Digital Executive Agency, the European Research Executive Agency, the European Innovation Council and SMEs Executive Agency, the European Research Council Executive Agency, and the European Education and Culture Executive Agency and repealing Implementing Decisions 2013/801/EU, 2013/771/EU, 2013/778/EU, 2013/779/EU, 2013/776/EU and 2013/770/EU (OJ L 50, 15.2.2021, p. 9, ELI: [http://data.europa.eu/eli/dec\\_impl/2021/173/oj](http://data.europa.eu/eli/dec_impl/2021/173/oj)).

<sup>3</sup> Commission Decision C(2021)947 final of 12 February 2021 delegating powers to the European Climate, Infrastructure and Environment Executive Agency with a view to the performance of tasks linked to the implementation of Union programmes in the field of transport and energy infrastructure; climate, energy and mobility research and innovation; environment, nature and biodiversity; transition to low-carbon technologies; and maritime and fisheries; comprising, in particular, implementation of appropriations entered in the general budget of the Union and those stemming from external assigned revenue.

HAS DECIDED AS FOLLOWS:

*Sole Article*

The 2026 work programme of the European Climate, Infrastructure and Environment Executive Agency as set out in the Annex to this Decision is hereby approved.

Done at Brussels, 10.3.2026

*For the Commission*  
*Apostolos TZITZIKOSTAS*  
*Member of the Commission*



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ANNEX

**ANNEX**

*to the*

**Commission Decision**

**approving the 2026 work programme of the European Climate, Infrastructure and  
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# FOREWORD. Message from the Director



**CINEA helps bring EU funding closer to people and businesses**, supporting projects that boost innovation, sustainability and Europe’s global competitiveness. By investing in sustainable and smart mobility, clean energy technologies, and environmental and maritime initiatives, we help the European Commission to build a greener, more resilient and inclusive European economy.

As we look towards 2026, **we will consolidate our role as a trusted and high-performing executive agency**, with a committed team working closely with each project to turn great ideas into tangible results that benefit EU citizens.

Our focus will remain on **managing of our project portfolio efficiently**, upholding the highest standards of client service, and providing guidance and support to project beneficiaries to address implementation challenges. The success of this support, alongside our other services, will be measured through our biennial satisfaction survey. With the next one planned for 2026, it will help us identify areas for further improvement, **ensuring that our services remain efficient, responsive and aligned with the evolving needs of our stakeholders**.

Strengthening **feedback to policy (F2P)** will remain central, helping to transform project results into valuable insights for EU policymaking at both programme and cross-programme level. We will continue to foster synergies among our programmes, **while expanding the use of IT tools** to support data extraction, monitoring and reporting, and to further enhance our F2P outputs. In parallel, we will **focus on enhancing the visibility of the programmes** we manage by showcasing successful projects through different communication channels.

Recognising that **the Agency’s staff are central to our success**, we will continue to empower them through development, engagement and well-being initiatives. By promoting a culture of learning, collaboration and inclusion, we aim to foster a supportive and motivating work environment where everyone can thrive and contribute to our shared mission.

CINEA is ready to meet the challenges and opportunities that lie ahead, building on the experience and achievements of past years. Looking ahead, the Agency will continue efforts to **drive green growth and clean industry in Europe**. Together with our stakeholders and motivated staff, we will strive to achieve excellence and make a meaningful impact in the year to come.

**Paloma Aba Garrote, Director of CINEA**

# PART 1. Mission statement

By implementing its portfolio of programmes, CINEA (the Agency) plays a key **role** in helping the European Commission to advance economic development, enhance competitiveness, and protect the environment and nature. The Agency is responsible for the entire grant management cycle of seven EU programmes that focus on transport, energy, climate action, nature, environment, and maritime fisheries and aquaculture.

## Boosting green growth and clean industry in Europe

**CONNECTING EUROPE FACILITY (CEF)**  
Transport and Energy  
Sustainable transport and energy infrastructure



**INNOVATION FUND (IF)**  
Innovative low-carbon technologies for emissions reduction

**RENEWABLE ENERGY FINANCING MECHANISM (RENEWFM)**  
Deployment of renewable energy across Member States towards collective EU targets



**EUROPEAN MARITIME, FISHERIES AND AQUACULTURE FUND (EMFAF)**

Implementing actions in the field of the Union's Maritime Policy, the Common Fisheries Policy and the EU international ocean governance agenda



**JUST TRANSITION MECHANISM – PUBLIC SECTOR LOAN FACILITY (JTM-PSLF)**  
Ensuring that the transition towards climate neutrality works well for everybody



**HORIZON EUROPE (HE)**  
Cluster 5 (Climate, Energy, Mobility) and EU Missions  
Research and innovation against climate change and for sustainable energy and transport sectors



**Programme for the ENVIRONMENT AND CLIMATE ACTION (LIFE)**

Nature and Biodiversity, Circular Economy and Quality of Life, Climate Change Mitigation and Adaptation, Clean Energy Transition



CINEA's **mission** is to support stakeholders in delivering their projects through its high-quality management of programmes contributing to boosting green and clean industry in Europe. The Agency encourages and supports knowledge sharing and synergies across its programmes, from devising ideas to deploying solutions. CINEA enables strong partnerships between public

and private stakeholders, leveraging more resources and boosting results.

The Agency's **core activities** include:

- selecting proposals for funding in line with the principles of transparency, objectivity and equal treatment;
- signing grant agreements and contracts, and closely monitoring the project portfolio;
- promoting EU programmes and Commission activities, and disseminating project results and success stories;
- feedback to policy by providing the Commission's services with timely and comprehensive information.

CINEA implements its mission in close cooperation with its seven **parent DGs**:

- DG Climate Action (CLIMA)
- DG Energy (ENER)
- DG Environment (ENV)
- DG Maritime Affairs and Fisheries (MARE)
- DG Mobility and Transport (MOVE) <sup>(1)</sup>
- DG Research and Innovation (RTD)
- DG Regional and Urban Policy (REGIO)

<sup>(1)</sup> Lead parent DG.

## PART 2. Key performance indicators

CINEA uses a diversified performance framework, which combines both process and results-oriented key performance indicators (KPIs) organised around three performance objectives.

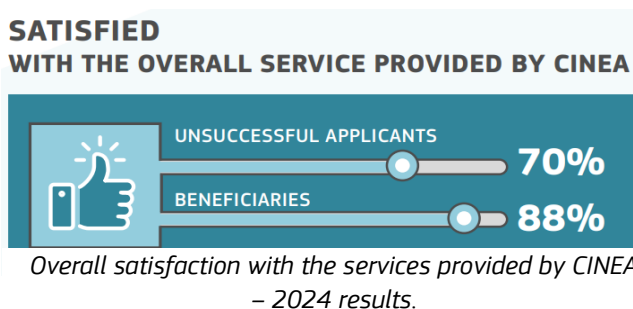
### Objective 1. High-quality programme implementation through efficient and sound budget management

High-quality programme implementation is measured by executing the delegated yearly budget (effective budget execution) and by the number of grant agreements (GAs) and payments processed on time (timeliness of operations). Additionally, a low overall risk amount at closure is testament to the Agency’s sound controls throughout all project implementation phases (robustness of controls).



### Objective 2. High-quality services for the Agency’s applicants and beneficiaries

CINEA places great emphasis on providing high-quality services to its applicants and beneficiaries and measures its performance in this area through a targeted survey that is carried out every two years. In addition to the survey, the percentage of requests for review upheld by the Redress Evaluation Committee is an indicator of the quality of our evaluation process. The target for this KPI is less than 1% of the proposals being re-evaluated following review requests.



### Objective 3. Increased visibility of the delegated programmes

The communication outreach indicator is measured by the total potential reach <sup>(2)</sup> across CINEA’s communication channels, with a target of over 35 million. This indicator reflects the Agency’s continuous efforts to raise awareness of its delegated programmes by promoting available EU funding opportunities and showcasing tangible achievements through funded projects. By disseminating information on both funding possibilities and project results, the Agency contributes to a more informed public perception of the EU and its funding programmes.

<sup>(2)</sup> Total potential reach is calculated using data collected from communication actions and channels managed directly by CINEA across all delegated programmes.

## PART 3. Delivering on the Commission's priorities: main outputs for 2026

CINEA plays a key role in supporting the European Commission's efforts to drive economic development, enhance competitiveness and protect the environment. The Agency actively assists beneficiaries throughout all stages of project implementation, ensuring the effective delivery of its programmes. It maintains close contact with its parent DGs and provides regular feedback to inform policy on the implementation of delegated programmes.

Through sound and cost-efficient management of its project portfolio, as well as active communication and policy feedback, CINEA contributes directly to its parent DGs' objectives. These cover sustainable and smart mobility, advancing clean energy – including the commercial demonstration and scaling-up of net-zero and innovative technologies that could substantially reduce greenhouse gas (GHG) emissions – promoting research and innovation, fostering fisheries and aquaculture and a fair, circular, and climate-neutral economy. By helping stakeholders boost green growth and clean industry, the Agency furthers the Commission's goal of transforming the EU into a fair and prosperous society with a modern, sustainable and competitive economy.

### 3.1 Connecting Europe Facility

The Connecting Europe Facility (CEF) programme aims to complete the trans-European transport and energy networks (TEN-T and TEN-E respectively). Through the management of the **CEF Transport** portfolio, CINEA contributes to the completion of all three layers of the **TEN-T**: the strategic backbone (the core network) by 2030, the extended core network by 2040, and its more extensive layer (the comprehensive network) by 2050. For **CEF Energy**, the Agency provides support to projects of common interest (PCIs) and projects of mutual interest (PMIs) within the framework of the **TEN-E** policy, as well as to cross-border projects in the field of renewable energy.

More details on the outputs planned for 2026 can be found in [performance table 1](#).

#### Project portfolio management

##### CEF Transport

CINEA will close the remaining CEF 2014-2020 projects and monitor the implementation of the CEF 2021-2027 projects, which notably include important military mobility projects. CINEA will actively tackle implementation challenges, offer guidance and support to beneficiaries, and conduct technical visits to ensure that all projects progress efficiently and achieve their intended outcomes, paying specific attention to those enhancing military mobility. In addition, the Agency will support DG MOVE in launching new calls for proposals <sup>(3)</sup>. Regarding the

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<sup>(3)</sup> The call will be funded by unused funds from previously selected projects.

Alternative Fuels Infrastructure Facility call (AFIF2) <sup>(4)</sup>, CINEA will continue to promote the deployment of alternative fuels supply infrastructure to help decarbonise transport along the TEN-T network, including through the signature of the grant agreements resulting from the second cut-off date. Finally, the Agency will evaluate applications and prepare grant agreements for the 2025 Technical Assistance call, aimed at supporting Member States' road safety initiatives.

### **CEF Energy**

The Agency will publish the 2026 CEF Energy calls, in line with the amended multiannual work programme, covering both the TEN-E and cross-border renewable energy sectors. It will finalise the evaluation of these calls and sign the respective grant agreements. The Agency will also complete the evaluation of the 2025 CEF Energy calls, including the fifth call for proposals for projects seeking cross-border renewable project status <sup>(5)</sup>, and prepare the grant agreements. These calls support strategic infrastructure projects that contribute to the European internal energy market and to the achievement of the EU's energy and climate objectives. CINEA will continue to support beneficiaries during implementation, including in addressing project-related challenges.

