

When you focus on the fine detail, can you still see the big picture?

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EY, Global Assurance Vice Chair



The better the question. The better the answer.
The better the world works.



Building a better
working world

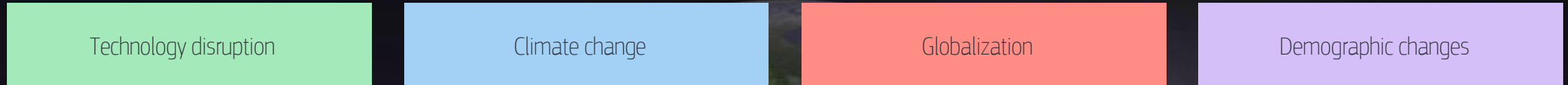
A grid of various icons representing technology, science, and business. The icons include a globe, a network diagram, a DNA helix, a lightbulb, a gear, a magnifying glass, a bar chart, a pie chart, a speech bubble, a document, a person, a rocket, a virus, a brain, a hand holding a globe, a gear with a lightning bolt, a magnifying glass over a document, a person with a gear, a globe with a lightning bolt, a network diagram with a lightning bolt, a DNA helix with a lightning bolt, a lightbulb with a lightning bolt, a gear with a lightning bolt, a magnifying glass with a lightning bolt, a document with a lightning bolt, a person with a lightning bolt, a rocket with a lightning bolt, a virus with a lightning bolt, a brain with a lightning bolt, a hand holding a globe with a lightning bolt, a gear with a lightning bolt, a magnifying glass with a lightning bolt, a document with a lightning bolt, a person with a lightning bolt, a rocket with a lightning bolt, a virus with a lightning bolt, a brain with a lightning bolt, a hand holding a globe with a lightning bolt.

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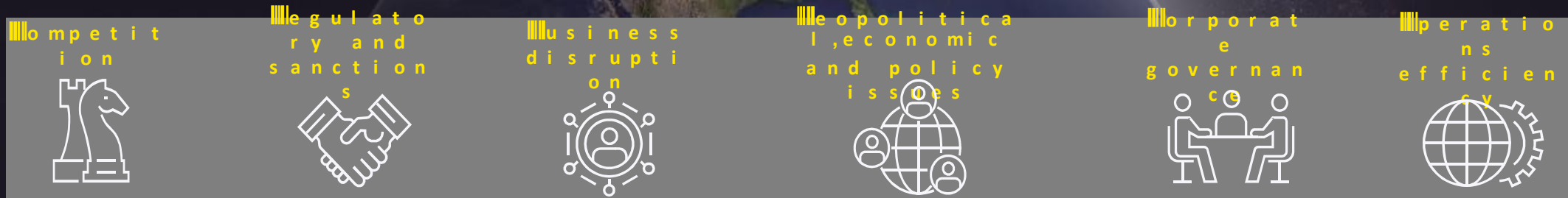
Trust is under threat as businesses are confronted by profound economic, environmental and social change.

Why now?

Mega trends



Impact



Response



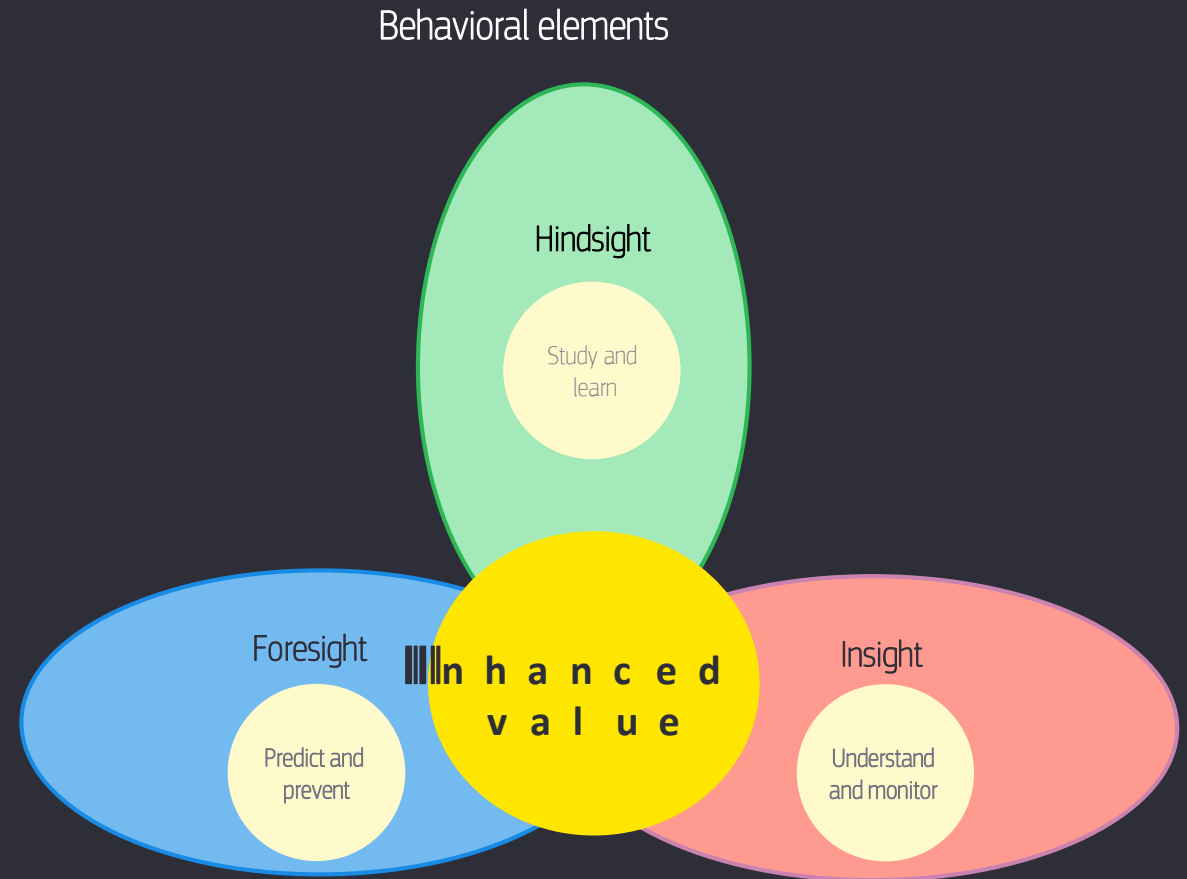
Trust must underpin efforts to seize the upside of disruption