### **Dialogue with stakeholders and feedback to policy**

For **CEF Transport**, CINEA will contribute to DG MOVE's policy-making activities by providing data and analyses on key priorities such as decarbonisation and military mobility. In addition, CINEA will provide expertise and data on the AFIF calls and signed projects, ensuring alignment with the Clean Transport Corridor initiative (CCT). It will participate in working groups, support the European Coordinators, produce European Transport Corridors reports, and publish Member State fact sheets. It will also produce geographical maps and dedicated dashboards, including information on KPIs. Data for these products and analyses will continue to be collected and managed in the MAPIT tool <sup>(6)</sup>.

For **CEF Energy**, the Agency will provide regular and ad hoc input to DG ENER on the evaluation and monitoring of proposed and co-funded projects. It will support the monitoring of PCIs, PMIs and cross-border renewable energy projects, contribute to regional and expert group meetings under TEN-E and CB-RES, and provide input for future lists and implementation aspects such as permitting, procurement and regulation. CINEA will also maintain the PCI, PMI, and CB-RES transparency platforms and manage related geographical data in MAPIT.

At programme level, CINEA will foster cross-sector cooperation and will further develop the infrastructure classification common to both energy and transport. This will offer the possibility to create cross-programme maps/factsheets. It will also continue to support its parent DGs in relation to the ex-post evaluation of CEF1 and the CEF2 biennial progress report and midterm

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<sup>(4)</sup> The 2024-2025 AFIF call for proposals was launched in February 2024. It is a rolling call with two cut-off dates - 24 September 2024 and 11 June 2025.

<sup>(5)</sup> Acquiring the status is a pre-condition of applying for CEF Energy calls for technical studies and works within the cross-border renewable energy sector.

<sup>(6)</sup> The Mapping Performance Indicators for Transport tool (MAPIT) allows performance information for CEF Transport to be mapped, including project geolocation and allocation to the TEN-T network.

evaluation. Finally, the Agency will also contribute to the efforts of the parent DGs on the negotiation of the next multiannual financial framework (MFF).

Ensuring the visibility of the CEF programme and its projects will remain a priority. CINEA will promote the programme and its results through targeted communication activities, including thematic events, web materials and participation in major sectoral conferences and events hosted by the Cypriot and Irish EU Presidencies. Additionally, the Agency will support DG ENER in organising the PCI Energy Days, offering project promoters the opportunity to showcase their PCI projects. It will also assist DG MOVE in delivering the Connecting Europe Days, which focus on creating a sustainable, integrated European transport network. Other key events include Airspace World, the ITS Congress, the Energy Infrastructure Forum, the Integrated Carbon Management Forum, the Smart Grid PCI Forum, the EU Hydrogen Week, and the Hydrogen Forum.

### 3.2 Horizon Europe Cluster 5, including EU Missions

Through the management of Cluster 5 <sup>(7)</sup> of the Horizon Europe (HE) programme, CINEA supports its parent DGs to further **climate** science and climate action uptake, reduce the overall **energy** demand and promote clean and secure energy supply, as well as to accelerate sustainable and smart mobility across all **transport** modes. Furthermore, CINEA supports its parent DGs to achieve programme goals linked to the implementation of Cluster 5 co-programmed and co-funded partnerships and the three **EU Missions** implemented by CINEA <sup>(8)</sup>.

More details on the outputs planned for 2026 can be found in [performance table 2](#).

#### Project portfolio management

CINEA will organise the evaluation of several calls for proposals from the 2025 and 2026-2027 Horizon Europe work programmes, covering the three Cluster 5 strands, as well as of the calls related to the EU Missions delegated to the Agency, their crosscutting activities, the New European Bauhaus (NEB) Facility, and the Clean Industrial Deal. An increasing share of the resulting projects are expected to be implemented through lump-sum funding.

Furthermore, the Agency will sign grant agreements and will monitor project implementation, maintain regular contact with beneficiaries, and help them to address challenges. It will also manage other actions under the work programmes, including managing grants for identified beneficiaries and prizes.

CINEA will also manage several public procurement procedures, including those for the two Mission Implementation Platforms <sup>(9)</sup>, the contracts of the members of the three Missions

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<sup>(7)</sup> Including its three strands – climate, energy and transport.

<sup>(8)</sup> ‘Adaptation to climate change’, ‘Restore our oceans and waters’ and ‘Climate-neutral and smart cities’.

<sup>(9)</sup> For ‘Adaptation to climate change’ and ‘Restore our oceans and waters’.

Boards, as well as the NEB Facility. In parallel, it will organise additional service procurements, including for ocean observation, medium temperature industry and the electricity system.

### **Dialogue with stakeholders and feedback to policy**

CINEA will provide policy feedback in line with the 2026 Cluster 5 feedback to policy plan, developed in collaboration with its parent DGs. Deliverables will include of CORDIS result packs of mature project portfolios in line with policy priorities, thematic workshops/events (e.g. on climate risk assessment, restoration of oceans and freshwater ecosystems, renewable energy storage, biofuels, buildings, urban mobility, aviation, waterborne transport, road transport, etc.), as well as assistance with other specific requests. In parallel, the Agency will participate in the relevant co-creation and Mission Owners Groups established under the Horizon Europe feedback to policy framework and provide input to support the preparation of future work programmes.

The Agency will regularly update its parent DGs on the progress of key policy-related projects across the various sector portfolios and brief them on potential synergies between R&I projects and regional, national and international partners <sup>(10)</sup>. Horizon Europe projects offering potential for synergies with the Connecting Europe Facility and the Innovation Fund will also be highlighted. Specific focus will be placed on crosscutting issues and links between the three strands of Cluster 5 as well as between the EU Missions delegated to CINEA and other programmes implemented by the Agency.

CINEA will encourage its beneficiaries to use corporate dissemination channels <sup>(11)</sup> and promote complementary funding mechanisms. It will also continue to produce electronic newsletters for the Horizon Energy community.

The Agency will cooperate with other EU implementing bodies, including Joint Undertakings, to jointly present project examples at key events. CINEA will also work with other relevant EU programmes, such as Digital Europe and its Destination Earth initiative <sup>(12)</sup>, to convey the results of policy feedback and enhance synergies.

CINEA will keep in active contact with the management and secretariats of the three EU Missions and with the Implementation Platforms to ensure that all relevant implementation aspects and project outputs are communicated and disseminated.

The Agency will also promote Cluster 5 funding opportunities and project results through two info days for the 2026 and 2027 work programmes and other communication activities. It will support its parent DGs in organising major events such as the R&I Days, the New European Bauhaus Festival, the Transport Research Arena, the Road Transport Research Conference, and the CIVITAS Urban Mobility Forum, and will represent the programme at external events including ILA Berlin, COP 31 of the United Nations Framework Convention on Climate Change,

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<sup>(10)</sup> For example, the Clean Energy Transition Cofund, the European Geological Services, European Technology and Innovation Platforms (ETIPs), technology areas of the Strategic Energy Technology Plan (SET-Plan), and the SET Plan Conference.

<sup>(11)</sup> For example, the Horizon Results platform, the Horizon Booster services and the Transport Research and Innovation Monitoring and Information System (TRIMIS).

<sup>(12)</sup> <https://digital-strategy.ec.europa.eu/en/policies/destination-earth>

the European Sustainable Energy Week, and ENLIT Europe. The Agency will also participate in EU Mission events, including info days and forums, and support related social media activities.

### **3.3 Innovation Fund**

The Innovation Fund (IF) contributes to the commercial demonstration and scaling-up of net-zero and innovative technologies that have the potential to substantially reduce GHG emissions. By managing the IF portfolio, CINEA contributes to mainstreaming climate-related spending and fostering innovation.

More details on the outputs planned for 2026 can be found in [performance table 3](#).

#### **Project portfolio management**

CINEA will organise the evaluation of the 2025 IF calls with a submission deadline in early 2026 and prepare the resulting grant agreements. The call for proposals supporting net-zero technologies (NZE) will address large, medium and small-scale projects, pilots and manufacturing topics. In addition to the third auction call for hydrogen production, there will be a separate auction call dedicated to decarbonisation of heat in industrial processes. Finally, 2026 IF calls are expected to be published towards the end of the year.

The Agency will sign the grant agreements resulting from the 2024 NZE call and will continue to manage its expanding Innovation Fund portfolio, including new projects starting at the end of 2025 from the 2024 battery and hydrogen auction calls. It will also continue monitoring project implementation and organising training events for coordinators and experts.

#### **Dialogue with stakeholders and feedback to policy**

CINEA will provide policy feedback in line with the annual plan, developed in collaboration with DG CLIMA. One of its main deliverables is quarterly reports on the implementation of the Innovation Fund portfolio, covering topics such as GHG emissions reduction and technical and financial progress. Other key outputs include analyses of data from projects, proposals and helpdesk questions received during open calls, enabling better preparation of future calls and informing new policy development. As part of its annual Knowledge Sharing (KS) Plan, the Agency will organise thematic meetings to foster dialogue and collaboration between DG CLIMA and CINEA, as well as three closed-door KS events for IF projects on key programme topics. An annual report summarising all 2025 KS activities will also be published.

Focusing on strengthening business intelligence, a key milestone will be to deliver the Innovation Fund Knowledge Sharing Digital Solution (IF KSDS), an IT solution to enhance data collection and analysis of ongoing projects.

The Agency will also continue to support DG CLIMA in assisting Member States with lower participation in the programme to enhance the geographical balance of the project portfolio. It will contribute to designing future calls while continuously improving related procedures and guidance.

Finally, in cooperation with DG CLIMA, CINEA will promote the programme and its funding opportunities through events such as info days and the Cleantech Conference, and by participating in key forums including the European Sustainable Energy Week or EU Hydrogen

Week. The Agency will update stakeholder and event mapping and further showcase successful Innovation Fund projects through videos, fact sheets, stories and dedicated reports.

### 3.4 Programme for the Environment and Climate Action

The Programme for the Environment and Climate Action (LIFE) focuses on the shift towards a sustainable, circular, energy-efficient, climate-neutral and resilient EU economy to protect and restore the environment and to halt and reverse biodiversity loss, thereby contributing to sustainable development. Through the management of the LIFE portfolio, CINEA supports its parent DGs in the development and implementation of EU legislation and policy on the environment, including nature and biodiversity, and climate action, including the transition to renewable energy and increased energy efficiency.

More details on the outputs planned for 2026 can be found in [performance table 4](#).

#### Portfolio management

CINEA will launch the 2026 calls for proposals in line with the 2025–2027 LIFE multiannual work programme and begin evaluating them according to the schedule. It will assist in awarding the ‘Seal of Excellence’ label <sup>(13)</sup> to eligible proposals and share the list of projects with the relevant applicants and parent DGs. It will also finalise the evaluation of the 2025 LIFE calls and conclude the respective grant agreements. The LIFE calls for proposals aim to support projects focused on nature conservation and restoration, pollution-free and circular economy, climate action, and the transition to clean energy.

The Agency will closely monitor the technical and financial implementation of LIFE projects and operating grants, with the support of external monitors, where applicable. It will also ensure the sound management of service contracts supporting the programme and will secure continuity beyond 2027 by publishing a tender for a new four-year framework contract for technical assistance for the implementation of the LIFE programme <sup>(14)</sup>.

With regard to the ‘Guidance on funding for activities related to the development, implementation, monitoring and enforcement of Union legislation and policy’, CINEA has put in place adequate controls and will continue to apply these during the ongoing and upcoming call cycles, in particular regarding operating grants. These controls concern the formulation of calls for proposals, screening during the evaluation and grant agreement preparation, as well as reporting on the implementation of activities. CINEA will also implement the action plan prepared following the recent Internal Audit Service (IAS) Audit Report on NGO funding under the LIFE programme.

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<sup>(13)</sup> The ‘Seal of Excellence’ is awarded to project proposals ranked above a predefined quality thresholds but not funded due to budgetary constraints. With this label the Commission recognises the value of project proposals and encourages other funding organisations to consider them.

<sup>(14)</sup> Concrete scope to be defined.

## **GREEN ASSIST**

Under the InvestEU umbrella, the GREEN Advisory Service for Sustainable Investment Support (GREEN ASSIST), funded by the LIFE programme, aims to support green investments by facilitating access to advisory services.

The Agency will continue implementing the two framework contracts for technical assistance and capacity building and market development studies. It will extend GREEN ASSIST support to SMEs in the Enterprise European Network (EEN) managed by DG GROW and will continue promoting the initiative through external events and other communication channels.

## **Dialogue with stakeholders and feedback to policy**

CINEA will maintain close cooperation with its parent DGs, sharing lessons learned from programme implementation and supporting policy development. This includes contributing to impact assessments for legislative proposals, responding to specific requests, and providing input for regulatory and policy documents. The Agency will also produce policy feedback sheets, compile project results and conduct analyses of key policy-relevant issues raised by the projects.

CINEA will take part in the Advisory Group of the Climate-ADAPT and organise project platform meetings, networking and concerted action meetings. It will also organise INTERLIFE regional meetings to gain first-hand experience from projects and support policy development. Further assistance to parent DGs will be provided by attending meetings with Member States and stakeholders, and by delivering input based on information and experiences from the projects.

CINEA will also collect project data through the simplified LIFE Project Indicators (LPIs) in eGrants and report on impact indicators via the LPI database. It will continue improving data quality, delivery, and the visualisation and knowledge transfer of results.

Furthermore, the Agency will undertake external communication activities to raise the visibility of the LIFE programme through infographics, fact sheets and electronic newsletters. Additionally, together with its parent DGs, it will organise events such as the European Sustainable Energy Week, the LIFE Awards, the Covenant of Mayors Investment Forum – Energy Efficiency Finance Marketplace, and dedicated info days. The Agency will also promote the programme in other forums, including EU Green Week, the Central and Eastern European Energy Efficiency Forum, Hannover Messe, Pollutec, and Ecomondo, and will continue showcasing project success stories on the LIFE website and social media.

### 3.5 European Maritime Fisheries and Aquaculture Fund

By managing the European Maritime Fisheries and Aquaculture Fund (EMFAF), CINEA contributes to more sustainable and competitive fisheries and aquaculture and to the development of a sustainable blue economy, while strengthening international ocean governance and enabling safe, secure and clean seas and oceans.

More details on the outputs planned for 2026 can be found in [performance table 5](#).

#### Portfolio management

New calls for proposals on Maritime Spatial Planning, scientific advice for fisheries and Arctic projects will be launched in 2026. Moreover, CINEA will continue to publish calls to identified beneficiaries and provide compulsory contributions to Regional Fisheries Management Organisations <sup>(15)</sup>.

CINEA will implement specific contracts related to the High Seas Treaty (BBNJ Agreement), the BlueInvest platform, the Assistance Mechanisms for Sea Basin Strategies, Aquaculture, Algae, Maritime Spatial Planning, the Blue Economy Forum, and studies on the EastMED basin and the EU Maritime Security Strategy. It will also launch tenders and studies to support the evaluation of the Common Fisheries Policy, the European Marine Observation and Data Network (EMODnet), Regional Coordination Groups, and a framework contract to provide DG MARE with policy-making and scientific advisory studies.

CINEA will maintain close contacts with beneficiaries and contractors and analyse their interim and final reports. It will assess any difficulties reported and propose solutions in line with sound financial management principles.

#### Dialogue with stakeholders and feedback to policy

CINEA will provide policy feedback in accordance with the 2026 EMFAF Feedback to Policy Action Plan agreed with DG MARE, in line with the DG's evolving policy priorities as set out in the European Ocean Pact. Specifically, the Agency will hold an expert workshop on aquaculture, produce relevant project fact sheets and further analyse the portfolio of actions and project deliverables on regional cooperation across sea basins. Additionally, CINEA will organise events to support the networking, communication and dissemination of project results, including a thematic workshop at the European Maritime Day.

Finally, CINEA will promote the EMFAF programme by updating and creating infographics and a brochure on the results of scientific fisheries studies. It will support its parent DG in the organisation of the European Maritime Days, participate in the European Ocean Days and Ecomondo, and use communication channels and social media to highlight EMFAF success stories, calls and DG MARE's policy priorities.

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<sup>(15)</sup> Commission Decision C(2021) 8819 final. Contributions are provided to the budgets of the international fisheries organisations and to the fisheries section of the Food and Agriculture Organisation of the United Nations (FAO).

### 3.6 Renewable Energy Financing Mechanism

CINEA contributes to the main objective of the Renewable Energy Financing Mechanism (RENEWFM), which is to enable Member States to work more closely together to achieve their individual and collective renewable energy targets. Moreover, the Agency contributes to the specific objective of DG ENER relating to clean, affordable and secure energy.

More details on the outputs planned for 2026 can be found in [performance table 6](#).

#### Portfolio management

Following the closure of the third RENEWFM call for proposals with submission deadline in early 2026 <sup>(16)</sup>, CINEA will carry out the evaluation and proceed with the preparation of the ensuing grant agreements. The Agency will also monitor its expanding RENEWFM project portfolio through regular interactions with beneficiaries, mitigating implementation risks and taking corrective action where necessary.

To raise visibility, RENEWFM-funded projects and the results of the second call will be promoted throughout the year. Subject to the launch of the third call, the Agency will organise an info day and produce a digital leaflet. It will also support DG ENER in organising high-level events related to the programme and in promoting the Energy Union Committee working groups. CINEA will further raise awareness of RENEWFM at key events such as the Energy Infrastructure Forum and the European Sustainable Energy Week.

### 3.7 Just Transition Mechanism – Public Sector Loan Facility

By the implementation of the Public Sector Loan Facility under the Just Transition Mechanism (JTM-PSLF), CINEA contributes to the objectives of DG REGIO to ensure that the transition towards a climate-neutral economy happens in a fair way, including by addressing its social, economic and environmental challenges.

More details on the outputs planned for 2026 can be found in [performance table 7](#).

#### Portfolio management

The second JTM-PSLF call for proposals, published in October 2025, will cover 2026–2027 with three cut-off dates in 2026 (January, April and September). CINEA in close collaboration with DG REGIO, will evaluate the submitted proposals, prepare grant agreements (pending the EIB loan assessments), and finalise those from previous cut-off dates. The Agency will also provide technical and financial updates to DG REGIO, contribute to the PSLF 2026 implementation report and communication strategy, and produce and update project fact sheets.

Lastly, to enhance the visibility of the JTM-PSLF and attract project promoters, CINEA will develop communication materials showcasing project results and continue to disseminate the PSLF flyer and videos for potential applicants. It will support DG REGIO in promoting the Facility

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<sup>(16)</sup> The call is expected to be launched at the end of December 2025/beginning of 2026, subject to the related binding commitments being finalised in 2025.

by organising information sessions for each Member State and a dedicated session for beneficiaries, and by participating in external events such as the Just Transition Platform conference.

### **3.8 Cross-programme activities and synergies**

CINEA's cross-programme feedback-to-policy strategy, implemented through annual plans, aims to strengthen collaboration across the Agency's programmes and reinforce the link between policymaking and implementation within key thematic areas.

Activities planned for 2026 include thematic analyses and overviews on ports and maritime transport projects sea basin cooperation and smart grid solutions. CINEA will organise meetings on topics such as energy communities, energy poverty and nature restoration in the marine environment and a dedicated thematic session will be held at the Industrial Carbon Management Forum. Furthermore, discussions are planned on action supporting the Nature Restoration Regulation in the marine environment, alongside workshops on de-risking innovative low-carbon technologies and on aquaculture.

CINEA will also showcase all its programmes at major events to raise awareness of funding opportunities and foster policy dialogue among diverse stakeholders. In addition, the Agency will develop an interactive web page featuring all CINEA-funded waterborne transport projects and their locations.

## PART 4. A modern and sustainable public administration: outputs in 2026

CINEA aims to optimise the use of its resources to provide high-quality administrative support, achieve its operational goals and ensure that its delegated programmes are managed efficiently.

The internal control framework <sup>(17)</sup> supports sound management and decision-making. It notably ensures that risks to the achievement of objectives are taken into account and reduced to acceptable levels through cost-effective controls.

CINEA has established an internal control system tailored to its particular characteristics and circumstances. The effective functioning of the Agency's internal control system will be assessed on an ongoing basis throughout the year and there will be a specific annual assessment covering all internal control principles.

Furthermore, the Agency conducts an annual bottom-up risk management exercise to identify key areas of concern at all organisational levels. Several risks were identified for 2026, but none were deemed critical. The non-critical risks identified will be addressed through appropriate mitigating action. The Agency will also conduct a mid-term review of the risk management exercise to reassess the risks and take stock of the progresses made.

### A. Human resource management

CINEA will continue implementing the three pillars of the Inter-Executive Agency (IEA) HR Strategy.

Under '**Attractiveness and Staff Retention**', the Agency will focus on fostering a supportive and healthy working environment. To that end, it will analyse the 2025 EC Job Satisfaction Survey results and develop a follow-up plan for any issues requiring further attention. It will implement the IEAs 'Be Well' initiative and promote best practices from the new Greening Work Programme. In 2026, the Chief Confidential Counsellor will oversee the full operation of the Executive Agencies' Confidential Counselling Network, while the newly established Mediation Network will become fully operational.

'**Selection and Recruitment**' is key to building a talent pool and supporting CINEA's objectives. The Agency will keep aiming for a vacancy rate below 5% by implementing an efficient selection process. Moreover, sharing reserve lists with other executive agencies and identifying common staffing needs when organising job fairs will also remain a priority.

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(17) [Communication C\(2017\)2373 - Revision of the Internal Control Framework](https://ec.europa.eu/info/sites/default/files/about_the_european_commission/eu_budget/revision-internal-control-framework-c-2017-2373_2017_en.pdf)[https://ec.europa.eu/info/sites/default/files/about\\_the\\_european\\_commission/eu\\_budget/revision-internal-control-framework-c-2017-2373\\_2017\\_en.pdf](https://ec.europa.eu/info/sites/default/files/about_the_european_commission/eu_budget/revision-internal-control-framework-c-2017-2373_2017_en.pdf)

**‘Career prospects’**, the third chapter of the strategy, will see several initiatives implemented. These include the possibility to launch secondments of Temporary Agents 2(f) in the interest of the service, job shadowing, staff exchanges, the Inter-Agency Talent Management Programme, and the continuation of the successful internal mobility call and practices such as the ‘Career Talks’. The Agency will continue assessing hybrid work arrangements while chairing the Joint Committee on Hybrid Working Time and will update internal processes for managing underperformance. The competency self-assessment tool will guide 2026 training priorities across all Agencies. Additionally, CINEA will systematically engage with its parent DGs to identify relevant training sessions for Agency staff to attend.

Further details on the outputs planned in 2026 can be found in [performance table 8](#).

## **B. Digital transformation and data management**

In 2026, CINEA will continue advancing its digital transformation by fostering digital skills, strengthening cybersecurity, and enhancing collaboration through M365 tools, SharePoint Online, and MS Teams. A targeted session on cybersecurity for management will be organised in the first months of 2026. Cybersecurity information will also continue to form part of the newcomers’ welcome pack.