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Companies’ purpose, strategies and actions need to evolve to generate trust and create long-term value.

Look deeper,
see further.

These three elements are

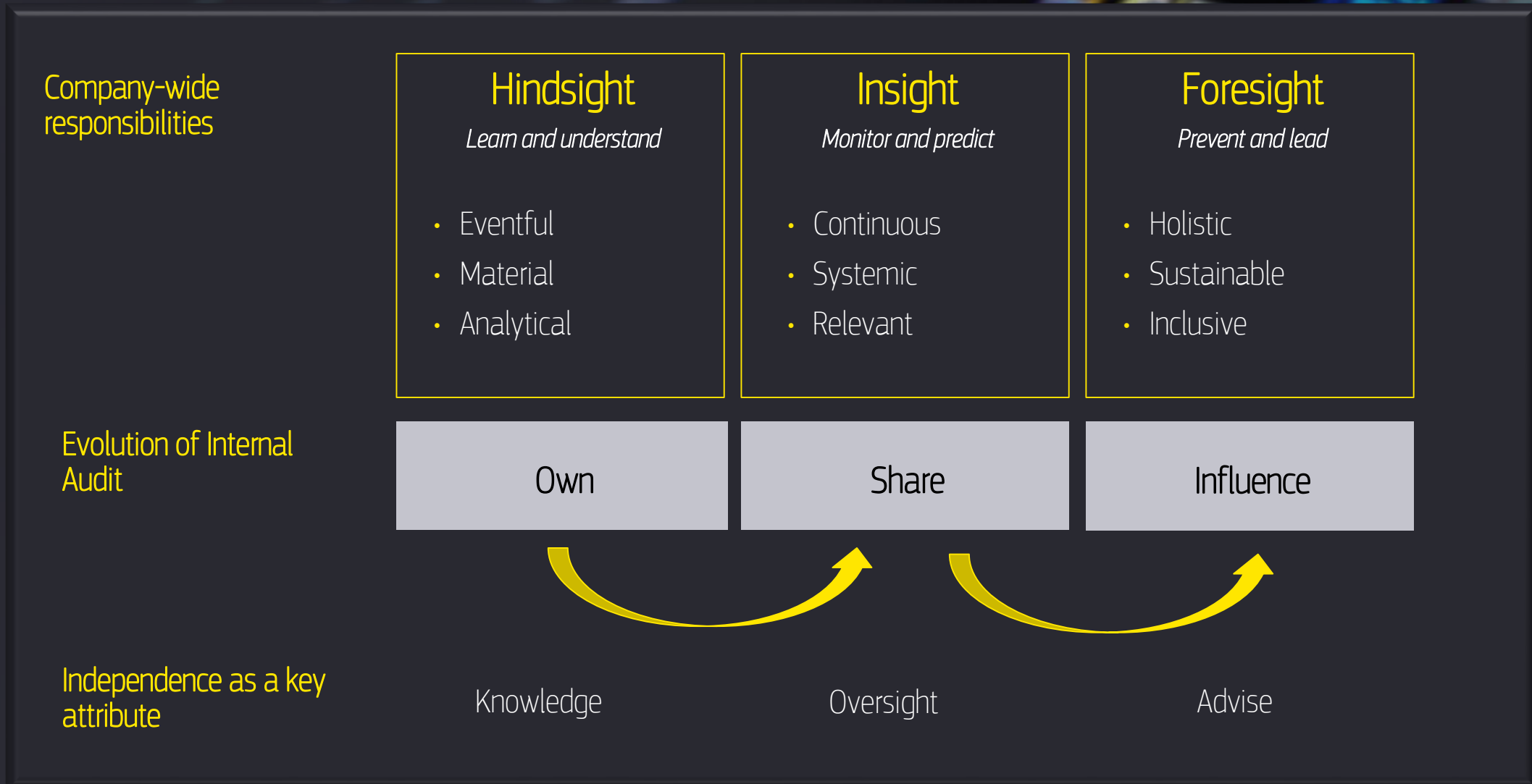
- A. Foundational
- B. Interdependent
- C. Consequential



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Foresight: the natural next step is for Internal Audit to evolve into a forward-looking observatory for the organization.

Look deeper and see further





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Cultural transformation and
implementation of core values that
address challenges is becoming even
more important.

The importance of talent and culture

- 1 **Rethink traditional skillsets**, as teams need to be more inclusive
- 2 **Ask better questions to explore business risk** and change behaviors and business culture
- 3 **Think ahead** about the skills the future workforce will need
- 4 **Focus on value creation** from hindsight through insight and into foresight
- 5 **Nurture a culture** of engagement, inclusion and accountability



Thank you.