The Agency will further develop business process automation and integrate innovative digital components, such as those used in IF KSDS, while exploring new GIS technologies with DG RTD to ensure interoperability across EC services. It will address IT legacy systems through cataloguing and migration plans, transition IT tools like CEF-TENtec and LIFE-Butler to the cloud and promote the use of corporate solutions such as Compass Corporate and API Gateway. With an above-average cybersecurity maturity, CINEA aims to sustain its low-risk posture. In its commitment to IT greening, the Agency will also complete the closure of its local datacentre, transferring services to DIGIT’s infrastructure. The uptake of Artificial Intelligence will continue through the implementation of AI technical capabilities identified by the AI@CINEA Working Group.

In data management, CINEA will maintain strong governance by ensuring 100% annual updates of data assets and full registration of data owners and stewards in the EC Data Catalogue.

### **Data protection**

The Agency will continue to ensure compliance with the rules on data protection, including towards the implementation of the Commission’s data protection action plan (C(2018) 7432) and its review (C(2020) 7625) by focusing on the following activities:

- preparing records of personal data processing activities for possible new processing operations and the related data protection notices, as well as updating existing records and notices where necessary;
- providing mandatory training on data protection to newcomers twice a year;
- continuing to address queries from the European Data Protection Supervisor (EDPS) and to handle data subject requests.

Further details on the outputs planned in 2026 can be found in [performance table 9](#).

## C. Sound financial management

CINEA will implement efficient and cost-effective control procedures to ensure the sound financial management of its programmes, the legality of financial transactions and the protection of the EU's financial interests. To that end, the Agency plans to launch in 2026 an assessment of the ex ante controls in place for the CEF2 periodic reports, drawing on experience gained to date, and identify areas for refinement. In addition, the Control Strategy will be complemented to address more specifically risks related to lump sum grants.

The Agency will closely monitor KPIs related to budget management, accounting data quality and timeliness of operations (e.g. time to grant and time to pay). CINEA will aim to meet the targets of these KPIs in line with the principles of economy, efficiency and effectiveness, ensuring the regularity of transactions and more effective support for stakeholders.

Finally, the Agency will continue to align its financial procedures with further evolution of the corporate tools such as SUMMA and e-Procurement tools, ensuring a consistent approach that makes use of these new systems and incorporates lessons learned from their applications.

Further details on the outputs planned in 2026 can be found in [performance table 10](#).

## D. Fraud risk management

CINEA has an Anti-fraud Strategy (AFS) to promote a high level of fraud awareness amongst the management and staff and external stakeholders. Following the review of the AFS in 2025, which concluded that the strategy was still fit for purpose, the Agency adopted an updated Anti-Fraud Action Plan with preventive measures for the coming years. This includes the Fraud – Staying Vigilant' training and the consolidated course on red flags in public procurement, along with new mitigating actions in ex ante controls. CINEA will continue to report regularly to the Agency's Steering Committee on the implementation of OLAF recommendations and EPPO cases.

The Agency will also contribute to the implementation of the revised 2023 Commission AFS action plan by actively participating in all relevant channels, forums and working groups, including the Fraud and Irregularities in Research (FAIR) Committee. Lastly, CINEA will continue to contribute to the implementation of the action plan for the AFS common to the entire R&I family.

Further details on the outputs planned in 2026 can be found in [performance table 11](#).

## E. Sound environmental management

CINEA will maintain efforts to reduce its environmental footprint. To that end, it will remain active in corporate initiatives such as Buildings Energy Savings Together (BEST) actions, maintaining a lower building temperature in line with the Commission's Eco-Management and Audit Scheme (EMAS) policy. The Agency will also promote corporate campaigns and support the development of a green workplace programme in cooperation with EMAS and greening

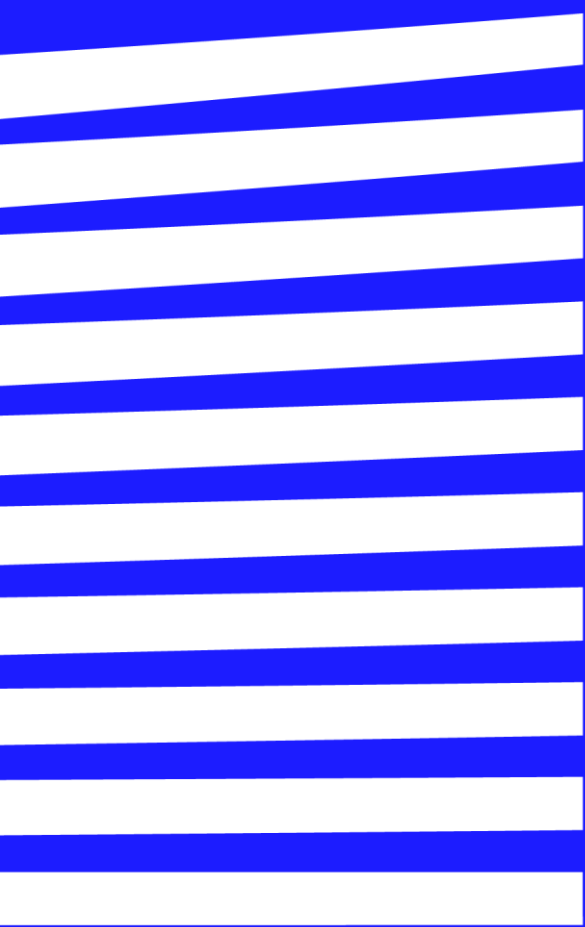
groups. CINEA's Green Team will focus on awareness-raising for staff on reducing CO2 emissions, sustainable mobility, food waste prevention and sustainable use of resources.

Finally, the Agency remains committed to reducing the environmental impact of business travel and commuting. It will continue to conduct evaluations remotely and encourage staff to favour sustainable forms of business travel, aiming to keep CO2 emissions per staff member below 2019 levels. Furthermore, the Agency's cycling and walking groups will continue to actively promote alternative modes of commuting among staff members.

Further details on the outputs planned in 2026 can be found in [performance table 12](#).



# ANNEXES



# **ANNEX 1: Performance tables**

**Part 3 – Delivering on the Commission’s priorities: main outputs for 2026**

## Performance Table 1: Connecting Europe Facility (CEF)

<b>General objective:</b>	<b>1: A new plan for Europe’s sustainable prosperity and competitiveness</b>
<b>Specific objective:</b>	<b>1.1: A sustainable, resilient and digitalised transport system and flourishing industrial base, enabling efficient connectivity and underpinning prosperous and competitive Single Market (DG MOVE)</b>
<b>Specific objective:</b>	<b>1.1: Lowering energy costs for all (DG ENER)</b>
<b>Specific objective:</b>	<b>1.2: Completing the Energy Union (DG ENER)</b>
<b>General objective:</b>	<b>2: A new era for European defence and security</b>
<b>Specific objective:</b>	<b>2.1: A resilient and secure transport system that facilitates seamless military mobility and adequately addresses emerging security threats (DG MOVE)</b>
<b>General objective:</b>	<b>3: Supporting people, strengthening our societies and our social models</b>
<b>Specific objective:</b>	<b>3.1: Delivering a seamless, safe, accessible and inclusive transport system as well as socially responsible tourism services across the Union (DG MOVE)</b>
<b>General objective:</b>	<b>6: A Global Europe: Leveraging our power and partnerships</b>
<b>Specific objective:</b>	<b>6.1: Strengthened bilateral and multilateral transport and tourism relations and better international connectivity, also supporting future enlargements (DG MOVE)</b>
<b>From <u>2025-2029 Commission strategic plan</u> and parent DG’s strategic outlook</b>	

### Main outputs in 2026: CEF Transport

Output	Indicator	Target
Evaluated project proposals - estimated number: 100	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing payments when applicable - estimated number: 93	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time

Processed payments (interim & final) following review of the respective reports - estimated number: 430	Time to pay	100% payments made on time (amount)
Feedback to policy: <ul style="list-style-type: none"> <li>- Member State and European Transport Corridor fact sheets</li> <li>- Input for the CEF1 ex post and CEF2 midterm evaluation</li> </ul>	Quality and timely output provided	By July 2026
<b>Main outputs in 2026: CEF Energy</b>		
<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Evaluated project proposals - estimated number: 80	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing payments when applicable - estimated number: 45	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time
Processed payments (interim & final) following review of the respective reports - estimated number: 20	Time to pay	100% payments made on time (amount)
Feedback to policy: <ul style="list-style-type: none"> <li>- CEF Energy annual progress (ASR) report</li> <li>- PCI-PMI and CB RES Transparency Platforms</li> <li>- Support on the implementation of PCI/PMI and RES projects in terms of permitting, procurement and regulatory issues</li> </ul>	Quality and timely output provided	By July 2026

### Indicative call planning 2026: CEF Transport

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
CEF Transport call for proposals - General envelope <sup>(18)</sup>	CEF-T-2026 -GEN	May / June 2026 (tbc)	September / October 2026 (tbc)	tbc
CEF Transport call for proposals - Cohesion envelope <sup>(19)</sup>	CEF-T-2026-COEN	May / June 2026 (tbc)	September / October 2026 (tbc)	tbc
CEF Transport call for proposals – Military Mobility envelope <sup>(20)</sup>	CEF-T-2026-MILMOB	May / June 2026 (tbc)	September / October 2026 (tbc)	tbc

### Indicative call planning 2026: CEF Energy

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
CEF 2 Energy - Projects of Common and Mutual Interest 2026	CEF-E-2026-PCI-PMI	Q2/Q3 2026	Q3/Q4 2026	600
Cross-border Renewables	CEF-E-2026-CBRENEW	04/11/2025	12/03/2026	150
Cross-Border Renewables Fifth Status Call	CEF-E-2026-CBRENEW-STATUS	02/09/2025	05/02/2026	N/A
Cross-border Renewables	CEF-E-2027-CBRENEW	Q4 2026	Q1 2027	150
Cross-Border Renewables Sixth Status Call	CEF-E-2026-CBRENEW-STATUS	Q4 2026	Q1 2027	N/A

<sup>(18)</sup> The call will be funded by non-used funds from previously selected projects.

<sup>(19)</sup> The call will be funded by non-used funds from previously selected projects.

<sup>(20)</sup> The call will be funded by non-used funds from previously selected projects.

## Performance Table 2: Horizon Europe (HE) Cluster 5, including EU Missions

**General objective: 1: A new plan for Europe’s sustainable prosperity and competitiveness**

**Specific objective: 1.1: A sustainable, resilient and digitalised transport system and flourishing industrial base, enabling efficient connectivity and underpinning prosperous and competitive Single Market (DG MOVE)**

**Specific objective: 1.1: Lowering energy costs for all (DG ENER)**

**Specific objective: 1.1: Mitigation: Climate neutrality is achieved by 2050 through a well-functioning EU carbon market and a fair regulatory framework for the EU and its Member States to reduce emissions and support the competitiveness and resilience of EU industry (DG CLIMA)**

**Specific objective: 1.3: Facilitating Green & Digital transitions, promoting innovative health solutions, and fostering clean, sustainable economic growth (DG RTD)**

**General objective: 3: Supporting people, strengthening our societies and our social models**

**Specific objective: 3.1: Delivering a seamless, safe, accessible and inclusive transport system as well as socially responsible tourism services across the Union (DG MOVE)**

**General objective: 4: Sustaining our quality of life: food security, water and nature**

**Specific objective: 4.5: EU society and economy is increasingly climate resilient, adapted and equipped, protected and insured against the adverse impacts of climate change (DG CLIMA)**

**General objective: 8: A modern high performing and sustainable European Commission**

**Specific objective: 8.1. Providing high performing support to deliver on the Commission’s political priorities including the implementation of EU R&I programmes (DG RTD)**

**From 2025-2029 Commission strategic plan and parent DG’s strategic outlook**

### Main outputs in 2026: HE Cluster 5, including EU Missions

Output	Indicator	Target
Evaluated project proposals - estimated number: 2705	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing	Time to grant	100% of grant agreements signed on time

payments when applicable - estimated number: 296	Time to pay	100% of pre-financings processed on time
Procurement contracts signed	Number of contracts signed	Estimated number: 4
Processed payments (interim & final) following review of the respective reports - estimated number: 657	Time to pay	100% payments made on time (amount)

**Key feedback to policy outputs in 2026: HE Climate, including EU Missions ‘Adaptation to climate change’ and ‘Restore our oceans and waters’**

Output	Indicator	Target
1) European climate risk assessment (EUCRA) workshop 2) CORDIS result pack on climate adaptation 3) Policy and knowledge-sharing events on climate science, adaptation and restoration of oceans and freshwater ecosystems	Quality and timely output provided	1) Q1 2026 2) Q4 2026 3) As agreed in the feedback to policy plans (Cluster 5 F2P plan for 2026 & Cross-programme F2P)

**Key feedback to policy outputs in 2026: HE Energy, New European Bauhaus and Clean Industrial Deal**

Output	Indicator	Target
1) CORDIS result pack on demand in line with policy initiatives 2) Energy Newsletter 3) Policy and knowledge sharing events in the field of renewable energy, storage, biofuels, Carbon Capture, Utilisation, and Storage (CCUS), buildings, industry, etc. 4) Contribution to briefings/reports/policy events/policy initiatives	Quality and timely output provided	1) Throughout the year 2) Continuously throughout the year 3) More than 5 events 4) Continuously throughout the year and as agreed in the feedback to policy plans (Cluster 5 F2P plan for 2026; Cross-programme F2P and synergies action plan 2026).

**Key feedback to policy outputs in 2026: HE Mobility, including EU Mission ‘Climate-neutral and smart cities’**

Output	Indicator	Target
Delivery of actions set out in the Cluster 5 F2P plan and CINEA’s annual cross-programme F2P plan, as well as other actions, e.g.: 1) Feedback to improve future work-programmes 2) Project portfolio overviews and analyses (e.g., dedicated webpage)	Quality and timely output provided	Continuously throughout the year and as agreed in the feedback to policy plans.

<p>focused on CINEA's waterborne projects)</p> <p>3) Contribution to briefings/ reports/ policy initiatives/ policy events such as Cities Mission Annual Conference, Transport Research Arena, Road Transport Research Conference, Civitas Urban Mobility Forum, and ILA Berlin</p> <p>4) Continuous thematic feedback to parent policy DGs (e.g., in the areas of Aviation; Waterborne; Road transport, Batteries; Urban Mobility)</p>		
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**Indicative call planning 2026: HE Climate, including EU Missions 'Adaptation to climate change' and 'Restore our oceans and waters'**

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Monitoring and Evaluation of the Societal Readiness Pilot	HORIZON-CL5-2026-01-D2-09:	06/05/2025	20/01/2026	1.5
EU Missions' Cross-cutting Activities	HORIZON-MISS-2026-01	06/05/2025	31/03/2026	11
Adaptation to Climate Change: Effectiveness and Limits (2 <sup>nd</sup> stage)	HORIZON-CL5-2025-05-Two-Stage (2 <sup>nd</sup> stage)	06/05/2025	31/03/2026	18
Climate sciences and responses for the transformation towards climate neutrality	HORIZON-CL5-2026-07	18/12/2025	15/04/2026	82
Closing knowledge gaps on Earth system science in support of global and regional assessments and climate policy (1 <sup>st</sup> stage)	HORIZON-CL5-2026-08-Two-Stage-D1-06 (1 <sup>st</sup> stage)	18/12/2025	15/04/2026	N.A
Supporting the implementation of the Adaptation to Climate Change Mission	HORIZON-MISS-2026-1-CLIMA	04/02/2026	23/09/2026	82.19

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Supporting the implementation of the Restore our Ocean and Waters Mission	HORIZON-MISS-2026-03	04/02/2026	23/09/2026	115.3
Joint Call between the Soil Deal for Europe Mission and the Adaptation to Climate Change Mission	HORIZON-MISS-2026-06-CLIMA-SOIL	04/02/2026	23/09/2026	20
Closing knowledge gaps on Earth system science in support of global and regional assessments and climate policy (2 <sup>nd</sup> stage)	2026-08-Two-Stage-D1-06 (2 <sup>nd</sup> stage)	18/12/2025	08/10/2026	45
<i>Public procurements</i>				
Ocean Observation Platform	CINEA-PN-2025-000028	Q3 2026	Q4 2026	1.5
Mission Implementation Support Platform	CINEA-PN-2025-000029	Q3 2026	Q4 2026	1.7

<b>Indicative call planning 2026: HE Energy and New European Bauhaus (NEB)</b>				
<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Cluster 5 Call 01-2025 (2-stage) (WP 2025)	HORIZON-CL5-2025-01-Two-Stage (stage 2)	06/05/2025	31/03/2026	24
Cluster 5 Call 02-2026 (WP 2025)	HORIZON-CL5-2026-02	06/05/2025	17/02/2026	318
Batteries and Energy	HORIZON-CL5-2026-03	12/12/2025	31/03/2026	176.7

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Energy	HORIZON-CL5-2026-04-Two-Stage (stage 1)	12/12/2025	31/03/2026	23.5
Batteries and Energy	HORIZON-CL5-2026-09	19/12/2025	15/09/2026	223.2
Beautiful, inclusive and sustainable neighbourhoods for communities	HORIZON-NEB-2026-01	12/12/2025	01/12/2026	176.7
<i>Identified Beneficiary Actions</i>				
Other actions WP NEB 2026-2027  Supporting the preparation and implementation of the NEB Facility with the support of Horizon Europe and New European Bauhaus National Contact Points	HORIZON-NEB-2026-IBA-NCP	Q1 2026	Q2 2026	2.4
<i>Public Procurements</i>				
Other actions WP CL5 2026-2027  Comprehensive study on the need to update and enhance emergency and restoration activities and actors in view of the evolution of the power system	CINEA-PN-2025-000034	Q2 2026	Q2 2026	0.5
Other actions WP CL5 2026-2027	CINEA-PN-2025-000035	Q2 2026	Q2 2026	0.5

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
Medium temperature industry: needs, barriers, and opportunities for direct use-renewable heating technologies				
Prizes				
Renewable energy technology (RET) solutions in energy communities	CL5-2025-PRZ-2	Q1 2026	Q2 2026	1

**Indicative call planning 2026: HE Mobility, including EU Mission 'Climate-neutral and smart cities'**

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
Cross-sectoral solutions for the climate transition / Safe, Resilient Transport and Smart Mobility services for passengers and goods	HORIZON-CL5-2026-01	06/05/2025	20/01/2026	188
100 Climate-Neutral and Smart Cities by 2030	HORIZON-MISS-2026-04-PCP	06/05/2025	20/01/2026	37
Specific Grant Agreement to the FPA to reinforce the operations of the Climate-Neutral and Smart Cities Mission Platform	HORIZON-MISS-2026-CIT-SGA-01	12/12/2025	Q2 2026	60

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Clean and competitive solutions for all transport modes	HORIZON-CL5-2025-03-Two-Stage (2nd stage)	06/05/2025	14/04/2026	7
Clean and competitive solutions for all transport modes	HORIZON-CL5-2026-05	12/12/2025	14/04/2026	154
Clean and competitive solutions for all transport modes	HORIZON-CL5-2026-06-Two-Stage (1st stage)	12/12/2025	14/04/2026	N.A
Cross-sectoral solutions for the climate transition / Safe, Resilient Transport and Smart Mobility services for passengers and goods	HORIZON-CL5-2026-10	12/12/2025	08/10/2026	263
100 Climate-Neutral and Smart Cities by 2030	HORIZON-MISS-2026-04	12/12/2025	08/10/2026	38
Clean and competitive solutions for all transport modes	HORIZON-CL5-2026-06-Two-Stage (2nd stage)	12/12/2025	08/10/2026	22.5
<i>Identified Beneficiaries Actions</i>				
Support to the implementation of the Urban Transitions Mission of Mission Innovation	HORIZON-MISS-2026-CIT-IBA-04	12/12/2025	Q1 2026	1.00

<b>Indicative call planning 2026: HE Cluster 5 cross-sector calls</b>				
<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
EU Missions' Joint Calls	HORIZON-MISS-2026-04-CIT-NEB-B4P-CCRI-03	12/12/2025	08/10/2026	47.50

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
R&I in Support of the Clean Industrial Deal	HORIZON-CID-2026-01	12/12/2025	15/09/2026	150

### Performance Table 3: Innovation Fund

<p><b>General objective 1: A new plan for Europe’s sustainable prosperity and competitiveness</b></p> <p><b>Specific objective: 1.3: Attracting investments and ensuring delivery (DG ENER)</b></p> <p><b>Specific objective: 1.3: FINANCE: Climate-related spending continues to be in the EU budget and in private funds to finance the clean and just transition and invest in particular in low carbon and other climate innovations, respecting the DNSH principle and enhancing EU competitiveness and resilience to climate impacts (DG CLIMA)</b></p> <p><b>From 2025-2029 Commission strategic plan and parent DGs’ strategic outlooks</b></p>		
<p><b>Main outputs in 2026:</b></p>		
Output	Indicator	Target
Evaluated project proposals - estimated number: 500	Time to inform	100% applicants informed on time
Signed grant agreements - estimated number: 130	Time to grant	>98% of grant agreements signed on time
Processed payments (interim & final) following review of the respective reports - estimated number: 77	Time to pay	100% of payments made on time (amount)
Feedback to policy & knowledge sharing: <ol style="list-style-type: none"> <li>1. Thematic meetings on the IF portfolio between CINEA and CLIMA</li> <li>2. Knowledge Sharing events for IF projects</li> <li>3. Knowledge Sharing annual report</li> <li>4. IF Knowledge Sharing Digital Solution (IF KSDS)</li> </ol>	Quality and timely output provided	<ol style="list-style-type: none"> <li>1. 6 thematic meetings CINEA-CLIMA</li> <li>2. 3 events and publishable event summaries</li> <li>3. 1 publication</li> <li>4. IF Knowledge Sharing Digital Solution to be deployed during 2026</li> </ol>

**Indicative call planning 2026: Innovation Fund**

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Innovation Fund 2025 Net Zero Technologies	InnovFund-2025-NZT	03/12/2025	23/04/2026	2 900
Innovation Fund 2025 Auction - Hydrogen	InnovFund-2025-AUC-Hydrogen	03/12/2025	19/02/2026	1 100
Innovation Fund 2025 Auction - Heat	InnovFund-2025-AUC-Heat	03/12/2025	19/02/2026	1 000

**Performance Table 4: Programme for the Environment and Climate Action (LIFE) (21)**

<p><b>General objective: 1: A new plan for Europe’s sustainable prosperity and competitiveness</b></p> <p><b>Specific objective: 1.1: Lowering energy costs for all (DG ENER)</b></p> <p><b>Specific objective: 3: FINANCE: Climate-related spending continues to be in the EU budget and in private funds to finance the clean and just transition and invest in particular in low carbon and other climate innovations, respecting the DNSH principle and enhancing EU competitiveness and resilience to climate impacts (DG CLIMA)</b></p> <p><b>Specific objective: 1.1: The EU circular economy optimises the value of resources thanks to a well-functioning single market for waste and secondary raw materials, increasingly sustainable products and services (DG ENV)</b></p> <p><b>Specific objective: 1.2: A more circular bioeconomy enhances resource efficiency and resilience in the EU by leveraging the potential of innovation, secondary bio-based materials, and the sustainable production of primary resources (DG ENV)</b></p> <p><b>Specific objective: 1.3: Industrial emissions into air, soil and water are reduced through the fair and efficient application of zero pollution legislation and the use of best available techniques, supported by innovation and investments (Clean Industry) (DG ENV)</b></p>		
<p><b>General objective: 4: Sustaining our quality of life: food security, water and nature</b></p> <p><b>Specific objective: 4.4: Europe’s ecosystems and natural capital are restored and protected through efficient implementation of the EU acquis, supported by incentives for nature-positive actions and private investment (Vibrant nature) (DG ENV)</b></p> <p><b>Specific objective: 5: Access to clean water is increasingly secured thanks to better water management practices and infrastructure, improved water efficiency and more sustainable water use (DG ENV)</b></p>		
<p><b>From 2025-2029 Commission strategic plan and parent DGs’ strategic outlooks</b></p>		
<p><b>Main outputs in 2026: LIFE CET and Climate (22)</b></p>		
<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Evaluated project proposals - estimated number: 600	Time to inform	100% applicants informed on time

(21) Includes H2020 Energy CET legacy as the continuation of this thematic area is done through the LIFE programme.  
 (22) Including H2020 CET Legacy.

Signed grant agreements, including processed pre-financing payments when applicable - estimated number: 70	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time
Processed payments (further pre-financings) following review of the respective reports - estimated number: 97	Time to pay	100% of payments made on time (amount)
Processed payments (interim & final) following review of the respective reports - estimated number: 167	Time to pay	100% of payments made on time (amount)
Feedback to policy: 1) Platform meetings, concerted action meetings and networking events on topics agreed with DG CLIMA and DG ENER 2) Policy feedback fiches/brochures prepared for topics requested by DGs 3) Feedback from relevant LIFE projects in specific thematic areas as per DG CLIMA and ENER requests	Quality and timely output provided	1) Specific meetings organised throughout the year as agreed with the DGs 2) Fiches/brochures delivered within the agreed timeline with the DGs 3) Feedback from relevant LIFE projects in specific thematic areas provided within 4 weeks from the requests
<b>Main outputs in 2026: LIFE Environment (Nature &amp; Circular Economy)</b>		
Evaluated project proposals - estimated number: 800	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing payments when applicable - estimated number: 85	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time
Processed payments (further pre-financings) following review of the respective reports - estimated number: 109	Time to pay	100% of payments made on time (amount)
Processed payments (interim & final) following review of the respective reports - estimated number: 299	Time to pay	100% of payments made on time (amount)
Procurement contracts	Number of procurement contracts signed	Estimated number: 1
Feedback to policy: 1) Platform meetings and networking events on topics agreed with DG ENV 2) Policy feedback fiches prepared for each finished project 3) Feedback from relevant LIFE projects in specific thematic areas as per DG ENV knowledge package requests	Quality and timely output provided	1) Specific meetings organised throughout the year 2) Fiches delivered with the evaluation of final payments

		3) Knowledge packages provided within 4 weeks from the requests
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### Indicative call planning 2026: LIFE CET and Climate

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
5th Concerted Action supporting Member States and participating countries in the transposition and implementation of the Directive on the Promotion of Energy from Renewable Sources	LIFE-2026-CET-CARESS-IBA	03/06/2025	27/01/2026	11
Climate Change Adaptation - Standard Action Projects (SAP)	LIFE-2026-SAP-CLIMA	21/04/2026	22/09/2026	tbc
Clean Energy Transition - Coordination and Support Action (CSA)	LIFE-2026-SAP-CET	21/04/2026	22/09/2026	tbc
Strategic Integrated Projects CLIMA (SIP)	LIFE-2026-STRAT-SIP-two-stage	21/04/2026	04/03/2027	tbc

### Indicative call planning 2026: LIFE Environment (Nature & Circular Economy)

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
Circular Economy and Quality of Life - Standard Action Projects (SAP)	LIFE-2026-SAP-ENV	21/04/2026	22/09/2026	80
Nature & Biodiversity - Standard Action Projects (SAP)	LIFE-2026-SAP-NAT	21/04/2026	22/09/2026	175
Strategic Integrated Projects CEQL (SIP)	LIFE-2026-STRAT-SIP-two-stage	21/04/2026	04/03/2027	58

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Strategic Nature Projects (SNAP)	LIFE-2026-STRAT-SNAP-two-stage	21/04/2026	04/03/2027	75
LIFE Operating Grants	LIFE-2026-NGO-OG-SGA	21/04/2026	22/09/2026	7
LIFE Framework Partnership Agreements	LIFE-2026-NGO-OG-FPA	21/04/2026	08/09/2026	tbc
Technical Assistance for Replication – CEQL & NAT	LIFE-2026-TA-R	21/04/2026	21/04/2026	tbc

### Indicative call planning 2026: LIFE cross-sector calls

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
Strategic Nature and Integrated Projects (SNAP/SIP)	LIFE-2025-STRAT-two-stage	24/04/2025	05/03/2026 (second stage)	158
Technical Assistance for Preparation of SIPs/SNAPs – CEQL, CLIMA, NAT	LIFE-2026-TA-PP	21/04/2026	22/09/2026	0.8 <sup>(23)</sup>
LIFE Projects for addressing ad hoc Legislative and Policy priorities (PLP) – CEQL, NAT, CLIMA & CET	LIFE-2026-PLP	21/04/2026	22/09/2026	11 <sup>(24)</sup>
<i>Public procurements</i>				
Technical assistance for the implementation of the LIFE programme <sup>(25)</sup>	tbc	tbc	tbc	16 (tbc)
EU Building Stock Observatory - monitoring energy performance of buildings across Europe	CINEA-PN-2025-000040	Q1 2026	Q2 2026	2.8
ManagEnergy - Energy agencies leading the energy transition	CINEA-PN-2025-000039	Q2 2026	Q3 2026	2.3

<sup>(23)</sup> The estimated budget included in the table covers only the TA PP CEQL & NAT

<sup>(24)</sup> The estimated budget included in the table covers only the LIFE PLP - CEQL & NAT.

<sup>(25)</sup> Concrete scope to be defined.

## Performance Table 5: European Maritime Fisheries and Aquaculture Fund (EMFAF)

**General objective: 1: A new plan for Europe's sustainable prosperity and competitiveness**

**Specific objective: 1.1: A sustainable blue economy generating sustainable economic development, jobs and prosperity (DG MARE)**

**General objective: 4: Sustaining our quality of life: food security, water and nature**

**Specific objective: 4.1: A sustainable blue economy generating sustainable economic development, jobs and prosperity (DG MARE)**

**Specific objective: 4.2: More sustainable and competitive fisheries and aquaculture (DG MARE)**

**General objective: 6: A Global Europe: Leveraging our power and partnerships**

**Specific objective: 6.1: More sustainable fisheries worldwide and improved international ocean governance (DG MARE)**

**From 2025-2029 Commission strategic plan and parent DG's strategic outlook**

### Main outputs in 2026:

Output	Indicator	Target
Evaluated project proposals - estimated number: 34	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing payments when applicable - estimated number: 17	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time
Processed payments (interim & final) following review of the respective reports - estimated number: 97	Time to pay	100% of payments made on time (amount)
Procurement contracts	Number of procurement contracts signed	Estimated number: 8
Feedback to policy: <ul style="list-style-type: none"> <li>- Expert workshop</li> <li>- Thematic workshop</li> <li>- Analysis of sea basin level cooperation projects</li> </ul>	Quality and timely output provided	<ul style="list-style-type: none"> <li>- Q3 2026</li> <li>- Q2 2026</li> <li>- Q4 2026</li> </ul>

### Indicative call/tender planning 2026: EMFAF

Title	Call ref.	Publication date	Deadline for submission	Estimated budget (EUR million)
Improving scientific knowledge to strengthen the science-basis of management decisions under the CFP (tbc)	EMFAF-2027-PIA-FisheriesScientificAdvice	Q4 2026	Q1 2027	1.80
Support to awareness raising about the Arctic communities, including Indigenous People (tbc)	EMFAF-2026-PIA-ARCTIC	Q2 2026	Q2 2026	0.30
Maritime Spatial Planning projects	EMFAF-2026-PIA-MSP	Q4 2025	Q1 2026	1.7
<i>Public Procurement - call for tenders</i>				
Support to Regional Coordination Groups (RCG) Secretariat	CINEA-PN-2025-000027	Q3 2026	Q3 2026	0.20
CFP Framework Contract	CINEA-PN-2025-000031	Q4 2026	Q1 2027	5.60
Maritime Spatial Planning Assistance Mechanism and Blue Economy Forum	CINEA-PN-2025-000025	Q2 2026	Q3 2026	1.8
EMODnet Lot 1 - Seabed Habitats and Lot 2 - Biology	CINEA-PN-2025-000026	Q3 2026	Q3 2026	3.7
EMODnet for Global	CINEA-PN-2025-000030	Q1 2026	Q2 2026	12

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Better regulation Framework Contract	CINEA-PN-2024-000014	Q1 2026	Q1 2026	12
Sea Basin Strategies Assistance Mechanism	CINEA-PN-2024-000012	Q4 2025	Q1 2026	3.8
<i>Public Procurements - request for services <sup>(26)</sup></i>				
<i>Identified Beneficiary Actions</i>				
Support to science-based decision-making in WCPFC including Capacity Building Fund	EMFAF-2026-VC-WCPFC-IBA	Q1 2026	Q1 2026	0.35
Support to science-based decision-making in NPFC 2025 & 2026	EMFAF-2026-VC-NPFC-IBA	Q1 2026	Q1 2026	0.07
Support to science-based decision making in SPRFMO	EMFAF-2026-VC-SPRFMO3-IBA	Q1 2026	Q1 2026	0.20
Development and capacity building within the International Convention for the Conservation of Atlantic Tunas (ICCAT) ONLINE MANAGEMENT SYSTEM	EMFAF-2026-VC-ICCAT3-IBA	Q1 2026	Q1 2026	0.25

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<sup>(26)</sup> 10 requests for services are expected to be launched, evaluated and signed.

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Contribution to the organisation of the annual meeting 2025 or 2026, of the International Commission for the Conservation of Atlantic Tunas (ICCAT).	EMFAF-2026-VC-ICCAT1-IBA	Q4 2025	Q1 2026	0.60
ICCAT - Strengthening the Scientific basis for decision-making (GBYP & Science other species)	EMFAF-2026-VC-ICCAT2-IBA	Q4 2025	Q1 2026	1.81
International Platform for Ocean Sustainability (IPOS)	EMFAF-2026-VC-IPOS-IBA	Q1 2026	Q1 2026	1.0
Contribution to the Support to science-based decision-making in the Southern Indian Ocean Fisheries Agreement (SIOFA)	EMFAF-2026-VC-SIOFA1-IBA	Q1 2026	Q1 2026	0.15
Support to science-based decision making in SPRFMO	EMFAF-2026-VC-SPRFMO2-IBA	Q4 2026	Q1 2027	0.20
CCAMLR-Scientific Support to CCAMLR	EMFAF-2026-VC-CCAMLR-IBA	Q4 2026	Q1 2027	0.20

<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
ICCAT - Capacity development fund	EMFAF-2026-VC-ICCAT6-IBA	Q4 2026	Q4 2026	0.30
Strengthening the scientific basis for decision-making in NASCO	EMFAF-2027-VC-NASCO-IBA	Q4 2026	Q1 2027	0.15
Strengthening the Scientific basis for decision-making and technical Support (NAFO)	EMFAF-2027-VC-NAFO-IBA	Q4 2026	Q1 2027	0.20
Support to the European Coast Guard Functions Forum	EMFAF-2027-ECGFF-IBA	Q4 2026	Q1 2027	0.15
Support to the Mediterranean Coast Guard Functions Forum	EMFAF-2027-MEDCGFF-IBA	Q4 2026	Q1 2027	0.09
<i>17 Compulsory Contributions</i>				

## Performance Table 6: Renewable Energy Financing Mechanism (RENEWFM)

<b>General objective: 1: A new plan for Europe's sustainable prosperity and competitiveness</b>		
<b>Specific objective: 1.1: Lowering energy costs for all (DG ENER)</b>		
<b>From 2025-2029 Commission strategic plan and parent DG's strategic outlook</b>		
<b>Main outputs in 2026:</b>		
<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Evaluated project proposals estimated number: 20	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing payments when applicable: estimated number: 10	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time
Processed payments (interim & final) following review of the respective reports- estimated number: 5	Time to pay	100% of payments made on time (amount)
1. Finalisation report 2. Ad hoc feedback on project's delays and mitigation measures	Quality and timely output provided	1.Q4 2026/Q1 2027 2.Throughout the year

<b>Indicative Call planning 2026: RENEWFM</b>				
<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
Renewable energy financing mechanism multi technology	RENEWFM-2026-INVEST	04/12/2025 (tbc)	14/05/2026	54.9

## Performance Table 7: Just Transition Mechanism – Public Sector Loan Facility (JTM-PSLF)

<b>General objective: 1: A new plan for Europe’s sustainable prosperity and competitiveness</b>		
<b>Specific objective: 1.1: Boosting innovation through investments in research and digitalisation (DG REGIO)</b>		
<b>Specific objective 1.2: Reaching climate neutrality through just transition and clean mobility (DG REGIO)</b>		
<b>General objective: 3: Supporting people, strengthening our societies and our social models</b>		
<b>Specific objective: 3.1: Delivering on the EU Agenda for Cities and promoting investments in affordable housing (DG REGIO)</b>		
<b>From <u>2025-2029 Commission strategic plan</u> and parent DG’s strategic outlook</b>		
<b>Main outputs in 2026:</b>		
<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Evaluated project proposals estimated number: 40	Time to inform	100% applicants informed on time
Signed grant agreements, including processed pre-financing payments when applicable: estimated number: 10	Time to grant	>98% of grant agreements signed on time
	Time to pay	100% of pre-financings processed on time
Processed payments (final) following review of the respective reports- estimated number: 5	Time to pay	100% of payments made on time (amount)
Contribution to DG REGIO’s 2026 PSLF Implementation Report	Quality and timely output provided	2026 PSLF Implementation Report published

<b>Indicative Call planning 2026: JTM-PSLF</b>				
<b>Title</b>	<b>Call ref.</b>	<b>Publication date</b>	<b>Deadline for submission</b>	<b>Estimated budget (EUR million)</b>
JTM – PSLF Call	Call valid until 2027 with three cut-off dates in 2026 and one cut-off date in 2027	23/10/2025	Three cut-off dates in 2026 (27 January, 16 April and 17 September)	630

## Part 4 – A modern and sustainable administration: main outputs for 2026

### Performance Table 8: Human resource management

<b>Objective:</b> CINEA employs a competent and engaged workforce and contributes to gender equality at all levels of management to effectively deliver on the agency's priorities and core business.		
<b>Main outputs in 2026:</b>		
Output	Indicator	Target
Analysis of the results of the 2025 Staff survey	Staff Engagement Index	Staff Engagement Index ≥ 75%
Implementation of the 2026 actions from the IEA HR Strategy	Timely implementation of the HR actions planned in the action plan for 2026	31 December 2026

### Performance Table 9: Digital transformation and data management

<b>Objective:</b> CINEA is using innovative, trusted digital solutions for better policymaking, data management and administrative processes to create a digitally transformed, user-focused and data-driven Commission.		
<b>Main outputs in 2026:</b>		

#### Digital Transformation

Output	Indicator	Target
<i>Digital culture</i>		
CINEA M365 user group to promote collaboration tools	% of CINEA Units using Teams and SharePoint Online for collaboration	100%
Dedicated sessions on Cybersecurity as a part of the welcome package for newcomers	% of newcomers attending a cybersecurity training	100%

<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Organise Security awareness briefings for: <ul style="list-style-type: none"> <li>- CINEA Management</li> <li>- CINEA Staff</li> </ul>	% of participation in each group	100%
<i>Business-driven Digital Transformation</i>		
Use mature corporate AI solutions.	Number of corporate AI solutions used	3 (GPT@EC, eTranslation and eSummary)
<i>Seamless Digital Environment</i>		
Modernise the CINEA IT landscape by relying only on supported components and modern infrastructure	% of fully supported Information Systems hosted in the corporate Private cloud or in MS Azure	70%
<i>Green, Resilient and Secure Digital Infrastructure</i>		
Acknowledge and maintain overall positioning in Risk Maturity Quadrant (RMQ)	Overall maturity and risk	Maturity - Above 4 Risk - Below 4
Update Security plans for the CINEA IT portfolio and create Security plans for the new development	% of IT systems covered by a recent (less than 2 years) IT Security Plan	100%

## Data Management

<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Implement and document data management practices	Percentage of data assets updated in the EC Data Catalogue/year	100%
Assign, clarify and document responsibilities of data owners and stewards for all data assets	Percentage of data assets with both registered data owners and data stewards in the EC Data Catalogue	100%
Training for staff on developing data-related competencies	Number of trainings	At least one training

## Data Protection

Output	Indicator	Target
Ensuring the rigorous implementation of the data protection rules	Percentage of staff trained on data protection compliance combined with percentage of public records of processing operations reviewed within the last two years	100 %

## Performance Table 10: Sound financial management

**Objective:** The authorising officer by delegation has reasonable assurance that resources have been used in accordance with the principles of sound financial management and that cost-effective controls are in place which give the necessary guarantees concerning the legality and regularity of underlying transactions.

### Main outputs in 2026:

Output	Indicator	Target
Effective controls: Legal and regular transactions	Estimated risk at payment and at closure (all concerned programmes except H2020)	Remains < 2 % of relevant expenditure
	Estimated risk at payment and at closure (H2020 grants)	As close as possible to 2% <sup>(27)</sup>
Efficient controls	Budget execution and / or timely payments	Remains 100% of payment appropriations and is 100% of payments made on time (in value)
Economy of controls	Overall estimated cost of controls	Remains < 2% of funds managed

## Performance Table 11: Fraud risk management

**Objective:** The risk of fraud is minimised through the application of effective anti-fraud measures and the implementation of the Commission Anti-Fraud Strategy (CAFS) <sup>(28)</sup> aimed at the prevention, detection and correction <sup>(29)</sup> of fraud.

### Main outputs in 2026:

Output	Indicator	Target
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<sup>(27)</sup> For Horizon 2020, the threshold is set within the range of 2-5%, aiming to be as close as possible to 2%.

<sup>(28)</sup> Communication from the Commission “Commission Anti-Fraud Strategy: enhanced action to protect the EU budget”, COM(2019)176 of 29 April 2019; Communication from the Commission “Commission Anti-Fraud Strategy Action plan – revision 2023”, [COM\(2023\)405](#) of 11 July 2023 – “the Communication on the 2023 revision”, and the accompanying revised action plan, [SWD\(2023\)245](#)– “the revised Action Plan”.

<sup>(29)</sup> Correction of fraud is an umbrella term, which notably refers to the recovery of amounts unduly spent and to administrative sanctions.

Awareness training to all staff members covering the whole fraud cycle (prevention, detection, and corrective measures); present the guidelines on ethics and CoI and the Agency's AFS and action plan	Percentage of the staff trained	100% of staff trained  Twice a year
Reinforce the training on Public Procurement with an increased focus on red flags as regards fraud and widen it to cover the best value for money principle	Percentage of the staff trained	90% of staff working with public procurement  Twice a year
Report to Steering Committee on implementing OLAF recommendations and EPPO cases	Twice a year reporting	Continuous action

## Performance Table 12: Sound environmental management

**Objective:** Reaching climate neutrality by 2030 and a reduced environmental footprint for the Commission.

### Main outputs in 2026

Output	Indicator	Target
Reduced emissions from staff missions	Average CO2 emissions from staff missions per staff member	50% reduction compared to baseline in 2019
Staff awareness actions to reduce emissions from staff professional travel	Number of staff awareness actions	At each newcomers training, awareness will be raised as regards lowering carbon footprint in mission.
Participation in corporate energy saving actions through building closure	Participation in: - end-of-year energy-saving action - summer energy-saving action	- 100% participation in the end-of year energy-saving action - 25% in the summer energy-saving action
Staff awareness actions on reducing GHG emissions (such as actions on sustainable commuting during EU Mobility Week, VeloMai and VeloWalk corporate events) and/or under EMAS corporate campaigns	Number of staff awareness actions in line with EMAS /greening corporate campaigns or from local initiatives	At least 5 actions

<b>Output</b>	<b>Indicator</b>	<b>Target</b>
Digital hygiene	Number of actions promoting more efficient use of IT resources	2 actions
Green Public Procurement (GPP)	% of all procurements that include GPP	10%

# **ANNEX 2: Resources: staff and budget**

## A. Administrative budget <sup>(30)</sup>

Budget title	EU contribution (€ million)	EFTA contributions (€ million)	Third Countries contrib. (€ million)	Other External Assigned Revenues (€ million)	Next Generation EU (€ million)	Total appropriations (€ million)
Title 1 Staff Expenditure	52,37	0,49	1,72	13,09	0,86	<b>68,51</b>
Title 2 Infrastructure and Operating Expenditure	5,83	0,05	0,19	1,46	0,10	<b>7,63</b>
Title 3 Programme Support Expenditure	2,81	0,02	0,05	0,40	0,02	<b>3,30</b>
<b>TOTAL</b>	<b>61,01</b>	<b>0,55</b>	<b>1,96</b>	<b>14,94</b>	<b>0,98</b>	<b>79,44</b>

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<sup>(30)</sup> DG MOVE, as lead parent DG of CINEA responsible for the centralisation of the contributions to CINEA's operating budget, will apply some regularisations stemming from the implementation of the 2025 budget to the 2026 contributions, as per note Ares(2025)11012731.

## Administrative budget – continued

Programmes	Title 1 (€ million)	Title 2 (€ million)	Title 3 (€ million)	Total (€ million)					Grand total (€ million)*
				EU Budget	EFTA contributions	Third Countries contrib.	Other External Assigned Revenues	Next Generation EU	
CEF 2 Transport	1,00	0,11	0,04	1,15					<b>1,15</b>
CEF 2 Energy	0,22	0,02	0,01	0,25					<b>0,25</b>
Horizon Europe	1,46	0,16	0,04	1,41	0,04	0,14			<b>1,59</b>
Next Generation EU								0,07	<b>0,07</b>
LIFE	1,10	0,12	0,11	1,33					<b>1,33</b>
European Maritime Fisheries and Aquaculture Fund	0,27	0,03	0,01	0,32					<b>0,32</b>
Innovation Fund	0,89	0,10	0,03				1,01		<b>1,01</b>
Just Transition Mechanism	0,04	0,00	0,00				0,04		<b>0,04</b>
Renewable Energy Financing Mechanism	0,03	0,00	0,00				0,04		<b>0,04</b>
<b>Management and administrative support</b>	<b>5,00</b>	<b>0,56</b>	<b>0,24</b>	<b>4,45</b>	<b>0,04</b>	<b>0,14</b>	<b>1,09</b>	<b>0,07</b>	<b>5,80</b>

## Administrative budget – continued

Programmes	Title 1 (€ million)	Title 2 (€ million)	Title 3 (€ million)	Total (€ million)					Grand total (€ million)*
				EU Budget	EFTA contributions	Third Countries contrib.	Other External Assigned Revenues	Next Generation EU	
CEF 2 Transport	12,72	1,42	0,47	14,61					<b>14,61</b>
CEF 2 Energy	2,76	0,31	0,10	3,17					<b>3,17</b>
Horizon Europe	18,54	2,06	0,52	17,92	0,49	1,81			<b>20,22</b>
Next Generation EU								0,91	<b>0,91</b>
LIFE	13,91	1,55	1,42	16,85	0,02				<b>16,87</b>
European Maritime Fisheries and Aquaculture Fund	3,45	0,38	0,18	4,01					<b>4,01</b>
Innovation Fund	11,24	1,25	0,35				12,84		<b>12,84</b>
Just Transition Mechanism	0,49	0,05	0,01				0,56		<b>0,56</b>
Renewable Energy Financing Mechanism	0,39	0,04	0,01				0,45		<b>0,45</b>
<b>Total per source of financing within each Title</b>	<b>63,51</b>	<b>7,07</b>	<b>3,06</b>	<b>56,56</b>	<b>0,51</b>	<b>1,81</b>	<b>13,85</b>	<b>0,91</b>	<b>73,64</b>
<b>Total</b>	<b>68,51</b>	<b>7,63</b>	<b>3,30</b>	<b>61,01</b>	<b>0,55</b>	<b>1,96</b>	<b>14,94</b>	<b>0,98</b>	<b>79,44</b>

\* Based on the 2026 Initial Budget approved by CINEA's Steering Committee on 19/12/2025.

## B. Human resources

Programmes	Staff (EU budget)				Staff from other fund sources				Total all staff
	TAs	Of which seconded officials*	CAs	Total staff EU budget	TAs	Of which seconded officials*	CAs	Total staff other fund sources	
<b>Connecting Europe Facility</b>	<b>39</b>	<b>6,7</b>	<b>118</b>	<b>157</b>					<b>157</b>
Transport (including CEF transport Cohesion Funds and military mobility)	32	5,2	97	129					129
Energy	7	1,5	21	28					28
Subtotal operational staff	36	6,3	107	143					143
Subtotal management and administrative support staff	3	0,4	11	14					14
<b>Horizon Europe</b>	<b>38</b>	<b>9,0</b>	<b>117</b>	<b>155</b>	<b>9</b>		<b>24</b>	<b>33</b>	<b>188</b>
Subtotal operational staff	35	8,5	107	142	8		21	29	171
Subtotal management and administrative support staff	3	0,5	10	13	1		3	4	17
<b>LIFE</b>	<b>36</b>	<b>7,7</b>	<b>105</b>	<b>141</b>					<b>141</b>
Climate actions & Clean energy	20	3,3	58	78					78
Environment - circular economy, nature & Biodiversity	16	4,4	47	63					63
Subtotal operational staff	33	7,3	95	128					128
Subtotal management and administrative support staff	3	0,4	10	13					13

Programmes	Staff (EU budget)				Staff from other fund sources				Total all staff
	TAs	Of which seconded officials*	CAs	Total staff EU budget	TAs	Of which seconded officials*	CAs	Total staff other fund sources	
<b>European Maritime and Fisheries and Aquaculture Fund</b>	<b>8</b>	<b>2,9</b>	<b>27</b>	<b>35</b>					<b>35</b>
Subtotal operational staff	7	2,8	25	32					32
Subtotal management and administrative support staff	1	0,1	2	3					3
<b>Innovation Fund</b>					<b>34</b>	<b>4,3</b>	<b>80</b>	<b>114</b>	<b>114</b>
Subtotal operational staff					31	4,0	73	104	104
Subtotal management and administrative support staff					3	0,3	7	10	10
<b>JTM</b>					<b>2</b>	<b>0,2</b>	<b>3</b>	<b>5</b>	<b>5</b>
Subtotal operational staff					2	0,2	3	5	5
Subtotal management and administrative support staff					0	0,0	0	0	0
<b>RENEWFM</b>					<b>1</b>	<b>0,2</b>	<b>3</b>	<b>4</b>	<b>4</b>
Subtotal operational staff					1	0,2	3	4	4
Subtotal management and administrative support staff					0	0,0	0	0	0
<b>Total</b>	<b>121</b>	<b>26,3</b>	<b>367</b>	<b>488</b>	<b>46</b>	<b>4,7</b>	<b>110</b>	<b>156</b>	<b>644</b>

\*Seconded officials from parent DGs are allocated pro-rata across several programmes based on their effort spent (estimated as the proportion of staff under their supervision) on each programme.

## C. Delegated operational appropriations

Budget lines		Commitment appropriations (€ million)					Payment appropriations (€ million)				
Budget line	Subprogramme	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total
<b>CEF and its legacy</b>											
02 03 99 01 - Completion of previous "Connecting Europe Facility (CEF) – Transport" programmes (prior to 2021)	Legacy: CEF Transport, Ten-T	0				0	665				665
05 03 99 03 - Completion of the "Connecting Europe Facility (CEF) – Cohesion Fund (CF) allocation" (2014-2020)	Legacy: CEF Cohesion	0				0	950				950
02 03 99 02 - Completion of previous "Connecting Europe Facility (CEF) – Energy" programmes (prior to 2021)	Legacy: CEF Energy	0				0	360				360
02 03 01 - "Connecting Europe Facility (CEF)" - Transport	CEF Transport	1,649				1,623	850				850
05 03 03 - Cohesion Fund - contribution to the Connecting Europe Facility (CEF)	CEF Transport - Cohesion	1,715				1,710	720				720
13 04 01 - Military mobility	CEF Transport - Military mobility	259				250	165				165
02 03 02 - "Connecting Europe Facility (CEF)" - Energy	CEF Energy	1,005				1,005	395				395
	<b>Total CEF and its legacy</b>	<b>4,628</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,588</b>	<b>4,105</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>4,105</b>
<b>Renewable Energy Financial Mechanism - FinMech</b>											
02 20 03 04 - Renewable Energy Financial Mechanism	Renewable Energy Financial Mechanism			55		55			17		17
	<b>Total Renewable Energy Financial Mechanism -FinMech</b>	<b>0</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>55</b>	<b>0</b>	<b>0</b>	<b>17</b>	<b>0</b>	<b>17</b>

## Delegated operational appropriations - continued

Budget lines		Commitment appropriations (€ million)					Payment appropriations (€ million)				
Budget line	Subprogramme	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total
<b>Just Transition Mechanism - JTM</b>											
09 04 01 - Public Sector Loan Facility under the Just Transition Mechanism	Just Transition Mechanism			860		860			300		300
	Total Just Transition Mechanism - JTM	0	0	860	0	860	0	0	300	0	300
<b>Horizon Europe and its legacy</b>											
01 02 99 01 - Completion of previous research programmes (prior to 2021)	Legacy: H2020						26	0	0	0	26
01 02 02 50 - Cluster 'Climate, Energy and Mobility'	Horizon Europe Cluster 5	892	39	173	0	1,104	996	37	173	26	1,232
01 02 02 50 - Cluster 'Climate, Energy and Mobility'	Horizon Europe Clean Industrial Deal	150	0	0	0	150	0				0
01 02 02 40 - Cluster 'Digital, Industry and Space'	Horizon Europe - contribution to Cluster 5	15	0	0	0	15	12				12
01 02 02 60 - Cluster 'Food, Bioeconomy, Natural Resources, Agriculture and Environment'	Horizon Europe - Cluster 6	12	0	0	0	12	0				0
01 02 02 10 - Cluster 'Health'	Horizon Europe - Mission	0	0	0		0	3	0	0	0	3
01 02 02 20 - Cluster 'Culture, Creativity and Inclusive Society'	Horizon Europe - Mission	0	0	0		0	0	0	0	0	0
01 02 02 30 - Cluster 'Civil Security for Society'	Horizon Europe - Mission	0	0	0		0	0	0	0	0	0
01 02 02 40 - Cluster 'Digital, Industry and Space'	Horizon Europe - Mission	0	0	0		0	12	0	0	0	12
01 02 02 50 - Cluster 'Climate, Energy and Mobility'	Horizon Europe - Mission	337	0	0		337	360	0	0	0	360
01 02 02 60 - Cluster 'Food, Bioeconomy, Natural Resources, Agriculture and Environment'	Horizon Europe - Mission	137	0	0		137	86	0	0	0	86
01 02 04 01 - Widening	Horizon Europe	0		0	0	0	4	0	0	0	4
	<b>Total Horizon Europe and its legacy</b>	<b>1,543</b>	<b>39</b>	<b>173</b>	<b>0</b>	<b>1,755</b>	<b>1,500</b>	<b>37</b>	<b>173</b>	<b>26</b>	<b>1,736</b>

## Delegated operational appropriations – continued

Budget lines		Commitment appropriations (€ million)					Payment appropriations (€ million)				
Budget line	Subprogramme	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total
Innovation Fund											
16 03 01 — Innovation Fund – Operational expenditure	Innovation Fund			1,370					583		583
	Total Innovation Fund	0	0	1,370	0	0	0	0	583	0	583
LIFE and its legacy											
09 02 99 01 – Completion of the "Programme for Environment and Climate Action (LIFE)" (prior to 2021)	Legacy: LIFE					0	129				129
09 02 01 - Nature and biodiversity	Programme for Environment and Climate Action (LIFE)	281				281	171				171
09 02 02 - Circular economy and quality of life	Programme for Environment and Climate Action (LIFE)	153				153	103				103
09 02 03 - Climate change mitigation and adaptation	Programme for Environment and Climate Action (LIFE)	97				97	65				65
09 02 04 - Clean energy transition	Programme for Environment and Climate Action (LIFE)	104				104	95				95
	Total LIFE and its legacy	635	0	0	0	635	562	0	0	0	562

## Delegated operational appropriations – continued

Budget lines		Commitment appropriations (€ million)					Payment appropriations (€ million)				
Budget line	Subprogramme	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total	EU Budget	EFTA/EEA	External Assigned Revenues	Next Generation EU	Total
European Maritime Fisheries and Aquaculture Fund (EMFAF) and compulsory contributions to International bodies											
08 04 99 02 - Completion of the "European Fisheries Fund (EFF)" and of the "European Maritime and Fisheries Fund (EMFF)" — Operational expenditure under direct management (prior to 2021)	Legacy: EMFF										
08 04 02 - European Maritime Fisheries and Aquaculture Fund (EMFAF)	European Maritime Fisheries and Aquaculture Fund (EMFAF)	27				27	35				35
08 05 02 - Promoting sustainable development for fisheries management and maritime governance in line with the CFP objectives (Compulsory contributions to International bodies)	Compulsory contributions to International bodies	7				7	7				7
08 20 01 00.P082201 - Pilot Project "Constructing an open library containing a curated and continuously growing digital catalogue of individual sound signatures from the marine underwater soundscape in shallow seas"	Pilot Project										
08.200100.P082402 - Pilot project - Fostering energy transition	Pilot Project										
08.200100.P082403 - Pilot project - Saving our Seas	Pilot Project						1				1
	Total European Maritime Fisheries and Aquaculture Fund (EMFAF) and compulsory contributions to International bodies	34	0	0	0	34	42	0	0	0	42
<b>Total of operational appropriations managed by the Executive Agency:</b>		<b>6,840</b>	<b>39</b>	<b>2,458</b>	<b>0</b>	<b>7,926</b>	<b>6,209</b>	<b>37</b>	<b>1,073</b>	<b>26</b>	<b>7,345</b>